

2020-22 COMMUNITY DEVELOPMENT BLOCK GRANT APPLICATIONS

Community Infrastructure/Capital Project Applications

County Other Projects

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Petaluma Health Center	Emergency Response Mobile Medical/Dental Clinic	Page 16
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Novato Projects

North Bay Children's Center	C Street Campus Renovation/Facility Expansion	Page 45
North Marin Community	680 Wilson Enrichment Project	Page 60
Services		r age oo

San Rafael Projects

City of San Rafael Department of	Canal Area Pump Station Improvements	Page 72
Public Works	Canal Area 1 diffy Station improvements	rage 72



Housing & Federal Grants Division

2020/2021 COMMUNITY DEVELOPMENT BLOCK GRANT AND HOME PROGRAM APPLICATION FOR FUNDING

- 1. Indicate type of project. If your project allows, you may apply under multiple categories.
- **CDBG Public Services**
- **CDBG Housing Construction/Acquisition**
- CDBG Housing Rehabilitation
- **CDBG Public Facilities/Improvements**
- □ HOME Housing Construction/Acquisition
- HOME Housing Rehabilitation

2. Organization (Fiscal Sponsor) General Information

Organization/Agency Name	Marin City Community Services District		
Mailing Address	630 Drake Avenue, Marin City, CA 94965		
Website	marincitydistrict,org		
Organization DUNS#	1 1 1 1 1		
Executive Director/CEO	Leanne Kreuzer		
Email Address	manager@marincityrec.org		
Phone	415-332-1441		
3. Project General Inforn	nation		
Program/Project Name	Manzanita Center Facility Master Plan		
Program/Project Site Address	630 Drake Avenue		
CDBG/HOME Funding Amount Requested	\$300,000		
Application Contact Person	Leanne Kreuzer		
Title of Contact Person	General Manager		

Email /	Address
---------	---------

manager@marincityrec.org

Phone

415-332-1441

4. Planning Areas Served: Indicate what geographic area the requested funding will serve. <u>Please indicate</u> <u>approximate % of services provided in each area.</u> For Housing projects with current residents, please indicate where your project is located.

Novato	10	
San Rafael	10	
County Other 80		
Total Percentage	100	

5. What other County of Marin funding is your organization receiving for this project?

Funding Source	Grant Amount	
Successor Agency to Former Redevelopment Agency	\$4,000,000	X

Add Row

6. Organizational Overview: Provide a brief description of your organization including mission, programs, number of clients served, etc. (Please limit to 3000 characters.)

Marin City is a Special District that sits in an unincorporated community of Marin County. Marin City is located 1.5 miles northwest of downtown Sausalito and about 5 miles north of San Francisco from the Golden Gate Bridge. According to the 2010 census, the population of Marin City was 38.9% white, 38.1% African American, and 14% Hispanic of any race.

It is the mission of the Marin City Community Services District (MCCSD) Board and Staff to insure good governance on all issues affecting Marin City residents, including quality of life services, public safety, and land use and planning.

Marin City Community Service District programs include Recreation, Community Special Events, Community meeting rooms and space, Parks, playgrounds, garden and operate, free to the community, the Senior, Teen, Fitness/Boxing Centers and summer camp, serving 150 youth per day for eight weeks.

The governance of Marin City Community Services District consists of five publicly elected Board of Directors. The District is responsible for providing services in street lighting, recycling, refuse removal, while the core service of the District is Parks and Recreation.

The undertaking of the District is to serve this historically marginalized African American community disproportionately impacted by poverty, racial divide and health inequities.

7. Project Description: Provide a detailed scope of work including services to be provided and/or development activities to be engaged. Describe how this project will benefit the community. (Please limit to 3000 characters.)

Phase I: MCCSD proposes to bring the Manzanita Community Center into ADA Compliance: entrances, access, door hardware and remove barriers. Repair and replace building siding and renovation of kitchen. Upgrade and repair utility services (Sewer lines, water, gas and electric services) and appliances (heating system, hot water heater and gas appliances).

3

8. <u>For Public Service projects</u>, which community priority does your project align with? (check as many boxes as applicable)

- Housing Support Services
- Children, Youth and Parent Services
- Basic Health Services
- 9. HUD National Objective to be served (check at least one)
- ☑ Activities benefiting low and moderate-income persons. (LMI)
- ⊠ Activities benefiting low and moderate area. (LMA)
- Activities which aid in the prevention or elimination of slums or blight

10. How will this project Affirmatively Further Fair Housing? (Please limit to 3000 characters.)

N/A

11. Describe how this project will conduct affirmative marketing to members of the Protected Classes under federal fair housing laws. For more information about affirmative marketing, visit the <u>Marin County Federal</u> <u>Grants website</u> and scroll down to the Affirmative Marketing panel. (Please limit to 3000 characters.)

Promotional materials are essential. As part of this project, Marin City Community Services District, will target new immigrant Farsi families, Asian and Latino families through individual outreach, flyers and brochures in their language. MCCSD is a lead agency for the Marin City Census 2020 Team and will utilize this community effort to outreach to an increasing diverse population.

By improving the condition and accessibility to the Manzanita Community Center, the MCCSD will expand it's services and marketing to the protected families in the community.

12. Approximately how many moderate, low, very low, and extremely low-income persons will directly benefit from the program/project? <u>Projects that support low-income persons will be prioritized</u>. (Use the income level table found in the Application Guidelines document)

Moderate-Income 17

15		
45		

8

Very Low-Income

Extremely Low-

Income

1,100	
1,300	

13. How does your organization verify client income? (Income verification is required except if the client is presumed benefit by HUD. Presumed benefit applies to abused children, battered spouses, the elderly, adult persons with serious disabilities, the homeless, illiterate persons, and migrant farm workers.) (Please limit to 3000 characters.)

Marin Housing Authority, Census. independent survey.

14. Estimate the demographics of moderate, low, very low, and extremely low-income persons <u>who will</u> <u>directly benefit from the program/project</u>.

Ethnic Category	Total Number of Persons	Number of Persons Identifying as Hispanic
American Indian or Alaskan Native	15	365
Asian	287	
Black or African American	1,526	
Native Hawaiian or Other Pacific Islander	21	
White	1,037	
American Indian and White		
Asian and White		
Black and White		
American Indian and Black		
Multi-Racial	169	
TOTAL	3,055	365
Female-Headed Households (out of above total)		
Persons with Disabilities (out of above total)		
PROJECT MANAGEMENT & FINANCIAL D	ΑΤΑ	

15. If funded previously, list past project goals and accomplishments/activities using CDBG/HOME funds. (Please limit to 3000 characters.)

CDBG 2019-20, \$50,000 for Marin City Intergenerational Garden, project in-progress with construction to begin in Spring 2020, to be utilized for construction materials.

CDBG 2019-20, \$30,000, designated for gymnasium floor repair & renovation. MCCSD has requested that these funds be redirected to ADA upgrades. A private donor has come forward, interested in donating the gym floor project.

16. If your agency has remaining CDBG/HOME funds previously approved, please describe the timeline for expending the fund balance. (Please limit to 3000 characters.)

All funds will be expended by June 30, 2020.

17. Describe your organization's experience with administering federal grant programs. <u>For Housing and Capital</u> (construction and renovation) projects, what experience do you have with complying with <u>Davis-Bacon</u> prevailing wage requirements? (Please limit to 3000 characters.)

Marin City CSD is an established government California special district located in Marin County with a long history of administrating federal grant programs and maintains a working knowledge of the laws and codes applying to grants and public construction projects including Davis-Bacon prevailing wage requirements.

18. Describe who will supervise and manage the project and their past experience with project management. (Please limit to 3000 characters.)

MCCSD General Manager, Leanne Kreuzer will act as the grant manager as well as work closely with the County of Marin Community Development Agency to ensue all permits, approvals, laws and requirements are met throughout the project. Leanne Kreuzer will coordinate all aspects of project management including schedules, budgets, timelines, bids, project awards, Davis Bacon prevailing wage requirements, permits as well as coordinate the designers, architects, and contractors. MCCSD may also work with an independent project manager/engineer on phases of the project that involve engineering and inspections. Leanne Kreuzer has 11 years experience in public Capital Improvement Projects and construction in the public sector.

19. <u>For Housing and Capital</u> (construction and renovation) projects, list any entitlements, planning approvals, or authorizations that are necessary for the project to proceed and list those already received. (Please limit to 3000 characters.)

MCCSD Master Plan for the Manzanita Community Center is a large project that will require a number of permits, approvals and authorizations including but not limited to; NEPA Review-National Environmental Policy Act, CEQA California Environmental Quality Act, approval of the County of Marin (COM) public works department for ADA compliance, COM Planning Department for design approval, COM Building Department for Building Permits, and Bay Area Air Quality permit.

20. <u>For Housing and Capital</u> (construction and renovation) projects, what stage are you in? Select the current phase of the proposed.

- Predevelopment
- Planning
- Cost Estimate
- Building

21. <u>For HOME projects</u>: Please describe how you will meet the 25% funding match requirement? (Please limit to 3000 characters.)

MCCSD has designated Capital funds towards the MCCSD Master Plan Manzanita Community Center project.

22. For HOME projects, are you a CHDO?

23. For Housing and Capital (construction and renovation) projects, what is your project timeline? List program/project objectives and milestones, along with an estimated timetable for reaching them. (The general tasks for a construction project are provided below; please add tasks as needed.)

Task	Date of Completion
Define scope of work/finish design	Sep 30, 2020
Complete planning and environmental review	Dec 30, 2020
Release bid package	Jan 7, 2021
Select contractor	Jan 30, 2020
Finalize contract	Feb 6, 2020
Obtain building permits	Feb 6, 2020
Start construction	Mar 23, 2020
Complete construction	Jun 5, 2020

Required Attachments:

- A. Project Budget: Complete the project budget template provided and submit along with application. If you have a project budget that provides the information requested in the template, you may submit that in-lieu of the template. Please note: the project budget should reflect the total cost of the project NOT just the CDBG/HOME request.
 - For Public Service projects: Project budgets should cover a 1-year time period only. Year two funding allocations will be based on the 1-year budget in relation to outcomes achieved and HUD funding levels.
 - For Capital/Housing projects: Project budgets should be developed spanning a two-year time period, with specific outcomes and line items associated with each year. If your project has received planning approvals, has an environmental review on file, and is ready to move forward in a 1-year time frame please indicate so.
- B. Organizational Budget: Upload your organization or fiscal sponsors annual budget.

Attach Project	Budget	Phase 1-Manzanita Center Master Plan.pdf	Remove						
Attach Org Budget		MCCSD 2019-2020 Budget.pdf	Remove						
Attach Miscellaneous		Manzanita Center Master Plan.pdf	Remove						
Signer Name	Leanne K	reuzer							
Signer Title	General N	General Manager							

By checking this box, I hereby certify that the information in this application is true and accurate to the best of my knowledge.

By checking this box, I, Leanne Kreuzer, certify that all information contained in this application to be true and accurate to the best of my knowledge. Signed: Thu Feb 06 2020 13:05:33 GMT-0800 (Pacific Standard Time)

Capital and Housing Project Budget Template
Organization Name: Marin City Community Development Agency

Project Title: MCCSD Master Plan - Manzanita Community Recreation Center Phase 1

Date:2.6.2020					
INCOME:	Federal Grants	Federal Grants	Other Funding	In Kind	Total Proposed
	Request Year 1	Request Year 2	Sources		Project Income
<u>Committed</u>					
Foundations:					
(Add rows)					
Government:					
(Add rows)					
Corporations:					
(Add rows)					
Individual Contributions:					
(list total):					
Earned Income:			\$ 10,000.00		\$ 10,000.00
(Add rows)					
Other (specify):					
Successory Agency to former			\$ 800,000.00		\$ 800,000.00
Redevelopment Agency					
(Add rows)					
Subtatal Committed Income			\$ 810,000.00	\$ -	\$ 810,000.00
Subtotal, Committed Income					
Federal Grants Request	\$ 150,000.00	\$ 150,000.00			\$ 300,000.00
Foundations:					
(Add rows to list other					
Foundations)					
Government:					
(Add rows to list other					
Government agencies) Corporations:					-
(Add rows to list other					
Corporations) Individual Contributions:					
Individual Contributions:					
(Add rows to list other					
Contributions)					
Other (specify):					
(Add rows to list others)					
Subtotal,Uncommitted	\$ 150,000.00	\$ 150,000.00	\$-	\$-	\$ 300,000.00
Income					
a					
Other					
Other Earned Income:					
Earned Income:	\$ 150,000.00	\$ 150,000.00	\$\$ \$ 810,000.00	\$ - \$ -	\$ - \$ 1,110,000.00

EXPENSES (Add rows to list	Federal Grants	Federal Grants	0	ther Funding	In Kind	Total Propo	sed
other expenses)	Request Year 1	Request Year 2		Sources		Project Expe	
Direct Project Related Expense	25						
Acquisition	\$-	\$-					
Purchase price	\$-	\$-					
Title/Recording/Escrow	\$-	\$-					
(Add rows to list other direct							
project expenses)							
Pre-development							
Architecture & engineering	\$ 5,000.00	\$ 2,000.00	\$	25,000.00			
Phase 1							
Market Study							
Entitlements/Zoning							
projects, construction and	\$ 15,000.00		\$	20,000.00			
building permits							
General Development	\$ 130,000.00	\$ 148,000.00	\$	765,000.00			
(Add rows to list other specific							
project expenses)							
Subtotal, Direct Project	\$ 150,000.00	\$ 150,000.00	\$	810,000.00	\$	- \$ 1,110,00	0.00
Related Expenses							
Developer Fee (specify % in col	umn A below)						
0.00%						\$	-
Fiscal Sponsorship Fee (specify	% in column A below)						
0.00%						\$	-
Grand Total All Expenses						\$ 1,110,00	0.00

			TOTAL	410,252	20,000	35,130	0,1%0 4,290 4,340 25,970	7,500	21,546 55,000 20,000	11,910 2,500	10,000 24,000 15,000	- 10,000 10,220	12,000	10,000 10,000 17,000 22,000	23,272 33,000	174,500	22,400	8,500	32,830	26,500	53,997	37,044	3,000	10,000 61,548		75,000	86,000
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			Propsed Budget FY 2019-20	Personnel Salary & Wages \$410,252 Elected	Officia Waget \$20,000	Benefits and Tayee	81878	Retiree Health \$7,500	Professic	Services / Legal Fees \$120,956	insurance \$39,000	Commune \$32,22		Utilities \$82,272	Maintenance and Beneire	\$322.5	Rents & Leases \$22,400 Brofession	Development \$3,500	\$12,8. Mainten	\$26,600 Office Supplies	\$63,91 Food	\$37.0 Countyv Dues	00 13 00 Oil and 0	\$10,000 Recreation Activities /Stipends \$51,548	Golden Gate Bridge HTD (Transportation Grant Reimb)	County R for Defi	Add'l Expense Categories \$88,000

EXHBIT A

PROJECT DESCRIPTION Marin City Community Center Complex 800 Drake Avenue, Marin City

The Marin City Community Services District (District) is the local government for Marin City, an unincorporated community with a population of approximately 3,000. The DISTRICT is directed by its five elected public officials and administered by its district manager and staff. The District is responsible for providing services in the areas of parks and recreation, street lighting, recycling and refuse removal, and other powers and responsibilities as activated under LAFCO, defined in our charter of 1958 and governed under the California Government Code. The District's complex includes the Manzanita Center (which provides space to the Health and Wellness Center), Administrative Offices, Senior Center and Phillips Drive, which is jointly owned with the School District, and connects the Center to the Fire station and access to the public library. The District makes these facilities, office space and outdoor spaces available to the community.

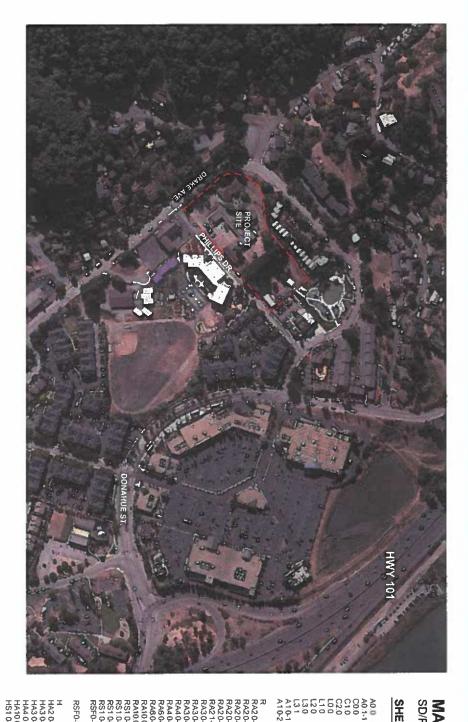
In November of 2003, the District embarked on a planning process to pursue the development of new community center facilities. Funding for the planning activities was made possible through a Federal Community Development Initiative Grant that was secured by Congresswoman Lynn Woolsey and funding from the Marin Community Foundation. The existing facilities are outdated and in need of major repairs.

The District has identified a list of improvements and infrastructure needs to improve the Community Center Complex, together these improvements are "the Project". The District will endeavor to develop a detailed project description, which includes up-dated cost estimates and apply for additional funding in order to complete the Project in a timely manner. The Agency contribution will be used to fund a portion of the project described below.

BUDGET

	P	Preliminary cost estimate
1. Rehabilitation and expansion of (Community Center*	\$4,375,000
Additional Space		
Renovation of kitchen		
New roof		
New Siding		
2. Senior Center		\$50,000
Kitchen renovation		
3. Phillips Drive and Senior Center	parking lot	\$150,000
Repaving		
Streetscape		
TOTAL PROJECT COST		\$4,575,000

* Item number 1 may include one or more of the activities described, depending on the availability of matching funds.



CONSULTANT TEAM

RHAA 225 Miller Avenue Mill Valley CA 94941 T (415) 383-7900 F (415) 383-1433	I ANDODADE DONOLII TANT
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CIVIL ENGINEER, CSW | ST2 45 Leveroni Court Navato. CA 94949 F. (415) 883-9850 F. (415) 883-9835

STRUCTURAL Degenkolb Engineers 1300 Clay Street 9th Floor Oakland CA 94612 T (510) 271-9040 F (510) 272-9526

MECHANICAL: Lefter Engineening 1651 Second SI San Rafael, CA 94901 T. (415) 456-4220 F: (415) 456-1248

ELECTRICAL: O'Mahony & Meyer 4340 Redwood Hwy, Suite 245 San Rafael, CA 94903 F (415) 479-9662

LOW VOLTAGESECURITY, Smith, Fause & McDonald 3518th Street San Francisco, CA 94103 T. (415) 255-9140 F. (415) 255-9180

<u>KITCHEN</u> Marshall Associates. Inc The Tribune Tower 409 13th Street. Suite 1300 Oakland CA 94612 T. (415) 677-1200

MARIN CITY CENTER FOR COMMUNITY LIFE SD/PDP/UP PACKAGE JUNE 2017

SHEET INDEX

RSF0-1 EXISTING MANZANITA ADD ALT ADD ALT RSF0-2 MAIN RECREATION BI	N -	○ ▲ ○ △ ○ ○ △ ○ ○ △ ○ ○ △ ○ ○ △	A0 0 COVER SHEET A0 1.1 EXTERIOR PERSPECTIVES C0 0.1 SITE PLAN C1.0 GRADING PLAN C2.0 DRAINAGE & UTILITY PLAN L0 0 LANDSCAPE MOTES & LEGENDS L1 0 LANDSCAPE BYLAN L2 0 VEGETATION MANAGMENT PLAN L3 0 LANDSCAPE SECTIONS L3 1 LANDSCAPE SECTIONS L3 1 LANDSCAPE SECTIONS A10-2 DEMOLITON PLAN - EXISTING MA
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	SYMBOLS LIST, GENERAL NOTES & LIST EXISTING SITE PLAN - ELECTRICAL SITE PLAN - ELECTRICAL SINGLE LINE DIAGRAMS - POWER SCHEDULES	SECOND FLOOR PLAN EXTERIOR ELEVATIONS BUILDING SECTIONS FINISH FLOOR PLANS FURNITURE PLANS SYMBOL SCHEDULE HARRIET TUBMAN ELECTRONIC SECUR MARGUERITA C.JOHNSON SENIOR CEN FLOOR PLAN FINISH FLOOR PLAN AND REFLECTED C FURNITURE PLAN SENIOR CENTER KITCHEN FLOOR PLAN	EARLY CHILHOOD EDUCATION FLOOR PLAN & ROOF PLAN EXTERIOR ELEVATIONS BUILDING SECTIONS FINISH FLOOR PLAN AND REFLECTED C FURNITURE PLAN FLOOR AND ROOF PLANS HARRIET TUBMAN HOUSE DEMOLITION FIRST FLOOR PLAN DEMOLITION SECOND FLOOR PLAN MENST FLOOR PLAN

PROJECT DATA

R - MAIN RECREATION BUILDING

GROSS SQUARE FOOTAGE ~21.500

CONSTRUCTION TYPE: V-B STORIES: 2

USE: RECREATION CENTER INCLUDING GYM, FITNESS/BOXING SPACE, CLASSROOMS, LOUNGE, OFFICE, KITCHEN, AND ASSOCIATED ACCESSORY SPACES

OCCUPANCY: A

FIRE PROTECTION: AUTOMATIC SPRINKLERS WITH MANUAL FIRE ALARM SYSTEM

H - HEALTH & WELLNESS CLINIC GROSS SQUARE FOOTAGE: ~ 4,100

STORIES: 1

USE: MEDICAL, DENTAL, BEHAVIORAL HEALTH, AND ASSOCIATED ACCESSORY SPACES CONSTRUCTION TYPE V-B

OCCUPANCY: B

FIRE PROTECTION: AUTOMATIC SPRINKLERS WITH MANUAL FIRE ALARM SYSTEM

E - EARLY CHILDHOOD EDUCATION

GROSS SQUARE FOOTAGE: ~4,400

STORIES: 1

CONSTRUCTION TYPE: V-B

USE: DAYCARE/PRESCHOOL CLASSROOMS, OFFICE, AND ACCESSORY SPACES

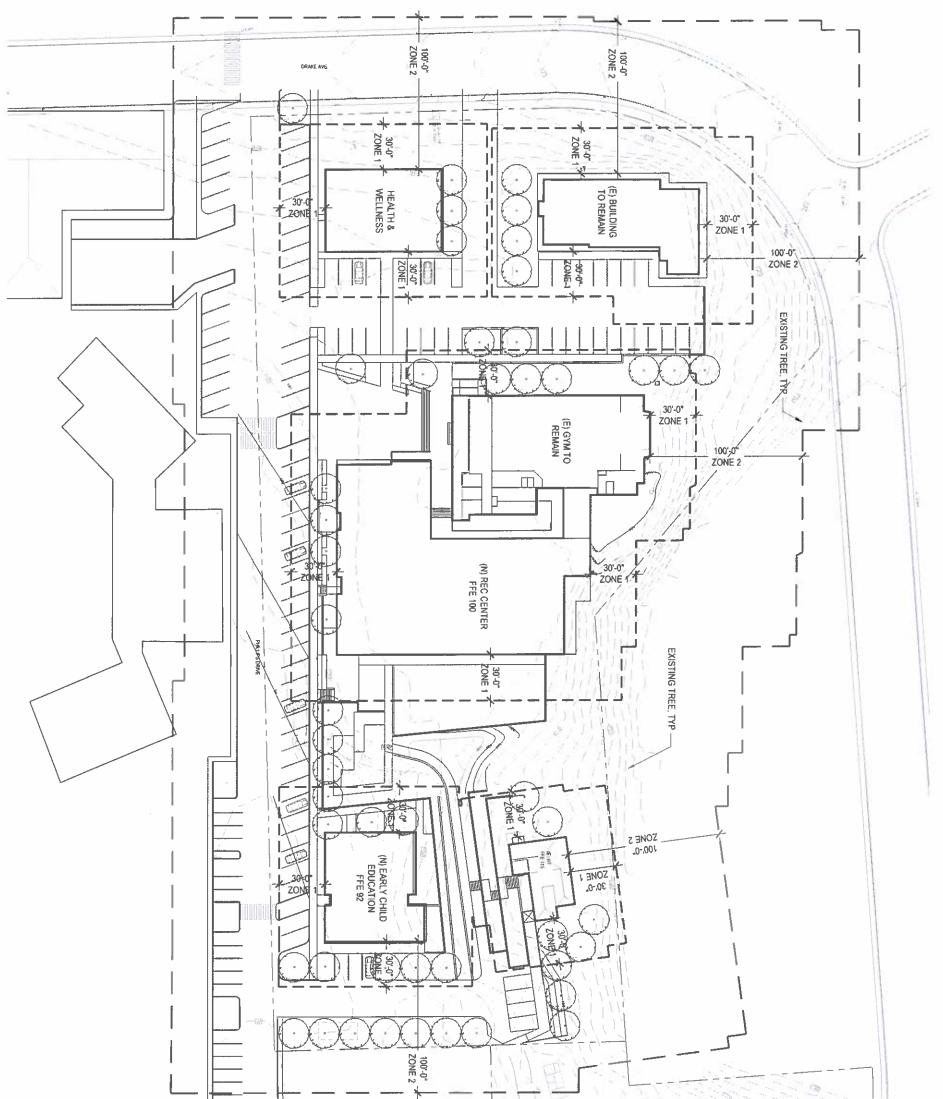
OCCUPANCY: E

FIRE PROTECTION AUTOMATIC SPRINKLERS WITH MANUAL FIRE ALARM SYSTEM

GROSS SQUARE FOOTA

M - MARGUERITA C. JOHNSON SENIOR CENTER GROSS SQUARE FOOTAGE ~4,561 STORIES 1 CONSTRUCTION TYPE V-B USE CLASSROOMS KITCHEN, AND ACCESSORY SPACES OCCUPANCY_ A FIRE PROTECTION NONE
H - HARRIET TUBMAN HOUSE GROSS SQUARE FOOTAGE - 2.516 STORIES 3 CONSTRUCTION TYPE V-B USE OFFICE AND ACCESSORY SPACES OCCUPANCY: B EIRE PROTECTION AUTOMATIC SPRINKLERS WITH MANUAL FIRE ALARM
JTED CELLING PLANS URE PLANS L SCHEDULE IT TUBMAN ELECTRONIC SECURITY DEVICE PLAN PLAN PLAN FLOOR PLAN AND REFLECTED CELLING PLAN URE PLAN COENTER KITCHEN FLOOR PLAN COENTER KITCHEN FLOOR PLAN COENTER KITCHEN FLOOR PLAN SUST GENERAL NOTES & LIST OF DRAWINGS IG SITE PLAN - ELECTRICAL AN - ELECTRICAL LINE DIAGRAMS - POWER ULES
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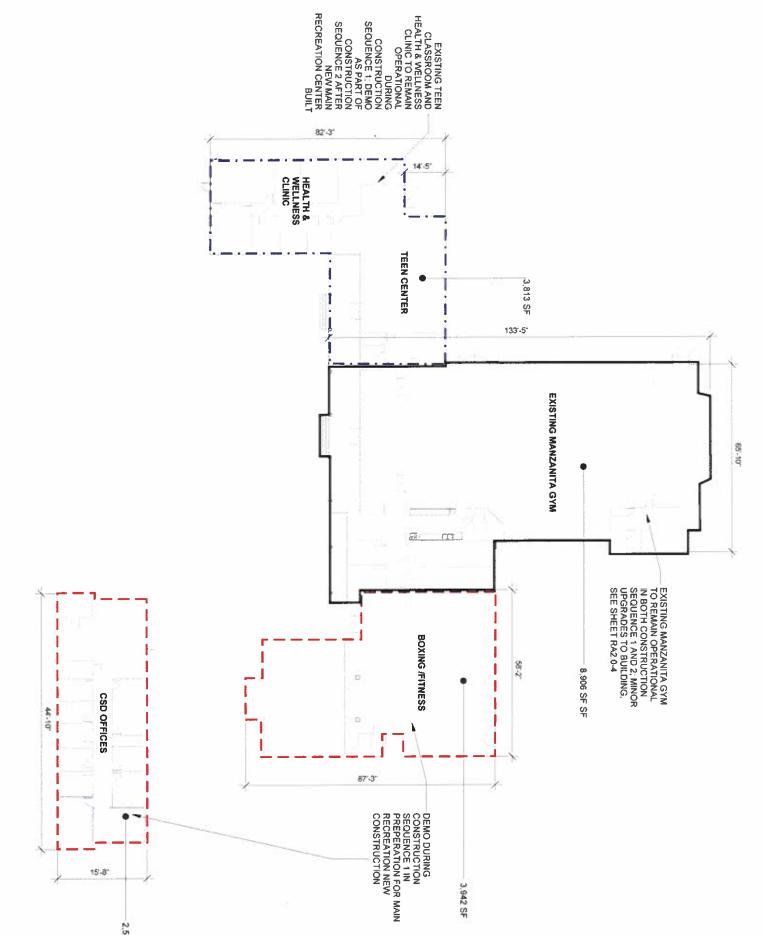
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1 DEMOLITION PLAN - EXISTING RECREATION CENTER



A1.0-2

DEMOLITION PLAN - EXISTING MANZANITA CENTER

SHEET TITLE AND NO.

			 SD, POP/UP	ISSUE	FILE	ROJECT NO	CA REG.
1355	12	2014	JUN 2017	DATE	: 5	4443 02	ð

PROJECT

ARCHITECT

MARIN CITY CENTER FOR COMMUNITY LIFE



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PLANNING, INC RESEARCH+ ARCHITE CTURE GROUP .

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Housing & Federal Grants Division

2020/2021 COMMUNITY DEVELOPMENT BLOCK GRANT AND HOME PROGRAM APPLICATION FOR FUNDING

- 1. Indicate type of project. If your project allows, you may apply under multiple categories.
- **CDBG Public Services**
- ⊠ CDBG Housing Construction/Acquisition
- CDBG Housing Rehabilitation
- **CDBG Public Facilities/Improvements**
- □ HOME Housing Construction/Acquisition
- □ HOME Housing Rehabilitation

2.	Organization	(Fiscal	Sponsor)	General	Information	
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Organization/Agency Name	Petaluma Health Center									
Mailing Address	1179 N.	179 N. McDowell Blvd. Petaluma, CA 94954								
Website	www.phe	althcente	er.org							
Organization DUNS#	1	3	7	3	4	9	9	8	6	
Executive Director/CEO	Kathryn	Powell								
Email Address	kathrynp	@phealth	ncenter.o	rg						
Phone	707-559-	7500								
3. Project General Inform	nation									
Program/Project Name	Emerger	Emergency Response Mobile Medical/Dental Clinic								
Program/Project Site Address	1179 N.	1179 N. McDowell Blvd. Petaluma, CA 94954								
CDBG/HOME Funding Amount Requested	\$150,00	\$150,000								
Application Contact Person	Pedro To	oledo								
Title of Contact Person	Chief Ad	ministrati	ve Office	r						

Email Address	
---------------	--

pedrot@phealthcenter.org

Phone

707-326-7551

4. Planning Areas Served: Indicate what geographic area the requested funding will serve. <u>Please indicate</u> <u>approximate % of services provided in each area.</u> For Housing projects with current residents, please indicate where your project is located.

Novato	0
San Rafael	0
County Other	100
Total Percentage	100

5. What other County of Marin funding is your organization receiving for this project?

Funding Source	Grant Amount		
n/a	\$0	X	

Add Row

6. Organizational Overview: Provide a brief description of your organization including mission, programs, number of clients served, etc. (Please limit to 3000 characters.)

Petaluma Health Center (PHC) was founded in 1999 as a 501(c) (3) public benefit corporation in response to the unmet healthcare needs of the residents of Sonoma County, California. PHC has seven sites – its main clinic and administrative offices, a homeless clinic, three school-based health centers, a vision center, and Rohnert Park Health Center. In partnership with Coastal Health Alliance (CHA), our mission is to ensure that all residents of Sonoma and Marin Counties have access to high quality, prevention-focused, patient-centered health care services, especially during natural disasters. PHC's mobile clinic project will focus on emergency response efforts in West Marin County, a region that includes seven unincorporated, rural towns and is a designated Health Professional Shortage Area. There is only one facility serving low-income patients within a 25-mile radius of this service area and no private practice primary care physicians accepting Medi-Cal or other safety net patients.

The service area for the mobile clinic project consists of 190,853 individuals, of which about 31% are considered low-income. These individuals and largely consist of uninsured/underinsured residents who lack access to primary care services. Further, the service area is experiencing high numbers of individuals who are without a regular source of care and are less likely to receive important preventive health services or treatments, making them more likely to develop severe, yet preventable conditions or be diagnosed at more advanced stages. These patients are extremely vulnerable during the frequent wildfires and emergency power shut-offs this service area has been experiencing in recent years.

Petaluma Health Center is committed to reducing financial and geographical barriers to care during emergencies, such as wildfires, power shut-offs, and floods. We strive to expand access to timely care, without regard to income, insurance status, race, culture, or health condition to residents of West Marin County to improve the overall health outcomes of the community.

7. Project Description: Provide a detailed scope of work including services to be provided and/or development activities to be engaged. Describe how this project will benefit the community. (Please limit to 3000 characters.)

PHC is seeking funding for a mobile clinic to provide emergency response medical and dental services to residents in the rural areas of West Marin County. This project is necessary to expand access to care during emergencies, such as wildfires and floods, to residents who face barriers due to income and lack of transportation. PHC will be able to increase our emergency preparedness as an organization to provide access to critical services in a manner

more convenient to Marin County's most underserved population.

Utilizing a mobile clinic will allow providers to go out and meet our target population, which will make it easier for hard to reach, medically underserved populations to access care. PHC will connect with patients in low-income neighborhoods, community centers, schools, shelters, and other identified access points. The mobile clinic will provide extensive outreach programs, transportation assistance, and extended service hours in an effort to resolve the unmet health needs of the low-income and uninsured/underinsured residents in Marin County facing barriers to care during emergencies.

Over the past 3 years, Petaluma Health Center has provided emergency medical services during two wildfires and a flood in and around Sonoma and Marin counties. We mobilized health care teams, provided direct care at local evacuation shelters and expanded our hours and days of operation to meet the needs of our community. We opened our doors to help those affected by the fire, waived our fees for fire victims, and kept our promise to provide care to every person that seeks it. We provided on-site care at shelters and borrowed a mobile medical/dental clinic from LifeLong Medical Care in Berkeley to better meet the needs of evacuees.

Shifting operations to respond to a disaster comes at a great cost to existing operations, but fortunately PHC is positioned to be part of the solution for recovery response. If funded, PHC will have the ability to better serve our northern California communities during natural disasters. PHC will work with CHA's Point Reyes Station location for mobile clinic efforts to ensure we can meet the needs of the community together during disaster situations. With the frequency of wildfire threats and emergency power shut offs in Marin County, PHC aims to establish a mobile clinic that is prepared to meet the high demand for the low-income, rural areas to combat the enormous health repercussions these occurrences create for medically vulnerable residents. With a fully equipped mobile medical/ dental clinic, PHC can increase our emergency response efforts and access to care for all of West Marin County, regardless of income or insurance status.

8. <u>For Public Service projects</u>, which community priority does your project align with? (check as many boxes as applicable)

- Housing Support Services
- □ Children, Youth and Parent Services
- Basic Health Services
- 9. HUD National Objective to be served (check at least one)
- ☑ Activities benefiting low and moderate-income persons. (LMI)
- ☑ Activities benefiting low and moderate area. (LMA)

$\hfill\square$ Activities which aid in the prevention or elimination of slums or blight

10. How will this project Affirmatively Further Fair Housing? (Please limit to 3000 characters.)

PHC's mobile clinic will affirmatively further fair housing by providing critical health services to low-income and underserved residents of Marin County to improve the overall health outcomes and quality of life for the community. This project will increase emergency access to medical, mental health, and dental care to members of the population who face barriers due to income, insurance status, transportation, and other social determinants of health. PHC's mobile clinic will provide outreach, including enrollment services, in shelters, social service centers, and public housing as a way to target the vulnerable populations in Marin County who require timely care in emergency situations. PHC's mobile clinic will reduce barriers rural residents and those living in poverty face by increasing their access to health and enabling services by extending our health center's reach in the community when faced with a catastrophe.

11. Describe how this project will conduct affirmative marketing to members of the Protected Classes under federal fair housing laws. For more information about affirmative marketing, visit the <u>Marin County Federal</u> <u>Grants website</u> and scroll down to the Affirmative Marketing panel. (Please limit to 3000 characters.)

PHC will conduct affirmative marketing efforts through a variety of channels to increase access to care for residents of Marin County, especially vulnerable populations. The mobile clinic will provide outreach services at community centers, schools, shelters, churches, food markets, migrant events, parks, health fair events, and social service centers to ensure a wide range of the community has access to our health services. PHC will also disseminate information via the radio, internet, and marketing materials throughout the surrounding areas to promote the mobile clinic and educate the community about our health, enrollment, and enabling services offered.

PHC strives to provide culturally and linguistically appropriate marketing materials for all members of the community. Our mobile clinic staff will be bilingual and our staff will have access to phone lines for other language translation services not available on-site. The clinic's signage will include patient rights/responsibilities and notices relative to payment information in English and Spanish. Patient education materials, intake forms and provider treatment instructions are made available in the patient's primary language. Further, our staff will continuously be trained to assist with understanding the unique belief systems of our patient population so that treatment decisions and remedies are consistent with a patient's cultural needs.

PHC's mobile clinic team will work closely with outreach and enabling staff to reach out to existing patients, as well as low-income, uninsured/underinsured community members, to get assistance with applying for local public and community resources, such as transportation, nutrition assistance, and housing for emergency response situations. We understand the barriers due to social determinants of health our patient population faces when disaster strikes, and strive to market our health care services to best serve the vulnerable populations of Marin County.

12. Approximately how many moderate, low, very low, and extremely low-income persons will directly benefit from the program/project? <u>Projects that support low-income persons will be prioritized</u>. (Use the income level table found in the Application Guidelines document)

Moderate-Income	0
Low-Income	108
Very Low-Income	212
Extremely Low- Income	130

13. How does your organization verify client income? (Income verification is required except if the client is presumed benefit by HUD. Presumed benefit applies to abused children, battered spouses, the elderly, adult persons with serious disabilities, the homeless, illiterate persons, and migrant farm workers.) (Please limit to 3000 characters.)

To verify income, PHC requires patients to submit acceptable proof of gross income, such as:

• Recent tax records, IRS form 1040 (line 22)

- If self-employed, recent tax records and IRS Schedule C (line 31)
- Two to four recent pay check stubs
- Documentation of General Assistance
- Letter of court award for child support

If the patient is not able to furnish any of the aforementioned documents, he or she must submit a completed and signed "Income Affidavit" form, which serves as an attestation that the patient does not currently have any source of income.

14. Estimate the demographics of moderate, low, very low, and extremely low-income persons <u>who will</u> <u>directly benefit from the program/project</u>.

Ethnic Category	Total Number of Persons	Number of Persons Identifying as Hispanic
American Indian or Alaskan Native	5	
Asian	20	
Black or African American	20	
Native Hawaiian or Other Pacific Islander	10	
White	355	200
American Indian and White		
Asian and White		
Black and White		
American Indian and Black		
Multi-Racial	40	
TOTAL	450	200
Female-Headed Households (out of above total)		
Persons with Disabilities (out of above total)		
PROJECT MANAGEMENT & FINANCIAL D	ТА	

15. If funded previously, list past project goals and accomplishments/activities using CDBG/HOME funds. (Please limit to 3000 characters.)

n/a

16. If your agency has remaining CDBG/HOME funds previously approved, please describe the timeline for expending the fund balance. (Please limit to 3000 characters.)

n/a

17. Describe your organization's experience with administering federal grant programs. <u>For Housing and Capital</u> (construction and renovation) projects, what experience do you have with complying with <u>Davis-Bacon</u> prevailing wage requirements? (Please limit to 3000 characters.)

PHC's management team is qualified and engages in a multi-level strategic planning process, which at its heart determines the organizational response to the ongoing needs assessments of its patient population. PHC management team has had an extensive history in the development and implementation of systems, programs, and services that effectively address the health care needs of its target population.

PHC's management team possesses experience and expertise in project managing capital, administering federal

grant programs and service expansion projects. In 2017, they successfully managed the opening of its newest clinic site, the Rohnert Park Vision Center, and in 2015, under sound leadership, it planned and opened the Rohnert Park Health Center site, which nearly doubled the size of its patient population. PHC's leadership team successfully completed these clinic expansions in accordance with all wage requirements and federal grant regulations, leading to an increased ability to meet the health needs of its service area. As exhibited by the health center's continued and controlled growth, PHC's leadership team possesses a wealth of experience and skill necessary to successfully complete the mobile clinic project.

18. Describe who will supervise and manage the project and their past experience with project management. (Please limit to 3000 characters.)

Kathryn Powell, CEO, is responsible for the programmatic, operational, and financial performance of the organization and will be overseeing the project team. This includes effectively communicating with the Board and management team, implementing the Board's policies, managing personnel and human resource system, allocating resources and operating within available resources, identifying and resolving problems, interacting with the community, responding to opportunities, planning for future events, and carrying out Board-established long-term goals and operating plans.

Pedro Toledo, CAO, will be overseeing the mobile clinic project to ensure it is successfully completed on time and within budget. Pedro has 20 years of combined experience in health care, non-profit, and government service, most of which has been dedicated to managing similar projects. He exercises executive leadership over business and administrative operations to support the organization's mission, values, and strategic direction. Pedro will be responsible for overseeing and monitoring implementation of the mobile clinic.

Sveinn Sigurdsson, Director of Organizational Performance Optimization, oversees the purchasing and outfitting of the mobile clinic. Sveinn has led clinical and operational improvement programs at Stanford Health Care and the Yale New Haven Health system, and managed projects that required the integration of clinical workflow improvement and installation of new equipment. Sveinn will apply his project management expertise and collaborate with other organizational stakeholders to ensure that the initiative successfully meets its timeline and performance-related goals.

Nurit Licht, CMO, and Ramona English, DMD, plan and direct all aspects of the organization's delivery of medical and dental care. They both have over 15 years of experience in leadership and clinical expertise in the design and implementation of new projects and innovations for health centers. Together they played a key role in managing the projects for the opening of Petaluma Health Center's Rohnert Park site and vision center within the past 5 years.

Jane Read, COO, manages non-provider clinic staff and clinical programs at all sites. She will develop and implement policies and procedures that optimize performance and minimize risk, and ensures that all supervisors and staff are well trained to assure high performance and excellence in delivery of care.

Molly Jouaneh, CFO, oversees the implementation of the IT and Human Resources plans, and handles all fiscal related matters with the support of a Director of Finance and a billing supervisor. Her duties for the project entail financial leadership in areas including, but not limited to, accounting, billing and collections, general ledger, data collection, audits, and financial reporting.

19. <u>For Housing and Capital</u> (construction and renovation) projects, list any entitlements, planning approvals, or authorizations that are necessary for the project to proceed and list those already received. (Please limit to 3000 characters.)

Already received:

- HRSA School Based Health Center project approval and Federal Funding: \$100,000
- HRSA Oral Health Infrastructure project approval and Federal Funding: \$300,000
- To be completed:

• California Department of Health Care Services Licensing: approximately 6 months after construction of mobile clinic is completed

20. For Housing and Capital (construction and renovation) projects, what stage are you in? Select the current phase of the proposed.

- Predevelopment
- Planning
- Cost Estimate
- Building

21. For HOME projects: Please describe how you will meet the 25% funding match requirement? (Please limit to 3000 characters.)

n/a

22. For HOME projects, are you a CHDO?

23. For Housing and Capital (construction and renovation) projects, what is your project timeline? List program/project objectives and milestones, along with an estimated timetable for reaching them. (The general tasks for a construction project are provided below; please add tasks as needed.)

Task	Date of Completion
Define scope of work/finish design	Jan 31, 2020
Complete planning and environmental review	Jan 31, 2020
Release bid package	
Select contractor	Jan 31, 2020
Finalize contract	Jun 30, 2020
Obtain building permits	
Start construction	Jul 1, 2020
Complete construction	Jan 31, 2021

Required Attachments:

- A. Project Budget: Complete the project budget template provided and submit along with application. If you have a project budget that provides the information requested in the template, you may submit that in-lieu of the template. Please note: the project budget should reflect the total cost of the project NOT just the CDBG/HOME request.
 - For Public Service projects: Project budgets should cover a 1-year time period only. Year two funding allocations will be based on the 1-year budget in relation to outcomes achieved and HUD funding levels.
 - For Capital/Housing projects: Project budgets should be developed spanning a two-year time period, with specific outcomes and line items associated with each year. If your project has received planning approvals, has an environmental review on file, and is ready to move forward in a 1-year time frame please indicate so.
- B. Organizational Budget: Upload your organization or fiscal sponsors annual budget.

Attach Project Budget	CDBG - PHC Budget.xlsx	Remove
Attach Org Budget	PHC FY 2020 Budget.pdf	Remove
Attach Miscellaneous		Remove
Signer Name Pedro To	ledo	

Signer Title Chief Administrative Officer

By checking this box, I hereby certify that the information in this application is true and accurate to the best of my knowledge.

By checking this box, I, Pedro Toledo, certify that all information contained in this application to be true and accurate to the best of my knowledge.

Signed: Thu Feb 06 2020 16:09:40 GMT-0800 (Pacific Standard Time)

Capital and Housing Project I	Budget Template
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Organization Name: Petaluma Health Center

Project Title: Mobile Van Clinic

Date: February 6, 2020	Federal Grants	Federal Grants	Other Funding In Kind		То	Total Proposed	
	Request Year 1	Request Year 2		irces			oject Income
	hequest rear 1	hequest rear 2	500				Jeet meome
Committed							
Foundations:							
Government:							
HRSA SBHC Funding			\$10	0,000			
HRSA OHI Funding				0,000			
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Corporations:							
Individual Contributions:							
(list total): Earned Income:							
Earned Income:							
Other (specify):							
			\$ 4	400,000.00	\$-	\$	400,000.00
Subtotal, Committed Income							
Uncommitted							
Federal Grants Request	\$150,000	\$ -					
Foundations:							
Government:							
Corporations:							
Individual Contributions:							
Other (specify):							
······································							
Subtotal,Uncommitted	\$ 150,000.00	\$ -	\$	_	\$-	\$	150,000.00
Income	,					Ŧ	.,
Other							
Earned Income:							
Subtotal, Earned Income			\$	-	\$-	\$	-
Grand Total Income	\$ 150,000.00	\$-		00,000.00	\$ -	\$	550,000.00

EXPENSES (Add rows to list other expenses)	Federal Grants Request Year 1	Federal Grants Request Year 2	Other Funding Sources		-		Total Proposed Project Expenses
Direct Project Related Expense	S						
Acquisition							
Purchase price - Clinic base 45' Custom Coach (1)	\$ 150,000.00		\$	150,000.00			
Pre-development							
General Development							
Internal van modifications and equipment			\$	250,000.00	\$	1,094.00	
Subtotal, Direct Project	\$ 150,000.00	\$-	\$	400,000.00	\$	1,094.00	\$ 551,094.00
Related Expenses							
Developer Fee (specify % in col	umn A below)						
0.00%							\$ -
Fiscal Sponsorship Fee (specify	% in column A below)						
0.00%							\$-
Grand Total All Expenses							\$ 551,094.00

Kun Date: 07/22/2019	FY - 2020	FY - 2019	FY - 2019
	Budget	Annualized	Budget
VISITS			
91010 Hospital Visits - MediCal	677	677	837
91020 Hospital Visits - MediCal Mgd Care	843	843	875
91030 Hospital Visits - MediCare	11	11	4
91040 Hospital Visits - FamPACT	0	2	3
91050 Hospital Visits - Self Pay	119	119	58
91060 Hospital Visits - Private Ins	269	269	238
91070 Hospital Visits - Sliding Scale	12	12	1
Total Hospital Visits	1,931	1,933	2,016
90010 Clinic Visits - MediCal	48,462	45,950	49,483
90020 Clinic Visits - MediCal Mgd Care	77,802	68,211	73,889
90030 Clinic Visits - MediCare	22,439	17,604	19,920
90040 Clinic Visits - FamPACT	3,777	3,425	3,861
90050 Clinic Visits - Self Pay	3,367	2,926	6,265
90060 Clinic Visits - Private Ins	24,708	21,306	21,863
90070 Clinic Visits - Sliding Scale	19,514	17,492	14,468
Total Clinic Visits	200,069	176,914	189,749
Total Visits	202,000	178,847	191,765
REVENUE	_		
40010 Clinic Revenue - MediCal	12,150,470	11,601,086	12,778,442
40020 Clinic Revenue - MediCal Mgd Care	14,297,221	12,701,273	14,142,148
40030 Clinic Revenue - MediCare	3,936,113	2,783,817	3,722,164
40040 Clinic Revenue - FamPACT	1,120,052	1,007,283	1,172,005
40050 Clinic Revenue - Self Pay	595,204	510,850	998,428
40060 Clinic Revenue - Private Ins	5,272,843	4,482,390	4,483,293
40070 Clinic Revenue - Sliding Scale	4,071,099	3,719,667	3,100,220
41010 Hospital Rev - MediCal	313,692	307,723	398,445
41020 Hospital Rev - MediCal Mgd Care	483,373	474,358	434,244
41030 Hospital Rev - MediCare	12,147	9,816	3,439
41040 Hospital Rev - FamPACT	0	1,621	5,922
41050 Hospital Rev - Self Pay	31,784	31,153	15,569
41060 Hospital Rev - Private Ins	199,390	195,381	185,929
41070 Hospital Rev - Sliding Scale	2,260	2,218	2,127
41080 Hospital Rev	0	0	0
Gross Charges	42,485,648	37,828,637	41,442,377
50010 Clinic C/A - MediCal	(1,518,735)	(1,590,075)	(1,697,097)
50020 Clinic C/A - MediCal Mgd Care	2,706,194	1,662,177	1,746,936
50030 Clinic C/A - Medicare	289,702	966,715	(24,321)
50040 Clinic C/A - FamPACT	(349,984)	(327,716)	(459,263)
50050 Clinic C/A - Self Pay	(233,443)	(191,563)	(379,533)
50060 Clinic C/A - Private Ins	(2,512,969)	(2,101,657)	(2,060,002)

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Run Date: 07/22/2019	FY - 2020 Budget	FY - 2019 Annualized	FY - 2019 Budget
50070 Clinic C/A - Sliding Scale	(3,116,166)	(2,823,274)	(2,079,349)
51010 Hospital C/A - MediCal	(175,870)	(250,246)	(314,446)
51020 Hospital C/A - MediCal Mgd Care	(311,746)	(377,961)	(356,054)
51030 Hospital C/A - Medicare	(10,607)	(2,248)	(3,338)
51040 Hospital C/A - FamPACT	0	(1,815)	(3,428)
51050 Hospital C/A - Self Pay	(28,826)	(15,389)	(6,361)
51060 Hospital C/A - Private Ins	(108,302)	(142,369)	(96,754)
51070 Hospital C/A - Sliding Scale	(1,851)	(1,809)	(1,970)
51080 Hospital C/A	0	0	0
52010 Rate Adj - M/Cal	0	297,750	0
52012 C/A Other - M/Cal Settlement	0	0	0
52030 Settlement MediCare Cost Rpt	0	132,713	18,520
Contractual Allowances	(5,372,604)	(4,766,767)	(5,716,458)
52661 Bad Debt Expense	(886,512)	(794,028)	(708,688)
Bad Debt	(886,512)	(794,028)	(708,688)
Contractual Allowances & Bad Debt	(6,259,115)	(5,560,795)	(6,425,147)
C/A %	-14.73%	-14.70%	-15.50%
Net Patient Revenue	36,226,533	32,267,843	35,017,230
42100 Grant Revenue - Federal	3,270,291	3,245,221	3,062,478
43110 Grant Revenue - State	30,000	105,481	82,480
43111 Grant Revenue - County	247,103	130,272	151,344
44100 Grant Revenue - Private	316,567	906,557	728,204
Grants	3,863,961	4,387,531	4,024,506
45201 Donations	40,000	76,010	150,000
45203 Year End Donation Letter	0	0	0
Donations	40,000	76,010	150,000
46102 Other Rev - RCHC QI	1,837,000	1,823,870	1,837,000
46103 Other Rev - RCHC PIP	1,434,850	1,884,818	1,820,000
46215 Other Rev - Provider Bonus	47,300	57,767	47,300
46216 Other Rev - Capitation	25,200	24,785	47,367
46217 Other Rev - Miscellaneous	63,504	280,378	88,304
46217 Other Rev - Pharmacy	1,075,000	1,812,598	2,293,631
46217 Other Rev - DTI	703,736	376,841	0
46218 Other Rev - Purchase Discounts	3,000	3,100	2,873
46219 Other Rev - Billable Salaries	172,236	337,145	302,236
46250 Other Rev - Misc Interest	0	10	0
46251 Other Rev - Interest Inc	810	811	2,382
46252 Other Rev - Int Inc Capital Fund	1,870	1,870	0
46253 Other Rev - Int Inc - Debt Service	4,350	4,374	0
Other Revenue	5,368,856	6,608,367	6,441,093
Total Grants, Donations & Other Revenue	9,272,817	11,071,908	10,615,599

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	FY - 2020 Budget	FY - 2019 Annualized	FY - 2019 Budget
Total Revenue	45,499,350	43,339,750	45,632,829
EXPENSE			
60100 Clerical Support / Other Admin	3,912,042	4,161,712	4,349,586
60110 Hospital	100,366	43,898	124,896
60200 Medical Records / Facilities	431,519	496,727	511,458
60210 Materials Management	124,369	150,312	154,670
60220 Project Management	145,625	181,302	239,199
60230 IT Support	574,805	672,086	653,806
60300 Enabling Services-Referrals/CEC's	773,288	778,731	802,036
60301 Patient Navigator	206,067	244,748	236,415
60302 Midlevel - CNM	172,955	247,410	212,815
60303 Providers-Midlevel - Phys Assist	387,637	528,636	676,959
60304 Providers-Midlevel - FNP	1,556,966	1,956,321	1,612,561
60305 Providers-Midlevel - Psychologist	413,195	373,745	361,359
60306 Providers-Midlevel - Chiro & Acupu	378,361	295,156	225,455
60307 Clinical Support - MA/RDA/DA	3,963,795	3,633,671	4,031,292
60308 Clinical Support - RN	1,331,875	1,346,730	1,342,520
60309 Providers - Physician/Psychiatrist	5,886,741	5,761,262	6,074,155
60310 Hospitalist	0	(140,490)	0
60311 Education	0	0	0
60312 Manager/Supervisor	2,478,321	2,513,465	2,764,785
60313 Senior Management	802,728	919,886	859,544
60315 Providers - Midlevel - MFT	143,402	170,267	163,023
60316 Providers - Midlevel - LCSW	290,391	216,293	229,773
60317 Providers - Intern/Associate	11,777	82,142	86,923
60318 Providers - Midlevel-Nutritionist	135,220	108,237	0
Salaries & Wages	24,221,444	24,742,248	25,713,229
61340 Payroll Taxes	1,840,435	1,806,617	1,949,549
Payroll Taxes	1,840,435	1,806,617	1,949,549
61350 Pension - 401k	216,715	302,677	279,797
61351 Pension - Profit Sharing	588,584	652,666	626,274
61352 Pension - Admin Fee	34,319	34,319	0
61353 Workers Comp	223,265	248,332	324,525
61354 Unemployment Ins	204,601	209,413	209,967
61355 Employee Benefits	0	5,312	11,304
61356 PTO/Vacation	2,357,766	1,623,909	1,557,809
61357 HSA - Health Savings Account	0	0	0
61358 Kaiser - High Deductible	0	0	0
61359 Kaiser - Regular Plan	0	0	0
61360 WHA - High Deductible	0	0	0
61361 WHA - Regular Plan	0	0	0
	5	0	0

Run Date: 07/22/2019			
	FY - 2020 Budget	FY - 2019 Annualized	FY - 2019 Budget
61362 Dental	257,884	249,565	280,111
61363 Vision	29,799	28,645	31,766
61364 Life / LTD	110,153	86,326	107,309
61365 Emplr Health Ins	2,511,624	2,318,788	2,658,588
Employee Benefits	6,534,712	5,759,953	6,087,449
62400 Professional Fees - Independent Co	297,059	347,856	739,462
62401 Professional Fees - Consulting	428,981	415,063	268,222
62402 Professional Fees - Legal	36,250	28,271	26,087
62403 Professional Fees - Accounting	76,000	68,900	68,900
Professional Fees	838,290	860,090	1,102,671
63430 Purchased Services - Medical	340	350	48
63431 Purchased Services - Lab Fees	201,247	195,974	148,369
63432 Purchased Services - Repair & Main	978,793	731,009	634,165
63433 Purchased Services - Security	198,199	192,799	188,877
63434 Purchased Services - IT Support	420,510	426,255	669,876
63435 Purchased Services - Telecom	32,770	20,770	36,765
63436 Purchased Services - Laundry & Lin	99,351	93,327	88,647
63437 Purchased Services - Temp Labor	91,970	147,304	38,091
63438 Purchased Services - Other	2,497,915	1,843,495	1,250,506
63439 Purchased Services - Printing	72,765	69,382	130,178
Purchased Services	4,593,860	3,720,664	3,185,522
64500 Supplies - Medical	872,481	785,680	746,167
64501 Supplies - IUD	250,287	229,001	315,525
64502 Supplies - Pharmaceutical	67,216	107,745	349,045
64503 Supplies - Vaccinations	423,095	369,012	600,935
Medical Supplies	1,613,078	1,491,438	2,011,673
64504 Supplies - Uniforms	12,193	7,539	0
64505 Supplies - Office Supplies	68,468	69,392	86,259
64506 Supplies - Toner	3,170	3,170	97
64507 Supplies - Postage	35,798	35,788	44,786
64508 Supplies - Kitchen Supplies	41,920	40,420	35,452
64509 Supplies - Cleaning Supplies	64,455	64,255	56,618
64510 Supplies - Minor Equipment	288,605	328,143	365,009
64511 Supplies - Educational Materials	3,396	1,796	60
64513 Supplies - Software	2,000	0	0
Office and Other Supplies	520,006	550,503	588,281
65530 Utilities - Electric	271,292	271,292	262,583
65531 Utilities - Gas	34,909	34,909	33,915
65532 Utilities - Telephone	334,451	190,451	268,200
65533 Utilities - Cellphones	129,814	109,814	119,238
65534 Utilities - Pagers	527	527	1,620
65535 Utilities - Water/Sewer	20,071	20,071	20,079
65536 Utilities - Trash	47,648	47,648	57,641
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Kun Date: 07/22/2019	FX 7 0000		F ¥7 2 010
	FY - 2020 Budget	FY - 2019 Annualized	FY - 2019 Budget
65537 Utilities - Haz Mat	26,933	26,932	67,419
65538 Utilities - Diesel Fuel	5,168	1,868	4,452
Utilities	870,813	703,512	835,147
66550 Rental/Lease Costs	1,572,848	1,412,852	1,571,718
66551 Equipment Rental	9,819	9,771	8,788
66552 Copier Rental	95,054	77,054	60,000
Rental/Lease	1,677,721	1,499,677	1,640,506
68560 Dues & Subscriptions	273,660	264,359	156,944
68561 Continuing Education	206,616	201,255	112,801
68562 Continuing Education - CME	52,546	51,546	69,791
68563 Travel	118,649	112,507	87,763
68564 Travel - Patient Transportation	58,283	34,283	10,278
68565 Recruitment	179,188	179,189	193,676
68566 Other Miscellaneous Expense	62,006	64,256	111,965
68567 Advertising	49,874	48,008	61,911
68568 Employee Recognition	34,502	23,458	111,576
68569 Licenses	60,014	56,849	57,715
68570 Grant Expense	0	0	0
68571 Fund Raising Expense	3,029	3,029	95
68572 Other Expense - Meals	39,194	58,538	0
Other Expense	1,137,561	1,097,278	974,515
71621 Insurance - General Liability	0	0	0
71622 Insurance - Dir & Officers	26,446	22,888	26,608
71623 Insurance - Malpractice	45,491	41,344	36,572
71624 Insurance - Property/Casualty	158,515	139,438	135,220
71625 Insurance - Bonds	6,446	6,446	6,446
Insurance	236,898	210,116	204,846
73651 Interest Expense	24,992	30,645	45,127
73652 Interest Expense - Bank Fees	42,353	41,659	48,258
73653 Interest Expense - Cash Over/Short	0	67	0
73654 Interest Expense - Late Charges	0	469	0
73655 PHCD Loan Int Expense	37,724	39,363	37,724
73656 Interest Exp - Bonds	160,894	159,164	158,714
Interest Expense	265,963	271,366	289,823
Expenses Before Depr and Amort	44,350,780	42,713,461	44,583,211
72641 Property Tax Expense	863	863	149
72642 Cost of Issuance	7,706	7,706	7,706
Issuance Costs	8,569	8,569	7,855
70600 Depreciation Expense	1,586,214	1,513,585	1,689,103
70601 Amortization Expense	1,373	2,060	2,928
Depreciation & Amortization	1,587,587	1,515,645	1,692,031
Total Expenses	45,946,936	44,237,675	46,283,097

Incl DTI & Pharmacy Reclass

	FY - 2020 Budget	FY - 2019 Annualized	FY - 2019 Budget
NET FROM OPERATIONS	(447,587)	(897,925)	(650,268)
47101 Meaningful Use Rev	0	195,500	195,500
Meaningful Use	0	195,500	195,500
47210 Gain / Loss on Sale	0	(81,012)	0
Other Non-Operating Rev/Exp	0	(81,012)	0
Capital Grant Revenue	190,806	0	458,333
Capital Donations	300,000	0	0
Capital Grants and Donations	490,806	0	458,333
Total Non-Operating Revenue/Expense	490,806	114,488	653,833
Net Surplus/(Deficit)-Incl Non-Operating	43,219	(783,437)	3,565
TOTAL HOURS	_		
92100 Clerical Support/Other Admin	196,547	177,115	202,314
92110 Hospital	0	0	0
92200 Medical Records / Facilities	25,951	26,069	29,468
92210 Materials Management	5,591	6,804	7,440
92220 Project Management	3,727	7,013	6,240
92230 IT Support	16,773	16,271	18,720
92300 Enabling Services-Referrals/CEC's	38,623	35,683	38,012
92301 Patient Navigator	10,109	10,428	11,440
92302 Midlevel - CNM	2,796	4,352	3,380
92303 Providers-Midlevel - Phys Assist	6,918	12,920	13,171
92304 Providers-Midlevel - FNP	33,540	39,474	33,592
92305 Providers-Midlevel - Psychologist	8,247	7,586	7,124
92306 Providers-Midlevel - Chiro & Acupu	9,603	6,925	5,720
92307 Clinical Support - MA/RDA/DA	192,695	162,578	188,120
92308 Clinical Support - RN	34,568	32,220	34,112
92309 Providers - Physician/Psychiatrist	69,598	68,118	79,006
92310 Hospitalist	0	(1,206)	0
92311 Education	0	0	0
92312 Manager/Supervisor	64,854	68,832	70,264
92313 Senior Management	7,454	8,085	8,320
92315 Providers - Midlevel - MFT	3,727	4,607	4,161
92316 Providers - Midlevel - LCSW	8,573	8,995	5,824
92317 Providers - Intern/Associate	640	4,507	4,520
92318 Providers - Midlevel-Nutritionist	3,863	2,864	0
92400 Independent Contractor	0	606	0
92401 Consultant Hours	0	0	0
92437 Temporary Staff	0	3,137	76

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	FY - 2020 Budget	FY - 2019 Annualized	FY - 2019 Budget
Total Employee Hours	744,397	713,983	771,024
Total FTE's	355.2	343.3	370.7
Net Revenue by Payor - Excl PY Adj			
MediCal	10,769,557	10,068,489	11,165,344
MediCal Mgd Care	17,175,042	14,459,847	15,967,275
MediCare	4,227,354	3,758,100	3,697,945
FamPACT	770,068	679,373	715,237
Self Pay	364,719	335,052	628,104
Private Ins	2,850,962	2,433,745	2,512,466
Sliding Scale	68,830	102,774	312,340
Total Net Revenue by Payor	36,226,533	31,837,380	34,998,710
Net Revenue per Visit by Payor			
MediCal	219.17	215.94	221.89
MediCal Mgd Care	218.39	209.40	213.57
MediCare	188.30	213.35	185.60
FamPACT	203.88	198.24	185.10
Self Pay	104.62	110.03	99.34
Private Ins	114.14	112.80	113.68
Sliding Scale	3.53	5.87	21.59
Total Net Revenue by Payor	179.34	178.01	182.51
Working Days	254.50	253.50	253.50
Visits per Working Day	793.71	705.51	756.47
Payroll Expense per Visit	161.37	180.65	176.00
Other Expense per Visit	66.09	66.70	65.36
Total Expense per Visit	227.46	247.35	241.35



Housing & Federal Grants Division

2020/2021 COMMUNITY DEVELOPMENT BLOCK GRANT AND HOME PROGRAM APPLICATION FOR FUNDING

- 1. Indicate type of project. If your project allows, you may apply under multiple categories.
- **CDBG Public Services**
- **CDBG Housing Construction/Acquisition**
- CDBG Housing Rehabilitation
- **CDBG Public Facilities/Improvements**
- □ HOME Housing Construction/Acquisition
- □ HOME Housing Rehabilitation

-										
2. Organization (Fiscal S	Sponsor)	General	Informa	tion						
Organization/Agency Name	Tomales	Town Ha	all							
Mailing Address	P.O. Box	251, To	males, C	A 94971-	0251					
Website	www.Tor	nalesTov	vnHall.or	g						
Organization DUNS#	1	3	4	5	0	9	5	6		
Executive Director/CEO	none									
Email Address	mail@to	mail@tomalestownhall.org								
Phone	707-878-	707-878-2006								
3. Project General Information										
Program/Project Name	ADA Pathway & Regrading									
Program/Project Site Address	27150 Shoreline Hwy (CA Hwy #1), Tomales, CA									
CDBG/HOME Funding Amount Requested	\$28,500									
Application Contact Person	Lisa Pos	t Tornes								

Title of Contact Person Tomales Town Hall Board Member

Email Address	Iptornes@gmail.com				
Phone	4155185443				

4. Planning Areas Served: Indicate what geographic area the requested funding will serve. <u>Please indicate</u> <u>approximate % of services provided in each area.</u> For Housing projects with current residents, please indicate where your project is located.

Novato	0			
San Rafael	0			
County Other 100				
Total Percentage	100			

5. What other County of Marin funding is your organization receiving for this project?

Funding Source	Grant Amount		
none	\$0	X	

Add Row

6. Organizational Overview: Provide a brief description of your organization including mission, programs, number of clients served, etc. (Please limit to 3000 characters.)

The mission of the Tomales Town Hall is to support projects that will benefit the community culturally and educationally, to encourage participation by this community, and to preserve and respect the building and its history.

The Tomales Town Hall offers many programs, some by the volunteers who run the hall and many by groups or individuals in the community itself. Built in 1874, the hall is one of the oldest, continuously operated community buildings in California, serving a large geographic area of northern West Marin and southwestern Sonoma County. We consider our area of focus to cover a 7.5-mile radius of the hall, including the communities of Marshall, Tomales, Dillon Beach, Fallon, Valley Ford, Bloomfield, and the ranchlands in between.

The hall has historically and continues to be home to most local meetings, life celebrations, and cultural events including weddings, memorials, quinceaneras, fiestas, and seasonal celebrations; art, dance and yoga classes; 4-H Club, Druids, Tomales Emergency Response Network (TERN) and other organizational meetings; monthly Open Mic nights featuring local musicians and writers; fundraisers for our schools, churches, history center, and volunteer fire department; health, vaccine and legal clinics; and since 2011, a food pantry providing 50-80 families in this designated Food Desert area with critical weekly supplies of healthy fresh and canned goods.

The Tomales Town Hall is a mainstay of the village. Without the hall, cultural opportunities and community-building would be very limited in this area. Operated by volunteers, the hall serves the extensive surrounding rural multicultural community and is available for group and family events at reasonable rates. Based on the last census data, the Town Hall serves approximately 4500 persons; 3,000 are low-income, 1,000 are very low-income, and 500 are extremely low income. The majority are white, with about a quarter identifying as Hispanic.

7. Project Description: Provide a detailed scope of work including services to be provided and/or development activities to be engaged. Describe how this project will benefit the community. (Please limit to 3000 characters.)

ADA Pathway and Grading Project for Tomales Town Hall – 2020

Objective: To grade and pave a code-compliant pathway that provides access to the main, upper hall.

Scope of Work: Remove and store gravel from the existing, non-compliant path; re-grade sections of the property to provide the required maximum 5 percent slope, per architect's drawings; remove approx. 12" of soil along proposed path; layer gravel, compacting regularly; backfill perimeter with fresh soil and re-plant.

Background: Access to the primary entry of the upper-level, main hall is impossible by wheelchair. We have created a temporary, wheelchair-usable pathway through the side yard ("Buckeye Lot") to give access to a concrete ADA ramp to take them up to the back door. This temporary pathway to the ramp is non-compliant with ADA regulations for slope and flat portions.

Benefit to Community: Once completed, our elderly and disabled populations will not only be able to access the main floor of the hall more safely, they will be able to move freely across the Buckeye Lot, which is often used as an outdoor reception area.

Why this project: This ADA pathway project is critical to use of the hall, has no dependencies and is ready to start and be completed within the span of the grant. We are beginning to gear up for a major fundraising effort for a large "Rejuvenation" remodel of the hall, but those projects are more complicated with many dependencies and are not ready to go yet.

Other funding: The design phase (architectural drawings) for this proposed project will be completed by the time this grant begins releasing funds. We have made an application for Marin County Non-Departmental Funds for architectural work on this and future projects, but if that application is not successful, we have some general funds to apply to this project from our Improvement Fund.

Overall schedule: Upon approval of funding from CDBG and receipt of the architect's plans (May to June), an RFP will be created and issued to at least three appropriate bidders. The actual work will require two to three weeks and will be carried out in late October or early November in order to help protect the large native Buckeye Tree, aesculus californica, that anchors this property and which will become dormant at about that time. This late fall schedule should also provide natural watering for newly planted grasses and shrubs.

Note: This project will be completed by and require no funding for the second year of the grant cycle.

8. <u>For Public Service projects</u>, which community priority does your project align with? (check as many boxes as applicable)

- Housing Support Services
- □ Children, Youth and Parent Services
- Basic Health Services

9. HUD National Objective to be served (check at least one)

- $\boxtimes\,$ Activities benefiting low and moderate-income persons. (LMI)
- ☑ Activities benefiting low and moderate area. (LMA)
- $\hfill\square$ Activities which aid in the prevention or elimination of slums or blight

10. How will this project Affirmatively Further Fair Housing? (Please limit to 3000 characters.)

As a capital improvement project, this project does not add additional Fair Housing to the community. However, as a community center, every program or service we provide helps to foster inclusive communities free from barriers that restrict access to opportunity. We provide quality services, events, and amenities that are important for all people in our community to live successful lives, including the Food Pantry, no-cost vaccine clinics, health fairs, educational workshops, etc. This particular project will specifically help our elderly and disabled populations by providing better and safer physical access to the hall.

11. Describe how this project will conduct affirmative marketing to members of the Protected Classes under federal fair housing laws. For more information about affirmative marketing, visit the <u>Marin County Federal</u> <u>Grants website</u> and scroll down to the Affirmative Marketing panel. (Please limit to 3000 characters.)

The people who are least likely hear about our events or use our services are immigrants living on outlying ranches. To reach some of them is difficult, because they may not have email addresses or be on our newsletter mailing list (which is sent to 290 people every month). We believe that the best way to reach this population is by the following marketing methods:

• Posting flyers around town and on the main road entrances into town. In the past, many of these flyers have been English-only, but this year, with a small marketing budget added to this project, we can do in-line bilingual translations. With additional marketing funds, we can also extend the posting of these fliers to surrounding towns in our wider geographic reach area.

• Extending mailings: for all-town events, we often send a mailing to every post office box in Tomales. With the additional budget, we can send the mailings to post office boxes in surrounding towns as well, which can reach more people on the outlying ranches who come into these other towns for mail.

• Cross-promoting events on our newsletter with that of school and the Catholic and Presbyterian churches. We have done this in the past with some success.

Continuing to solicit new emails for our newsletter list at public events.

12. Approximately how many moderate, low, very low, and extremely low-income persons will directly benefit from the program/project? <u>Projects that support low-income persons will be prioritized</u>. (Use the income level table found in the Application Guidelines document)

Moderate-Income	0
Low-Income	3,000
Very Low-Income	100
Extremely Low- Income	500

13. How does your organization verify client income? (Income verification is required except if the client is presumed benefit by HUD. Presumed benefit applies to abused children, battered spouses, the elderly, adult persons with serious disabilities, the homeless, illiterate persons, and migrant farm workers.) (Please limit to 3000 characters.)

We have elderly retirees and migrant farmworkers as subsets of our population, both of who have presumed benefit. We don't collect personal data such as income from those who rent or attend events at the hall, in part because when we have tried in the past, such as at the weekly Food Pantry, it scared enough attendees that the number served dropped dramatically for some months. We are open to learning sensitive ways to collect this data in the future. 14. Estimate the demographics of moderate, low, very low, and extremely low-income persons <u>who will</u> <u>directly benefit from the program/project</u>.

Ethnic Category	Total Number of Persons	Number of Persons Identifying as Hispanic
American Indian or Alaskan Native	3	
Asian	4	
Black or African American	2	
Native Hawaiian or Other Pacific Islander	3	
White	328	75
American Indian and White	0	
Asian and White	0	
Black and White	0	
American Indian and Black	3	
Multi-Racial	4	
TOTAL	347	75
Female-Headed Households (out of above total)		
Persons with Disabilities (out of above total)		
PROJECT MANAGEMENT & FINANCIAL D	ATA	· · · · · ·

15. If funded previously, list past project goals and accomplishments/activities using CDBG/HOME funds. (Please limit to 3000 characters.)

With help from past Community Development Block Grant (CDBG) funds and a very significant volunteer effort, we have upgraded some of the infrastructures of the hall and added new amenities to better serve our community:

- Refinished and repaired the main hall floor.
- Completed relocation, enlargement, and upgrade of our downstairs bathroom to ADA standards.
- Installed a radiant heating system.
- Replaced some plumbing.
- Replaced siding.
- Redesigned and implemented new lighting and upgraded the electrical system.
- Rebuilt the storage shed.
- Painted the upstairs interior; installed acoustic panels and new drapes.
- Purchased needed materials including a new commercial refrigerator, backstage curtains, paint, insulation, paving, paving materials, and drainage pipe.
- Re-paved the parking strip along HWY 1.
- Insulated the main hall's attic.

We were able to stretch our CDBG funds by having the labor largely performed by volunteer community members and contractors. We also did the following critical work with other funds:

• Repaired the foundation with a National Trust for Historic Preservation (NTHP) Partners in Preservation grant for \$50,000.

- Gutted, insulated and rebuilt the performance stage with NTHP funds.
- Created the existing handicap ramp and temporary pathway to the main floor of the hall with NTHP funds.

• Added a small office, reconfigured the dining room on the first floor to accommodate more people and built storage cabinets on the first floor (volunteer-only).

16. If your agency has remaining CDBG/HOME funds previously approved, please describe the timeline for expending the fund balance. (Please limit to 3000 characters.)

After submitting our final invoices, we have less than \$300 in funds leftover from the previously approved grant that we are giving back to the pool.

17. Describe your organization's experience with administering federal grant programs. <u>For Housing and Capital</u> (construction and renovation) projects, what experience do you have with complying with <u>Davis-Bacon</u> prevailing wage requirements? (Please limit to 3000 characters.)

As you can see by the long list above, we have years of experience in administering federal grants. Most of the work performed has been done either by volunteers or owner/operators after competitive bidding. We did the latest CDBG project, installing insulation, with a contractor meeting the Davis-Bacon prevailing wage requirement.

18. Describe who will supervise and manage the project and their past experience with project management. (Please limit to 3000 characters.)

We have been awarded and managed many CBDG grants since 2004. The projects are carried out by experienced contractors with project and timeline management by the Tomales Town Hall board of trustees, which also contains experienced contractors and project managers.

Specifically, George Magan is the acting project manager on this project; he has 30+ years of experience managing projects as part of his stair building company. He also has helped manage past projects at the hall. Lisa Post Tornes will manage the grant administration, taking the place of Venta Leon; she has nearly a decade of experience writing technical specifications and managing projects from Microsoft Corporation.

19. <u>For Housing and Capital</u> (construction and renovation) projects, list any entitlements, planning approvals, or authorizations that are necessary for the project to proceed and list those already received. (Please limit to 3000 characters.)

As soon as the architectural drawings are done (which should be before this grant is funded), we will seek the appropriate permits from the Marin County Building Department.

20. For Housing and Capital (construction and renovation) projects, what stage are you in? Select the current phase of the proposed.

- Predevelopment
- Planning
- Cost Estimate
- Building

21. <u>For HOME projects</u>: Please describe how you will meet the 25% funding match requirement? (Please limit to 3000 characters.)

22. For HOME projects, are you a CHDO?

23. For Housing and Capital (construction and renovation) projects, what is your project timeline? List program/project objectives and milestones, along with an estimated timetable for reaching them. (The general tasks for a construction project are provided below; please add tasks as needed.)

Task	Date of Completion
Define scope of work/finish design	May 31, 2020
Complete planning and environmental review	Jun 30, 2020
Release bid package	Jul 10, 2020
Select contractor	Aug 15, 2020
Finalize contract	Aug 31, 2020
Obtain building permits	Sep 30, 2020
Start construction	Nov 1, 2020
Complete construction	Dec 1, 2020

Required Attachments:

- A. Project Budget: Complete the project budget template provided and submit along with application. If you have a project budget that provides the information requested in the template, you may submit that in-lieu of the template. Please note: the project budget should reflect the total cost of the project NOT just the CDBG/HOME request.
 - For Public Service projects: Project budgets should cover a 1-year time period only. Year two funding allocations will be based on the 1-year budget in relation to outcomes achieved and HUD funding levels.
 - <u>For Capital/Housing projects</u>: Project budgets should be developed spanning a two-year time period, with specific outcomes and line items associated with each year. If your project has received planning approvals, has an environmental review on file, and is ready to move forward in a 1-year time frame please indicate so.
- B. Organizational Budget: Upload your organization or fiscal sponsors annual budget.

Attach Project Budget	20-0206 TTH-Capital and Housing Project Budget.xlsx	Remove
Attach Org Budget	2020 proposed budget Tomales Town Hall.pdf	Remove
Attach Miscellaneous		Remove

Signer Name	Lisa Post						
Signer Title	Tomales Town Hall Board Member						
By checking the	his box, I, Lisa Post, certify that all information contained in this application to be true and accurate						

to the best of my knowledge. Signed: Thu Feb 06 2020 13:46:23 GMT-0800 (Pacific Standard Time) Capital and Housing Project Budget Template

Tomales Town Hall: ADA Pathway and Regrading

6-Feb-20					
INCOME:	Federal Grants	Federal Grants	Other Funding	In Kind	Total Proposed
	Request Year 1	Request Year 2	Sources		Project Income
Committed					
Foundations:					
(Add rows)					
Government:					
(Add rows)					
Corporations:					
(Add rough					
(Add rows) Individual Contributions:					
(list total):					
Earned Income:					
(Add rows)					
Other (specify):					
(Add rows)					
Subtotal, Committed Income			\$-	\$-	\$-
<u>Uncommitted</u>					
Federal Grants Request	\$ 28,500.00	\$ -			
Foundations:					
(Add rows to list other Foundations)					
Government: Marin County Non-Departmental			ć <u>2000.00</u>		
Funds			\$ 2,000.00		
(Add rows to list other Government					
agencies)					
Corporations:					
(Add rows to list other Corporations)					
Individual Contributions:					
(Add rows to list other Contributions)					
Other (specify):					
(Add rows to list others)		<u> </u>	¢	<i>.</i>	¢
	\$ 28,500.00	\$-	\$ 2,000.00	\$ -	\$ 30,500.00
Other					
Subtotal,Uncommitted Income Other Earned Income:					
Other Earned Income:					
Other			\$ -	\$ -	\$ -

EXPENSES (Add rows to list other expenses)	Federal Grants Request Year 1	Federal Grants Request Year 2		er Funding Sources	In Kind	al Proposed ect Expenses
Direct Project Related Expenses						
Acquisition						
Purchase price						
Title/Recording/Escrow						
(Add rows to list other direct project expenses)						
Pre-development						
Architecture & engineering	\$ 2,000.00		\$	2,000.00		
Affirmative Marketing	\$ 1,000.00					
General Development						
Removal and Storage of Existing Path	\$ 1,000.00					
Gravel			_			
Re-grade for Proper Slope & Dig New Path	\$ 10,000.00					
Place & Tamp Gravel	\$ 8,000.00					
Re-planting	\$ 3,000.00					
Materials	\$ 3,500.00					
Subtotal, Direct Project Related	\$ 28,500.00	\$ -	\$	2,000.00	\$-	\$ 30,500.00
Expenses						
Developer Fee (specify % in column A b	pelow)					
0.00%						\$ -
Fiscal Sponsorship Fee (specify % in col	lumn A below)					
0.00%						\$ -
Grand Total All Expenses						\$ 30,500.00

2020 proposed				
organizational	2017-2019			
budget	average	2019 actual	2018 actual	2017 actual



INCOME

Contributions

Grants					
government grants	\$5,883.65	\$6,000.83	\$6,000.00	\$5,961.49	\$35,000.00
foundation grants	\$0.00	\$5,000.00	\$0.00	\$1,666.67	\$7,500.00
Total Grants	\$5,883.65	\$11,000.83	\$6,000.00	\$7,628.16	\$42,500.00
Fundraising Event Contributions	\$2,500.00	\$0.00	\$0.00	\$833.33	\$833.33
Cash Donations					
Friends of TTH donations	\$6,570.00	\$2,445.00	\$2,050.00	\$3,688.33	\$7,500.00
general donations	\$367.99	\$60.68	\$91.76	\$173.48	\$100.00
special event	\$1,581.00	\$495.00	\$0.00	\$692.00	\$350.00
restricted donations	\$2,500.00	\$500.00	\$0.00	\$1,000.00	\$500.00
memorial donations	\$0.00	\$0.00	\$700.00	\$233.33	\$0.00
film company donations	\$550.00	\$500.00	\$0.00	\$350.00	\$250.00
Total Cash Donations	\$11,568.99	\$4,000.68	\$2,841.76	\$6,137.14	\$8,700.00
T					
Total Contributions	\$19,952.64	\$15,001.51	\$8,841.76	\$14,598.63	\$52,033.33
Program Service Revenue	\$19,952.64	\$15,001.51	\$8,841.76	\$14,598.63	\$52,033.33
	\$19,952.64	\$15,001.51	\$8,841.76	\$14,598.63	\$52,033.33
Program Service Revenue	\$19,952.64 \$3,650.00	\$15,001.51	\$8,841.76 \$6,867.00	\$14,598.63 \$7,280.67	\$52,033.33 \$8,000.00
Program Service Revenue Hall Use by Community					
Program Service Revenue Hall Use by Community private rental local	\$3,650.00	\$11,325.00	\$6,867.00	\$7,280.67	\$8,000.00
Program Service Revenue Hall Use by Community private rental local meeting rental local	\$3,650.00 \$400.00	\$11,325.00 \$750.00	\$6,867.00 \$1,975.00	\$7,280.67 \$1,041.67	\$8,000.00 \$1,000.00
Program Service Revenue Hall Use by Community private rental local meeting rental local workshop rental local	\$3,650.00 \$400.00 \$175.00	\$11,325.00 \$750.00 \$350.00	\$6,867.00 \$1,975.00 \$625.00	\$7,280.67 \$1,041.67 \$383.33	\$8,000.00 \$1,000.00 \$625.00
Program Service Revenue Hall Use by Community private rental local meeting rental local workshop rental local fundraiser rental local	\$3,650.00 \$400.00 \$175.00 \$2,500.00	\$11,325.00 \$750.00 \$350.00 \$4,375.00	\$6,867.00 \$1,975.00 \$625.00 \$3,700.00	\$7,280.67 \$1,041.67 \$383.33 \$3,525.00	\$8,000.00 \$1,000.00 \$625.00 \$4,000.00
Program Service Revenue Hall Use by Community private rental local meeting rental local workshop rental local fundraiser rental local community-based rental	\$3,650.00 \$400.00 \$175.00 \$2,500.00 \$0.00	\$11,325.00 \$750.00 \$350.00 \$4,375.00 \$2,076.50	\$6,867.00 \$1,975.00 \$625.00 \$3,700.00 \$850.00	\$7,280.67 \$1,041.67 \$383.33 \$3,525.00 \$975.50	\$8,000.00 \$1,000.00 \$625.00 \$4,000.00 \$1,200.00
Program Service Revenue Hall Use by Community private rental local meeting rental local workshop rental local fundraiser rental local community-based rental Total Hall Use by Community	\$3,650.00 \$400.00 \$175.00 \$2,500.00 \$0.00 \$6,725.00	\$11,325.00 \$750.00 \$350.00 \$4,375.00 \$2,076.50 \$18,876.50	\$6,867.00 \$1,975.00 \$625.00 \$3,700.00 \$850.00 \$14,017.00	\$7,280.67 \$1,041.67 \$383.33 \$3,525.00 \$975.50 \$13,206.17	\$8,000.00 \$1,000.00 \$625.00 \$4,000.00 \$1,200.00 \$14,825.00
Program Service Revenue Hall Use by Community private rental local meeting rental local workshop rental local fundraiser rental local community-based rental Total Hall Use by Community Total Program Service Revenue	\$3,650.00 \$400.00 \$175.00 \$2,500.00 \$0.00 \$6,725.00	\$11,325.00 \$750.00 \$350.00 \$4,375.00 \$2,076.50 \$18,876.50	\$6,867.00 \$1,975.00 \$625.00 \$3,700.00 \$850.00 \$14,017.00	\$7,280.67 \$1,041.67 \$383.33 \$3,525.00 \$975.50 \$13,206.17	\$8,000.00 \$1,000.00 \$625.00 \$4,000.00 \$1,200.00 \$14,825.00

	2017 actual	2018 actual	2019 actual	2017-2019 average	2020 proposed organizational budget
Rental Income					
Gross Rents					+= =00 00
private rental non-local	\$4,700.00	\$9,100.00	\$5,200.00	\$6,333.33	\$7,500.00
meeting rental non-local	\$525.00	\$350.00	\$525.00	\$466.67	\$475.00
workshop rental non-local	\$2,100.00	\$525.00	\$350.00	\$991.67	\$350.00
cancellation fees	\$0.00	\$150.00	\$0.00	\$50.00	\$500.00
retained deposit	\$150.00	\$971.00	\$0.00	\$373.67	\$0.00
Total Gross Rents	\$7,475.00	\$11,096.00	\$6,075.00	\$8,215.34	\$8,825.00
Costs of Rental Income					
bookings coordination	-\$2,688.57	-\$2,780.48	-\$568.30	-\$2,012.45	-\$2,200.00
cleaning services	-\$750.00	-\$1,200.00	-\$1,287.50	-\$1,079.17	-\$1,100.00
publicity	-\$7.47	-\$72.00	-\$72.00	-\$50.49	-\$75.00
office expense	-\$132.37	-\$9.99	\$0.00	-\$47.45	-\$75.00
supplies	-\$170.99	-\$132.26	-\$237.02	-\$180.09	-\$200.00
utilities					
internet/phone	-\$250.19	-\$287.35	-\$303.48	-\$280.34	-\$350.00
electric	-\$370.51	-\$419.42	-\$318.58	-\$369.50	-\$400.00
propane	-\$1,141.00	-\$1,001.83	-\$884.83	-\$1,009.22	-\$1,000.00
Total utilities	-\$1,761.70	-\$1,708.60	-\$1,506.89	-\$1,659.06	-\$1,750.00
repairs & maintenance	\$0.00	-\$266.37	-\$211.09	-\$159.15	-\$175.00
liability insurance	-\$2,201.04	-\$2,570.32	-\$2,666.32	-\$2,479.23	-\$2,850.00
depreciation rental based	-\$2,635.17	-\$1,432.76	-\$1,432.76	-\$1,833.56	-\$1,432.76
Total Costs of Rental Income	-\$10,347.31	-\$10,172.78	-\$7,981.88	-\$9,500.65	-\$9,857.76
Net Rental Income	-\$2,872.31	\$923.22	-\$1,906.88	-\$1,285.31	-\$1,032.76
Fundraising Event Income					
Event Proceeds					
bar sales	\$7,152.00	\$7,343.00	\$5,688.00	\$6,727.67	\$7,500.00
bar non taxable sales	\$137.00	\$0.00	\$0.00	\$45.67	\$50.00
novelty item sales	\$39.00	\$0.00	\$0.00	\$13.00	\$0.00
tips	\$375.00	\$291.00	\$647.00	\$437.67	\$350.00
bar service fee	\$500.00	\$130.00	\$300.00	\$310.00	\$250.00
Total Event Proceeds	\$8,203.00	\$7,764.00	\$6,635.00	\$7,534.01	\$8,150.00
Event Expenses					1-7
bar expense	-\$1,454.13	-\$1,077.72	-\$1,263.73	-\$1,265.19	-\$1,500.00
cost of food	-\$93.81	\$0.00	\$0.00	-\$31.27	-\$30.00
music	-\$300.00	\$0.00	\$0.00	-\$100.00	-\$500.00
publicity	-\$498.67	\$0.00	\$0.00	-\$166.22	-\$250.00
decoration	-\$152.68	\$0.00	-\$6.50	-\$53.06	-\$75.00
cleaning	-\$100.00	\$0.00	\$0.00	-\$33.33	-\$50.00
-	-\$100.00	-\$630.37	-\$645.25	-\$706.89	-\$50.00
licenses, fees, taxes					
Total Event Expenses	-\$3,444.35	-\$1,708.09	-\$1,915.48	-\$2,355.96	-\$3,105.00
Net Fundraising Event Income	\$4,758.65	\$6,055.91	\$4,719.52	\$5,178.05	\$5,045.00
OTAL INCOME	\$28,570.00	\$40,863.17	\$25,677.43	\$31,703.57	\$70,875.57

	2017 actual	2018 actual	2019 actual	2017-2019 average	2020 proposed organizational budget
EXPENSES					
Fundraising Expenses					
Correspondence	\$1,639.13	\$0.00	\$0.00	\$546.38	\$200.00
Promotion	\$2,586.52	\$112.50	\$117.50	\$938.84	\$150.00
Supplies	\$16.30	-\$10.55	\$9.80	\$5.18	\$20.00
Dues & Fees	\$394.11	\$280.65	\$15.05	\$229.94	\$250.00
Total Fundraising Expenses	\$4,636.06	\$382.60	\$142.35	\$1,720.34	\$620.00
Program Expenses					
Volunteer Appreciation	\$169.17	\$0.00	\$134.30	\$101.16	\$200.00
Community Outreach	\$3,530.95	\$416.80	\$1,063.85	\$1,670.53	\$1,500.00
Small Improvement Projects	\$91.44	\$0.00	\$0.00	\$30.48	\$150.00
Grants Made Individuals					
rental subsidy	\$0.00	\$3,975.00	\$3,642.00	\$2,539.00	\$4,500.00
total Individuals	\$0.00	\$3,975.00	\$3,642.00	\$2,539.00	\$2,539.00
Organizations					
rental subsidy	\$0.00	\$3,312.50	\$2,525.00	\$1,945.83	\$3,500.00
sponsorship	\$0.00	\$150.00	\$0.00	\$50.00	\$50.00
total Organizations	\$0.00	\$3,462.50	\$2,525.00	\$1,995.83	\$3,550.00
Total Grants Made	\$0.00	\$7,437.50	\$6,167.00	\$4,534.83	\$6,089.00
Hall Use by Community					
bookings coordination	\$2,677.50	\$2,780.48	\$543.30	\$2,000.43	\$2,500.00
cleaning	\$750.00	\$1,200.00	\$1,287.50	\$1,079.17	\$1,350.00
supplies	\$171.52	\$130.07	\$205.53	\$169.04	\$225.00
utilities					
garbage	\$416.64	\$450.24	\$495.60	\$454.16	\$600.00
internet/phone	\$417.03	\$478.89	\$505.76	\$467.23	\$550.00
electric	\$617.64	\$699.06	\$530.92	\$615.87	\$750.00
propane total utilities	\$1,901.65 \$3,352.96	\$1,669.73 \$3,297.92	\$1,474.66 \$3,006.94	\$1,682.01 \$3,219.27	\$1,700.00 \$3,600.00
repairs & maintenance	\$0.00	\$266.37	\$211.07	\$159.15	\$250.00
liability insurance	\$2,227.95	\$2,570.33	\$2,666.33	\$2,488.20	\$2,900.00
Total Hall Use by Community	\$9,179.93	\$10,245.17	\$7,920.67	\$9,115.26	\$10,825.00
Volunteers' Insurance					\$10,825.00
Property Tax	\$525.00 \$3,557.24	\$525.00 \$3,764.54	\$525.00 \$3,883.62	\$525.00 \$3,735.13	\$525.00 \$4,000.00
Depreciation mission-based	\$3,557.24 \$7,137.87	\$3,764.54 \$5,935.47	\$3,883.82 \$5,935.47	\$5,735.13 \$6,336.27	\$4,000.00 \$5,935.47
•					
Total Program Expenses	\$24,191.60	\$28,324.48	\$25,629.91	\$26,048.66	\$29,224.47

	2017 actual	2018 actual	2019 actual	2017-2019 average	2020 proposed organizational budget
Operational Expenses					
office expense	\$604.22	\$261.91	\$312.08	\$392.74	\$275.00
publicity	\$2.60	\$24.58	\$47.13	\$24.77	\$50.00
supplies	\$8.71	\$4.34	\$48.99	\$20.68	\$25.00
maintenance	\$192.59	\$70.72	\$51.86	\$105.06	\$100.00
utilities					
internet/phone	\$166.79	\$187.41	\$202.32	\$185.51	\$250.00
electric	\$247.05	\$279.62	\$212.37	\$246.35	\$250.00
propane	\$760.67	\$667.88	\$589.89	\$672.81	\$750.00
total utilities	\$1,174.51	\$1,134.91	\$1,004.58	\$1,104.67	\$1,250.00
licenses, fees, taxes	\$65.83	\$180.76	\$100.00	\$115.53	\$125.00
bank charges	\$18.16	\$1.11	\$2.11	\$7.13	\$10.00
D&O insurance	\$808.20	\$794.00	\$812.60	\$804.93	\$815.00
depreciation operational	\$43.18	\$43.18	\$43.18	\$43.18	\$43.18
Total Operational Expenses	\$2,918.00	\$2,515.51	\$2,422.53	\$2,618.69	\$2,693.18
TOTAL EXPENSES	\$31,745.66	\$31,222.59	\$28,194.79	\$30,387.69	\$32,537.65
NET INCOME	-\$3,175.66	\$9,640.58	-\$2,517.36	\$1,315.88	\$38,337.92



Housing & Federal Grants Division

2020/2021 COMMUNITY DEVELOPMENT BLOCK GRANT AND HOME PROGRAM APPLICATION FOR FUNDING

- 1. Indicate type of project. If your project allows, you may apply under multiple categories.
- **CDBG Public Services**
- **CDBG Housing Construction/Acquisition**
- CDBG Housing Rehabilitation
- **CDBG Public Facilities/Improvements**
- □ HOME Housing Construction/Acquisition
- HOME Housing Rehabilitation

2. Organization (Fiscal Sponsor) General Information

Organization/Agency Name	Iorth Bay Children's Center				
Mailing Address	932 C Street, Novato 94949				
Website	www.nbcc.net				
Organization DUNS#	9 4 3 0 2 4 2 4 6				
Executive Director/CEO	Susan Gilmore				
Email Address	sgilmore@nbcc.net				
Phone	(415) 883-6222				
3. Project General Inform	nation				
Program/Project Name	C Street Campus Renovation/Facility Expansion				
Program/Project Site Address	932 C Street Novato, 94949				
CDBG/HOME Funding Amount Requested	\$300,000				
Application Contact Person	Susan Gilmore				
Title of Contact Person	President & CEO				

Email Address	sgilmore@nbcc.net
Phone	(415) 883-6222

4. Planning Areas Served: Indicate what geographic area the requested funding will serve. <u>Please indicate</u> <u>approximate % of services provided in each area.</u> For Housing projects with current residents, please indicate where your project is located.

Novato	100
San Rafael	0
County Other	0
Total Percentage	100

5. What other County of Marin funding is your organization receiving for this project?

Funding Source	Grant Amount		
0	\$0	X	

Add Row

6. Organizational Overview: Provide a brief description of your organization including mission, programs, number of clients served, etc. (Please limit to 3000 characters.)

The North Bay Children's Center (NBCC) is a non-profit, community benefit organization that provides early childhood development and educational programs for children from age 6 weeks through age 5 years. The NBCC commenced operations in 1988 in Marin County. The program began with 60 children and was the first child care program in Northern Marin County to serve low-income families with children under two years of age. The NBCC also operates a smaller after school program serving grade school children.

Our mission is to assure optimal development for every child we serve through:

•Culturally rich programs that prepare children from diverse backgrounds to succeed socially, emotionally and academically

•Our Garden of Eatin' program that weaves a culture of health and wellness throughout the organization and serves as a model for other communities to emulate

•Strong family, school, and community partnerships that support a shared belief in each child's ability to succeed

NBCC relocated its operations to its current site at 932-940 C Street (APN 157-980-03) when the land became available as part of the Hamilton Air Force Base conversion program. The NBCC has continuously operated at its current site at 932-940 C Street since 1998 and has received many awards for its early childhood education programs that emphasize gardening as a teaching and learning platform.

The facilities at the site have been in continuous use by the NBCC since 1996. The capacity to serve children at the site has been about 80 children for some time now. The demand for services in the community can be met by increasing the capacity at the current site. However, the condition of the existing facilities has deteriorated to the point where they no longer support the current service level of NBCC's programs facility. Attempts by NBCC to increase capacity at its site have been deterred by the condition of the existing facilities prompting a capital improvement plan to replace it's badly deteriorated facilities with new facilities with increased capacity to serve the local communities critical needs for high quality affordable childcare and early childhood education. NBCC has undertaken a redevelopment program to replace its existing facilities and increase capacity at its site.

When completed, the redevelopment of the 932-934 C Street facilities will result in an increase of capacity from 80 children to approximately 150 children. It will have a concomitant increase in the number of jobs for adults working

7. Project Description: Provide a detailed scope of work including services to be provided and/or development activities to be engaged. Describe how this project will benefit the community. (Please limit to 3000 characters.)

In 1996, the NBCC acquired its current 1.36 acre site at 932-934 C Street in Novato as a function of the conversion of Hamilton Air Force Base to civilian use. At that time, the NBCC began operating out of a building constructed in 1942. Three modular classrooms were purchased and installed to augment the existing building at the site. The buildings and infrastructure have aged out of their useful life and the site needs total redevelopment. The condition of the existing facilities has necessitated the relocation of NBCC operations to a nearby temporary site to clear the way for the redevelopment and construction project described herein. The condition of the existing site and the constraints arising from operating in temporary facilities limits the NBCC's ability to serve the local communities' critical needs for high quality affordable daycare and early childhood education programs.

The redevelopment of the 1.36 acre site will result in a purpose built childcare facility incorporating contemporary sustainable design and construction elements into a campus that will increase the capacity of NBCC operations from approximately 90 children to approximately 150 children. The play areas for the children will be a blend of edible garden areas and the latest approach to inventive child play areas intended to be a model and template for the NBCC's early childhood education programs and operations for all its current and future sites.

The redevelopment activities for the site began in earnest In 2015 when the NBCC initiated the planning and design of a new campus at its site in Novato. In 2017, the NBCC applied to the City of Novato for planning and design approval of its plan to redevelop its headquarters site in Novato. The future replacement project has completed several preconstruction requirements on its way to commencement of construction. A summary of activities is as follows:

- Design Development (2015-2017)
- Planning Department Review (2017-2018)
- Design Review Commission (2017-2019)
- Entitlement and Zoning Review (2019)
- Relocation of operations to temporary site (July 2019)
- Completion of Construction Drawings and Specifications (October thru December 2019)
- Submittal of Construction Drawings for Building Permits (December 2019)
- Plan Check for Code Compliance (Comments issued 2/3/2020)

The project is expected to be "shovel ready" in April of 2020. The scope of work for the next phases of the redevelopment project involve issuance of permits and commencement of construction of a new building totaling 19,824sf under roof and installation of a large garden and outdoor areas for child's play. The plans include a community meeting area to augment the mission of the NBCC through adult education and community gatherings after regular business hours.

The scope of work follows the typical construction activities for a ground up project:

- excavation and grading
- curbs, drainage and stormwater management

8. <u>For Public Service projects</u>, which community priority does your project align with? (check as many boxes as applicable)

- Housing Support Services
- ☑ Children, Youth and Parent Services
- Basic Health Services
- 9. HUD National Objective to be served (check at least one)

- ⊠ Activities benefiting low and moderate-income persons. (LMI)
- ☑ Activities benefiting low and moderate area. (LMA)
- Activities which aid in the prevention or elimination of slums or blight

10. How will this project Affirmatively Further Fair Housing? (Please limit to 3000 characters.)

At North Bay Children Center, our mission is to ensure that all children, especially our most vulnerable, have access to those critical early learning experiences that build the foundation for life-long success. NBCC programs benefit members of the protected classes and provide safety net services for families struggling to make ends meet.

One of the greatest challenges faced in this era of disparity is the widening gap between children growing up in strong, economically secure families—within thriving communities—and children who are not. As our nation's education achievement gap grows, so does universal recognition of the importance of high quality early care and education for a child's optimal development and helping families break the cycle of poverty by removing barriers that restrict fair access and equal opportunity.

NBCC's project affirmatively furthers Fair Housing by offering child care scholarships and family support services that contribute to a more diverse, and inclusive community along with access to good jobs, schools, health care, transportation, and housing which are crucial to Marin County's future prosperity. We know building a solid preschool foundation is essential for our community and for our children's future academic success. Almost three out of five low-income parents only have a high school degree or less. But many parents who want to improve their job skills can't enroll in education and training because they can't find or afford child care. In Marin County, the average cost of full-time care for a 4-year old at a child care center is approximately \$13,000 per year; for infants it's well above \$18,000. Without help, many families can face the untenable choice of not working or pursuing their education or leaving their children in unsafe, unstable, or poor quality child care arrangements. Affordable, quality childcare can help parents reach their career and educational goals. Our economic future depends on providing the tools for upward mobility and building a highly educated, skilled workforce. Early childhood education is one the most efficient way to accomplish these goals yet so many children are being left out of this system.

Access to NBCC's child care scholarships enables low-income parents to pursue their career or educational goals while preparing their children for success in school. Our programs are making a significant impact on the growing number of underserved children and their families in the North Bay, while ensuring that every child has the same opportunity for future success. With adequate resources, NBCC can dramatically increase its capacity to deliver superior programs and services that will facilitate today's learning tools and further tomorrow's innovations.

11. Describe how this project will conduct affirmative marketing to members of the Protected Classes under federal fair housing laws. For more information about affirmative marketing, visit the <u>Marin County Federal</u> <u>Grants website</u> and scroll down to the Affirmative Marketing panel. (Please limit to 3000 characters.)

NBCC is committed to affirmatively further fair housing and takes proactive measures to conduct affirmative marketing to members of the Protected Classes under federal fair housing laws to foster a more inclusive community and provide access to quality care for children who need it most. NBCC follows an affirmative marketing plan that it developed in 2019 and utilizes marketing activities (i.e. newspapers, electronic media, bulletin boards, brochures, notices, flyers, etc.) with strategies each targeted to specific populations within the Protected Classes. See attached NBCC Proposed Marketing Activities document.

Annual review of its marketing outreach activities and set enrollment goals for the targeted populations are based on capacity, state contracts and community need. NBCC monitors its enrollment numbers monthly and reviews for changes in enrollments. Ongoing collaborations with community partners including the Marin Child Care Council, Community Action Marin, Marin Health and Human Services, Homeward Bound, and Gilead House regularly communicate to assess need/referral relationship and information sharing.

12. Approximately how many moderate, low, very low, and extremely low-income persons will directly benefit from the program/project? <u>Projects that support low-income persons will be prioritized</u>. (Use the income level table found in the Application Guidelines document)

Moderate-Income	2
Low-Income	19
Very Low-Income	28
Extremely Low- Income	123

13. How does your organization verify client income? (Income verification is required except if the client is presumed benefit by HUD. Presumed benefit applies to abused children, battered spouses, the elderly, adult persons with serious disabilities, the homeless, illiterate persons, and migrant farm workers.) (Please limit to 3000 characters.)

North Bay Children's Center provides child care for children from 6 weeks to school age while parents are working full time or attending school. This scholarship assists families who otherwise would not be able to take advantage of enriching/school readiness programs at NBCC.

A. Family Selection for Enrollment (Waitlist)

1. NBCC maintains and updates the waitlist with income eligible applicants. Waitlist must contain Source, Date added to List, Child's name, Parent's name, child's birthdate, Phone #, Family Size, Income, Pre-Qualified for Subsidy, Full Fee, and/or Scholarship and Rank per Income Ranking Table. (extra information columns are a nice to have)

2. NBCC follows the CDE Management Bulletin 18-07 which contains 2018-2019 Income Ranking Table.xlsx at the bottom of the bulletin.

Link: https://www.cde.ca.gov/sp/cd/ci/mb1807.asp

3. Enter the information per the screenshot below:

4. Applying the Income Ranking: Based on the family size and average monthly gross income must be at the 80% of the State Median Income (SMI) adjusted for family size at initial enrollment for Subsidy families.

Note: When multiple families are within the same ranking, a child with exception needs must be admitted before, a child with the oldest application date.

5. Part Day Family Selection: from the wait list dependent on the vacancy available in the classroom. Priority is as follows: Family with lowest ranking may be selected based on the following priority

- a. Child protective services, or at-risk of abuse, neglected or exploited
- b. 4 year olds
- c. 3 year olds

d. Exceptional needs child from an over income family (must have an IEP)

6. When a slot becomes available for a child identified as full fee and scholarship pre-qualified, the selection process is used as listed above per the CDE guidelines.

- B. Enrollment & Eligibility
- 1. Family must bring all the following documentation to their enrollment appointment:
- Birth Certificate for all children in the family
- Immunization Record for child that is enrolling
- Address Verification utility bill or other bill

Income Documentation for each parent in the household-1 full month of consecutive paystubs and if

applicable child support documentation, SSI, or Cal Works. *if one/both parent(s) do not have an income, they need to fill out a Zero Income Statement.

For Income Verification: go to the CDE Child Care Family Fee Rate Calculator and select Initial Enrollment or Re-Certification (as applicable). Link: https://www2.cde.ca.gov/familyfee/famfeecalc.aspx.

Using the Total Countable Income and the Family Size verify the family is eligible for subsidized care based on the current fiscal year's Schedule of Income Ceilings (70% SMI) for Initial Certification or (85 % SMI) for Recertification tables.

Number of Persons Identifying as Ethnic Category Total Number of Persons Hispanic 0 American Indian or Alaskan Native 1 Asian 11 0 Black or African American 17 5 Native Hawaiian or Other Pacific Islander 0 0 White 143 113 American Indian and White 0 0 Asian and White 0 0 Black and White 0 0 American Indian and Black 0 0 0 0 Multi-Racial TOTAL 172 118 Female-Headed Households (out of above 3 40 total) Persons with Disabilities (out of above 1 15 total)

14. Estimate the demographics of moderate, low, very low, and extremely low-income persons who will directly benefit from the program/project.

PROJECT MANAGEMENT & FINANCIAL DATA

15. If funded previously, list past project goals and accomplishments/activities using CDBG/HOME funds. (Please limit to 3000 characters.)

CDBG provided \$89,643 between October 2019 and January 2020 to assist with payment of pre-construction project development costs for the project described in Section 4 of this application. The funds were combined with NBCC funds and applied to architecture/engineering costs to prepare and submit construction drawings and specifications to the City of Novato for permits to construct the new facilities. The City of Novato sent the drawings and specifications to the North Marin Water District, Novato Fire District and the Novato Sanitary District to get their comments on the plans and specifications to assure compliance with their respective districts' guidelines, rules, ordinances and laws applicable to the project. The submittal for permits represents a major accomplishment in the preconstruction process for the project.

16. If your agency has remaining CDBG/HOME funds previously approved, please describe the timeline for expending the fund balance. (Please limit to 3000 characters.)

There are no previously approved CDBG/HOME remaining to be spent.

17. Describe your organization's experience with administering federal grant programs. <u>For Housing and Capital</u> (construction and renovation) projects, what experience do you have with complying with <u>Davis-Bacon</u> prevailing wage requirements? (Please limit to 3000 characters.)

The subject project is a significant undertaking and will be accomplished with the assistance of Devcon Construction (California License Number 399163). Devcon has an extensive portfolio of completed projects performed under Davis-Bacon prevailing wage requirement. The prevailing wage requirement will be a part of all subcontracts between Devcon and individual subcontractors engaged for the project and compliance activities will be the responsibility of Devcon's administrative support team for the project.

NBCC has engaged an Owner's Representative for the project who also has experience with prevailing wage requirements under federal grant programs. The Owner's Representative has the responsibility to review and recommend payment of Devcon's applications for payment for the duration of the project. The Owner's Representative will not recommend payment of any application that does not include the certified payroll documentation to prove continuous compliance with Davis-Bacon requirements applicable to the project.

18. Describe who will supervise and manage the project and their past experience with project management. (Please limit to 3000 characters.)

The NBCC has engaged Ralph O'Rear to manage the project. Mr. O'Rear has been involved in construction planning and construction management for nearly 3 decades. His oversight responsibilities during his career include strategic planning, zoning and land use approvals, project development, preconstruction planning, budgeting, bidding, schedule development, construction management and contract administration. He also has experience with sustainable and green building requirements and has been instrumental in planning budgeting and implantation of large-scale solar generation projects and other large-scale energy management projects. He has experience in a variety of project delivery methodologies including General Contracting with a guaranteed maximum price, Construction Manager at Risk and Design Build.

19. <u>For Housing and Capital</u> (construction and renovation) projects, list any entitlements, planning approvals, or authorizations that are necessary for the project to proceed and list those already received. (Please limit to 3000 characters.)

Completed Pre-construction Reviews and Authorizations

- Zoning and Land Use
- Environmental Review
- Design Review
- North Marin Water District Connections (potable and reclaimed water)
- PG&E service connections
- Submission of application for building permits

Pending Reviews and Authorizations

- Building Department Plan Checks
- Sanitary District Connection
- Building Permits

20. For Housing and Capital (construction and renovation) projects, what stage are you in? Select the current phase of the proposed.

- O Predevelopment
- O Planning
- Cost Estimate
- Building

21. For HOME projects: Please describe how you will meet the 25% funding match requirement? (Please limit to 3000 characters.)

22. For HOME projects, are you a CHDO?

23. For Housing and Capital (construction and renovation) projects, what is your project timeline? List program/project objectives and milestones, along with an estimated timetable for reaching them. (The general tasks for a construction project are provided below; please add tasks as needed.)

Task	Date of Completion
Define scope of work/finish design	Dec 19, 2019
Complete planning and environmental review	Oct 27, 2017
Release bid package	Jan 6, 2020
Select contractor	Jan 28, 2020
Finalize contract	Feb 28, 2020
Obtain building permits	Apr 30, 2020
Start construction	Aug 3, 2020
Complete construction	Dec 31, 2021

Required Attachments:

- A. Project Budget: Complete the project budget template provided and submit along with application. If you have a project budget that provides the information requested in the template, you may submit that in-lieu of the template. Please note: the project budget should reflect the total cost of the project NOT just the CDBG/HOME request.
 - For Public Service projects: Project budgets should cover a 1-year time period only. Year two funding allocations will be based on the 1-year budget in relation to outcomes achieved and HUD funding levels.
 - <u>For Capital/Housing projects</u>: Project budgets should be developed spanning a two-year time period, with specific outcomes and line items associated with each year. If your project has received planning approvals, has an environmental review on file, and is ready to move forward in a 1-year time frame please indicate so.
- B. Organizational Budget: Upload your organization or fiscal sponsors annual budget.

Attach Project Budget	Copy of Housing and Capital Service Project Budget Template (5).pdf	Remove
Attach Org Budget	fye 06.30.20 Exec Budget Summary.pdf	Remove

Attach Miscellane	NBCC Marketing Activities Methods of Advertising.pdf	Remove
Signer Name Sus	san Gilmore	
Signer Title Pre	esident & CEO	
By checking best of my kn	this box, I hereby certify that the information in this application is true and nowledge.	accurate to the
accurate to the be	box, I, Susan Gilmore, certify that all information contained in this application to lest of my knowledge. 06 2020 11:59:40 GMT-0800 (Pacific Standard Time)	be true and

Organization Name: North Bay Children's Center

Project Title: Redevelopment of Novato Headquarters

Date: February 5, 2020						
INCOME:	Federal Grants Request Year 1	Federal Grants Request Year 2		Other Funding Sources	In Kind	Total Proposed Project Income
		-				-
<u>Committed</u>						
Foundations:			\$	1,298,500.00		\$ 1,298,500.00
			_			
					-	
(Add rows)			\$	80 642 00		\$ 89,643.00
Government:			Ş	89,643.00		\$ 89,643.00
(Add rows)			_			
Corporations:			\$	257,000.00	\$ 87,000.00	\$ 344,000.00
Individual Contributions:			ć	1 020 017 02		¢ 1.020.017.00
(list total):			\$	1,930,917.00		\$ 1,930,917.00
Earned Income:						
Other (specify):						
other (specify).						
(Add rows)					-	
Subtotal, Committed Income			\$	3,576,060.00	\$ 87,000.00	\$ 3,663,060.00
Uncommitted						
Federal Grants Request	\$ 150,000.00	\$ 150,000.0	00			\$ 300,000.00
Foundations:			\$	500,000.00		\$ 500,000.00
-			_			
Government:			\$	100,000.00		\$ 100,000.00
Corporations:			\$	250,000.00	\$ 250,000.00	\$ 500,000.00
Individual Contributions:			\$	1,436,940.00		\$ 1,436,940.00
Other (specify):						
Financing			\$	1,000,000.00		\$ 1,000,000.00
Subtotal,Uncommitted	\$ 150,000.00	\$ 150,000.0	\$ 00	3,286,940.00	\$ 250,000.00	\$ 3,836,940.00
Income						
Other						
Earned Income:						
(Add rows)						
Subtotal, Earned Income			\$	-	\$ -	\$ -
Grand Total Income	\$ 150,000.00	\$ 150,000.00	0 \$	6,863,000.00	\$ 337,000.00	\$ 7,500,000.00

EXPENSES (Add rows to list other expenses)	Federal Grants Request Year 1		al Grants st Year 2	C	Other Funding Sources	In Ki	nd		otal Proposed oject Expenses
Direct Project Related Expense	s								
Acquisition									
Purchase price									
Title/Recording/Escrow									
Pre-development									
Architecture & engineering				\$	287,000.00			\$	287,000.00
Phase 1				\$	790,000.00			\$	790,000.00
Market Study									
Entitlements/Zoning				\$	45,000.00			\$	45,000.00
General Construction									
General Contractor Costs				\$	300,000.00			\$	300,000.00
Demo, Site Work, Infrst				\$	1,250,000.00			\$	1,250,000.00
Building, foundation &				\$	1,600,000.00			\$	
framing									
MEP				\$	1,100,000.00			\$	1,100,000.00
Interior finishes				\$	1,338,000.00			\$	
Landscape/Play Area	\$ 150,000.00			\$	240,000.00			\$	
installation, Rough Installation									
of infrastructure									
Permanent play structures,		\$	150,000.00	\$	250,000.00			\$	400,000.00
sunshades, walkways, water		-			,				
play features, fencing									
Subtotal, Direct Project	\$ 150,000.00	\$	150,000.00	\$	7,200,000.00	\$	-	\$	7,500,000.00
Related Expenses									
Developer Fee (specify % in col	umn A below)								
0.00%								\$	-
Fiscal Sponsorship Fee (specify	% in column A below)								
0.00%								\$	-
Grand Total All Expenses								-	

NORTHBAY CHILDREN'S CENTER FYE 6/30/20 Budget Approved Budget Executive Summary

Income	
Parent Fees	633,974
CDE Contracts	4,510,995
Food Program	54,000
Grants	367,500
Contributions	51,550
Events	 210,050
Other Income	 292,944
Total Income	\$ 6,121,013
Expense	
Personnel	\$ 4,837,467
Curriculum Supplies	209,360
Staff Training	38,850
Services/Other Operating	775,475
Fundraising	53,953
Misc [Interest/Bank Fees]	101,650
Facility Repairs/Contingency	 88,179
Total Operating Expense	\$ 6,104,934
Net Income/Loss	\$ 16,079

	Marin IJ	Marin II	Marin II	Marin II
Newspaper(s)	Marin IJ Ad print and online w/ Giving Marin program. Free county-wide coverage if	Marin IJ Ad print and online w/ Giving Marin program. Free county-wide coverage if	Marin IJ Ad print and online w/ Giving Marin program. Free county-wide coverage if	Marin IJ Ad print and online w/ Giving Marin program. Free county-wide coverage if
	sponsored. NBCC logo, various size	sponsored. NBCC logo, various size	sponsored. NBCC logo, various size	sponsored. NBCC logo, various
	English and Spanish	English	English	English
		Marin Crone Newspapers	Marin Doct	C
	Northern CA primary	"Salute to Marin's	"Voice of the Community"	
	bilingual newspaper	Nonprofits" edition. County	Post enrollment notices	
	announcements and event	wide coverage. NBCC logo,	online:	
	posting in print and online	various size	htps://marinpost/org/	
	English and Spanish https://la.voz.us.com/	English	English	
Radio Station(s)	n/a	n/a	n/a	n/a
TV Station(s)	n/a	n/a	n/a	n/a
Electronic Media	NBCC website	NBCC website	NBCC website	NBCC website www.nbcc.net
	www.nbcc.net with	www.nbcc.net	www.nbcc.net with	with language toggle for
	language toggle for Spanish	NBCC logo, various size	language toggle for Spanish	Vietnamese
	NBCC logo, various size	NBCC Social media pages,	NBCC logo, various size	NBCC logo, various size
	Social media, NBCC	Facebook, linked in, yelp,	Social media, facebook,	Social media, facebook, linked
	Facebook, linked in, yelp,	Google Business	linked in, yelp, Google	in, yelp, Google Business
	Google Business pages	Reason for use: mobile	Business	Reason for use: mobile access
	Reason for use: mobile	access	Reason for use: mobile	
	access	Facebook group: Novato in	access	CAM/MAAP – Social media
	La Voz Facebook page,	the Know	Marin Post online calendar	postings
	online calendar nosting	Next Door: Novato		0

4b: Proposed Marketing Activities: Methods of Advertising

Targeted Populations Method of Advertising Bulletin Boards	Targeted Population: Hispanic/Spanish speaking Marin Community Clinic, Novato Clinic – 6100 Redwood Blvd., Novato, CA 94945 Novato Dental Clinic – 6090 Redwood Blvd, Suite D, Novato, CA 94945 Marin Health & Wellness	Targeted Population: Families with Children u 18 WIC office – 75 Roland Way, Novato, CA 94945 English and Spanish	Targeted Population: African American/Black WIC office – 630 Drake Avenue, Marin City, CA 94965 Marin City Library – 164 Donahue St., Sausalito, CA 94965 English and Spanish	Targeted Population: Asian West Marin Services Center, 1 Sixth St., Pt Reyes Station, CA 94956 Community Action Marin –555 Northgate Drive, San Rafael, CA 94903 MAAP, 851 Irwin Street, San Rafael CA 94910
	Novato Dental Clinic – 6090 Redwood Blvd, Suite D, Novato, CA 94945 Marin Health & Wellness Center – 3250 Kerner Blvd., San Rafael, CA 94901 Spanish		Marin City Library – 164 Donahue St., Sausalito, 9 94965 English and Spanish English and Spanish	CA
Brochures, Notices, Flyers	Various see attached Spanish	Various see attached	Various see attached	
	NBCC logo Reason for use: Dissemination of information of services	NBCC logo Reason for use: Dissemination of information of services	NBCC logo Reason for use: Dissemination of information of services	
Others (Specify)	Enrollment Banners 3x8' NBCC logo	Enrollment Banners 3x8' NBCC logo	Enrollment Banners 3x8' NBCC logo	×8'
	NBCC Weekly Food Pantry, Bilingual volunteers	NBCC Weekly Food Pantry, Bilingual volunteers	NBCC Weekly Food Pantry, Bilingual volunteers	antry,
X	Novato Farmers Market outreach	Novato Farmers Market outreach	Ground outreach - enrollment specialist	
	Ground outreach - bilingual enrollment specialist	Ground outreach - enrollment specialist		

4b: Proposed Marketing Activities: Methods of Advertising



Housing & Federal Grants Division

2020/2021 COMMUNITY DEVELOPMENT BLOCK GRANT AND HOME PROGRAM APPLICATION FOR FUNDING

- 1. Indicate type of project. If your project allows, you may apply under multiple categories.
- **CDBG Public Services**
- **CDBG Housing Construction/Acquisition**
- CDBG Housing Rehabilitation
- **CDBG Public Facilities/Improvements**
- □ HOME Housing Construction/Acquisition
- HOME Housing Rehabilitation

2. Organization (Fiscal Sponsor) General Information

Organization/Agency Name	North Marin Community Services				
Mailing Address	680 Wilson Avenue				
Website	www.northmarincs.org				
Organization DUNS#	1 1 8 1 7 8 3 9 1				
Executive Director/CEO	Cheryl Paddack				
Email Address	cpaddack@northmarincs.org				
Phone	4158921643				
3. Project General Inform	nation				
Program/Project Name	680 Wilson Enrichment Project				
Program/Project Site Address	680 Wilson Avenue				
CDBG/HOME Funding Amount Requested	\$114,245				
Application Contact Person	Vanshika Nachnani				
Title of Contact Person	CFO				

Email	Address
-------	---------

vanshika@northmarincs.org

Phone

4158921643

4. Planning Areas Served: Indicate what geographic area the requested funding will serve. <u>Please indicate</u> <u>approximate % of services provided in each area.</u> For Housing projects with current residents, please indicate where your project is located.

Novato	100	
San Rafael	0	
County Other	0	
Total Percentage	100	

5. What other County of Marin funding is your organization receiving for this project?

Funding Source	Grant Amount	
No other County funding for this project	\$0	X

Add Row

6. Organizational Overview: Provide a brief description of your organization including mission, programs, number of clients served, etc. (Please limit to 3000 characters.)

North Marin Community Services (NMCS) is a 501(c)(3) that offers comprehensive services to 6,008 people in need annually. Our mission is to empower youth, adults and families in our diverse community to achieve well-being, growth and success, and we envision a strong community with opportunities for all. Our 60 staff and 240 volunteers deliver the following programs: 1. Child Development for youth ages 6-months to 14-years (255 clients). 2. Health and Wellness Programs (2,060 clients); 3. Family and Community Engagement Programs (3,693 clients). Over half of our staff members are bilingual, enabling us to serve a culturally and socio-economically diverse mix of families. The majority of those we serve are from low-income families: the median income for households participating in our safety net programs is \$16,776 as of 2019, compared to the overall median income of Novato of \$89,812 as of 2017.

7. Project Description: Provide a detailed scope of work including services to be provided and/or development activities to be engaged. Describe how this project will benefit the community. (Please limit to 3000 characters.)

Our 680 Wilson Avenue building is 23,000 square feet and houses Child Development Programs, Developmental Playgroup, Counseling Program, headquarters to administrative staff, and low cost community rentals. This project includes: (year 1 line item) Replacement of the built up roof above the gym. Last replaced in 2001; useful life 20 years. Current leaking through the roof onto the gym floor has created safety concerns for sports leagues. Already one middle school class activities canceled. See enclosed Marin Roofing quote (excludes permit costs). (year 2 line item) Refinish and repair full size gym floor (original to the building; 1976; full court gym size 79.5 feet by 58 feet). Wooden floors have been refinished every 10 years (useful life); last refinish 2012. Includes sanding, restriping, finish with four coats, patching of 5 damaged boards and addition of logo. See Spiteri Brothers quote enclosed. Bids to be issued to hire Davis-Bacon contractors.

8. <u>For Public Service projects</u>, which community priority does your project align with? (check as many boxes as applicable)

□ Housing Support Services

☑ Children, Youth and Parent Services

Basic Health Services

9. HUD National Objective to be served (check at least one)

- ☑ Activities benefiting low and moderate-income persons. (LMI)
- □ Activities benefiting low and moderate area. (LMA)

□ Activities which aid in the prevention or elimination of slums or blight

10. How will this project Affirmatively Further Fair Housing? (Please limit to 3000 characters.)

Our 680 Wilson Ave Center benefits members of protected classes by removing barriers to opportunity for those who have been historically disadvantaged. The far majority of clients served belong to a racial group that has been subject to a legacy of discrimination, many are immigrants or seniors, and some experience at least one type of disability. The Center serves childcare to 255 children and families; health and wellness programs to 2,060 people including mental health counseling, immigrant playgroup, and fitness programs (indoor soccer and Zumba). Low cost fitness rentals to community groups. Open year-round, the far majority of those we serve are from very-low and extremely-low income households of protected classes (majority of these clients have minor children in the home). For example, Friday nights there is a Latino indoor soccer league that would otherwise be based in San Rafael due to gym rental shortages in Novato.

11. Describe how this project will conduct affirmative marketing to members of the Protected Classes under federal fair housing laws. For more information about affirmative marketing, visit the <u>Marin County Federal</u> <u>Grants website</u> and scroll down to the Affirmative Marketing panel. (Please limit to 3000 characters.)

The far majority of clients who receive services at 680 Wilson Ave. are part of at least one protected class. With the exception of Whites and Asians, we serve a higher percentage of each ethnic and racial group than is found overall in Novato's population. Each of these groups are overcoming a legacy of discrimination except for the groups least likely to apply—high earning Whites and Asians. Given the clients we serve, we will continue to market as we have been—through bilingual online efforts, our team of Latino Health Advocates, the public schools, other services providers and the Marin Advocates Network, and signage—as it has been successful in reaching underserved populations. We also continue to ensure that our services are culturally appropriate and effective; we are in the fourth year of implementing our agency-wide cultural competency plan that includes, among many things, at least two cultural competency trainings annually for all staff.

12. Approximately how many moderate, low, very low, and extremely low-income persons will directly benefit from the program/project? <u>Projects that support low-income persons will be prioritized</u>. (Use the income level table found in the Application Guidelines document)

Moderate-Income	210
Low-Income	404
Very Low-Income	55
Extremely Low- Income	86

13. How does your organization verify client income? (Income verification is required except if the client is presumed benefit by HUD. Presumed benefit applies to abused children, battered spouses, the elderly, adult persons with serious disabilities, the homeless, illiterate persons, and migrant farm workers.) (Please limit to 3000 characters.)

The Wilson Ave Center is home to our licensed, subsidized childcare program. All families seeking funding assistance, for childcare, through the CDBG funding must meet with Liliana Palu, Case Manager at North Marin Community Services to verify income eligibility. Eligibility requirements include, but are not limited to the following; verification of household income (must include latest tax return, 4 current paystubs; or verification of government financial assistance). A copy of birth certificate for those children living in your household – used to verify family size. Initial certifications are made for families who fall within the CDBG income limits for Marin County. All additional recertifications will be completed annually, for every family who is awarded the funding.

14. Estimate the demographics of moderate, low, very low, and extremely low-income persons <u>who will</u> <u>directly benefit from the program/project</u>.

Ethnic Category	Total Number of Persons	Number of Persons Identifying as Hispanic
American Indian or Alaskan Native	5	0
Asian	57	0
Black or African American	15	0
Native Hawaiian or Other Pacific Islander		
White	521	305
American Indian and White		
Asian and White		
Black and White		
American Indian and Black		
Multi-Racial	56	0
TOTAL	654	305
Female-Headed Households (out of above total)		
Persons with Disabilities (out of above total)		
PROJECT MANAGEMENT & FINANCIAL DA	TA	

15. If funded previously, list past project goals and accomplishments/activities using CDBG/HOME funds. (Please limit to 3000 characters.)

Past/current CDBG public services funding allowed us to provide affordable, quality childcare to low income families of protected classes to remain in the workforce so they are either stable or upwardly mobile. CDBG capital funding received in 2019-20 will allow the elevator modernization at 1907 Novato Blvd Center. This project will ensure our Case Management clients, staff and community partners who are permanently or temporarily disabled access to services provided upstairs in the two story building. A reliable, safe, and functioning elevator benefits the community by allowing all people to access the full services NMCS and our partners offer. In 2018-19 (first year that we received CDBG capital funding), our Wilson Ave flooring was renovated to ensure this 23,000 square foot facility

16. If your agency has remaining CDBG/HOME funds previously approved, please describe the timeline for expending the fund balance. (Please limit to 3000 characters.)

The goal is for all CDBG funding to be expended within the timeframe proposed, so there will be no remaining funding.

17. Describe your organization's experience with administering federal grant programs. <u>For Housing and Capital</u> (construction and renovation) projects, what experience do you have with complying with <u>Davis-Bacon</u> prevailing wage requirements? (Please limit to 3000 characters.)

We have been successfully implementing the CDBG grant since 1990, and we spent five years, from 2011-2016, successfully implementing the federal Drug-Free Communities Grant. Through our CA Dept of Education subsidized childcare contract, we also receive and successfully manage a Child Nutrition Information and Payment System (CNIPS) contract, which is a federal funding source. This contract allows 45,000 balanced, nutritious meals/year for our Child Development participants. Additionally, the following text will be included in all bid solicitations, contracts, and sub-contracts: "The successful bidder will be required to conform to the wage requirements prescribed by the federal Davis-Bacon and Related Acts which requires that all laborers and mechanics employed by contractors and sub-contractors performing on contracts funded in whole or in part with federal funds in excess of \$2,000 pay their laborers and mechanics not less than the prevailing wage rates and fringe benefits..."

18. Describe who will supervise and manage the project and their past experience with project management. (Please limit to 3000 characters.)

The project with be supervised by Vanshika Nachnani and Jennifer Moeller. Vanshika Nachnani, Chief Financial Officer, manages the financial resources of the organization; including accounting, finance, organization-wide budgets, and investments in accordance with generally accepted accounting principles; Vanshika also oversees human resources, information technology, facilities and grounds functions. She has managed many capital projects to ensure compliance with budgets, contracts, and government health and safety standards. Jennifer Moeller, Administrative Manager, oversees administration for NMCS' Wilson Ave and Novato Blvd centers. Her career started at Sonoma University, where for five years she worked as the Office Manager in the Counseling Center and Educational Opportunity Program (EOP) Office. Following this, Jennifer worked in the nonprofit sector for four years as an Operations Assistant performing event planning, vendor management, and overseeing office administration.

19. <u>For Housing and Capital</u> (construction and renovation) projects, list any entitlements, planning approvals, or authorizations that are necessary for the project to proceed and list those already received. (Please limit to 3000 characters.)

City of Novato permit for the roof

20. For Housing and Capital (construction and renovation) projects, what stage are you in? Select the current phase of the proposed.

- Predevelopment
- Planning
- Cost Estimate
- Building

21. For HOME projects: Please describe how you will meet the 25% funding match requirement? (Please limit to 3000 characters.)

n/a

22. For HOME projects, are you a CHDO?

23. For Housing and Capital (construction and renovation) projects, what is your project timeline? List program/project objectives and milestones, along with an estimated timetable for reaching them. (The general tasks for a construction project are provided below; please add tasks as needed.)

Task	Date of Completion
Define scope of work/finish design	Jul 31, 2020
Complete planning and environmental review	Aug 31, 2020
Release bid package	Sep 7, 2020
Select contractor	Oct 16, 2020
Finalize contract	Nov 13, 2020
Obtain building permits	Dec 15, 2020
Start construction	Jan 11, 2021
Complete construction	Feb 26, 2021

Required Attachments:

- A. Project Budget: Complete the project budget template provided and submit along with application. If you have a project budget that provides the information requested in the template, you may submit that in-lieu of the template. Please note: the project budget should reflect the total cost of the project NOT just the CDBG/HOME request.
 - For Public Service projects: Project budgets should cover a 1-year time period only. Year two funding allocations will be based on the 1-year budget in relation to outcomes achieved and HUD funding levels.
 - For Capital/Housing projects: Project budgets should be developed spanning a two-year time period, with specific outcomes and line items associated with each year. If your project has received planning approvals, has an environmental review on file, and is ready to move forward in a 1-year time frame please indicate so.
- B. Organizational Budget: Upload your organization or fiscal sponsors annual budget.

Attach Project Budget	ttach Project Budget Housing and Capital Service Project Budget.xlsx				
Attach Org Budget	NMCS FY20 Mid-Year Budget.pdf	Remove			
Attach Miscellaneous		Remove			
Signer Name Cheryl Pa	addack				
Signer Title CEO					
By checking this be best of my knowled	ox, I hereby certify that the information in this application is true and lge.	d accurate to the			
By checking this box, I, Cheryl Paddack, certify that all information contained in this application to be true and accurate to the best of my knowledge. Signed: Tue Feb 04 2020 16:38:52 GMT-0800 (Pacific Standard Time)					

Organization Name: North Marin Community Services

Project Title: 680 Wilson Enrichment Project

Date: 02/04/20

INCOME:	Federal Grants Request Year 1	Federal Grants Request Year 2		Other Funding Sources	In Kind	Total Proposed Project Income
Uncommitted						
Foundations:			\$	10,000.00		
Government:						
Corporations:						
Individual Contributions:						
(list total):						
Earned Income:						
Other (specify):						
Investment Fund			\$	10,000.00		
Federal Grants Request	\$ 77,345.00	\$ 36,900.00)			
Foundations:						
Government:						
Corporations:						
Individual Contributions:						
Other (specify):						
Subtotal,Uncommitted	\$ 77,345.00	\$ 36,900.00) \$	20,000.00	\$-	\$ 134,245.00
Income						
Grand Total Income	\$ 77,345.00	\$ 36,900.00	\$	20,000.00	\$-	\$ 134,245.00

EXPENSES (Add rows to list	Federal Grants	Federal Grants	Other	Funding	In Kind		Total Proposed	
other expenses)	Request Year 1	Request Year 2	Sources				Project Expenses	
Direct Project Related Expense	s							
Acquisition								
Purchase price								
Title/Recording/Escrow								
Pre-development								
Architecture & engineering								
Phase 1								
Market Study								
Entitlements/Zoning								
General Development								
Roof: Labor	\$ 52,220.00		\$	10,000.00				
Roof: Materials, excludes	\$ 24,725.00		\$	10,000.00				
permit costs								
Roof: permit costs	\$ 400.00							
Gym floor: Labor		\$ 25,830.00						
Gym floor: Materials		\$ 11,070.00						
Subtotal, Direct Project	\$ 77,345.00	\$ 36,900.00	\$	20,000.00	\$ -	Ş	134,245.00	
Related Expenses								
Developer Fee (specify % in colu	umn A below)							
0.00%						Ş	-	
Fiscal Sponsorship Fee (specify	% in column A below)							
0.00%						9		
Grand Total All Expenses						\$	134,245.00	

North Marin Community Services Fiscal year July 1, 2019-June 30, 2020 Agency Operating Budget



FY20

	1120	
Revenue		
Program Fees, tuition	\$889,245	21.0%
Foundation grants	\$1,263,323	29.9%
Government grants and contracts	\$993,301	23.5%
Individuals	\$261,684	6.2%
Business, Service Clubs	\$33,000	0.8%
Special Events	\$73,000	1.7%
Misc funding: rental income; interest income	\$78,617	1.9%
Other funding: investment fund (\$164,465),		
released from prior year restricted (\$474,895)	\$639,360	15.1%
	\$4,231,530	100%
	i	
Expenses		
Salaries/Wages	\$2,627,261	62.1%
Taxes and benefits	\$605,847	14.3%
Building Costs, Utilities, Overhead	\$162,496	3.8%
Insurance	\$50,000	1.2%
Postage/Shipping, Print/Copying, Marketing,	. ,	
Advertising	\$33,575	0.8%
Supplies	\$123,564	2.9%
Travel & Transportation	\$40,616	1.0%
Professional Development	\$14,980	0.4%
Professional Services (Clinical Supervisors,		
evaluation and marketing consultants, janitorial		
services, IT/IS Consultants)	\$256,669	6.1%
Other Expenditures (admin, rental assistance &		
other programs,bank fees,misc)	\$316,477	7.5%
	\$4,231,484	100%
	<u> </u>	
Fundraising/Admin Costs (gross)	25%	
	2070	



	DATE: 2/4/2020
EST	ESTIMATE =
Contractor Address Phone Fax	
OPTIONS	TOTAL
	4.
	122 OD
10	rAL \$36,900.00
r colored stain, borders, baseboards, trir cordingly. ness stated does not include dustless sy , or beetle infestation. > upon request.	ns or their installation, stem,
essive billing basis. imum fee will be charged htitled to any attorney fees	
	Principal Transformers, baseboards, transformers, baseboards, transformers, transforme



Housing & Federal Grants Division

2020/2021 COMMUNITY DEVELOPMENT BLOCK GRANT AND HOME PROGRAM APPLICATION FOR FUNDING

- 1. Indicate type of project. If your project allows, you may apply under multiple categories.
- **CDBG Public Services**
- **CDBG Housing Construction/Acquisition**
- CDBG Housing Rehabilitation
- **CDBG Public Facilities/Improvements**
- □ HOME Housing Construction/Acquisition
- HOME Housing Rehabilitation

2. Organization (Fiscal Sponsor) General Information

Organization/Agency Name	City of San Rafael Department of Public Works										
Mailing Address	111 Morphew St, San Rafael, CA 94901										
Website	https://www.cityofsanrafael.org/departments/publicworks/										
Organization DUNS#	8 2 4 4 7 4 5 9										
Executive Director/CEO	cutive Director/CEO Bill Guerin, Public Works Director										
Email Address	Bill.Guerin@cityofsanrafael.org										
Phone	415.485.	3110									
3. Project General Information											
Program/Project Name	Canal Area Pump Station Improvements										
Program/Project Site Address	All within Canal area of San Rafael Cayes Pump Station: 17 Narragansett Cv Piombo Pump Station: APN 009-291-05 400 Canal Pump Station: 400 Canal St										
CDBG/HOME Funding Amount Requested	\$505,000										
Application Contact Person	Theo Sanchez										

Title of Contact Person	Associate Civil Engineer
Email Address	Theo.Sanchez@CityofSanRafael.org
Phone	415.458.5326

4. Planning Areas Served: Indicate what geographic area the requested funding will serve. <u>Please indicate</u> <u>approximate % of services provided in each area.</u> For Housing projects with current residents, please indicate where your project is located.

Novato	0
San Rafael	100
County Other	0
Total Percentage	100

5. What other County of Marin funding is your organization receiving for this project?

Funding Source	Grant Amount	
n/a	\$0	X
A dd Dawr		

Add Row

6. Organizational Overview: Provide a brief description of your organization including mission, programs, number of clients served, etc. (Please limit to 3000 characters.)

The City of San Rafael Department of Public Works is responsible for improving and maintaining public property, infrastructure, and buildings. These responsibilities include but are not limited to maintenance of parks and opens spaces, roads, bicycle and pedestrian facilities, stormwater systems including pump stations, and community buildings including fire stations, community centers, and child care facilities. The organization is composed of teams, consisting of traffic and land development engineers, capital improvement project engineers, administration/public outreach, parks maintenance, streets maintenance, and fleet maintenance. Working within the budget approved by City Council, the Department of Public Works strives to most efficiently and effectively allocate these resources throughout the City. Through a shared common goal and a strong organization structure, these teams work hand in hand to ensure the City of San Rafael is safe and well maintained for all residents, businesses, and visitors.

7. Project Description: Provide a detailed scope of work including services to be provided and/or development activities to be engaged. Describe how this project will benefit the community. (Please limit to 3000 characters.)

Pump Station #1: Cayes Pump Station Upgrades

The Department of Public Works has already hired a design consultant to prepare plans for an upgrade of the existing electrical panels, telemetry at this pump station. The existing equipment is outdated and replacement parts are very difficult to acquire when needed. The upgrades will ensure the pump station continues to provide flood protection for this area and allow it to be remotely operated. The attached cost estimate shows that equipment and labor will cost around \$375,000.

Pump Station #2: Piombo Pump Station Upgrades

This pump station was built around the same time as Cayes Pump Station and has the same problem regarding the electrical panels and lack of telemetry. A design needs to be completed so that this pump station can be upgraded similarly to Cayes Pump Station. We anticipate the design costs to be around \$70,000.

Pump Station #3: 400 Canal Pump Station

One of the generators at this site needs to be rebuilt. No design is needed and the cost should be around \$60,000.

8. For Public Service projects, which community priority does your project align with? (check as many boxes as applicable)

- Housing Support Services
- □ Children, Youth and Parent Services
- Basic Health Services
- 9. HUD National Objective to be served (check at least one)
- ☑ Activities benefiting low and moderate-income persons. (LMI)
- Activities benefiting low and moderate area. (LMA)
- Activities which aid in the prevention or elimination of slums or blight

10. How will this project Affirmatively Further Fair Housing? (Please limit to 3000 characters.)

Affirmatively Further Fair Housing means "taking proactive measures beyond simply combatting discrimination to foster more inclusive communities and access to community assets for all persons protected by the Fair Housing Act." The upgrades intended for the various pump stations located within the Canal area are important so that this critical drainage infrastructure can continue to provide sufficient flood protection for the residents of this community.

By ensuring the adequate function of these pump stations, residents will have a reduced risk of flood damage to their homes and have less street flooding during storms so that they can travel.

11. Describe how this project will conduct affirmative marketing to members of the Protected Classes under federal fair housing laws. For more information about affirmative marketing, visit the <u>Marin County Federal</u> <u>Grants website</u> and scroll down to the Affirmative Marketing panel. (Please limit to 3000 characters.)

City staff has recently attended meetings held by the MultiCultural Center of Marin to inform residents of projects that the City is actively working on to improve drainage and prepare for sea-level rise. Among the projects discussed were the proposed improvements to the pump stations. These meetings were attended by a variety of community members and had both Spanish & Vietnamese translators who were helping the audience to understand the presentations.

Further efforts using social media, websites, posters and meetings with local community groups, will ensure that all demographics are reached as part of this project.

12. Approximately how many moderate, low, very low, and extremely low-income persons will directly benefit from the program/project? <u>Projects that support low-income persons will be prioritized</u>. (Use the income level table found in the Application Guidelines document)

Moderate-Income	1,700
Low-Income	4,090
Very Low-Income	1,580



13. How does your organization verify client income? (Income verification is required except if the client is presumed benefit by HUD. Presumed benefit applies to abused children, battered spouses, the elderly, adult persons with serious disabilities, the homeless, illiterate persons, and migrant farm workers.) (Please limit to 3000 characters.)

n/a

14. Estimate the demographics of moderate, low, very low, and extremely low-income persons <u>who will</u> <u>directly benefit from the program/project</u>.

Ethnic Category	Total Number of Persons	Number of Persons Identifying as Hispanic
American Indian or Alaskan Native	150	144
Asian	837	4
Black or African American	305	186
Native Hawaiian or Other Pacific Islander	0	0
White	3,662	2,441
American Indian and White	12	0
Asian and White	121	0
Black and White	0	0
American Indian and Black	0	0
Multi-Racial	296	195
TOTAL	5,383	2,970
Female-Headed Households (out of above total)	692	
Persons with Disabilities (out of above total)	676	
PROJECT MANAGEMENT & FINANCIAL DA	ТА	1

15. If funded previously, list past project goals and accomplishments/activities using CDBG/HOME funds. (Please limit to 3000 characters.)

2018-20 CDBG funding was utilized to make various improvements to the Pickleweed Park playground area. After conducting several public meetings and online polls, DPW staff purchased playground structures that were selected by the community from a list of options. DPW then proceeded to demolish the existing playground while contractors were hired to install the new equipment and wood fiber play surface. The public was ecstatic when the playground opened and many residents expressed appreciation for how these resources benefited their community.

16. If your agency has remaining CDBG/HOME funds previously approved, please describe the timeline for expending the fund balance. (Please limit to 3000 characters.)

2019-20 CDBG funds are being used to make further improvements to the Pickleweed Park playground area. As of Feb 6th, 2020, the \$72,900 awarded this fiscal year has been used to buy picnic tables and rehabilitate the BBQ grill. A separate contract has being finalized for the construction of perimeter fencing around the playground. It is anticipated that construction of the fencing will begin in Spring 2020. Any remaining funds may be used for landscape improvements.

17. Describe your organization's experience with administering federal grant programs. <u>For Housing and Capital</u> (construction and renovation) projects, what experience do you have with complying with <u>Davis-Bacon</u> prevailing wage requirements? (Please limit to 3000 characters.)

The San Rafael Department of Public Works regularly receives Federal funding for our construction projects. From projects as small at \$25,000 to as large as \$10 million, DPW staff are well-experienced and qualified in the requirements related to receiving federal funds -- including full compliance with prevailing wages.

18. Describe who will supervise and manage the project and their past experience with project management. (Please limit to 3000 characters.)

Theo Sanchez, an Associate Civil Engineer at Public Works, will be managing these projects. He has managed several projects while working at Public Works including several federally-funded projects. The CDBG-funded projects listed in Questions 15 and 16 were managed by Theo so he should be qualified to manage the ones submitted in this application.

19. <u>For Housing and Capital</u> (construction and renovation) projects, list any entitlements, planning approvals, or authorizations that are necessary for the project to proceed and list those already received. (Please limit to 3000 characters.)

Since the projects scoped for this application will all be within City-owned property and consist of electrical upgrades, no additional authorizations will be needed other than getting City Council to approve the project.

20. For Housing and Capital (construction and renovation) projects, what stage are you in? Select the current phase of the proposed.

- Predevelopment
- O Planning
- Cost Estimate
- Building

21. For HOME projects: Please describe how you will meet the 25% funding match requirement? (Please limit to 3000 characters.)

n/a

22. For HOME projects, are you a CHDO?

23. For Housing and Capital (construction and renovation) projects, what is your project timeline? List program/project objectives and milestones, along with an estimated timetable for reaching them. (The general tasks for a construction project are provided below; please add tasks as needed.)

Task	Date of Completion
Define scope of work/finish design	
Complete planning and environmental review	
Release bid package	
Select contractor	
Finalize contract	
Obtain building permits	
Start construction	
Complete construction	

Required Attachments:

- A. Project Budget: Complete the project budget template provided and submit along with application. If you have a project budget that provides the information requested in the template, you may submit that in-lieu of the template. Please note: the project budget should reflect the total cost of the project NOT just the CDBG/HOME request.
 - For Public Service projects: Project budgets should cover a 1-year time period only. Year two funding allocations will be based on the 1-year budget in relation to outcomes achieved and HUD funding levels.
 - For Capital/Housing projects: Project budgets should be developed spanning a two-year time period, with specific outcomes and line items associated with each year. If your project has received planning approvals, has an environmental review on file, and is ready to move forward in a 1-year time frame please indicate so.
- B. Organizational Budget: Upload your organization or fiscal sponsors annual budget.

Attach Project	Budget	Cayes Pump Station Cost Estimate.pdf	Remove
Attach Org B	udget	3_Reso 1. Exh 2. FY19-20 Gen Fund Proposed Budget-Exhibit II.pdf	Remove
Attach Miscell	aneous	ACS_2015 Census Data.pdf	Remove
Signer Name	Theo Sar	nchez	
Signer Title	Associate	e Civil Engineer	

By checking this box, I hereby certify that the information in this application is true and accurate to the best of my knowledge.

By checking this box, I, Theo Sanchez, certify that all information contained in this application to be true and accurate to the best of my knowledge. Signed: Thu Feb 06 2020 11:40:47 GMT-0800 (Pacific Standard Time) Capital and Housing Project Budget Template

Organization Name: City of San Rafael Department of Public Works

Project Title: Canal Area Pump Station Improvements

Date: February 6, 2020					
INCOME:	Federal Grants	Federal Grants	Other Funding	In Kind	Total Proposed
	Request Year 1	Request Year 2	Sources		Project Income
Committed					
Foundations:					
(Add rows)					
Government:					
City Funds (Design of Cayes			\$ 70,000.00		
Pump Station)					
(Add rows)					
Corporations:					
•					
(Add rows)					
Individual Contributions:					
(list total):					
Earned Income:					
(Add rows)					
Other (specify):					
(Add rows)					
			\$ 70,000.00	\$ -	\$ 70,000.00
Subtotal, Committed Income			, ,		. ,
Uncommitted					
Federal Grants Request	\$ 270,000.00	\$ 235,000.00			
Foundations:					
(Add rows to list other					
Foundations)					
Government:					
(Add rows to list other					
Government agencies)					
Corporations:					
(Add rows to list other					
Corporations)					
Individual Contributions:					
(Add rows to list other					
Contributions)					
Other (specify):					
(Add rows to list others)					
Subtotal,Uncommitted	\$ 270,000.00	\$ 235,000.00	\$-	\$-	\$ 505,000.00
Income					
Other					
Earned Income:					

(Add rows)								
Subtotal, Earned Income			\$	-	\$	-	\$	-
Grand Total Income	\$ 270,000.00	\$ 235,000.00	\$	70,000.00	\$	-	\$	575,000.00

EXPENSES (Add rows to list	Federal Grants	Federal Grants	Other Funding	In Kind	Total Prop	osed
other expenses)	Request Year 1	Request Year 2	Sources		Project Exp	oenses
Direct Project Related Expense	25					
Acquisition						
Purchase price						
Title/Recording/Escrow						
(Add rows to list other direct						
project expenses)						
Pre-development						
Design for Piombo Pump		\$ 70,000.00				
Station Upgrade						
General Development						
Cayes Pump Station:	\$ 270,000.00					
Equipment						
Cayes Pump Station:		\$ 105,000.00				
Installation						
400 Canal Pump Station:		\$ 60,000.00				
Rebuild Generator						
Subtotal, Direct Project	\$ 270,000.00	\$ 235,000.00	\$-	\$-	\$ 505,0	00.00
Related Expenses						
Developer Fee (specify % in co	lumn A helow)					
0.00%					\$	
Fiscal Sponsorship Fee (specify	win column A helow				Ŷ	-
0.00%					\$	
Grand Total All Expenses						00.00

CAMMISA + WIPF CONSULTING ENGINEERS BY: M.DEHGHAN / T. GRABOWSKY

2020-02-03

PRELIMINARY - ELECTRICAL CONSTRUCTION COST OPINIONS

SAN RAFAEL CAYES PUMP STATION ELECTRICAL IMPROVEMENT **Preliminary Electrical construction cost**

UNII	QTY.	ITEM	UNIT COST	-	EXTENDED		TOTAL
			MAT.	LABOR	MAT.	LABOR	COSTS
EA	1	PG&E Metering Section & Main Breaker Disconnect	\$9,139	\$13,000	\$9,139	\$13,000	\$22,139.00
EA	1	Main MCC, Load Center, and Walk-in Enclosure	\$118,304	\$25,000	\$118,304	\$25,000	\$143,304.00
LS*	1	Pump Station Controls and SCADA	\$30,000	\$10,000	\$30,000	\$10,000	\$40,000.00
LS	1	Lighting and Control	\$1,500	\$600	\$1,500	\$600	\$2,100.00
LS	1	Receptacles	\$500	\$500	\$500	\$500	\$1,000.00
LS	1	Testing, Start-up, Commissioning	\$5,000	\$2,800	\$5,000	\$2,800	\$7,800.00
EA	2	Branch circuit homeruns power supply for new SCADA equipment	\$150	\$600	\$300	\$1,200	\$1,500.00
LF	150	3/4" conduit and wiring	\$18	\$28	\$2,700	\$4,200	\$6,900.00
EA	8	Pullboxes	\$185	\$250	\$1,480	\$2,000	\$3,480.00
EA	2	Coring of existing concrete Pad/floor	\$1,350	\$750	\$2,700	\$1,500	\$4,200.00
EA	1	Removal of (e) MCC	\$450	\$650	\$450	\$650	\$1,100.00
EA*	2	Sluice Gate Motor and Control Switch	\$2,000	\$1,400	\$4,000	\$2,800	\$6,800.00
LS	1	Clean-up site	\$2,000	\$1,000	\$2,000	\$1,000	\$3,000.00
	1	Programming, Testing , Start-up, Commissioning	\$16,500	\$11,000	\$16,500	\$11,000	\$27,500.00
		SUBTOTAL MATERIAL & LABOR			\$194,573	\$76,250	\$270,823.00
		SALES TAX (8.25%)			\$16,052	\$0	\$16,052.27
		OVERHEAD (8%)			\$15,566	\$6,100	\$21,665.84
		PROFIT (10%)			\$19,457	\$7,625	\$27,082.30
		INSURANCE & BOND (2%)			\$3,891	\$1,525	\$5,416.46
		CONSTRUCTION DIFFICULTY FACTOR (5%)			\$9,729	\$3,813	\$13,541.15
		ELECTRICAL CONSTRUCTION COST TOTAL			\$259,269	\$95,313	\$354,581.02
		CONTINGENCY (5%)					\$17,729.05
		TOTAL COST					\$372,310

NOTE : The above cost does not include fire marshal fee, AHJ related fee, associated Owner cost, general contractor mark-

up, structural, architectural, and engineering design cost. : The indicated cost is a place holder until it can be

verified with Telestar and Sluice Gate MFG respectively.

GENERAL FUND PROPOSED BUDGET FY 2019-2020

REVENUES & OTHER OPERATIONAL SOURCES

Taxes		
Property Tax and related	\$	20,913,000
Sales Tax		21,589,000
Sales Tax -Measure E		12,233,000
Franchise Tax		3,967,000
Business Tax		2,904,000
Transient Occupancy Tax		3,273,000
		3,273,000
Other Agencies		
CSA #19 Fire Service		2,112,000
VLF Backfill		6,059,000
Other Agencies (Prop 172, Owner Prop Tax, State Mandate, Other agencies)		1,279,000
Other Revenues		
Permits & Licenses (building, electrical, encroachment, use, alarm)		2,629,170
Fine & Forfeitures (traffic, vehicle, etc.)		383,000
Interest & Rents (investment earnings, rents, etc.)		176,742
Charges for Services (includes dev't fees and plan review)		2,150,000
Other Povenue (demage reimburgemente, miss income)		615,000
Sub total: Davanuas	\$	80,282,912
Sub-total: Revenues	¥	00,202,012
TRANSFERS IN		000.000
from Gas Tax		900,000
from Map Fund		401,000
from Parking Services Fund - Admin. cost		486,387
from Measure E for 2018 Lease Revenue Bond		2,235,200
from Employee Retirement Fund - POB debt payment		678,763
Sub-total: Transfers In	\$	4,701,350
TOTAL SOURCES	\$	84,984,262
EXPENDITURES AND OTHER OPERATIONAL USES		
Expenditures by Department		4 000 470
Finance		4,686,176
Non-Departmental		4,144,204
		2,692,216
City Manager/City Council		482,646
City Clerk		
		1,785,913
City Clerk		1,785,913 500,223
City Clerk Digital Services		
City Clerk Digital Services Mgt Serv: Adm,HR		500,223
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney		500,223 1,184,857
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development		500,223 1,184,857 4,144,195 24,194,338
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire		500,223 1,184,857 4,144,195 24,194,338 18,925,306
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works		500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library		500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works	\$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures	\$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures	\$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781 78,881,189
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures OPERATIONAL TRANSFERS OUT to Recreation Fund - Operating support	\$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781 78,881,189 2,000,000
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures	\$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781 78,881,189
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures OPERATIONAL TRANSFERS OUT to Recreation Fund - Operating support	\$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781 78,881,189 2,000,000
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures OPERATIONAL TRANSFERS OUT to Recreation Fund - Operating support Sub-total: Transfers Out	\$ \$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781 78,881,189 2,000,000 2,000,000
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures OPERATIONAL TRANSFERS OUT to Recreation Fund - Operating support Sub-total: Transfers Out Non-Operating Transfers (Measure E / San Rafael Essential Facilities)	\$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781 78,681,189 2,000,000 2,000,000 4,077,000
City Clerk Digital Services Mgt Serv: Adm,HR City Attorney Community Development Police Fire Public Works Library Economic Development Sub-total: Expenditures OPERATIONAL TRANSFERS OUT to Recreation Fund - Operating support Sub-total: Transfers Out Non-Operating Transfers (Measure E / San Rafael Essential Facilities) Allocation to Emergency and Cash Flow Reserve	\$ \$ \$	500,223 1,184,857 4,144,195 24,194,338 18,925,306 12,021,259 3,334,075 785,781 78,881,189 2,000,000 2,000,000 4,077,000 130,000

Ethnic Category	Census Tract 1122.01	Indentified As Hispanic	Census Tract 1122.02	Indentified As Hispanic	Combined Census Tract Info	
American Indian	150	144	0	0	150	144
Asian alone	282	4	555	0	837	4
African American alone	263	158	42	28	305	186
Native Hawaiian alone	0	0	0	0	0	0
White alone	1,839	1,448	1,823	993	3,662	2,441
Multi-Racial	157	98	139	97	296	195
American Indian & White	6		6		12	
Asian & White	85		36		121	
Black & White	0		0			
American Indian & Black	0		0			
All other combos	33		91			
Some other race alone	5,009	4,717	2,048	1,853	7,057	6,570
Totals Female-Headed	7,700	6,569	4,607	2,971	12,307	9,540
"Selected Social						
Characteristics in US"	374		318		692	
With a Disability	370		306		676	
	"Some of	estion 14 does ther race alone' lividuals within t	' information w	hich represent		



Pump Station Location



Project #3: 400 Canal Pump Station

one of the generators needs to be rebuilt
 no design needed
 cost around \$60k

Project #1: Cayes Pump Station Upgrades - design consultant is currently working on finalizing plans and providing a rough cost estimate

- upgrading electrical panels, telemetry - may cost +\$375k

- possible idea to buy the equipment first year and wait to get additional 2nd year CDBG funds to complete construction

Project #2: Piombo Pump Station Upgrades - has not been designed - design alone will cost \$70k - needs the same improvements as Project #1

4000 f

Google Earth