August 20, 2019

Marin County Board of Supervisors  
3501 Civic Center Drive  
San Rafael, CA 94903  

SUBJECT: Tentative Agreement between the County of Marin and the Marin County Fire Battalion Chiefs’ Association (MCFBCA)  

Dear Board Members:  

RECOMMENDATION: The Human Resources Department recommends that your Board approve the tentative agreement reached between the County of Marin and the Marin County Fire Battalion Chiefs’ Association (MCFBCA) for a successor 3-year collective bargaining agreement and authorize the Board President to execute the Collective Bargaining Agreement.  

SUMMARY: This 3-year agreement reflects many of the County’s long-term priorities and is consistent with agreements reached with other miscellaneous units in 2018, including providing market-based equity adjustments to employee salaries, eliminating “hold harmless” monies, and amending health benefits to ensure affordability for represented employees. The Collective Bargaining Agreement with this bargaining unit expired on June 30, 2019.  

Although not required by law, the Marin County Employees’ Retirement Association (MCERA) Board has provided an actuarial impact on future retirement costs of the pensionable increases proposed in the tentative agreement. This estimate of the long-term pension liabilities is attached for review prior to the adoption of the labor agreement.  

The agreed upon terms include:  

Term: July 28, 2019 – June 30, 2022  

Salaries (Cost of Living Adjustment):  
Year 1: Effective July 28, 2019, or in the first full pay period following adoption of the Agreement, whichever is later, the rate of pay for all job classes and employees shall be increased by three percent (3%).
Year 2:
Effective the first full pay period of July 2020, the rate of pay for all classes and employees shall be increased by two and one-half percent (2.5%).

Year 3:
Effective the first full pay period of July 2021, the rate of pay for all classes and employees shall be increased by three percent (3%).

Equity:
Effective July 28, 2019, or in the first full pay period following adoption of the Agreement, whichever is later, the rate of pay for the Administrative Battalion Chief classifications listed below shall be increased as follows:

- Fire Marshall: 1.92%
- Wildfire/Vegetation Mgmt: 1.92%
- EMS Officer: 1.92%

Health Benefits:
The County will freeze the employee-only biweekly fringe adjustment.

Effective December 2019, December 2020 and December 2021, in the pay period in which there will be an increase in health insurance premiums, the County will increase the bi-weekly fringe benefit package in an amount equivalent to zero to five percent (0% to 5.0%) based on the Kaiser Silver premium increase (or the premium increase to the County’s lowest cost HMO at that time) to benefited employees at the employee plus one (1) and employee plus family benefit levels.

Cash Back:
Effective July 28, 2019, there will be no cash back of any remaining unused amount of an employee’s bi-weekly fringe benefit package for:
- Employees hired on or after July 28, 2019,
- Employees who do not receive cash back as of July 28, 2019, and
- Employees who change their benefits in such a way that reduces/eliminates cash back will not be eligible for cash back in the future.
Hold Harmless: Effective the last full pay period before the expiration of the 2019-2022 agreement, the County will eliminate Hold Harmless monies for all represented employees.

Miscellaneous: Vacation Cap: The vacation cap for Operations Battalion Chiefs will be prospectively reduced to 360 hours to align with the Administrative Battalion Chiefs’ vacation cap.

FISCAL IMPACT: These salary and benefit adjustments will result in incremental cost increases of $77,595 in FY 2019-20, $53,193 in FY 2020-21, and $64,825 in FY 2021-22. The ongoing increase to the baseline budget would be 9.9 percent of pay over the three-year term with a cumulative ongoing baseline increase of $195,613. Please see the attached costing summary which presents a more detailed fiscal impact of the proposal. Funds have been allocated by the County Administrator’s Office in departmental budgets for the proposed adjustments.

REVIEWED BY:

[ X ] County Administrator
[ X ] County Counsel
[ X ] Human Resources
[ ] Department of Finance

Please let me know if you have any questions or concerns.

Respectfully submitted,

Mary Hao
Director of Human Resources

cc: Matthew Hymel, County Administrator
    Angela Nicholson, Assistant County Administrator, CAO
    Roy Given, Director of Finance
    Jeff Wickman, Retirement Administrator, MCERA

Attachments: Costing Summary
              MCERA Analysis of pension liability impacts
## Firefighter Battalion Chiefs' Association Costing Summary

### Baseline Information

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Salary Base</td>
<td>$1,236,693</td>
</tr>
<tr>
<td>Current Variable Benefit Base</td>
<td>$461,675</td>
</tr>
<tr>
<td>Current Non-Pensionable Salary Base</td>
<td>$222,319</td>
</tr>
<tr>
<td>1% Salary with Variable Fringe</td>
<td>$19,746</td>
</tr>
<tr>
<td>FTE</td>
<td>7</td>
</tr>
<tr>
<td>Average Base Salary</td>
<td>$176,670</td>
</tr>
</tbody>
</table>

### Incremental Cost of MOU

<table>
<thead>
<tr>
<th>Item</th>
<th>FY 2019-20</th>
<th>FY 2021-22</th>
<th>FY 2022-23</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Salary*</td>
<td>$37,101</td>
<td>$32,196</td>
<td>$39,601</td>
</tr>
<tr>
<td>Equity</td>
<td>$14,046</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Wage-related fringes (includes pension costs)</td>
<td>$14,092</td>
<td>$11,894</td>
<td>$14,630</td>
</tr>
<tr>
<td>Non Pensionable Wages</td>
<td>$9,195</td>
<td>$5,788</td>
<td>$7,119</td>
</tr>
<tr>
<td>Projected additional pension costs*</td>
<td>$100</td>
<td>$100</td>
<td>$100</td>
</tr>
<tr>
<td>Health Benefits</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Allowance increase</td>
<td>$3,062</td>
<td>$3,215</td>
<td>$3,375</td>
</tr>
<tr>
<td>(percent of salary)</td>
<td>0.2%</td>
<td>0.2%</td>
<td>0.2%</td>
</tr>
<tr>
<td>Total Incremental</td>
<td>$77,595</td>
<td>$53,193</td>
<td>$64,825</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Incremental Increase as % of Salary &amp; Benefits</th>
<th>FY 2019-20</th>
<th>FY 2021-22</th>
<th>FY 2022-23</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Cumulative above FY 2018-19</td>
<td>3.9%</td>
<td>2.6%</td>
<td>3.1%</td>
</tr>
</tbody>
</table>

*The projected additional pension costs account for annual payments required to fund approximately $6,000 in increased retiree liabilities that result from the proposal exceeding the actuarial assumption of 3% annual wage inflation. Ongoing payments for unfunded liabilities will be phased in over 5 years and are expected to be $600 annually by 2024.*