AGENDA

COUNTYWIDE PRIORITY SETTING COMMITTEE PUBLIC HEARING
Public hearing to conduct interviews for the Countywide Priority Setting Committee and consultation session to plan for HOME-ARP funds.

Thursday, November 3, 2022 at 6 P.M.

Meeting Location:
Virtual Hearing via Zoom. Register here:
https://us06web.zoom.us/webinar/register/WN_3CuM9I1TaG7KiBkJLFRtw#/registration

1. Opening Comments

2. Review Countywide Priority Setting Committee applications and interview prospective members.
   A. Staff report.
   B. Applicant interviews.
   C. Discussion and appoint committee members.
   D. Public comments.

3. Receive an overview of findings to inform the HOME-ARP allocation plan.
   A. Staff report.
   B. Discussion.
   C. Public comments.

4. Conduct a consultation session and receive feedback on use of HOME-ARP funds.
   A. Discussion.
   B. Public comments.

5. Staff updates

6. Open time for public comment on matters not on the agenda
Future Hearing
Thursday, December 1, 2022 at 6 P.M.
Virtual Hearing via Zoom

If you have questions about the public hearing, please call Housing and Federal Grants at (415) 473-6279 at the Marin County Community Development Agency. People using TTY devices may reach us at (415) 473-3232 (TTY) or through the California Relay Service at 711. All public meetings and events sponsored or conducted by the County of Marin are held in accessible sites. Requests for accommodations may be made by calling Housing and Federal Grants at (415) 473-6279, (415) 473-3232 (TTY), or by e-mail: federalgrants@marincounty.org, at least five business days in advance of the event. Copies of documents are available in alternative formats, upon request. Sign language interpretation and translation into languages other than English are available upon request. Please call our office at (415) 473-6279, at least five business days in advance of the public hearing you want to attend, if you need language translation, a sign language interpreter, an assistive listening device, or other reasonable accommodation. In consideration of persons with environmental sensitivities, please do not wear perfume or other fragrances. Call Golden Gate Transit (415-455-2000, 711 TDD) for transit information.

The Consolidated Plan, Annual Action Plans, Consolidated Annual Performance and Evaluation Reports, records regarding past use of Community Development Block Grant, HOME Investment Partnerships Program, and Housing Opportunities for Persons with AIDS Program funds, the Civil Rights Policy, the Residential Antidisplacement and Relocation Assistance Plan, the Nondiscrimination Policy, and program files are available for inspection at the Marin County Community Development Agency, 3501 Civic Center Drive, Room 308, San Rafael, California. Copies of documents are available in accessible formats upon request.
DATE: Thursday, November 3, 2022

TO: Countywide Priority Setting Committee

FROM: Molly Kron, Senior Planner
       Leelee Thomas, Planning Manager

SUBJECT: Committee Interviews, HOME-ARP Consultation Session, Outreach Findings, and Priority Discussion

MEETING LOCATION: Virtual Hearing via Zoom. Register here: https://us06web.zoom.us/webinar/register/WN_3CuM91iTaG7KiBkJFrtw#/

MEETING DATE: Thursday, November 3, 2022 at 6 P.M.

REQUEST:

1. Appoint four Countywide Priority Setting Committee members representing protected classes for selected communities in Marin County.

2. Discuss outreach findings and priorities for HOME-ARP funding.

3. HOME-ARP Consultation Session

DISCUSSION:

PSC Interviews and Appointments

Beginning on September 7, 2022, community members were invited to apply to be members of the Countywide Priority Setting Committee (PSC) to oversee the distribution of federal funds through the Community Development Block Grant (CDBG) and HOME Investment Partnerships Programs (HOME), and state funds through the Permanent Local Housing Allocation (PLHA).

This recruitment cycle there are four (4) openings on the Countywide Priority Setting Committee for community members representing racial and ethnic minorities and/or people with disabilities. The openings are for community members from the following regions, including adjacent unincorporated communities:

- Larkspur, Corte Madera, Kentfield, and Greenbrae
- Novato
- San Rafael, including the Canal neighborhood
- West Marin, including the coastal corridor from Muir Beach to Dillon Beach, Point Reyes, and inland communities such as Nicasio and the San Geronimo Valley

Upon selection, community member terms will go through September 2024.
The Countywide Priority Setting Committee currently includes a member of the Board of Supervisors, 10 city/town council members, and seven (7) community members representing six (6) regions spanning Marin and an at-large member representing the County. The regions include the following:

- **Countywide**
- Belvedere, Marin City, Mill Valley, Sausalito, Tam Valley, and Tiburon
- Fairfax, Ross, and San Anselmo
- Larkspur, Corte Madera, Kentfield, and Greenbrae
- Novato
- San Rafael, including the Canal neighborhood
- West Marin, including the coastal corridor from Muir Beach to Dillon Beach, Point Reyes, and inland communities such as Nicasio and the San Geronimo Valley

The Countywide Priority Setting Committee was expanded in 2012 to include members of the community, with the goal of bringing greater diversity to the group that:

1. advises the Board of Supervisors on the CDBG and HOME funding allocation process, and
2. provides input on the County’s implementation of the Analysis of Impediments to Fair Housing Choice.

The recruitment of community members is specifically for individuals who are members of a racial and ethnic minority and/or people with disabilities, or who represent these interests.

The County accepted applications until 4pm on October 7, 2022. The following applications were received for the four openings on the Committee:

<table>
<thead>
<tr>
<th>Applicant</th>
<th>Corte Madera, Larkspur, Kentfield, and Greenbrae</th>
<th>Novato</th>
<th>San Rafael</th>
<th>West Marin</th>
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<td>Valeria da Silva-Sasser</td>
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<td>Alison Pence</td>
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<td>Tammera Johnson</td>
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<td>Jaime Yan Faurot</td>
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<tr>
<td>Darlene Goins*</td>
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<tr>
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<td>Jimmy Paz</td>
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<td>Yodis Vasquez</td>
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<td>Mr. Maalis</td>
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<td>Maya Friedman</td>
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<td>X</td>
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<td>Jennifer Lynn Kerrigan</td>
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*Current member of the PSC

Copies of applications and interview questions are attached to this staff report.

All applicants will answer the same interview questions prior to the committee’s selection.
HOME-ARP Funds

The American Rescue Plan, or ARP, which became law on March 10 of this year, appropriated $5 billion to the HOME Investment Partnerships Program to provide housing, services, and shelter to individuals experiencing homelessness and other vulnerable populations. HOME-ARP funds are allocated by formula to jurisdictions that qualified for HOME Investment Partnerships Program allocations in Fiscal Year 2021. The County of Marin has been allocated $2,902,549. Grant funds are available for expenditure until the end of September 2030.

Congress chose to provide the funds through HOME in order to make more focused capital investments. This strategy provides significant funding for development of permanent rental housing and to increase the stock of non-congregate shelter.1

On September 13, 2021, HUD published its HOME-ARP program notice (Notice). The Notice suspends several requirements from the HOME statute, including match requirements, set-asides for Community Housing Development Organizations (CHDO’s), maximum per-unit subsidy limits, and 24-month commitments. In addition, the Notice increases the Administrative and Planning set-aside from 10 to 15 percent.

HOME-ARP funds must be used to primarily benefit individuals and families that meet the definition of one or more “qualifying populations:”

1) Homeless2
2) At Risk of Homelessness3
3) Fleeing/Attempting to Flee Domestic Violence, Dating Violence, Sexual Assault, Stalking, or Human Trafficking4
4) Other Populations where assistance would:
   o Prevent the family’s homelessness5; or
   o Serve those with the Greatest Risk of Housing Instability6

HOME-ARP funds may be used for the following eligible activities:

• Affordable Rental Housing
• Tenant-Based Rental Assistance
• Supportive Services
• Non-Congregate Shelter

To receive HOME-ARP funds, the County is required to consult with service providers and provide opportunities for public participation.

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1 Non-Congregate Shelter: Private units or rooms as temporary shelter to individuals and families that do not require occupants to sign a lease or occupancy agreement.
2 Defined in 24 CFR 91.5 Homeless (1), (2), or (3)
3 Defined in 24 CFR 91.5 At risk of homelessness
4 Defined in 24 CFR 5.2003
5 Households (i.e., individuals and families) who have previously been qualified as “homeless” as defined in 24 CFR 91.5, and are currently housed through temporary or emergency assistance
6 Households with annual income less than or equal to 30% of the area median income.
Veterans and Families that include a Veteran Family Member that meet the criteria for one of the qualifying populations.
To support the development of a HOME-ARP allocation plan, during the month of September, staff met with 16 nonprofit and government agencies representing the Continuum of Care; homeless, domestic violence, and veterans’ service providers; Public Housing Authority; public agencies that address the needs of the qualifying populations; and agencies addressing fair housing, civil rights, and the needs of persons with disabilities. Through this outreach, staff learned about current and ongoing needs, groups facing significant challenges, and areas for potential investment. Below are the results of these outreach efforts.

**Populations at risk of homelessness and/or facing ongoing impacts from COVID-19 in Marin County:**
- Domestic violence survivors
- Families*
- Immigrant, monolingual Spanish-speaking, and undocumented households*
- People with dementia and traumatic brain injuries
- People with disabilities
- People exiting the justice system
- People with mental health and/or substance use issues
- Seniors*
- Transitional Age Youth

(*Most frequently referenced populations)

**Trends impacting homelessness in Marin County:**
- There has been a dramatic increase in family homelessness across Marin County. Families are finding themselves living in vehicles and precariously housed at rates not previously seen.
- The county’s immigrant, monolingual Spanish-speaking, and undocumented community has largely been left behind and precluded from accessing meaningful levels of COVID relief. Many in this community hold subleases. Some tenants felt threatened by landlords and/or were pressured to take out predatory loans to pay rent during deep COVID. Both subleases and loans were precluded from the Emergency Rental Assistance Program.
- While COVID relief resources have generated many new housing vouchers, many low-income people at risk of homelessness or precariously housed households are ineligible for existing vouchers because they are undocumented and/or are not chronically homeless.
- The County and region are experiencing untenable rent increases impacting all populations.
- Naturally Occurring Affordable Housing (NOAH) has rapidly disappeared throughout the pandemic, as long-held income properties have sold and changed hands.
- There is an increasing number of seniors with income streams and savings coming to an end who will are unable to keep up with rapidly rising rents.
- The number of emergency beds and vouchers for domestic violence survivors is insufficient. Many survivors have stayed in unsafe households throughout the pandemic. Domestic violence increased during the pandemic and remains a large issue.
- The Coordinated Entry system used to prioritize housing vouchers has significant gaps in reaching and serving families, people with disabilities,
Transitional Age Youth, folks with dementia and traumatic brain injuries, and people coming out of the justice system.

- Some landlords are using illegal income requirements and engaging in racial profiling of potential new leaseholders.
- The Marin Housing Authority is in a funding shortfall with HUD and is unable to issue new Housing Choice Vouchers (HCV) until additional resources are made available by HUD.
- The Veteran’s Administration is not currently issuing Veterans Affairs Supportive Housing vouchers (VASH). The VASH program combines HUD’s Housing Choice Voucher (HCV) rental assistance for homeless Veterans with case management and supportive services.

**Needs to reduce and prevent homelessness in Marin County:**

- Additional affordable housing units.
- Case management and housing liaisons to keep people in housing.
- Housing navigators to assist mainstream voucher holders with finding units.
- Additional housing vouchers and rental assistance.
- Additional Rapid Re-housing\(^7\) funds to get households back into housing quickly before they become chronically homeless.
- Family transitional housing, shelter beds, and trauma-informed care.
- Universal Basic Income support.
- Deposit assistance.
- Supportive services, including but not limited to access to food, utilities payments, childcare, and employment services.
- Legal services for eviction prevention, domestic violence, unpaid wages, etc.

**Potential funding opportunities:**

- Acquisition and/or development of affordable rental housing.
- Buy down affordability in existing pipeline of affordable housing projects.
- Time-limited vouchers paired with case management.
- Supportive services addressing the supportive housing fiscal cliff.
- Acquisition and/or development of non-congregant shelter.

**Additional considerations and findings:**

- Bulk of COVID relief dollars received have gone to vouchers and support services.
- Housing-based case management needs to be funded for 5 years and should be paired with vouchers to be effective.
- The County’s supportive housing programs have time limited funding for a period of three years. The County is looking for new funding streams to avoid a fiscal cliff in three years, when program funding ceases.
- The Downtown Streets Team shower program has been cut, leaving people experiencing homelessness without access to showers.
- Sober living housing, shelters, and transitional housing often have a 6-month limit, which creates a revolving door.
- Many people experiencing homelessness do not feel comfortable or safe in congregate shelter environments.

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\(^7\) Rapid re-housing provides short-term rental assistance and services. The goals are to help people obtain housing quickly, increase self-sufficiency, and stay housed.
Landlords are not sad to see the tenants go and are able to raise rents significantly after evictions.

Staffing is increasingly hard for service providers due to cost of living in the area.

New housing designs should consider intergenerational housing and universal design.

**Existing Resources:**
Over the past three years the County has received over $50 million in COVID and non-COVID related resources to support homeless services and prevention through state, federal, local, and private funds. The bulk of these funds have been allocated for supportive services and vouchers. Of this total, $12 million has been allocated to support the acquisition and construction of a new homeless shelter and two Home Key projects, all of which are limited to serving homeless adults.

**Recommendation:**
Consistent with findings from interviews and in the consideration of existing resources and trends impacting affordable housing, staff recommend the HOME-ARP funds be prioritized for new rental housing for families, especially for those experiencing or at risk of homelessness.

**ACTIONS REQUIRED:**

1. Select four community members for appointment to the Countywide Priority Setting Committee.
2. Provide consultation to staff with direction on HOME-ARP priorities and next steps.

**ATTACHMENTS:**

Attachment 1: Committee Interview Questions
Attachment 2: Committee Applications
Attachment 3: Committee Recruitment Outreach
Attachment 4: HOME-ARP Plan Template
PSC Applicant Interview Questions

(1) Describe your interest in joining the Committee.

(2) How do you represent the protected classes as defined by the U.S. Department of Housing and Urban Development? These are race, color, religion, national origin, sex, disability, and familial status.

(3) What unique perspective do you bring to the Committee?

(4) What are the greatest needs you see in the community and what are the biggest obstacles to addressing those needs?
Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: Valeria da Silva-Sasser

Applicant Email Address: [redacted]

Do you live in Marin County? Yes

Primary Residential Address: [redacted]

Phone Number: [redacted]

Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: Immigrant woman.

Are you over 18 years of age? Yes

Are you employed? Yes

Current Occupation: Associate Analyst

Employer's Name: [redacted]

Employer's Address: [redacted]

Would you be representing an organization in your PSC membership? No

County region to represent (includes neighboring unincorporated areas): Larkspur, Corte Madera, Kentfield and Greenbrae

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee. The chance to join the PSC would be a tremendous opportunity and honor and a chance to advance
access to fair and affordable housing in our county. This is a chance to make a real and tangible difference in our community, and I hope you consider my candidacy.

Affordable housing is a long-time interest of mine and I served in the Community Advisory Group, Affordable Housing in Marin, County, CA. As a result of the advisory group work, we developed the 2020 Marin County Analysis of Impediments to Fair Housing Choice (AI), presented to the Board of Supervisors in February 2020 (https://www.marincounty.org/-/media/files/departments/cd/housing/fair-housing/2020-ai/2020aienglishvfinal.pdf?la=en)

Previously, in 2018, I ran for town council member in Corte Madera and one of my main worries was to create ways to increase affordable housing offering in our community, which severely lack it.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

Communication about affordable housing needs to work on two fronts, the members of the protected classes and with homeowners, who can be a roadblock.

Communication must extrapolate the average government channels and include reaching out to these groups directly. Ambassadors and similar messengers can spread the information within the communities and use the channels they are more likely to access. We also need to provide deeper information and easy application. Once started, we can provide detailed options and opportunities. But they need to know it first.

Marin also needs to elevate housing champions to work directly with landlords and homeowners to clarify issues and eliminate past biases/prejudices regarding affordable housing here, while sponsoring ads and articles that clarify key points.

That's just a start. Schools, churches, and other entities can be recruited as allies to help spread the information, opportunities and options.

Please describe any other relevant experience you bring to the PSC.

Directly related to the PSC, I would like to highlight my service at the Community Advisory Group, Affordable Housing in Marin, County, CA. In this capacity, I further advanced my knowledge of local & state government policies and politics regarding affordable housing policies, funds, and community policies, as well as usual arguments pro and con the development of affordable housing. Since then, I have been further learning about the disparities and needs of diverse, underserved communities on housing, access to healthy food and financial services in underserved communities, and roadblocks to housing development, just to mention a few issues on the way to affordable housing. As a result of the advisory group work, we developed the 2020 Marin County Analysis of Impediments to Fair Housing Choice (AI), presented to the Board of Supervisors in February 2020 (https://www.marincounty.org/-/media/files/departments/cd/housing/fair-housing/2020-ai/2020aienglishvfinal.pdf?la=en). I am familiar with California’s Housing Elements, and legislation regarding housing, such as the SB35 (Wiener), regarding zoning, a major issue in affordable housing in suburban areas. Lastly and especially important during a drought, allocation of water and sewer to new housing sites and water board controls.

I was also a board member of the Corte Madera Resiliency Advisory Committee to develop the Climate Adaptation Plan (CAP) from 2018 to 2020 when it ended. The plan’s main purpose was to provide a framework for Corte Madera citizens and elected leaders to make critical decisions that address the Town’s extensive range of climate change vulnerabilities (sea-level rise, flooding, wildfire, drought, etc.). The CAP provided analysis, recommendations, and specific implementable strategies and adaptation-related capital improvement projects with a focus on the Town’s multi-modal transportation
infrastructure, land uses, economic sustainability, and natural habitats. As stated, we planned for climate change and disaster, with a focus on preparedness and prevention – not on recovery and the proposal to integrate resilience through all of the Town’s plans, policies, and projects. The Climate Adaptation Plan can be accessed here: https://storymaps.arcgis.com/stories/76987733ccc04ab2a3e5e5634aff4f28 I have an M.A. in Education from SFSU and a B.A. in Humanities & Cultural Studies from the Dominican University of CA, plus a Certificate in Supervision and Management from the College of Marin. I have been working in government for 18+ years and I have gained extensive experience with policy development and/or enforcement. I am also experienced in being responsible for documenting, shaping, and communicating policies. I worked for the Court Interpreters Program for most of my career at the JCC where I led the cross-assignment process for staff interpreters in 47 of 58 counties, which gave me broad experience regarding the work of interpreters and their union. Furthermore, I acted as the coordinator’s team leader and consultant to my colleagues and other court officials when needed. I worked directly with public policies, laws, and rules of court governing the work of interpreters, MOUs, contracts, and interpreter’s compliance with the program’s professional standards for interpreters to assure excellence in the courts, and I made recommendations on a broad spectrum of program-related problems when I saw fit. I took initiative to inform my superiors of areas that needed attention or could increase performance, always proposing solutions. I also planned and executed a workshop for all court coordinators to assure policy understanding and application, improve collaboration, suggest best practices in keeping and updating records, running reports, making recommendations, advising on policy and procedures, and resolving problems and conflicts.

Since October 2020, I am an Associate Analyst at the Appellate Court Appointed Counsel Program. The Court Appointed Counsel is a 68-Million dollars program. As an analyst, I evaluate data, present reports, and implement procedures to improve efficiency, accuracy, and response time to the Appellate Court advisory panel. I also analyze and audit appointed counsel project claims and contracts for indigent defendants according to policy and staff of the Training Initiative Subcommittee. Previously, I was the project manager for the Court Interpreters Program Social Media Strategic Plan - I developed the whole social media presence strategy, including content and images, developed business goals and objectives, defining platforms, posts calendars, and copies, and researching and defining info sources, and submitted to colleagues and superiors, and it was met with a high degree of positivity.

Internationally, I also worked closely with diplomats and elected officials as a community representative for the Brazilian federal government for more than eight years, being familiar with politics and protocols to advance conversations and agendas, many of sensitive nature.

I have a proven track record of leadership and execution. I have the drive to see projects through from planning and concept development to execution and analysis. I also have excellent communication, strong analytical skills, logical reasoning, and sound business & political judgment, always building bridges.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.
Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

**File Upload**

![Resume Valeria D Sasser May 2022.pdf](attachment:Resume Valeria D Sasser May 2022.pdf)

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

**By checking this box**

I certify that all information included in and attached to this application form is true and correct.
Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: alison pence

Applicant Email Address: [Redacted]

Do you live in Marin County? Yes

Primary Residential Address: [Redacted]

Phone Number: [Redacted]

Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: woman

Are you over 18 years of age? Yes

Are you employed? No

Would you be representing an organization in your PSC membership? No

County region to represent (includes neighboring unincorporated areas): Larkspur, Corte Madera, Kentfield and Greenbrae

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

I have two primary concerns: the first related to climate change and the inequities in building, transportation and care sectors resulting in larger negative impact to underserved communities during emergencies. Second, I feel there is a need for transitional housing for people exiting addiction programs as well as mental health programs. I have had personal experiences with both and the result for my relatives was death.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do
you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

I would like to see the old HOA agreements thrown out. This would include having them drop off of any new sale as well as a fast track for homeowners who want to dis-entail the HOA from their property.

Please describe any other relevant experience you bring to the PSC.

I am primarily a plant person - have worked at local level to preserve endangered species, attending City meetings, discussing policy with DPW and Police etc..
Have volunteered with Marin County Parks and Marin Municipal Water District and Marin Audubon.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

No

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box

I certify that all information included in and attached to this application form is true and correct.
## Applicant Information

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<tr>
<td>Applicant Name</td>
<td>David Macpherson</td>
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<tr>
<td>Applicant Email Address</td>
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<tr>
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<td>Primary Residential Address</td>
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Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

**Protected class of which you are a member or representative:** People with disabilities

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<td>Are you employed?</td>
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<td>Employer's Address</td>
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<tr>
<td>Would you be representing an organization in your PSC membership?</td>
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**County region to represent (includes neighboring unincorporated areas):** Larkspur, Corte Madera, Kentfield and Greenbrae

## Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

I have lived in Marin County for over 30 years and for the past 14 years, I have served on the Bicycle...
Pedestrian Advisory Committee for the Town of Corte Madera which, among other things, is tasked with providing access, service and solutions for people with disabilities. For over 25 years as a lawyer, I have solved disability access matters for both residential and commercial properties. While I am currently able-bodied, I would bring insights to the committee for the needs of the disabled.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

My work has primarily been in providing transportation access to the disabled and the elimination of barriers to the disabled in real property. I would need to be educated regarding current discrimination in Marin housing access that violates fair housing laws.

Please describe any other relevant experience you bring to the PSC.

I am familiar with the Brown Act. As a lawyer and mediator, I am very good at listening and organizing groups of people to resolve problems. I actively participate in public hearings every month. Should you need any references, you can contact Todd Cusimano, City Manager for the City of Mill Valley and Adam Wolf, Town Manager for the Town of Corte Madera.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box I certify that all information included in and attached to this application form is true and correct.
### Applicant Information

<table>
<thead>
<tr>
<th>Field</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applicant Name</td>
<td>Tammera Johnson</td>
</tr>
<tr>
<td>Applicant Email Address</td>
<td></td>
</tr>
<tr>
<td>Do you live in Marin County?</td>
<td>Yes</td>
</tr>
<tr>
<td>Primary Residential Address</td>
<td></td>
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<tr>
<td>Phone Number</td>
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<tr>
<td>Protected class of which you are a member or representative</td>
<td>Disability</td>
</tr>
<tr>
<td>Are you over 18 years of age?</td>
<td>Yes</td>
</tr>
<tr>
<td>Are you employed?</td>
<td>No</td>
</tr>
<tr>
<td>Would you be representing an organization in your PSC membership?</td>
<td>No</td>
</tr>
<tr>
<td>County region to represent (includes neighboring unincorporated areas)</td>
<td>Novato</td>
</tr>
</tbody>
</table>

### Narrative Information

**Please describe your reasons for applying to be a member of the Priority Setting Committee.**

I am currently part of Section 8 and without this assistance, I would have not been able to become as successful raising my children as a single mom. I am proud to say that I watched my first generation son graduated from San Jose State University and my daughter attends UC Berkeley.

Without funding for these important programs, many will not be able to have a quality of life that most work hard for.

**Under fair housing laws, it is illegal to discriminate in housing-related transactions based on**
race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination? Outreach and accessibility. Definitely more equitable funding that encompasses all ages, both single and family composition.

Please describe any other relevant experience you bring to the PSC.
I have no outside interests besides supporting my community and giving back as needed. Having someone who actually has been part of the issue we face is important.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

No

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box

I certify that all information included in and attached to this application form is true and correct.
Priority Setting Committee (PSC) Application Form

Applicant Information

**Applicant Name**  
Lynette Stewart

**Applicant Email Address**

**Do you live in Marin County?**  
Yes

**Primary Residential Address**

**Phone Number**

Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

**Protected class of which you are a member or representative:**  
Woman

**Are you over 18 years of age?**  
Yes

**Are you employed?**  
No

**Would you be representing an organization in your PSC membership?**  
No

**County region to represent (includes neighboring unincorporated areas)**  
San Rafael

Narrative Information

**Please describe your reasons for applying to be a member of the Priority Setting Committee.**

Personally, I would like to help others like myself get funds and the opportunities to live in Marin. I would like to give my input to speak on the behalf of the unhoused parents struggling in this county that desperately need funds available to them. Let's make sure the funds reach the working parents who are unhoused.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access.
information, opportunity, and options to live where they choose without discrimination?

We need to erase the racism in this county and give more incentives to owners to accept housing vouchers and also we need to build actual housing that our teachers and service workers can afford. Rents here are unattainable and ridiculous.

Please describe any other relevant experience you bring to the PSC.

I've lived in Marin, parent of a child that attends school in Marin, have attended over 100 school board meetings for southern Marin and I vote in Marin.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

No

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box I certify that all information included in and attached to this application form is true and correct.
Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: Chandra Alexandre
Applicant Email Address: [Redacted]
Do you live in Marin County? Yes
Primary Residential Address: [Redacted]
Phone Number: [Redacted]

Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: Hispanic
Are you over 18 years of age? Yes
Are you employed? Yes
Current Occupation: Nonprofit social services
Employer's Name: [Redacted]
Employer's Address: [Redacted]
Would you be representing an organization in your PSC membership? No
County region to represent (includes neighboring unincorporated areas): Novato

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.
My interest is to represent the communities of low income and people of color most
disproportionately impacted by these decisions. My impetus is inclusion of voice from those otherwise marginalized.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

Affordable housing, access to social services with no barriers, language accessibility, housing navigation, translation, ease of application processes, etc.

**Please describe any other relevant experience you bring to the PSC.**
Deep knowledge of county social services and commitment to equity.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

**List Organizations**
Community Action Marin.

**Documents**
Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

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By checking this box, I certify that all information included in and attached to this application form is true and correct.
Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: Jaime Yan Faurot

Applicant Email Address

Do you live in Marin County? Yes

Primary Residential Address

Phone Number

Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: Disabled/Ethnic Minority(BIPOC) /Immigrant from Underdeveloped Nation

Are you over 18 years of age? Yes

Are you employed? No

Would you be representing an organization in your PSC membership? No

County region to represent (includes neighboring unincorporated areas) Novato

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

I like to be able to represent the Marginalized BIPOC Underserved and Unserved Communities who are
often Unheard or Silenced by the white counterparts because i am one of the individuals. We are often left out because of linguistic and cultural barriers. i can also bring about Narratives from being there, at the bottom of the Totem Pole.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

There are too many to mention....but lets get to the most pressing issue as an Adult with both physical and mental disabilities(after a life changing car accident) few years ago and also from being a BIPOC individual...who often get silenced in the Board meetings again and again.......i can tell that i would like to be For Once be where the Decision Making is being made on the table made. Enough Already for being given what’s left over or what You Decide for me...they are what you want for me....and Not what i want for me !!

Please describe any other relevant experience you bring to the PSC.

Unfortunately, i have to barge myself into the Picture or Your face to show my existence...when all i am trying to say....is i am here :-(

Take Banking for example....i was in a local bank few yrs ago....queueing for my turn to be served. The teller who called Next...look Directly Past me....and asked the white guy behind me to come forward. I kept silent for a minute....and changed my mind....and said Excuse me, i am here before him.....she then glared at me....until the white guy acknowledged me and said She is here first ...before me. She then turned and told me to go ahead....kind of unwillingly.

BTW, i am Citing this example because i wanted to make sure such an experience doesnt happen to anyone else. i want to be part of PSC to be the Difference i want to see in this World. Thank you :-)

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.
NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box

I certify that all information included in and attached to this application form is true and correct.
Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: Darlene Goins

Do you live in Marin County? Yes

Primary Residential Address

Phone Number

Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: Black / African American, female, mother

Are you over 18 years of age? Yes

Are you employed? Yes

Current Occupation: Bank Executive

Employer's Name

Employer's Address

Would you be representing an organization in your PSC membership? No

County region to represent (includes neighboring unincorporated areas): San Rafael

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

I have held philanthropic leadership roles where I was responsible for setting the strategy and making
$20MM in grants annually to national nonprofits to open pathways to economic advancement for low- and moderate-income, racially and ethnically diverse and other underserved individuals and families. I see the challenges of underserved communities here where I live, and I want to make a difference in Marin County. I want to help drive positive societal outcomes here in the areas of housing affordability and homelessness, financial health, food insecurity, health equity, education. As a current member of the PSC, I have leveraged philanthropic giving experience for the good of the people in this country and helped address longstanding systemic inequities that the COVID pandemic has shone a light on.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

In our current environment, keeping people housed is a huge priority. Rental costs are increasing and people of color, particularly Black and Latino residents of Marin are the majority of renters. We’re likely heading into a recession. Many people have traded Covid concerns for a new list of concerns – higher inflation, high gas prices, etc.. Lack of affordable housing puts millions at the edge of crisis, and low homeownership rates in communities of color is one of the largest contributors to the wealth gap. It’s nearly impossible for people to build wealth when they are caught in the consistent cycle of renting. Discrimination in home appraisals is a problem in our county. Support for legal assistance organizations and nonprofits dedicated to keeping homeowners and renters housed through services and advocacy efforts is critical. I also think we need to seed innovation in the areas of housing construction, housing finance, resident services and support. We can do better and through this work we can provide for a more inclusive economy and ultimately shared prosperity for all.

Please describe any other relevant experience you bring to the PSC.

I have served on the PSC since February 2021 and have contributed my voice and perspective as a Black mother living in San Rafael to the discussions and recommendations for federal grant distributions. I also have work experience setting strategies to drive desired societal outcomes with deep expertise in financial inclusion and financial health. In 2020, I deployed over $20 million in grants to national non-profits that provide 1-1 virtual financial counseling and coaching, provide direct cash assistance in the form of grants and small dollar zero cost loans to low-income households including those left out of the CARES Act, or develop products and systems that will be critical to the recovery, such as a nonprofit debt repayment product. Through this work, we helped stabilize over 100,000 households, provided over $2.6MM in direct cash assistance, helped households save over $4.5MM, reduce debt by over $13MM, and helped over 16,000 people acquire a financial asset (e.g., bank account, retirement account, car, home) and/or establish and improve their credit rating. I am outcomes oriented and hold nonprofits accountable for driving impact with grant investments, because that is what will help improve people's lives.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents
Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

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By checking this box

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## Applicant Information

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<tr>
<th>Question</th>
<th>Answer</th>
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<tbody>
<tr>
<td>Applicant Name</td>
<td>Eva Napoleon Porter</td>
</tr>
<tr>
<td>Applicant Email Address</td>
<td></td>
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<tr>
<td>Do you live in Marin County?</td>
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<tr>
<td>Primary Residential Address</td>
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<td>Phone Number</td>
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</table>

Under federal fair housing laws, “protected classes” include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

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<th>Question</th>
<th>Answer</th>
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<td>Protected class of which you are a member or representative:</td>
<td>Native Hawaiian/Asian</td>
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<td>Are you over 18 years of age?</td>
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<td>Are you employed?</td>
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<tr>
<td>Current Occupation</td>
<td>Client Service</td>
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<tr>
<td>Employer's Name</td>
<td></td>
</tr>
<tr>
<td>Employer's Address</td>
<td></td>
</tr>
<tr>
<td>Would you be representing an organization in your PSC membership?</td>
<td>No</td>
</tr>
<tr>
<td>County region to represent (includes neighboring unincorporated areas)</td>
<td>San Rafael</td>
</tr>
</tbody>
</table>

## Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

I was raised in a single parent household and housing was and continues to be the most important...
security issue of my life. Being a woman of mixed native Hawaiian and Asian some doors have been closed to me as a child and as an adult, others fortunately have opened. A strong community makes room for everyone. I am particularly interested in opportunities for working families. I also recognize we have a community of older and handicapped persons struggling to continue to live in the community. With property prices so high we will have to put some thought into how we can integrate all income levels and capabilities. I feel I can offer a lot of insight into several sides of this issue. I had to commute into Marin to work for years and eventually struggled to purchase a condominium in Marin and eventually a house. I have had children in schools all over Marin which encircles you with new families, new experiences, and new circumstances. I have a good sense of what many of us and our children are facing.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

I believe we have to increase our pool of rental properties. Large, medium, and small ADU units as well. There is no reason why all housing can’t meet ADA requirements, it is helpful to the elderly, and handicapped. In one lifetime this could describe any of us. We need to have more product, and product types, to offer the population. This also will increase the landlord pool. I have personally lived thru being rejected for housing due to race, sex, and familial status but never met less of these barriers when seeking to rent from smaller, owner operated venues. Diversity of landlords can prevent a monolith of one size fits all options. Along with thoughtful, common, and community space options we can both lift and support our population from birth onwards.

Please describe any other relevant experience you bring to the PSC.

I believe we have to increase our pool of rental properties. Large, medium, and small ADU units as well. There is no reason why all units can’t meet ADA requirements. It is helpful to the elderly, and handicapped. In one lifetime this could describe any of us. We need to have more product, and product types to offer the population. This will also increase the landlord pool to draw from. I have personally lived thru being rejected for housing due to race, sex, and familial status but met less of these barriers when seeking to rent from smaller, owner operated venues. Diversity of landlords can prevent a monolith of one size fits all. Along with thoughtful common, community spaces we can both lift and support our population from birth onwards.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

No

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.
By checking this box

I certify that all information included in and attached to this application form is true and correct.
Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name
Jimmy Paz

Applicant Email Address

Do you live in Marin County?
Yes

Primary Residential Address

Phone Number

Under federal fair housing laws, “protected classes” include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative:
0

Are you over 18 years of age?
Yes

Are you employed?
Yes

Current Occupation
Lead call center rep

Employer's Name

Employer's Address

Would you be representing an organization in your PSC membership?
No

County region to represent (includes neighboring unincorporated areas)
San Rafael

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.
I would like to be part of this committee to know more and share the resources with my community. I
feel the Latino community does not know what resources are out there and I would like to share those with them

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

The key is information to be shared working with nonprofits. For example, I work in a community clinic, sharing those resources with them will give them the opportunity to share with the patients. Other nonprofits such as Canal alliance sharing with them will open the door to the community to be aware of.

Please describe any other relevant experience you bring to the PSC.

I am bilingual, I know how to share resources that are available to the community. I am outspoken and very friendly

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

No

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Documents

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Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: Yodis Vasquez
Applicant Email Address: [redacted]
Do you live in Marin County?: Yes
Primary Residential Address: [redacted]
Phone Number: [redacted]

Under federal fair housing laws, "protected classes" include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: Religión
Are you over 18 years of age?: Yes
Are you employed?: Yes
Current Occupation: Preparadora
Employer's Name: [redacted]
Employer's Address: [redacted]
Would you be representing an organization in your PSC membership?: No
County region to represent (includes neighboring unincorporated areas): San Rafael

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.
Porq kiero participar y ser de ayuda para mi condado
Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

Please describe any other relevant experience you bring to the PSC.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box I certify that all information included in and attached to this application form is true and correct.
Applicant Information

Applicant Name: Mr. Maalis

Applicant Email Address: [REDACTED]

Do you live in Marin County?: Yes

Primary Residential Address: [REDACTED]

Phone Number: [REDACTED]

Under federal fair housing laws, “protected classes” include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: White, Male

Are you over 18 years of age?: Yes

Are you employed?: Yes

Current Occupation: Property Manager

Employer's Name: [REDACTED]

Employer's Address: [REDACTED]

Would you be representing an organization in your PSC membership?: Yes

Name the organization you would represent: Bolinas Community Land Trust

County region to represent (includes neighboring unincorporated areas): West Marin
Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

To be a voice for the underprivileged people in West Marin.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

More Social services and social workers. Access to free health services. More access to affordable housing.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

List Organizations

I'm working on a grant with CDBG for 20 Wharf Rd. Bolinas, CA 94924

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

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By checking this box

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Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: Maya Friedman

Do you live in Marin County? Yes

Protected class of which you are a member or representative: People with disabilities

Are you over 18 years of age? Yes

Employer's Name

Current Occupation: Program Director

Employer's Address

Would you be representing an organization in your PSC membership? Yes

In Spirit

County region to represent (includes neighboring unincorporated areas): West Marin
Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

Two years ago my mother became quadriplegic, and I had to leave my job to become her full time caregiver and advocate. During this period of time I realized how difficult it is for people with disabilities to live independently, especially if they don't have a family safety net. Through supporting and advocating for my mother, I became involved with a Marin-based non-profit called InSpirit, and now I work as their program director and administrator.

InSpirit supports people with quadriplegia so they can live independently at home in their communities and avoid nursing home placement. Since I began working with InSpirit I have met several individuals who are barely able to make ends meet with their caregiver and housing needs. Many folks who want to transition out of nursing home facilities, simply cannot because there are no options for them. I see a huge need for more supportive housing in Marin County, and I would like to be involved with that process.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

In my professional experience, it is extremely difficult to navigate the potential options that are available to people. Often times these resources are not accessible to folks who have limited physical abilities or limited resources. For example, many programs have paper-based applications, so an individual has to print and fill out a form. For people with quadriplegia, filling out forms on paper is nearly impossible to do themselves. Additionally, many don't have printers at home so have to arrange transportation to a print shop before finding someone who can fill out the forms on their behalf. It is just an example of significant hurdles people with disabilities face in their day-to-day activities.

Additionally, for some people it can be incredibly difficult to navigate the various resources and programs that are out there. It would be incredible if there was a single well-known resource or point of information that could direct people to the housing programs that are out there.

Please describe any other relevant experience you bring to the PSC.

I currently work as the primary staff for InSpirit, where I regularly interface with our clients who have quadriplegia– helping them to navigate the myriad resources that are available to them. Currently, affordable housing has been a significant area of need for our clients.

Prior to this, I was a project manager for a public works construction firm. Through that work I became very familiar with federal funds reporting and budget requirements. I managed large projects with many stakeholders and understand the bureaucratic processes that are involved with state and federally funded projects.

Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

Yes

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.
List Organizations
I currently work for the non-profit, InSpirit, which has applied for the CDBG program in the past and may apply in the future although there are no current plans to do so.

Documents
Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box
I certify that all information included in and attached to this application form is true and correct.
Priority Setting Committee (PSC) Application Form

Applicant Information

Applicant Name: Jennifer Lynn Kerrigan

Applicant Email Address: [REDACTED]

Do you live in Marin County? Yes

Primary Residential Address: [REDACTED]

Phone Number: [REDACTED]

Under federal fair housing laws, “protected classes” include race, religion, color, national origin, sex, disability, and familial status. For this PSC recruitment, we are seeking individuals who are members of a racial or ethnic minority, people with disabilities, and/or people who represent these interests.

Protected class of which you are a member or representative: Disability

Are you over 18 years of age? Yes

Are you employed? No

Would you be representing an organization in your PSC membership? No

County region to represent (includes neighboring unincorporated areas): Larkspur, Corte Madera, Kentfield and Greenbrae

Narrative Information

Please describe your reasons for applying to be a member of the Priority Setting Committee.

The decisions of this committee will have immense impact on the integrity of Marin County achieving the federal and state requirements for current mandates for housing. This is an opportunity for this County to create a template for other counties to follow. I as a Marin County resident want this County to succeed in this venture to remedy housing availability, disparities, and discrimination, as well as target inflation without sacrificing tax revenue. I want to participate and be a part of the solution.

Under fair housing laws, it is illegal to discriminate in housing-related transactions based on race, color, religion, national origin, sex, disability, and familial status. What services, if any, do...
you see are needed in Marin County for members of these protected classes to access information, opportunity, and options to live where they choose without discrimination?

I do not think "services" is the answer to the question and is part of the problem of why housing continues to be inflated, why there are so many people still unhoused, and why new construction (which is years away) is over $250,000 per unit.

Members of the protected classes are not going to have information, opportunity, and options about where they choose to live and without discrimination because there is a system failure that needs addressed.

I would pursue the following to answer that question:

1) There is no public underwriting of any housing project new or under renovation; the County has the power to use public BONDS which could underwrite and streamline costs of new and existing housing. They also have the power to contract it under the public domain instead of creating competition between private contractors. This not only would reduce costs per unit, but also provides oversight for expedited results.

2) The County could inventory all the commercial sites that remain unoccupied for the past two years and rezone them to residential; renovations to code would be less expensive and faster to create and target affordable housing only.

3) The County could inventory and contact all the residential properties that either remain empty or are explicitly used to rollover for profit and tax benefits, and suggest they either fix the property to code for use, and/or are taxed more for non-compliance.

4) The County could employ the idea of the Social Housing Bill that failed to be signed into law.

Please describe any other relevant experience you bring to the PSC.

I am conscientious, detail-oriented, honest, and ethical. My Dad and my Uncle are both CPAs so my brain is trained that way. I see solutions that have not been introduced or discussed to date; I wish to participate in the Priority Setting Committee because:

I have some knowledge of parliamentary procedure and committee structure (albeit 25 years ago) when I was the Undeclared Representative for the Associated Students at Humboldt State University. I was on the University Curriculum Committee, the Aids Policy Committee; I was a teacher-assistant for Introduction to Logic in the Philosophy department; and I tutored other disabled students.

I am permanently disabled since 1986 when I was still a child; I am a Social Security beneficiary for disability and survivors insurance; I have lived on a fixed income for my entire adult life; I have yet to secure affordable or subsidized housing in the 13 years I have lived in Marin; I continue to spend 75% of my income for above market rent to this day. Thus my perspective is beneficial because it is unrepresented in your housing models; and thus would be of great benefit to the entire committee’s decision-making process. All of your housing programs exclude me and people like me.

I work as a pet-sitter so I am a member of the working poor as well.

I have been receiving and reading the Housing Elements and Project Homekey developments over the past two years so I am somewhat aware of the concerns the committee may address.

Please contact me if you require documents to verify my disability, income, residential status, or if you have any question of my sincerity to serve.
Has any organization of which you are an officer or employee received federal funds from the County, or plans to request such funds in the future? (Federal funds include the Community Development Block Grant (CDBG) and HOME programs.)

No

An applicant who is an employee or an officer of an organization that receives CDBG or HOME funding may not be eligible to serve as a Committee Member due to a potential conflict of interest. Refer to the Code of Federal Regulations for more information.

Documents

Please feel free to attach any additional documents or information pertaining to your candidacy for the Priority Setting Committee.

NOTE: This application will remain valid for a period of one year. The County may require Committee Members to file a financial disclosure form (listing sources of income, interests in real property, investments, and business positions), which will be a public document.

By checking this box

I certify that all information included in and attached to this application form is true and correct.
Outreach for the Countywide Priority Setting Committee Recruitment

The County of Marin conducted outreach through several different media outlets and with the assistance of many community partners. Organizations helped distribute information in newsletters and by posting accessible flyers in English and Spanish at service locations, community message boards, post offices, markets, laundromats, and other places with high community foot traffic.

Media Tools
- Press Release
- Email notice to over 4,000 subscribers
- Social media ads through Facebook, Twitter, and Nextdoor
- Accessible flyers in English and Spanish

Government Partners
- Board of Supervisors
- Town and City Managers
- County Social Equity Program and Policy Coordinator

Countywide Partners and Leaders
- Marin County Free Library
- Marin Environmental Housing Collaborative (MEHC)
- Marin Aging Action Initiative (AAI)
- Adopt-A-Family
- Bridge the Gap
- Canal Alliance
- Canal Working Group
- Voces de Canal
- Center for Domestic Peace
- Community Action Marin
- Community Land Trust Association of West Marin (CLAM)
- ISOJI
- Fair Housing Advocates of Northern California
- Hannah Project
- Homeward Bound of Marin
- Jewish Family and Children’s Services
- Legal Aid of Marin
- Marin City Community Development Corporation
- Marin City Community Services District
- Marin City Health and Wellness Center
• Marin Center for Independent Living
• Marin Asian Advocacy Project
• Marin Organizing Committee
• Multicultural Center of Marin
• North Marin Community Services
• St. Vincent de Paul
• Ritter Center
• West Marin Community Services
• Bolinas Community Land Trust (BCLT)
• West Marin Collaborative
• Fairfax-San Anselmo Children’s Center
• Marin Horizon School
• North Bay Children’s Center
• Performing Stars of Marin
• West Marin Senior Services
• San Geronimo Valley Affordable Housing Association (SGVAHA)
• San Geronimo Valley Community Center
• Marshall East Shore Planning
• Tomales Town Hall
• Tomales Bay Youth Center
• West Marin Fund
• West Marin Health and Human Services
• Point Reyes Light
HOME-ARP Allocation Plan Template with Guidance

Instructions: All guidance in this template, including questions and tables, reflect requirements for the HOME-ARP allocation plan, as described in Notice CPD-21-10: Requirements of the Use of Funds in the HOME-American Rescue Plan Program, unless noted as optional. As the requirements highlighted in this template are not exhaustive, please refer to the Notice for a full description of the allocation plan requirements as well as instructions for submitting the plan, the SF-424, SF-424B, SF-424D, and the certifications.

References to “the ARP” mean the HOME-ARP statute at section 3205 of the American Rescue Plan Act of 2021 (P.L. 117-2).

Consultation

In accordance with Section V.A of the Notice (page 13), before developing its HOME-ARP allocation plan, at a minimum, a PJ must consult with:

- CoC(s) serving the jurisdiction’s geographic area,
- homeless service providers,
- domestic violence service providers,
- veterans’ groups,
- public housing agencies (PHAs),
- public agencies that address the needs of the qualifying populations, and
- public or private organizations that address fair housing, civil rights, and the needs of persons with disabilities.

State PJs are not required to consult with every PHA or CoC within the state’s boundaries; however, local PJs must consult with all PHAs (including statewide or regional PHAs) and CoCs serving the jurisdiction.

Template:

Describe the consultation process including methods used and dates of consultation:
Enter narrative response here.
List the organizations consulted:

<table>
<thead>
<tr>
<th>Agency/Org Consulted</th>
<th>Type of Agency/Org Consulted</th>
<th>Method of Consultation</th>
<th>Feedback</th>
</tr>
</thead>
</table>

Summarize feedback received and results of upfront consultation with these entities:
Enter narrative response here.

Public Participation

In accordance with Section V.B of the Notice (page 13), PJs must provide for and encourage citizen participation in the development of the HOME-ARP allocation plan. Before submission of the plan, PJs must provide residents with reasonable notice and an opportunity to comment on the proposed HOME-ARP allocation plan of no less than 15 calendar days. The PJ must follow its adopted requirements for “reasonable notice and an opportunity to comment” for plan amendments in its current citizen participation plan. In addition, PJs must hold at least one public hearing during the development of the HOME-ARP allocation plan and prior to submission.

PJs are required to make the following information available to the public:
- The amount of HOME-ARP the PJ will receive, and
- The range of activities the PJ may undertake.

Throughout the HOME-ARP allocation plan public participation process, the PJ must follow its applicable fair housing and civil rights requirements and procedures for effective communication, accessibility, and reasonable accommodation for persons with disabilities and
providing meaningful access to participation by limited English proficient (LEP) residents that are in its current citizen participation plan as required by 24 CFR 91.105 and 91.115.

Template:

Describe the public participation process, including information about and the dates of the public comment period and public hearing(s) held during the development of the plan:

- **Date(s) of public notice:** Click or tap to enter a date.
- **Public comment period:** start date - Click or tap to enter a date. end date - Click or tap to enter a date.
- **Date(s) of public hearing:** Click or tap to enter a date.

Describe the public participation process:
Enter narrative response here.

Describe efforts to broaden public participation:
Enter narrative response here.

Summarize the comments and recommendations received through the public participation process either in writing, or orally at a public hearing:
Enter narrative response here.

Summarize any comments or recommendations not accepted and state the reasons why:
Enter narrative response here.

Needs Assessment and Gaps Analysis

In accordance with Section V.C.1 of the Notice (page 14), a PJ must evaluate the size and demographic composition of all four of the qualifying populations within its boundaries and assess the unmet needs of each of those populations. If the PJ does not evaluate the needs of one of the qualifying populations, then the PJ has not completed their Needs Assessment and Gaps Analysis. In addition, a PJ must identify any gaps within its current shelter and housing inventory as well as the service delivery system. A PJ should use current data, including point in time count, housing inventory count, or other data available through CoCs, and consultations with service providers to quantify the individuals and families in the qualifying populations and their need for additional housing, shelter, or services.
### OPTIONAL Homeless Needs Inventory and Gap Analysis Table

<table>
<thead>
<tr>
<th></th>
<th>Current Inventory</th>
<th>Homeless Population</th>
<th>Gap Analysis</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Family</td>
<td>Adults Only</td>
<td>Vets</td>
</tr>
<tr>
<td></td>
<td># of Beds</td>
<td># of Units</td>
<td># of Beds</td>
</tr>
<tr>
<td>Emergency Shelter</td>
<td>#</td>
<td>#</td>
<td>#</td>
</tr>
<tr>
<td>Transitional Housing</td>
<td>#</td>
<td>#</td>
<td>#</td>
</tr>
<tr>
<td>Permanent Supportive Housing</td>
<td>#</td>
<td>#</td>
<td>#</td>
</tr>
<tr>
<td>Other Permanent Housing</td>
<td>#</td>
<td>#</td>
<td>#</td>
</tr>
<tr>
<td>Sheltered Homeless</td>
<td>#</td>
<td>#</td>
<td>#</td>
</tr>
<tr>
<td>Unsheltered Homeless</td>
<td>#</td>
<td>#</td>
<td>#</td>
</tr>
</tbody>
</table>

**Current Gap**

|                | # | # | # | # |

**Suggested Data Sources:** 1. Point in Time Count (PIT); 2. Continuum of Care Housing Inventory Count (HIC); 3. Consultation

---

### OPTIONAL Housing Needs Inventory and Gap Analysis Table

<table>
<thead>
<tr>
<th></th>
<th>Non-Homeless</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Current Inventory</td>
</tr>
<tr>
<td></td>
<td># of Units</td>
</tr>
<tr>
<td>Total Rental Units</td>
<td>#</td>
</tr>
<tr>
<td>Rental Units Affordable to HH at 30% AMI (At-Risk of Homelessness)</td>
<td>#</td>
</tr>
<tr>
<td>Rental Units Affordable to HH at 50% AMI (Other Populations)</td>
<td>#</td>
</tr>
<tr>
<td>0%-30% AMI Renter HH w/ 1 or more severe housing problems (At-Risk of Homelessness)</td>
<td>#</td>
</tr>
<tr>
<td>30%-50% AMI Renter HH w/ 1 or more severe housing problems (Other Populations)</td>
<td>#</td>
</tr>
</tbody>
</table>

**Current Gaps**

|                | # |

**Suggested Data Sources:** 1. American Community Survey (ACS); 2. Comprehensive Housing Affordability Strategy (CHAS)
Describe the size and demographic composition of qualifying populations within the PJ’s boundaries:

**Homeless as defined in 24 CFR 91.5**
Enter narrative response here.

**At Risk of Homelessness as defined in 24 CFR 91.5**
Enter narrative response here.

**Fleeing, or Attempting to Flee, Domestic Violence, Dating Violence, Sexual Assault, Stalking, or Human Trafficking, as defined by HUD in the Notice**
Enter narrative response here.

**Other populations requiring services or housing assistance to prevent homelessness and other populations at greatest risk of housing instability, as defined by HUD in the Notice**
Enter narrative response here.

Identify and consider the current resources available to assist qualifying populations, including congregate and non-congregate shelter units, supportive services, TBRA, and affordable and permanent supportive rental housing (Optional):
Enter narrative response here.

Describe the unmet housing and service needs of qualifying populations:

**Homeless as defined in 24 CFR 91.5**
Enter narrative response here.

**At Risk of Homelessness as defined in 24 CFR 91.5**
Enter narrative response here.

**Fleeing, or Attempting to Flee, Domestic Violence, Dating Violence, Sexual Assault, Stalking, or Human Trafficking, as defined by HUD in the Notice**
Enter narrative response here.

**Other populations requiring services or housing assistance to prevent homelessness and other populations at greatest risk of housing instability as defined by HUD in the Notice**
Enter narrative response here.

Identify any gaps within the current shelter and housing inventory as well as the service delivery system:
Enter narrative response here.

Under Section IV.4.2.ii.G of the HOME-ARP Notice, a PJ may provide additional characteristics associated with instability and increased risk of homelessness in their HOME-
ARP allocation plan. These characteristics will further refine the definition of “other populations” that are “At Greatest Risk of Housing Instability,” as established in the HOME-ARP Notice. If including these characteristics, identify them here:

Enter narrative response here.

Identify priority needs for qualifying populations:

Enter narrative response here.

Explain how the PJ determined the level of need and gaps in the PJ’s shelter and housing inventory and service delivery systems based on the data presented in the plan:

Enter narrative response here.

HOME-ARP Activities

Template:

Describe the method(s) that will be used for soliciting applications for funding and/or selecting developers, service providers, subrecipients and/or contractors:

Enter narrative response here.

Describe whether the PJ will administer eligible activities directly:

Enter narrative response here.

If any portion of the PJ’s HOME-ARP administrative funds are provided to a subrecipient or contractor prior to HUD’s acceptance of the HOME-ARP allocation plan because the subrecipient or contractor is responsible for the administration of the PJ’s entire HOME-ARP grant, identify the subrecipient or contractor and describe its role and responsibilities in administering all of the PJ’s HOME-ARP program:

Enter narrative response here.

In accordance with Section V.C.2. of the Notice (page 4), PJs must indicate the amount of HOME-ARP funding that is planned for each eligible HOME-ARP activity type and demonstrate that any planned funding for nonprofit organization operating assistance, nonprofit capacity building, and administrative costs is within HOME-ARP limits.
**Template:**

**Use of HOME-ARP Funding**

<table>
<thead>
<tr>
<th>Description</th>
<th>Funding Amount</th>
<th>Percent of the Grant</th>
<th>Statutory Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Supportive Services</td>
<td>$ #</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisition and Development of Non-Congregate Shelters</td>
<td>$ #</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tenant Based Rental Assistance (TBRA)</td>
<td>$ #</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Development of Affordable Rental Housing</td>
<td>$ #</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non-Profit Operating</td>
<td>$ #</td>
<td># %</td>
<td>5%</td>
</tr>
<tr>
<td>Non-Profit Capacity Building</td>
<td>$ #</td>
<td># %</td>
<td>5%</td>
</tr>
<tr>
<td>Administration and Planning</td>
<td>$ #</td>
<td># %</td>
<td>15%</td>
</tr>
<tr>
<td><strong>Total HOME ARP Allocation</strong></td>
<td>$ #</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Describe how the PJ will distribute HOME-ARP funds in accordance with its priority needs identified in its needs assessment and gap analysis:*

Enter narrative response here.

*Describe how the characteristics of the shelter and housing inventory, service delivery system, and the needs identified in the gap analysis provided a rationale for the plan to fund eligible activities:*

Enter narrative response here.

**HOME-ARP Production Housing Goals**

**Template**

*Estimate the number of affordable rental housing units for qualifying populations that the PJ will produce or support with its HOME-ARP allocation:*

Enter narrative response here.

*Describe the specific affordable rental housing production goal that the PJ hopes to achieve and describe how the production goal will address the PJ’s priority needs:*

Enter narrative response here.
Preferences

A preference provides a priority for the selection of applicants who fall into a specific QP or category (e.g., elderly or persons with disabilities) within a QP (i.e., subpopulation) to receive assistance. A preference permits an eligible applicant that qualifies for a PJ-adopted preference to be selected for HOME-ARP assistance before another eligible applicant that does not qualify for a preference. A method of prioritization is the process by which a PJ determines how two or more eligible applicants qualifying for the same or different preferences are selected for HOME-ARP assistance. For example, in a project with a preference for chronically homeless, all eligible QP applicants are selected in chronological order for a HOME-ARP rental project except that eligible QP applicants that qualify for the preference of chronically homeless are selected for occupancy based on length of time they have been homeless before eligible QP applicants who do not qualify for the preference of chronically homeless.

Please note that HUD has also described a method of prioritization in other HUD guidance. Section I.C.4 of Notice CPD-17-01 describes Prioritization in CoC CE as follows:

“Prioritization. In the context of the coordinated entry process, HUD uses the term “Prioritization” to refer to the coordinated entry-specific process by which all persons in need of assistance who use coordinated entry are ranked in order of priority. The coordinated entry prioritization policies are established by the CoC with input from all community stakeholders and must ensure that ESG projects are able to serve clients in accordance with written standards that are established under 24 CFR 576.400(e). In addition, the coordinated entry process must, to the maximum extent feasible, ensure that people with more severe service needs and levels of vulnerability are prioritized for housing and homeless assistance before those with less severe service needs and lower levels of vulnerability. Regardless of how prioritization decisions are implemented, the prioritization process must follow the requirements in Section II.B.3. and Section I.D. of this Notice.”

If a PJ is using a CE that has a method of prioritization described in CPD-17-01, then a PJ has preferences and a method of prioritizing those preferences. These must be described in the HOME-ARP allocation plan in order to comply with the requirements of Section IV.C.2 (page 10) of the HOME-ARP Notice.

In accordance with Section V.C.4 of the Notice (page 15), the HOME-ARP allocation plan must identify whether the PJ intends to give a preference to one or more qualifying populations or a subpopulation within one or more qualifying populations for any eligible activity or project.

- Preferences cannot violate any applicable fair housing, civil rights, and nondiscrimination requirements, including but not limited to those requirements listed in 24 CFR 5.105(a).
- The PJ must comply with all applicable nondiscrimination and equal opportunity laws and requirements listed in 24 CFR 5.105(a) and any other applicable fair housing and civil rights laws and requirements when establishing preferences or methods of prioritization.
While PJs are not required to describe specific projects in its HOME-ARP allocation plan to which the preferences will apply, the PJ must describe the planned use of any preferences in its HOME-ARP allocation plan. This requirement also applies if the PJ intends to commit HOME-ARP funds to projects that will utilize preferences or limitations to comply with restrictive eligibility requirements of another project funding source. If a PJ fails to describe preferences or limitations in its plan, it cannot commit HOME-ARP funds to a project that will implement a preference or limitation until the PJ amends its HOME-ARP allocation plan.

For HOME-ARP rental housing projects, Section VI.B.20.a.iii of the HOME-ARP Notice (page 36) states that owners may only limit eligibility or give a preference to a particular qualifying population or segment of the qualifying population if the limitation or preference is described in the PJ’s HOME-ARP allocation plan. Adding a preference or limitation not previously described in the plan requires a substantial amendment and a public comment period in accordance with Section V.C.6 of the Notice (page 16).

**Template:**

*Identify whether the PJ intends to give preference to one or more qualifying populations or a subpopulation within one or more qualifying populations for any eligible activity or project:*

Enter narrative response here.

*If a preference was identified, explain how the use of a preference or method of prioritization will address the unmet need or gap in benefits and services received by individuals and families in the qualifying population or subpopulation of qualifying population, consistent with the PJ's needs assessment and gap analysis:*

Enter narrative response here.

**Referral Methods**

PJs are not required to describe referral methods in the plan. However, if a PJ intends to use a coordinated entry (CE) process for referrals to a HOME-ARP project or activity, the PJ must ensure compliance with Section IV.C.2 of the Notice (page 10).

A PJ may use only the CE for direct referrals to HOME-ARP projects and activities (as opposed to CE and other referral agencies or a waitlist) if the CE expands to accept all HOME-ARP qualifying populations and implements the preferences and prioritization established by the PJ in its HOME-ARP allocation plan. A direct referral is where the CE provides the eligible applicant directly to the PJ, subrecipient, or owner to receive HOME-ARP TBRA, supportive services, admittance to a HOME-ARP rental unit, or occupancy of a NCS unit. In comparison, an indirect referral is where a CE (or other referral source) refers an eligible applicant for placement to a project or activity waitlist. Eligible applicants are then selected for a HOME-ARP project or activity from the waitlist.
The PJ must require a project or activity to use CE along with other referral methods (as provided in Section IV.C.2.ii) or to use only a project/activity waiting list (as provided in Section IV.C.2.iii) if:

1. the CE does not have a sufficient number of qualifying individuals and families to refer to the PJ for the project or activity;
2. the CE does not include all HOME-ARP qualifying populations; or,
3. the CE fails to provide access and implement uniform referral processes in situations where a project’s geographic area(s) is broader than the geographic area(s) covered by the CE.

If a PJ uses a CE that prioritizes one or more qualifying populations or segments of qualifying populations (e.g., prioritizing assistance or units for chronically homeless individuals first, then prioritizing homeless youth second, followed by any other individuals qualifying as homeless, etc.) then this constitutes the use of preferences and a method of prioritization. To implement a CE with these preferences and priorities, the PJ must include the preferences and method of prioritization that the CE will use in the preferences section of their HOME-ARP allocation plan. Use of a CE with embedded preferences or methods of prioritization that are not contained in the PJ’s HOME-ARP allocation does not comply with Section IV.C.2 of the Notice.

**Template:**

*Identify the referral methods that the PJ intends to use for its HOME-ARP projects and activities. PJ’s may use multiple referral methods in its HOME-ARP program. (Optional):*

Enter narrative response here.

*If the PJ intends to use the coordinated entry (CE) process established by the CoC, describe whether all qualifying populations eligible for a project or activity will be included in the CE process, or the method by which all qualifying populations eligible for the project or activity will be covered. (Optional):*

Enter narrative response here.

*If the PJ intends to use the CE process established by the CoC, describe the method of prioritization to be used by the CE. (Optional):*

Enter narrative response here.

*If the PJ intends to use both a CE process established by the CoC and another referral method for a project or activity, describe any method of prioritization between the two referral methods, if any. (Optional):*

Enter narrative response here.

**Limitations in a HOME-ARP rental housing or NCS project**

Limiting eligibility for a HOME-ARP rental housing or NCS project is only permitted under certain circumstances.
• PJs must follow all applicable fair housing, civil rights, and nondiscrimination requirements, including but not limited to those requirements listed in 24 CFR 5.105(a). This includes, but is not limited to, the Fair Housing Act, Title VI of the Civil Rights Act, section 504 of Rehabilitation Act, HUD’s Equal Access Rule, and the Americans with Disabilities Act, as applicable.
• A PJ may not exclude otherwise eligible qualifying populations from its overall HOME-ARP program.
• Within the qualifying populations, participation in a project or activity may be limited to persons with a specific disability only, if necessary, to provide effective housing, aid, benefit, or services that would be as effective as those provided to others in accordance with 24 CFR 8.4(b)(1)(iv). A PJ must describe why such a limitation for a project or activity is necessary in its HOME-ARP allocation plan (based on the needs and gap identified by the PJ in its plan) to meet some greater need and to provide a specific benefit that cannot be provided through the provision of a preference.
• For HOME-ARP rental housing, section VI.B.20.a.iii of the Notice (page 36) states that owners may only limit eligibility to a particular qualifying population or segment of the qualifying population if the limitation is described in the PJ’s HOME-ARP allocation plan.
• PJs may limit admission to HOME-ARP rental housing or NCS to households who need the specialized supportive services that are provided in such housing or NCS. However, no otherwise eligible individuals with disabilities or families including an individual with a disability who may benefit from the services provided may be excluded on the grounds that they do not have a particular disability.

**Template**

*Describe whether the PJ intends to limit eligibility for a HOME-ARP rental housing or NCS project to a particular qualifying population or specific subpopulation of a qualifying population identified in section IV.A of the Notice:*

Enter narrative response here.

*If a PJ intends to implement a limitation, explain why the use of a limitation is necessary to address the unmet need or gap in benefits and services received by individuals and families in the qualifying population or subpopulation of qualifying population, consistent with the PJ’s needs assessment and gap analysis:*

Enter narrative response here.

*If a limitation was identified, describe how the PJ will address the unmet needs or gaps in benefits and services of the other qualifying populations that are not included in the limitation through the use of HOME-ARP funds (i.e., through another of the PJ’s HOME-ARP projects or activities):*

Enter narrative response here.
HOME-ARP Refinancing Guidelines

If the PJ intends to use HOME-ARP funds to refinance existing debt secured by multifamily rental housing that is being rehabilitated with HOME-ARP funds, the PJ must state its HOME-ARP refinancing guidelines in accordance with 24 CFR 92.206(b). The guidelines must describe the conditions under which the PJ will refinance existing debt for a HOME-ARP rental project, including:

- **Establish a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing to demonstrate that rehabilitation of HOME-ARP rental housing is the primary eligible activity**
  Enter narrative response here.

- **Require a review of management practices to demonstrate that disinvestment in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving qualified populations for the minimum compliance period can be demonstrated.**
  Enter narrative response here.

- **State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.**
  Enter narrative response here.

- **Specify the required compliance period, whether it is the minimum 15 years or longer.**
  Enter narrative response here.

- **State that HOME-ARP funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.**
  Enter narrative response here.

- **Other requirements in the PJ’s guidelines, if applicable:**
  Enter narrative response here.