

County of Marin *Budget-in-Brief* 2010-2011



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Marin County Board of Supervisors

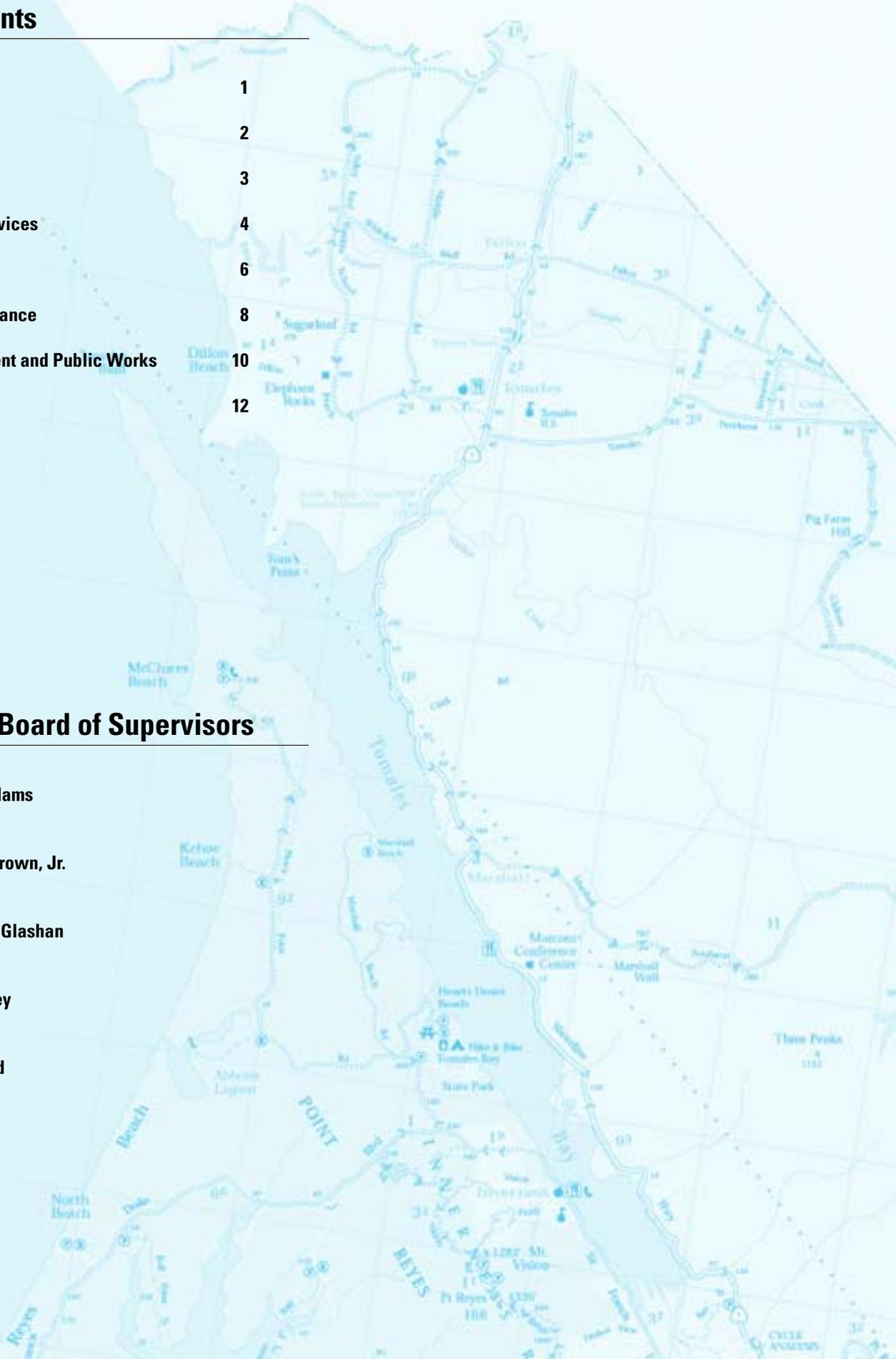
Supervisor Susan L. Adams
District 1

Supervisor Harold C. Brown, Jr.
District 2

Supervisor Charles McGlashan
District 3

Supervisor Steve Kinsey
District 4

Supervisor Judy Arnold
District 5





County of Marin

Dear Marin County Community Members:

I am pleased to present our FY 2010-11 Budget-In-Brief. This document provides a summary of the fiscal year beginning July 1, 2010 and ending June 30, 2011. The County's \$443.8 million all funds adopted budget is balanced and will fund County services, capital investments and reserves to meet community and organizational needs.

Marin County has a long tradition of being a leader and innovator in enhancing the quality of life for our residents while demonstrating prudent fiscal policy. Like communities across the nation, Marin is adapting to a new economic reality. Although Marin is comparatively better off than many other areas, the national recession, reduced growth in local property taxes, higher unemployment and the State's ongoing budget deficits have all had an impact on the County's budget.

We are now two years into a five-year long-term restructuring plan, in which we had projected a General Fund operating shortfall of approximately \$50 million over five years absent corrective action. In that time, however, the County has made nearly \$25 million in reductions. The FY 2010-11 County Budget includes approximately 90 General Fund position reductions. Over the past three years, the County has reduced 180 General Fund positions - nearly 10% of our workforce. Approximately 170 of these position reductions were vacant due largely to our continued hiring review process, begun in 2007, and strategies to accelerate attrition. Looking ahead, the most significant component of our remaining projected shortfall over the next several years relates to continued growth in pension and retiree healthcare costs for our employees.

The County of Marin has managed the economic downturn by living within our means, making prudent fiscal choices, and continuing our practice of planning ahead. This financial discipline has allowed us to fulfill our legal mandates and provide community services that reflect our goal of creating a sustainable, equitable and safe community while adjusting to our new economic reality.

Overall, the County received an 86% satisfaction rating in its most recent resident survey, which demonstrates the community's continued high regard for County services and programs. While we are encouraged by these results, we know we need to make difficult choices in the years ahead. The County still faces a long-term budget shortfall and will need to continue to reduce spending to live within our means, just like a household or family. At the same time, we are experiencing greater demand by our residents for many of our safety net programs. In these uncertain times, your County government is committed to providing high quality services in a financially sustainable way as we work with our community to face our challenges.

I encourage you to learn more about the services County government provides and how to get involved, including volunteering through the Civic Center volunteers program, participating on an advisory board or commission, joining the County workforce, or attending a Board of Supervisors meeting (or watching online via streaming video at www.co.marin.ca.us/bos). We encourage you to visit the County's website at www.co.marin.ca.us to learn more about these and other opportunities.

Thank you for your interest and support.

Sincerely,

A handwritten signature in cursive script that reads "Judy Arnold".

Judy Arnold

President, Marin County Board of Supervisors

County Overview

The County's Mission identifies the overall purpose of Marin County government and demonstrates the County's commitment to supporting healthy, safe, and sustainable communities and encouraging thoughtful input of all residents. Following the adoption of the County's Mission in 2000, the County created a Strategic Plan to guide the development of the County organization.

The Countywide Goals are based on the County's Mission and Strategic Plan and articulate specific community and organizational goals of County government. These goals represent priorities for County government in order to develop an effective organization that provides high-quality services to the community.

MISSION

The mission of the County of Marin is to provide excellent services that support healthy, safe and sustainable communities; preserve Marin's unique environmental heritage; and encourage meaningful participation in the governance of the County by all.

County's Long-Term Restructuring Process

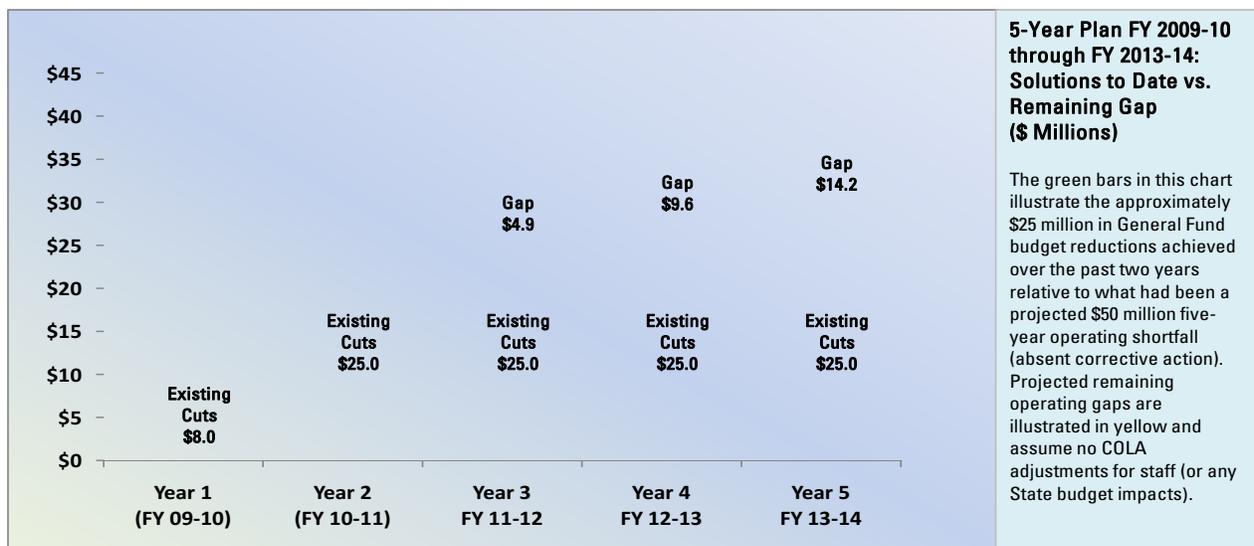
The County of Marin is committed to supporting healthy, safe, and sustainable communities while encouraging the thoughtful input of all its residents. Indeed, this commitment can be found throughout all levels of Marin County government - from our public health services, environmental stewardship, cultural and recreational facilities, to our facilities and our community safety programs.

The recession that started in late 2007 has dramatically impacted our County government. Like counties all across the State, Marin has seen the costs of providing its services increase while the revenue sources available to fund those services have dramatically declined. Indications are that we will experience slow to flat economic growth for the foreseeable future.

As a result, Marin County needs to substantially reduce its budget while maintaining its commitment to quality services. In order to accomplish this rebalancing in a thoughtful and prudent manner, the County organization developed a long-term restructuring plan to help guide decisions in an environment of declining and limited resources.

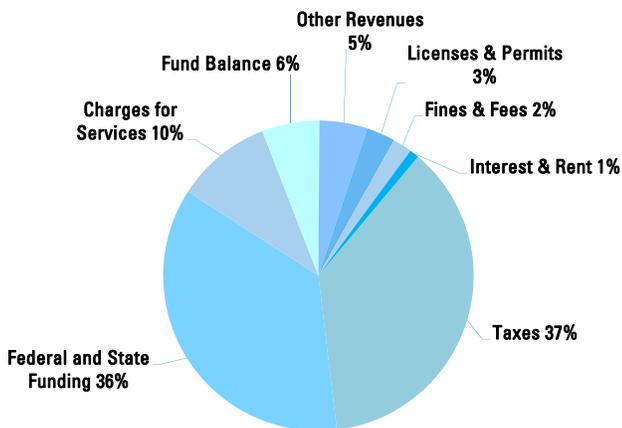
This plan was presented to the Board of Supervisors in December 2009, and it includes guiding principles and strategies for long-term restructuring as well as major cost saving options to address the County's budget shortfall. To get more information about the long-term restructuring process, please visit <http://www.co.marin.ca.us/budgetinfo/>.

We have now cut in half what had been a projected \$50 million operating gap over a five-year period, with \$25 million in reductions and revenue increases over the past two years. However, we still have work to do to create a sustainable operating budget in light of our new economic reality going forward. As illustrated in the chart below, we project a \$4.9 million General Fund budget shortfall in FY 2011-12, growing to \$14.2 million by FY 2013-14 absent any corrective action. Much of the County's challenge in coming years is driven by increasing pension and retiree healthcare costs for our employees coupled with a flat or slowly growing revenue base. The County will continue implementing its long-term restructuring plan, while also working to identify new and innovative approaches to adapt to changing conditions.



Where Does County Funding Come From?

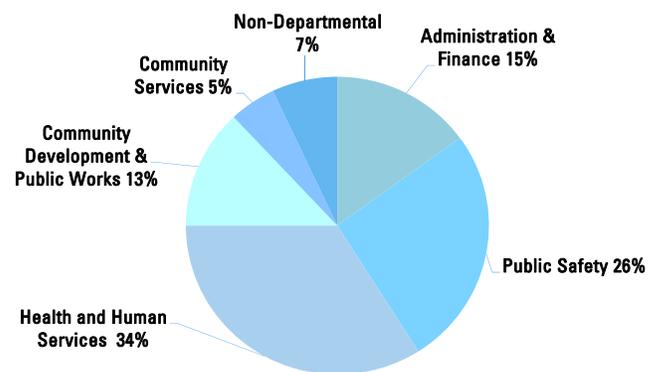
- 37% Taxes Revenue** from property taxes, sales and use taxes and special assessments. The County receives 19% of all collected property taxes and distributes the remaining portions to schools, cities, special districts and redevelopment agencies
- 36% Federal and State Funding** Funding for mandated services including public assistance (welfare, food stamps, etc.), health and medical care, public safety, and other services
- 10% Charges for Services** Revenue generated by County fees for park facilities, election services, land surveying, and other services
- 6% Fund Balance** Funding from carryover savings from the prior year's budget
- 5% Other Revenues** Miscellaneous grants and reimbursements
- 3% Licenses and Permits** Sale of business licenses, franchise fees, permit fees and other fees
- 2% Fines and Fees** Vehicle code fines, Court and miscellaneous fines, and penalties assessed by County departments
- 1% Interest and Rent** Earnings on bank deposits, rental fees, and depreciation charges for County assets



FY 2010-11 Total County Revenues \$443.7 Million

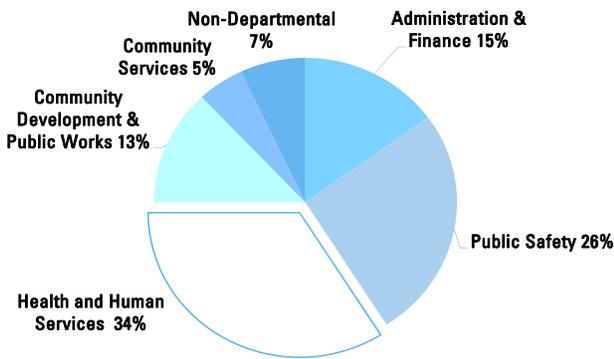
How is County Funding Spent?

- 34% Health and Human Services** "Safety net" services to address the health and welfare needs of residents
- 26% Public Safety** Law enforcement, crime prevention, wild-fire prevention, emergency preparedness, and criminal justice functions
- 15% Administration and Finance** Internal support services to County departments and countywide management
- 13% Community Development and Public Works** Land use planning, maintenance of County infrastructure, and sustainability programs
- 5% Community Services** "Quality of Life" resources and services such as parks, libraries, cultural facilities, and agricultural support
- 7% Non-Departmental** Countywide contracts, capital projects for County infrastructure, and other nondepartment services



FY 2010-11 Total County Expenditures \$443.7 Million

Health and Human Services



FY 2010-11 Total County Operating Budget \$443.7 million
Health and Human Services \$150.7 Million

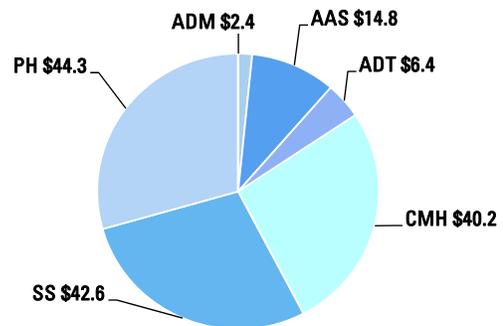


Introduction

The Health and Human Services Service Area includes six divisions within the Department of Health and Human Services that deliver, coordinate, and administer a range of federal, state, and local programs that address the county's health and welfare needs.

Health and Human Services Divisions:

- **Administration [ADM]:** Provides overall department administration, policy planning, development and management, personnel administration, information technology services and fiscal operations
- **Aging and Adult Services [AAS]:** Previously known as Aging Services, this Division was reorganized in Fiscal Year 2009-10 in order to include the set of adult programs formerly housed in Social Services. This newly reorganized Division provides a wide variety of services and assistance to older adults and disabled persons
- **Alcohol, Drug and Tobacco [ADT]:** Works to prevent and treat alcohol, tobacco and other drug related problems in Marin County
- **Community Mental Health [CMH]:** Offers age, linguistically and culturally competent mental health services to adults, children, and youth throughout the county
- **Public Health [PH]:** Includes a variety of services targeted at preventing and addressing public health problems in Marin County
- **Social Services [SS]:** Administers public assistance programs, the California Work Opportunity and Responsibility to Kids (CalWORKs) employment and training program, as well as the Workforce Investment Act (WIA) employment and training program, among others



FY 2010-11 Health and Human Services Department Expenditure Breakdown \$150.7 Million Total

HEALTH AND HUMAN SERVICES BUDGET SUMMARY

General Fund	FY 2009-10 Approved	FY 2010-11 Approved	FY 2010-11 Change	Allocated Positions
Division Expenditures				
Administration	\$150,921	\$2,422,104	\$2,271,183	43.50
Aging and Adult Services	15,639,706	14,818,528	(821,178)	44.20
Alcohol, Drug, Tobacco	6,751,160	6,356,492	(394,668)	9.50
Community Mental Health	37,891,975	40,221,904	2,329,929	141.10
Public Health	44,325,142	44,302,976	(22,166)	156.28
Social Services	43,970,321	42,592,046	(1,378,275)	189.65
Total Service Area Expenditures	\$148,729,225	\$150,714,050	\$1,984,825	584.23

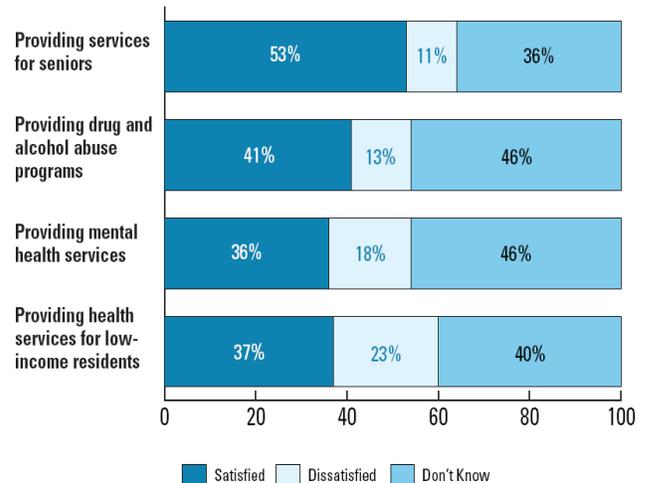
Highlights of Accomplishments FY 2009-10

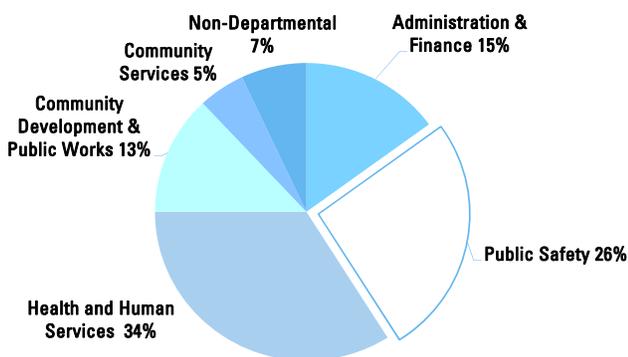
- Rolled out a federal stimulus funded employment program for CalWORKs participants to place 260 clients into employment
- Reduced 33% of children admitted to Psychiatric Emergency Services by using wrap around services and Therapeutic Behavioral services that allow children to receive intensive services in their home
- Increased the number of women connected to screening, diagnostic services, research and medical care from 269 to 304 as a result of more low cost mammography days at Marin General Hospital and Novato Community Hospital
- Experienced 137% (38 to 90) increase in the number of establishments participating in responsible beverage service training, which was recently incorporated into the official special event permit policies
- Increased the number of adults participating in tobacco education services from 350 to 805
- Instituted rotating wet shelters for the homeless earlier in the rainy season
- Developed a quarterly dashboard of key indicators and trends that would provide ongoing need and service level monitoring
- Initiated the Differential Response Team to assist clients to Adult Protective Services for medical self-neglect to a nursing intervention
- Launched a countywide H1N1 response program including immunizing thousands throughout the County
- Implemented the Proposition 63 Prevention and Early Intervention Plan and awarded all contracts
- Enhanced multi-lingual outreach and educational material on public assistance, eligibility and other services



Satisfaction with Select Health and Human Services Programs

Based on 2009 Community Survey





FY 2010-11 Total County Operating Budget \$443.7 Million
Public Safety \$116.9 Million

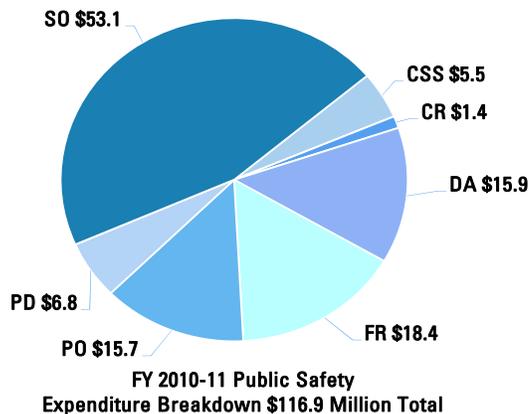


Introduction

The Public Safety Service Area ensures safe communities throughout Marin County. Programs and services include law enforcement and crime prevention, wildfire prevention, emergency preparedness, and criminal justice system.

Public Safety Departments:

- **Child Support Services [CSS]:** Funded by the federal and state governments, primary responsibilities include establishing and enforcing paternity and child support orders
- **Coroner [CR]:** Investigates the cause and manner of all sudden or unexpected deaths within the County, or natural deaths where the person has not been seen under the close care of a physician. As of January 2011, this department will be merged into the Sheriff's department
- **District Attorney [DA]:** Acts as the public prosecutor responsible for attending the courts and conducting all prosecutions for public offenses on behalf of the people
- **Fire [FR]:** Provides numerous services including fire control and prevention, hazardous materials response, urban search and rescue and general emergency response
- **Probation [PO]:** Core functions include providing supervision and treatment to adults and juveniles under court-ordered probation and managing the County's Juvenile Hall facility
- **Public Defender [PD]:** Provides legal representation for indigent persons charged with felony, misdemeanor, juvenile and family support crimes, as well as for indigent persons against whom County Counsel seeks mental or disability commitments, conservatorships and dependency declarations
- **Sheriff [SO]:** Serves as the lead County law enforcement agency providing services including patrol and investigations, court security, County jail operations, and management of the emergency operations center



PUBLIC SAFETY BUDGET SUMMARY

All Funds	FY 2009-10 Approved	FY 2010-11 Approved	FY 2010-11 Change	Allocated Positions
Department Expenditures				
Child Support Services	\$5,333,072	\$5,519,845	\$186,773	36.00
Coroner	1,322,903	1,351,161	28,258	7.00
District Attorney	15,898,048	15,947,457	49,409	81.50
Fire	17,251,287	18,442,853	1,191,566	86.14
Probation	15,068,277	15,759,939	691,662	108.38
Public Defender	6,922,392	6,785,605	(135,787)	41.25
Sheriff	50,306,185	53,111,958	2,805,773	308.80
Total Service Area Expenditures	\$112,102,164	\$116,919,818	\$4,817,654	669.07

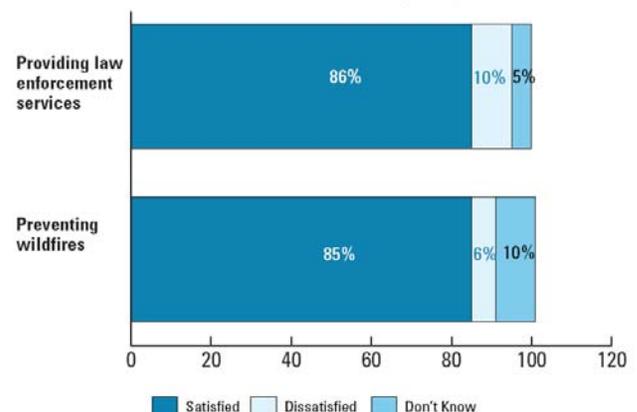
Highlights of Accomplishments FY 2009-10

- Child Support Services [CSS] ranked fourth in the state for overall performance, making this the sixth consecutive year to be ranked among the top ten in the state
- CSS requested and received court approvals to refer delinquent cases to the Franchise Tax Board for collection, resulting in the acceptance of 9,724 referrals with a value of over \$7.4 million
- District Attorney, Public Defender and courts facilitated early settlement of appropriate cases at both in-custody and out-of-custody arraignments
- Public Defender [PD] prepared and presented 223 expungements requests in court for qualified clients (expungements can help clients find employment and give them an incentive to meet their court obligations)
- PD worked with the School-to-Career Partnership and hosted many students throughout the school year including hosting two students with disability and showing them work opportunities in a legal-setting
- Fire completed the community disaster radio program in West Marin
- Fire had 2,400 attendees at community education events about disaster preparedness, which was 800 more than expected and a 39% increase from the prior year
- Probation re-assessed the Victim Offender Reconciliation Program (VORP) to emphasize higher risk referrals
- Sheriff's Office expanded automated emergency notification systems to include a subscriber-based text (SMS) short messaging platform and secured grant funding to expand notification capabilities
- Office of Emergency Services created an Extreme Temperature Annex

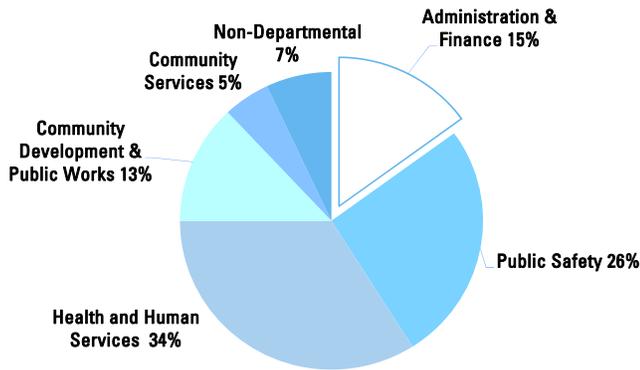


Satisfaction with Select Public Safety Programs

Based on 2009 Community Survey



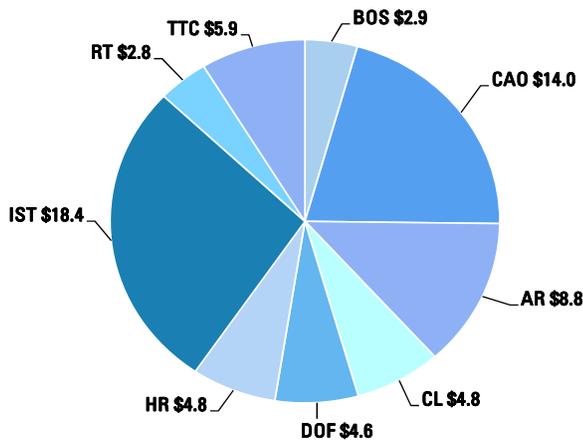
Administration and Finance



FY 2010-11 Total County Operating Budget \$443.7.1 Million
Administration and Finance \$67.0 Million

Introduction

The Administration and Finance Service Area includes nine departments that primarily provide internal services to the County organization. These internal services include county-wide management, human resources administration, information technology, legal representation, and financial management. Public services provided through this service area include, licenses and certificates, elections, and tax assessment and collection.



FY 2010-11 Administration and Finance Department Expenditure Breakdown \$67.0 Million Total

Administration and Finance Departments:

- **Board of Supervisors [BOS]:** Serves as the legislative and executive body of the County, elected to four year terms, they have overall responsibility for County government
- **County Administrator's Office [CAO]:** The CAO is appointed by the Board of Supervisors to implement Board decisions, and operates directly under the Board to provide research, information and recommendations, as well as management assistance and oversight
- **Assessor-Recorder - County Clerk [AR]:** Elected official whose office determines the value of taxable real and business property in the County and maintains access to official, vital and historical records
- **Department of Finance [DOF]:** Serves as the primary office for the accounting and disbursing of county funds, and maintains the accounts of County government, school districts, and many special districts. The DOF also administers major financial, budgetary, payroll, fixed asset and tax apportionment systems
- **County Counsel [CL]:** Serves as legal counsel in civil matters for all County department and some special districts; prepares contracts, resolutions, and ordinances; files and litigates civil cases; and renders legal opinions
- **Human Resources [HR]:** Oversees employee recruitment and staffing regulations, training and development, labor relations and workforce planning
- **Information Services and Technology [IST]:** Assists departments through the deployment of information services and telecommunications technologies and maintains the County's technology infrastructure, telephones and website
- **Retirement [RT]:** Administers the County's retirement system, including the prudent investment of a retirement fund exceeding \$1 billion
- **Treasurer-Tax Collector/ Public Administrator / Registrar [TTC]:** Receives, safeguards, and invests County, schools, and special district funds; collects taxes and revenues; and probates estates for County residents when required as the public administrator

ADMINISTRATION AND FINANCE BUDGET SUMMARY

All Funds	FY 2009-10 Approved	FY 2010-11 Approved	FY 2010-11 Change	Allocated Positions
Department Expenditures				
Board of Supervisors	\$2,970,998	\$2,965,107	(\$5,981)	20.80
County Administrator's Office	14,400,664	13,962,163	(438,501)	16.90
Assessor-Recorder - County Clerk	8,242,936	8,815,814	572,878	76.00
Department of Finance	4,466,237	4,576,875	110,638	32.00
County Counsel	4,560,515	4,736,976	176,461	23.20
Human Resources	4,773,634	4,800,297	26,663	33.55
Information Services and Technology	18,247,726	18,377,726	130,000	99.00
Retirement	3,519,381	2,805,844	(713,537)	18.00
Treasurer-Tax Collector/ Registrar of Voters	6,427,358	5,907,703	(519,655)	31.57
Total Service Area Expenditures	\$67,609,449	\$66,948,505	(\$660,944)	351.02

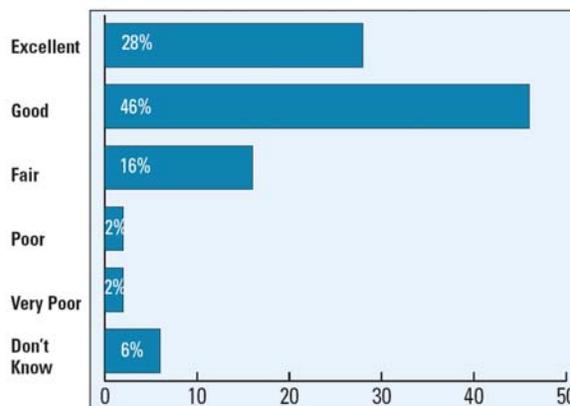
Highlights of Accomplishments FY 2009-10

- County Administrator's Office [CAO] developed a long-term restructuring plan adopted by the Board that identifies guiding principles, future strategies and potential policy options that address the County's budget shortfall
- County Counsel won review in the California Supreme Court that overturned plaintiff's objection to establishing new flood control fees for residents of the Ross Valley and Mill valley Flood Control Districts affected by severe storms
- CAO's Risk Management Division provided in-house safety training to over 500 employees, leading to cost savings of approximately \$50,000 as compared to hiring outside consultants
- Assessor-Recorder implemented the Social Security Number Truncation Program for all official records in compliance with AB 1168 (G.C. Section 27300 et seq.), thereby protecting public privacy and curtailing opportunities for identity theft
- Department of Finance created more efficient and timely processes in tax accounting by consolidating 243 tax rate areas to save time and resources
- Human Resources implemented a new lower cost Kaiser health plan option for employees and assisted in developing and implementing the Voluntary Separation incentive Program and Voluntary Time Off program to enhance attrition and reduce layoffs
- Information Services and Technology established an off-site disaster recovery site in Santa Rosa
- Treasurer-Tax Collector redesigned address confirmation notices to voters which resulted in a 60% increase in the response rate of voters confirming their address changes

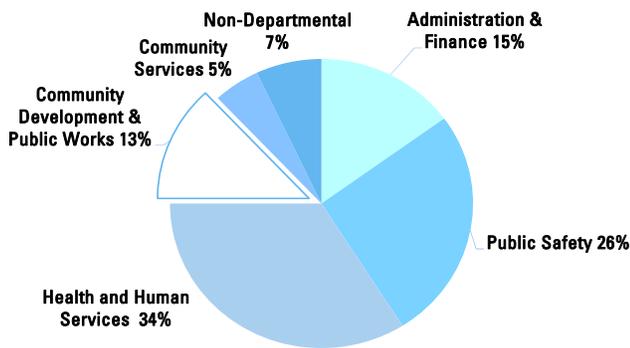


Overall Rating of County Services

Based on 2009 Community Survey



Community Development and Public Works



FY 2010-11 Total County Operating Budget \$443.7million
Community Development and Public Works \$56.6Million

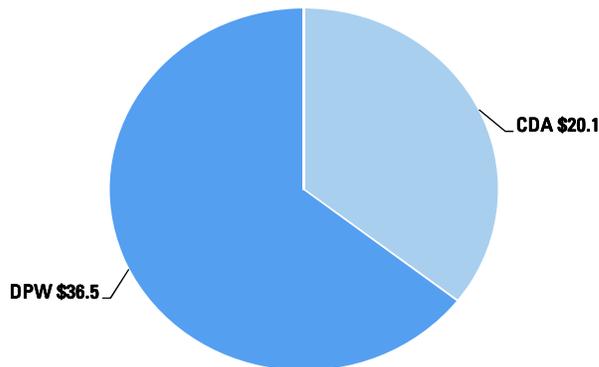


Introduction

The Community Development and Public Works Service Area includes the Community Development Agency and Department of Public Works. This service area provides land-use planning services and maintains County infrastructure such as roads and bridges. In addition, the departments in this service area lead many of the County's award-winning programs in promoting sustainability such as green businesses, bikeways, and other efforts. Through this service area, the County is dedicated to ensuring sustainable communities throughout Marin County.

Community Development and Public Works Departments:

- **Community Development Agency (CDA):** Provides environmental and land use planning services, issues building permits, manages the county's sustainability, affordable housing and redevelopment agency programs and enforces environmental health regulations
- **Department of Public Works (DPW):** As one of the largest county departments, DPW oversees a wide range of activities, including flood control and water quality programs, engineering, road maintenance, Americans with Disabilities Act coordination, traffic operations and the transit district



FY 2010-11 Community Development Agency and Public Works Department Expenditure Breakdown \$56.6 Million Total

Community Development and Public Works

COMMUNITY DEVELOPMENT AND PUBLIC WORKS BUDGET SUMMARY

All Funds	FY 2009-10 Approved	FY 2010-11 Approved	FY 2010-11 Change	Allocated Positions
Department Expenditures				
Community Development Agency	\$17,970,864	\$20,062,216	\$2,091,352	84.00
Department of Public Works	37,156,471	36,499,965	(656,506)	229.03
Total Service Area Expenditures	\$55,127,335	\$56,562,181	\$1,434,846	313.03

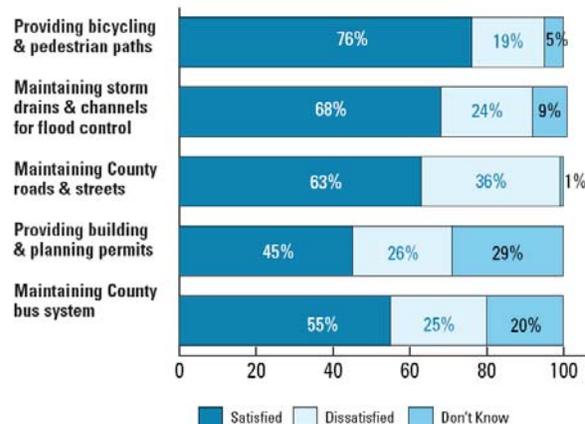
Highlights of Accomplishments FY 2009-10

- Streamlined the permit application process and reduced the incidence of incomplete applications
- Reduced 1,607 tons of green house gas from solar installations, doubling the estimates
- Monitored Redwood Landfill for compliance with Solid Waste Facility Permit conditions and received confirmation in a monitoring report prepared by an independent monitor that the facility is operating in compliance with the permit requirement
- Developed a countywide model green building ordinance and adopted standard updates
- Collaborated with the U.S. Census Bureau on public outreach and education initiatives for the 2010 Census
- Facilitated the establishment of a local construction and demolition reuse facility in Fairfax
- Implemented a Household Hazardous Waste Program that established drop off locations at ten local retailers and collected 75,000 feet of fluorescent tubes, 1,500 compact fluorescent bulbs, and 2.5 tons of batteries from Marin residents
- Resurfaced 2.8 million square feet of road area at \$1.87 per square foot, quadrupling the amount of road area resurfaced at half of the cost per square foot
- Responded to 100% of food borne illness complaints within 24 hours, up from 90% last year
- Conducted real estate lease negotiations for various County departments to ensure disability access compliance
- Proceeded with the Master Plan phase of the Ross Valley Flood Control Initiative to evaluate habitat protection and restoration options and flood control improvements
- Completed the Los Ranchitos Bike Lanes and Alameda Del Prado Bike Lanes projects as part of the Non-Motorized Transportation Pilot Program
- Conducted load bank testing for one third of the County maintained generators to ensure dependable emergency performance



Satisfaction with Select Community Development and Public Works Programs

Based on 2009 Community Survey



Community Services

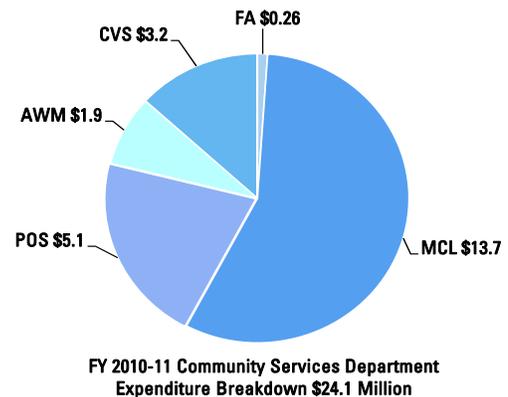
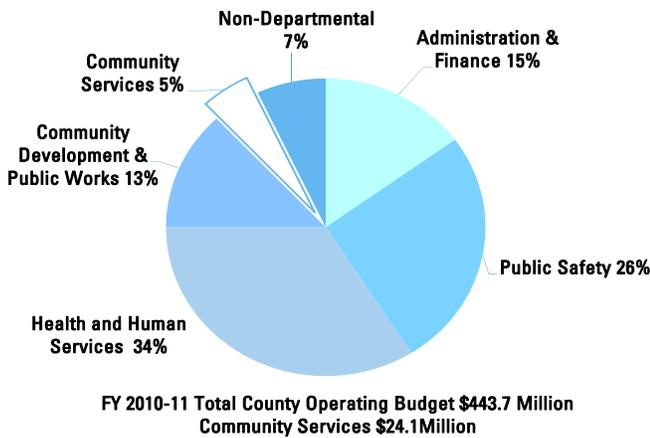


Introduction

The Community Services Service Area includes five departments that provide a variety of direct services to the community. These services range from Parks and Open Space facilities to agricultural assistance to youth development. This service area also provides cultural and learning resources through numerous library branches and the Marin Center performing arts, event and conference facility. Through this service area, the County helps maintain a high quality of life for all Marin County residents.

Community Services Departments:

- **Agriculture, Weights and Measures [AWM]:** Oversees the pest control program, ensures the accuracy of commercial weight and measuring devices, regulates organic food production and monitors efforts to address Sudden Oak Death syndrome.
- **Cultural and Visitor Services [CVS]:** Manages the Marin Center for performing arts and events, presents the annual Marin County Fair and serves as the caretaker of the Frank Lloyd Wright-designed Civic Center
- **Farm Advisor [FA]:** The mission of this department is to sustain a vital agriculture, environment and community in Marin by providing University of California research-based information in agriculture, natural resource management, nutrition and youth development
- **Marin County Free Library [MCL]:** This special district operates 11 library branches throughout Marin, provides several literacy service programs and operates the County's bookmobile
- **Parks and Open Space [POS]:** This department is responsible for planning, acquiring and managing the County's open space and regional and community park facilities



COMMUNITY SERVICES BUDGET SUMMARY

All Funds	FY 2009-10 Approved	FY 2009-10 Approved	FY 2009-10 Change	Allocated Positions
Department Expenditures				
Agriculture, Weights and Measures	\$1,738,362	\$1,860,793	\$122,431	12.00
Cultural and Visitor Services	3,438,813	3,218,845	(219,968)	16.50
Farm Advisor	395,991	259,356	(135,635)	2.00
Marin County Free Library	12,971,771	13,727,223	755,452	95.28
Parks and Open Space	4,656,613	5,054,353	397,740	33.00
Total Service Area Expenditures	\$23,201,550	\$24,120,570	\$919,020	158.78

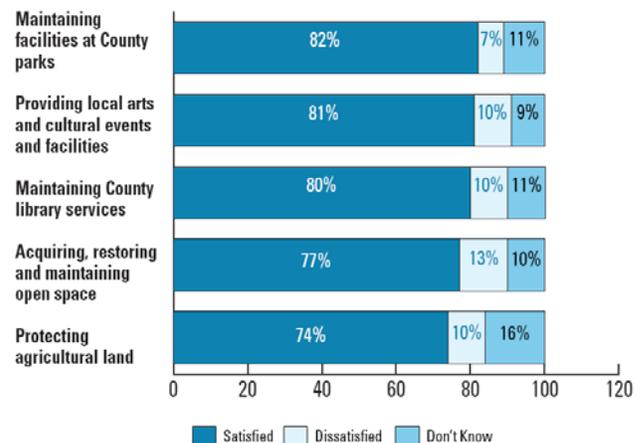
Highlights of Accomplishments FY 2009-10

- Agriculture, Weights and Measures [AWM] surveyed Marin wineries using sulfites for disinfection, identified licensing needs to bring them into state compliance, and provided educational materials on new state pesticide regulations
- AWM conducted Weed Management Area Group meeting and thistle control workshop in West Marin to increase agricultural producer participation and outreach
- Cultural and Visitor Services [CVS] generated \$179,000 in box office revenues, exceeding estimates by 49%
- CVS developed "Green Tips" information guide to better assist users with the efforts to have more sustainable services
- Farm Advisor [FA] helped reduce 2.3 million gallons of water usage after educating residents on bay-friendly water conservation practices
- FA collaborated with the Marin Resource Conservation District on implementation of stream bank stabilization projects in the Walker Creek watershed to reduce sediment and mercury impacts to the water course
- Marin County Free Library [MCL] increased public awareness of the value of early learning programs and services based on effective methods developed over the last two years
- MCL increased public awareness of the value of early learning programs and services based on effective methods developed over the last two years
- MCL enhanced community partnerships by reaching out to organizations with connected missions, doubling the number of partners from 16 in the previous year to 34
- Parks and Open Space [POS] collaborated with trail user groups resulting in a multi-year trail-related work plan that includes development of a road and trail management plan, new trail policies, planning for a progressive skills bike park at Stafford Lake and restoration of a key trail connection above Sleepy Hollow
- POS completed design development for Creekside Park and McInnis Park Master Plan Update



Satisfaction with Select Community Services Programs

Based on 2009 Community Survey



Health and Human Services

Administration

415-499-3696 – www.co.marin.ca.us/hhs

Aging Services

415-499-7396 – www.co.marin.ca.us/aging

Alcohol, Drug and Tobacco

415-499-3030 – www.co.marin.ca.us/adt

Community Mental Health

415-499-6835 – www.co.marin.ca.us/mh

Public Health

415-499-3707 – www.co.marin.ca.us/hs

Social Services

415-499-6880 – www.co.marin.ca.us/ss

Public Safety

Child Support Services

415-507-4068 – www.co.marin.ca.us/cs

Coroner

415-499-6043 – www.co.marin.ca.us/coroner

District Attorney

415-499-6450 – www.co.marin.ca.us/da

Fire

415-499-6717 – www.co.marin.ca.us/fire

Probation

415-499-6705 – www.co.marin.ca.us/probation

Office of Emergency Services

415-499-6584 – www.co.marin.ca.us/disaster

Public Defender

415-499-6321 – www.co.marin.ca.us/pd

Sheriff's Office

415-499-7250 – www.co.marin.ca.us/sheriff

Administration and Finance

Board of Supervisors

415-499-7331 – www.co.marin.ca.us/bos

County Administrator's Office

415-499-6358 – www.co.marin.ca.us/cao

Assessor-Recorder

415-499-7215 – www.co.marin.ca.us/ar

Department of Finance

415-499-6154 – www.co.marin.ca.us/auditor

County Counsel

415-499-6117 – www.co.marin.ca.us/cl

County Clerk

415-499-6415 – www.co.marin.ca.us/clerk

Human Resources

415-499-6104 – www.co.marin.ca.us/hr

Information Services and Technology

415-499-6309 – www.co.marin.ca.us/ist

Registrar of Voters

415-499-6456 – www.co.marin.ca.us/elections

Treasurer-Tax Collector

415-499-6146 – www.co.marin.ca.us/taxes

Community Development and Public Works

Community Development Agency

415-499-6269 – www.co.marin.ca.us/comdev

Department of Public Works

415-499-6528 – www.co.marin.ca.us/pw

Community Services

Agricultural Weights and Measures

415-499-6700 – www.co.marin.ca.us/agriculture

Cultural and Visitor Services

415-499-6400 – www.co.marin.ca.us/cu

Farm Advisor

415-499-4204 – www.co.marin.ca.us/farm

Marin County Free Library

415-499-6051 – www.co.marin.ca.us/library

Parks and Open Space

415-499-6387 – www.co.marin.ca.us/pos

General

General Information Line

415-499-7000

Internet Home Page

www.co.marin.ca.us

Calendar of Events

www.co.marin.ca.us/sysapps/calendar

Services and Information Index

www.co.marin.ca.us/services

Job Postings List

www.co.marin.ca.us/jobs

Boards and Commissions

www.co.marin.ca.us/depts/bs/main/brds_comm.cfm

Volunteer Opportunities

www.co.marin.ca.us/volunteer

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Voice: 415 499 6358, CA Relay Service - Dial 711

