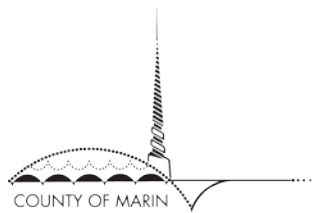

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PROPOSED / FY 2016 - 2018 BUDGET

JUNE BUDGET HEARINGS



PURPOSE OF HEARINGS

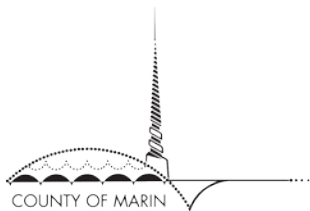
Slide 2

- Receive public input
- Provide overview of proposed budget and focus areas that informed the budget recommendations
- Identify follow-up issues for further consideration
- Consider approval of the Proposed FY 2016-17 County Budget
- Consider approval of the Proposed FY 2016-17 Special District Budget
- Receive an overview of Capital Improvement Program

FY 2016-17 BUDGET SUMMARY

Slide 3

- Balanced budget for the next 2 years
- All funds budget increasing by 4%
- Sets aside funds for future economic downturn, including reserves for pensions and retiree health
- Maintains current services and covers cost increases such as cost of living adjustments for county workers
- Targets additional funds to Board priorities



BOARD PRIORITIES

Slide 4

- Investing in County road infrastructure
- Reducing unfunded retiree obligations
- Preserving affordable housing
- Enhancing mental health and homeless services
- Addressing traffic congestion and climate change
- Implementing the 5 Year Business Plan

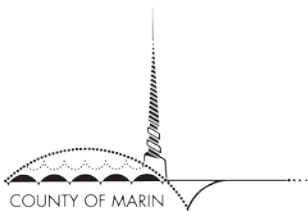
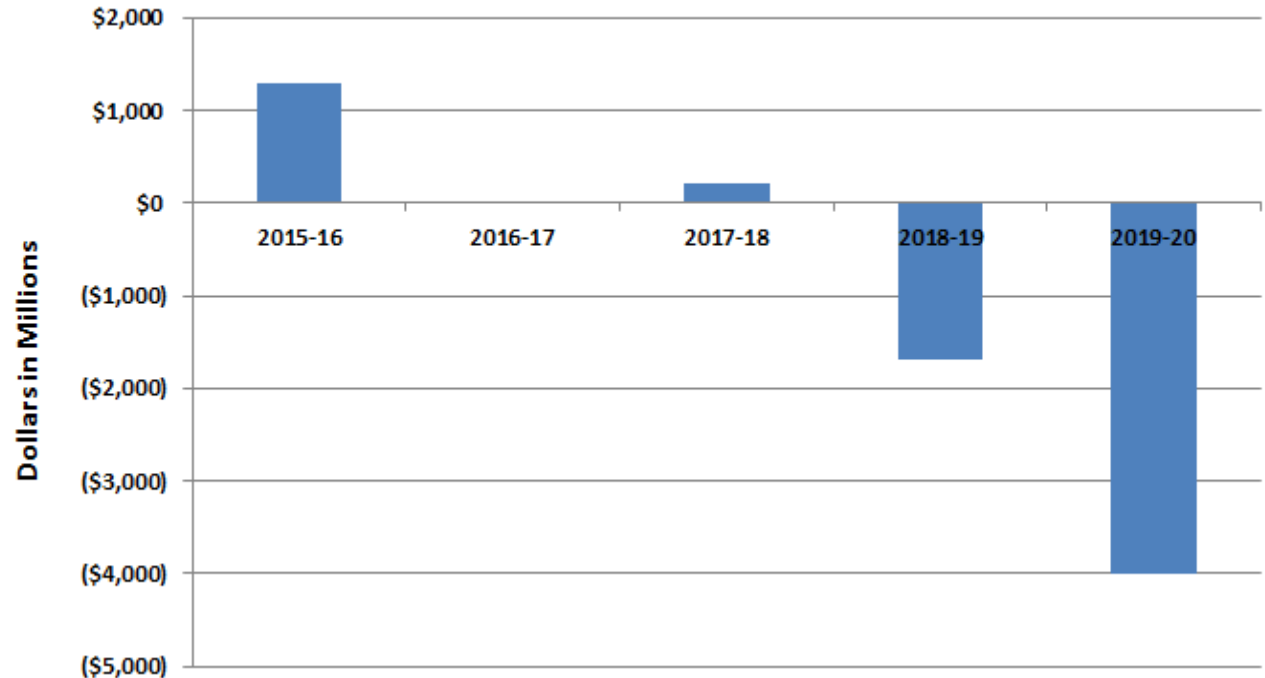
FY 2016-17 STATE BUDGET UPDATE

PREPARING FOR EXPIRATION OF PROP 30, RECESSION

Slide 5

- Budget deal approved last week; stable funding - no cuts
- Deficits within 3 years due to expiration of Proposition 30
- \$2.0 billion added to reserves

Deficit Spending on the Horizon



FY 2016-17 STATE BUDGET UPDATE

H I G H L I G H T S S I N C E M A Y R E V I S E

Slide 6

- Increased child care reimbursement rates and 9,000 new slots added over 3 years
 - Local rates and slot details still TBD by State
- Repeals Maximum Family Grant rule for families receiving CalWORKs assistance – benefits 138 kids in Marin
- Additional \$1.5-\$2.0 million locally for County Medi-Cal administration (each of next 2 years)
- No reimbursement of post-2004 unfunded mandates
- “No Place Like Home” vote possible this week
- Still pending (August or later)
 - Transportation funding for local streets and roads
 - \$400 million for affordable housing tied to Governor’s ‘by right’ housing proposal to streamline development
 - “Cap and Trade” revenue allocations deferred due to poor May auction performance

LONG TERM BUDGET OUTLOOK

Slide 7

- Continued economic expansion since 2009 recession
 - 4th longest on record
- Economists project sustained expansion for 2 more years
 - Less certainty past 2018
- California and the Bay Area continue to drive economic activity
- Stable local revenues
 - Discretionary spending correlated to property tax revenue
 - Slow growth, low turnover, Prop 13 limitations
- Increasing personnel expenses
 - Cost of living adjustments
 - Health benefits
 - Pension costs

BUDGET OVERVIEW

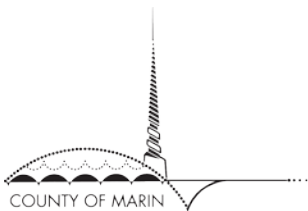
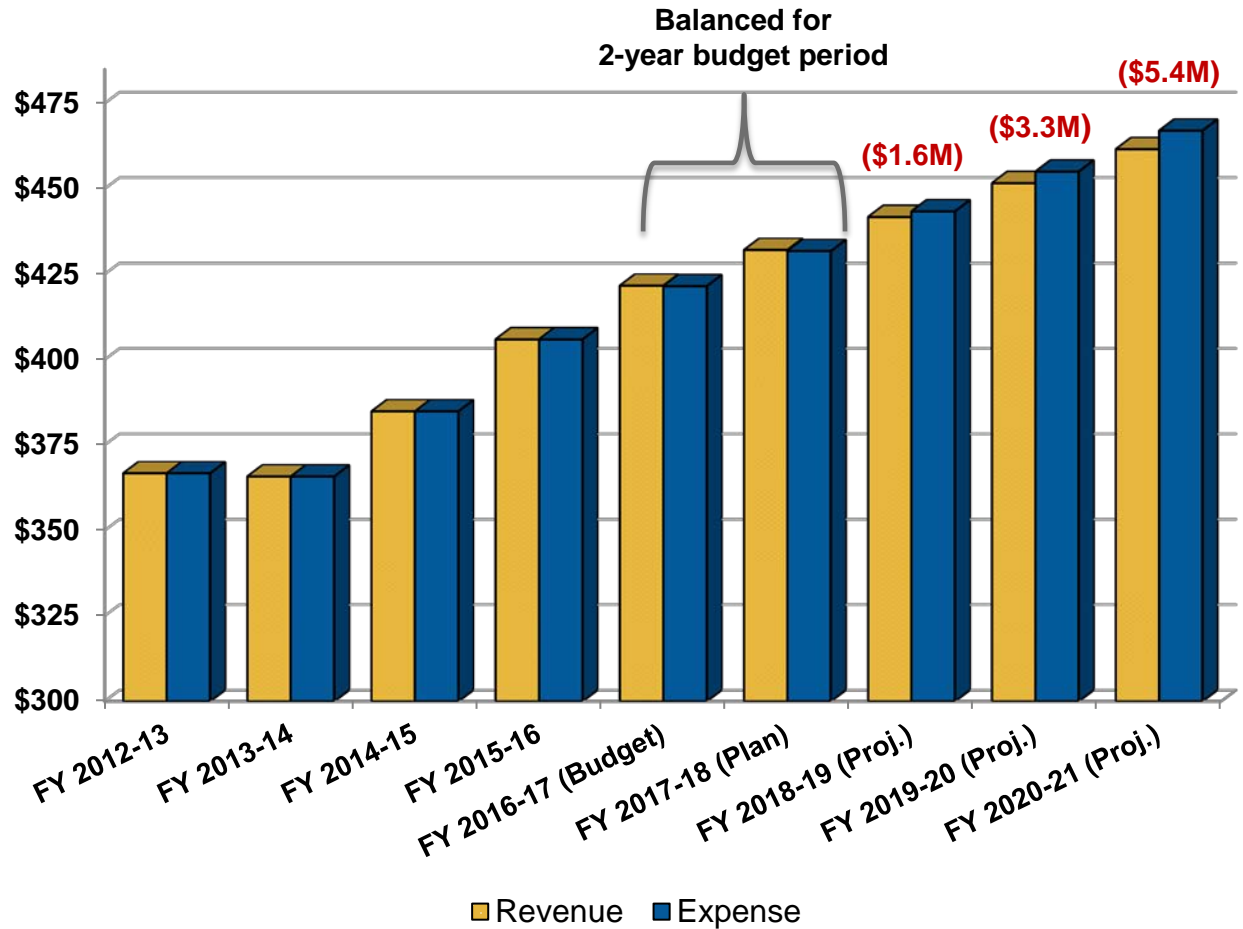
Slide 8

- Countywide budget = \$540 million
- 2,266 budgeted employees
- The Proposed Budget is increasing by 4.09% (all funds)
 - Ongoing increase of 3.71%
- \$3 million in new ongoing General Fund expenditures
 - Road maintenance
 - Mental health and homeless services
 - Traffic congestion/climate action plan
- \$12 million in one-time expenditures
 - Roads, pension reserve, affordable housing
 - Technology and department budget change proposals
- Adjusted fee schedules to keep pace with inflation

5 YEAR GENERAL FUND PROJECTION

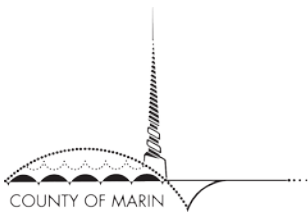
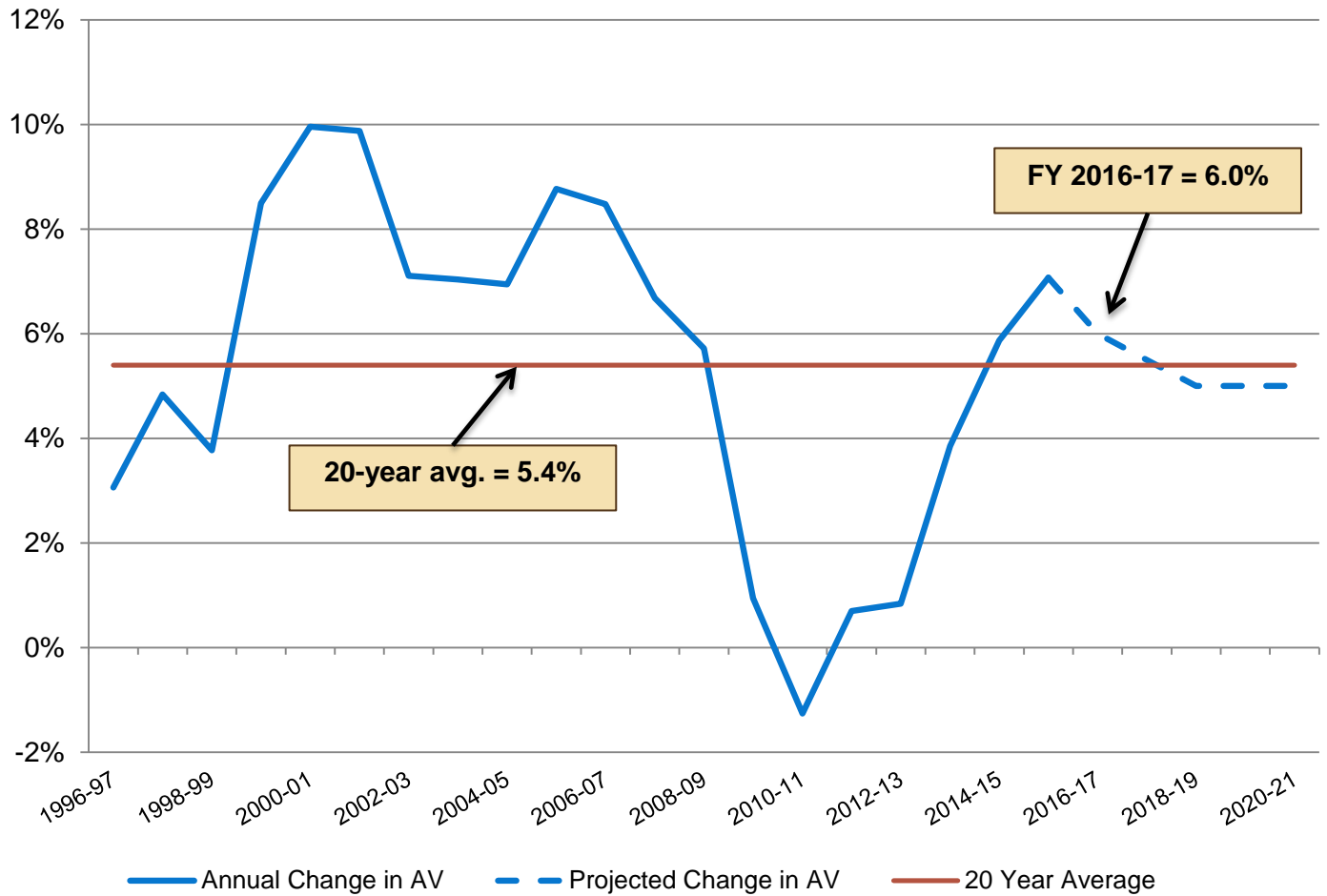
BALANCED FOR 2 YEAR BUDGET PERIOD ;
SHORTFALLS BEGIN IN FY 2018 - 19

Slide 9



ASSESSED VALUE (AV) TRENDS

Slide 10

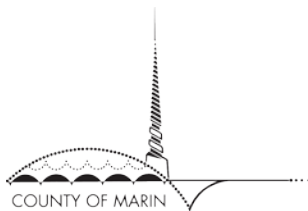


PREPARING FOR UNCERTAINTY

WHERE WE HAVE BEEN, WHERE WE ARE GOING

Slide 11

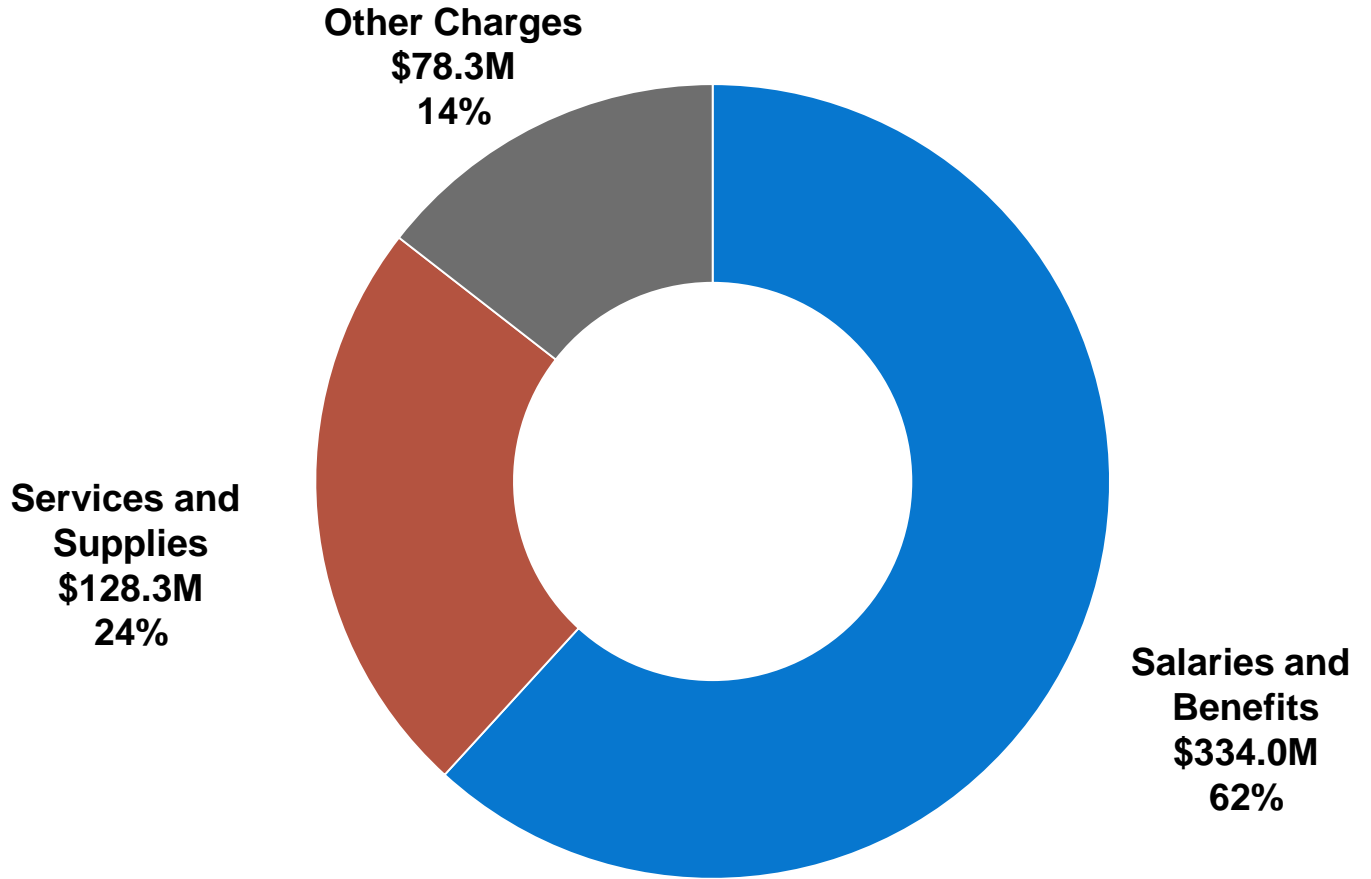
- 2009 recession resulted in significant budget reductions
 - \$30 million in ongoing operations
 - Over 10 percent of workforce
- Strategies to prepare for the next recession include:
 - Building up reserves during good economic times
 - Ensuring new positions are fully funded
 - Eliminating positions when funding goes away
 - Increasing investments in infrastructure and facilities
 - Reprioritizing baseline funding for emerging needs
 - Using one-time revenues solely for one-time purposes



FY 2016-17 ALL FUND EXPENDITURES BY TYPE

TOTAL EXPENDITURES: \$540.7 MILLION

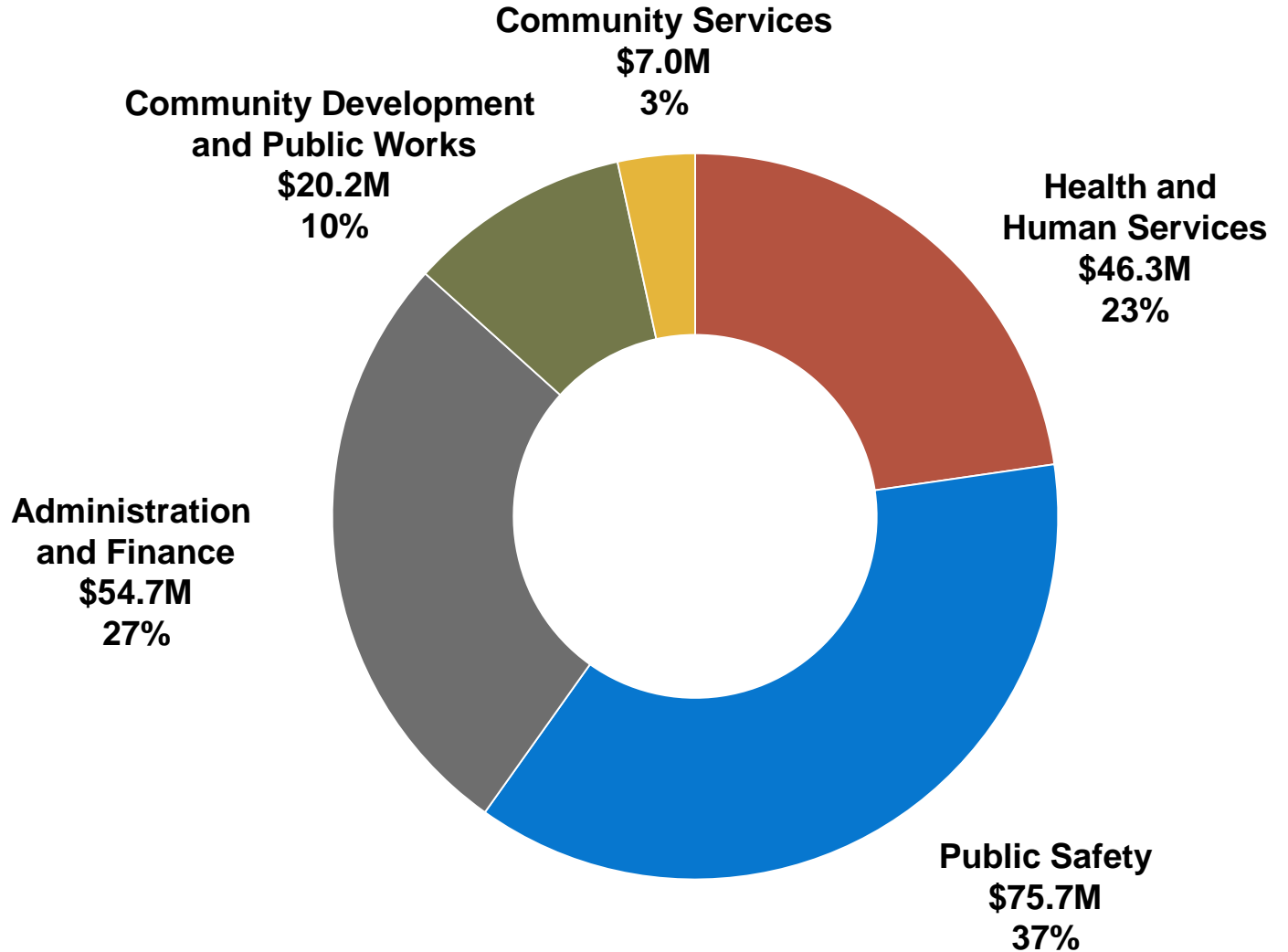
Slide 12



FY 2016-17 GENERAL FUND NET COUNTY COST

TOTAL NET COUNTY COST: \$204 MILLION

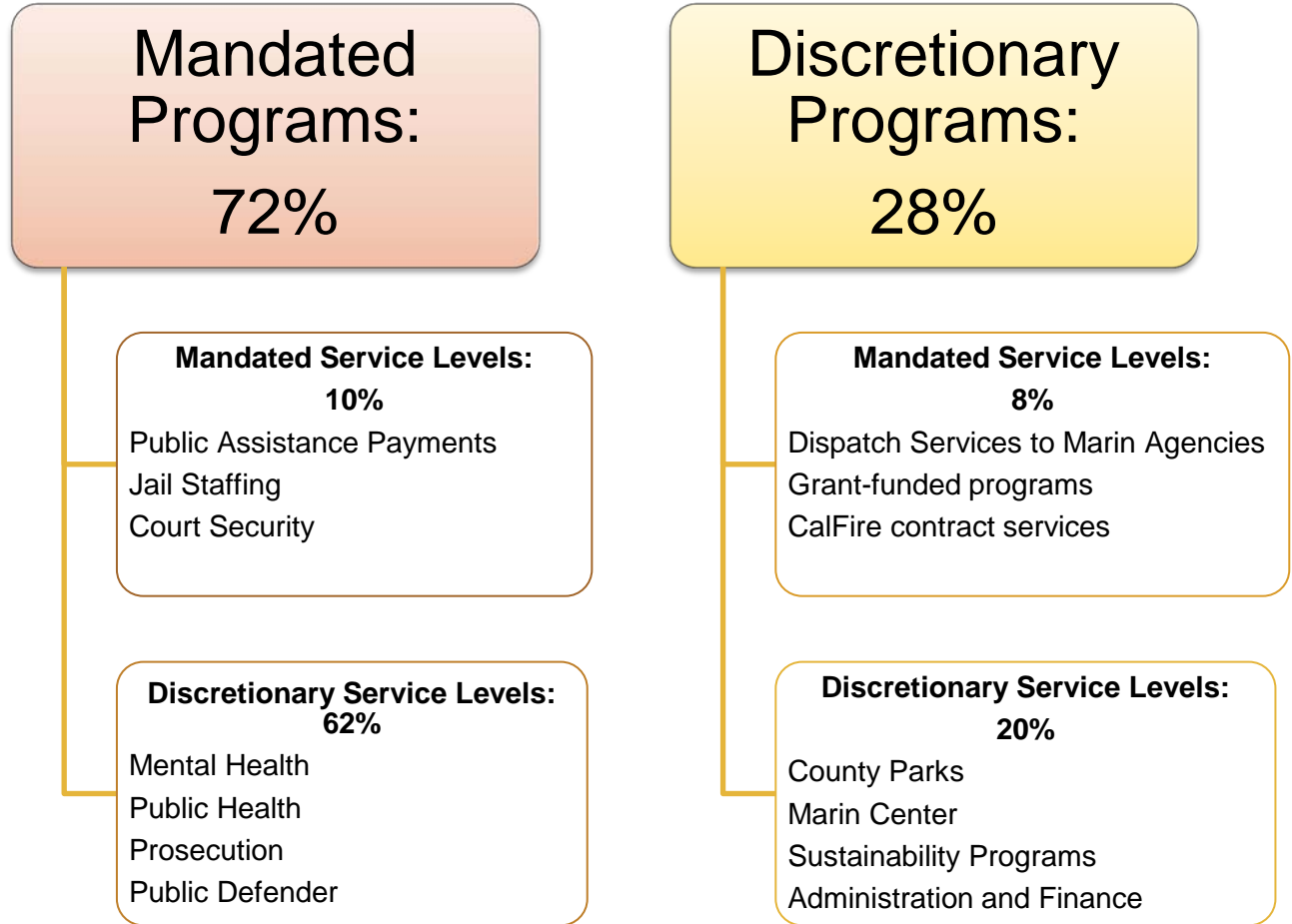
Slide 13



MANDATORY VS DISCRETIONARY

OVER 70% OF THE COUNTY BUDGET IS MANDATED

Slide 14



PROPOSED NEW ONGOING EXPENDITURES

Slide 15

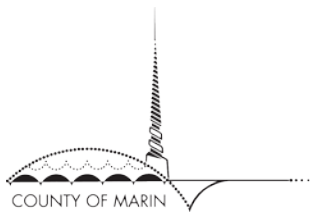
Initiatives	Funding
Road maintenance and improvement	\$1,000,000
Enhanced psychiatric emergency services	600,000
Homeless services	400,000
IST strategic plan implementation	500,000
Traffic congestion management program	500,000
Total New Ongoing Expenditures	\$3,000,000

PROPOSED ONE-TIME EXPENDITURES

Slide 16

Initiatives	Funding
Road improvements	\$6,000,000
Pension rate stabilization reserve	1,000,000
Affordable Housing Trust	1,000,000
Mental health transitional housing	525,000
Climate Action Plan implementation	500,000
Affordable housing – landlord incentive program	450,000
Preschool and childcare bridge funding	250,000
Pesticide education outreach	100,000
One-time budget change proposals (BCP's)	2,175,000
Total One-Time Expenditures	\$12,000,000

Slide 17



ONE-TIME BUDGET CHANGE PROPOSALS (BCP'S)

GENERAL FUND - DEPARTMENTAL

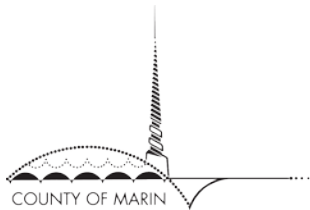
Department	BCP's	FY 2016-18 Funding
Community Development Agency	-Planning support	\$295,000
	-Urban Streams Coordinator	200,000
Cultural Services	-Strategic initiatives	400,000
	-Sound board replacement	50,000
Sheriff	-SCBA replacement	110,000
	-Video conferencing	20,000
Farm Advisor	-Community education programs	70,000
	-Food Policy Council coordination	30,000
Total One-Time Department BCP's		\$1,175,000

ONE-TIME BUDGET CHANGE PROPOSALS (BCP'S)

GENERAL FUND - TECHNOLOGY

Slide 18

Technology BCP's	FY 2016-18 Funding
Online and mobile access	\$278,000
Cyber security	200,500
Workforce and customer service	521,500
Total One-Time Technology BCP's	\$1,000,000



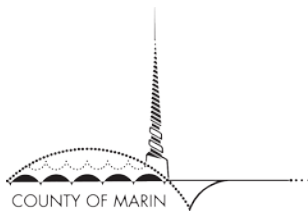
ONGOING BUDGET CHANGE PROPOSALS (BCP'S)

NON-GENERAL FUND

Slide 19

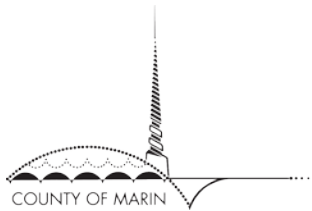
Department	BCP's	Annual Funding
Health and Human Services	Add 10.1 FTE in the Mental Health and Substance Use Services Division to expand capacity and integrate services, offset by increased Prop 63 MSHA and Medi-Cal revenue*	\$1,319,676
Marin County Free Library	Add Library Technology Assistant II for Link Plus at all locations and Librarian for teen services	182,500
Marin County Parks	Add 4.3 FTE funded by Measure A revenues	543,750
Probation	Case management system funded by SB 678 revenues	224,750

**Approved April 2016*



County Administrator's Office
June Budget Hearings
06.20.16
marincounty.org/cao

SERVICE AREA SUMMARIES

A large, stylized graphic in the background of the slide, rendered in a light yellow color against a darker yellow background. It depicts a tall, thin building with a pointed top, resembling the Transamerica Pyramid, set against a backdrop of rolling hills and a dotted line representing a horizon or path.

COUNTY OF MARIN

HEALTH AND HUMAN SERVICES

SERVICE AREA OVERVIEW

- Divisions:
 - Planning and Administration
 - Mental Health and Substance Use Services
 - Public Health Services
 - Social Services

Slide 21

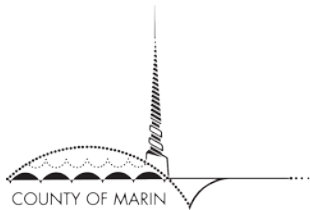


HEALTH AND HUMAN SERVICES

SERVICE AREA OVERVIEW

Slide 22

Health and Human Services	FY 2015-16 Approved	FY 2016-17 Proposed	FY 2016-17 Change	% Change
Revenues	128,930,355	130,411,576	1,481,221	1.1%
Expenditures	175,622,840	176,663,893	1,041,053	0.6%
Net County Cost / Use of Fund Balance	46,692,485	46,252,317	(440,168)	(0.9%)
Full-Time Equivalent	632.78	643.27	10.49	1.7%



HEALTH AND HUMAN SERVICES

RECENT ACCOMPLISHMENTS

Slide 23

- Began development of first HHS Strategic Plan
- Enrolled and maintained 35,330 people on Medi-Cal
- Kept 532 formerly homeless people in permanent supportive housing
- Helped 146 families return to independent permanent housing through the rapid rehousing program
- Implemented new mental health crisis outreach teams
- Provided mental health and substance abuse prevention services to 10,000 county residents
- Assisted 1,680 job seekers to access employment and training services
- Provided healthy eating and active living interventions at high-risk schools

HEALTH AND HUMAN SERVICES

PERFORMANCE PLAN HIGHLIGHTS

Slide 24

- Expanding treatment programs to meeting growing demand for mental health and substance use services
- Implementing Homeless Outreach Team (HOT) program
- Improving Homeless Management Information System
- Enhancing access to healthy foods in low-income communities
- Reducing rates of accidental drug overdoses and binge drinking
- Increasing vaccination rates
- Providing appropriate care to the estimated 4,000 undocumented residents with no healthcare coverage
- Implementing Phase I on a Health Information Exchange to connect HHS with community clinics

PUBLIC SAFETY

SERVICE AREA OVERVIEW

- Departments:
 - Child Support Services
 - District Attorney
 - Fire
 - Probation
 - Public Defender
 - Sheriff - Coroner

Slide 25

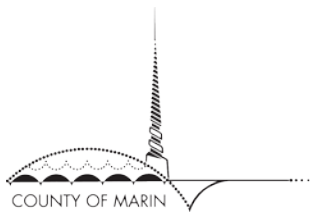


PUBLIC SAFETY

SERVICE AREA OVERVIEW

Slide 26

Public Safety	FY 2015-16 Approved	FY 2016-17 Proposed	FY 2016-17 Change	% Change
Revenues	66,549,722	67,447,657	897,935	1.3%
Expenditures	141,038,766	143,145,058	2,106,292	1.5%
Net County Cost / Use of Fund Balance	74,489,044	75,697,402	1,208,358	1.6%
Full-Time Equivalent	660.78	664.11	3.33	0.5%



PUBLIC SAFETY

RECENT ACCOMPLISHMENTS

Slide 27

- Upgraded the AlertMarin program for sending emergency notifications to Marin residents
- Completed an agreement to provide dispatch services for the Central Marin Police Authority
- Marin County Fire implemented a water rescue program
- Probation held the first “Wall of Change Ceremony” to recognize the positive changes of over 30 probationers
- Probation implemented Marin Turning Around Youth (M-TAY) to support offenders age 18-25
- The District Attorney co-chaired the Marin County Coalition to End Human Trafficking to develop a resource guide to assist victims of human trafficking
- The Sheriff acquired body worn cameras for deputies

PUBLIC SAFETY

PERFORMANCE PLAN HIGHLIGHTS

Slide 28

- Replacing and upgrading fire equipment and facilities
- Improving EMS and Fire response times
- Implementing an online crime reporting system
- Enhancing the Sheriff website and social media capabilities
- Providing culturally sensitive services to non-English speakers including offenders and their family members
- Delivering effective holistic rehabilitation services

COMMUNITY DEVELOPMENT AND PUBLIC WORKS

SERVICE AREA OVERVIEW

- Departments:
 - Community Development Agency
 - Department of Public Works

Slide 29



COMMUNITY DEVELOPMENT AND PUBLIC WORKS

SERVICE AREA OVERVIEW

Slide 30

CDA and DPW	FY 2015-16 Approved	FY 2016-17 Proposed	FY 2016-17 Change	% Change
Revenues	43,385,235	46,848,545	3,463,310	8.0%
Expenditures	62,322,608	70,075,836	7,753,228	12.4%
Net County Cost / Use of Fund Balance	18,937,373	23,227,291	4,289,918	22.7%
Full-Time Equivalent	324.53	337.03	12.50	3.9%

COMMUNITY DEVELOPMENT AND PUBLIC WORKS

RECENT ACCOMPLISHMENTS

Slide 31

- Completed the 2015 Climate Action Plan Update
- Completed vulnerability assessment for coastal areas under the Collaborating Sea-level Marin Adaptation Response Team (C-SMART)
- Held workshops to review policy options to preserve housing affordability
- Completed Marshall Community Wastewater System
- Resurfaced over 25 centerline miles of county roadways
- Worked with FEMA to reduce unincorporated property flood insurance rates by 15 percent
- Conducted community workshops to review plans for the Sir Francis Drake Boulevard rehabilitation project
- Secured federal grant funds for road improvement projects in Point Reyes and Muir Woods

COMMUNITY DEVELOPMENT AND PUBLIC WORKS

PERFORMANCE PLAN HIGHLIGHTS

Slide 32

- Completing the County's Fair Housing Assessment
- Implementing strategies to preserve affordable housing
- Preparing a multi-jurisdictional adaptation plan for sea level rise impacts
- Processing medical cannabis dispensary licenses
- Completing Civic Center Drive improvements
- Completing Civic Center roof and fire station assessments and designs
- Installing solar power systems and prioritizing other Climate Action Plan projects
- Identifying funding for flood control, watershed and sea level rise projects

COMMUNITY SERVICES

SERVICE AREA OVERVIEW

- Departments:
 - Agriculture, Weights and Measures
 - Marin County Free Library
 - Cultural Services
 - Marin County Parks
 - Farm Advisor

Slide 33

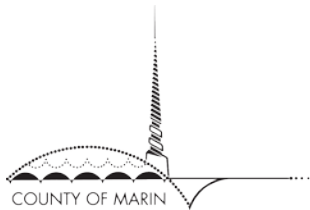


COMMUNITY SERVICES

SERVICE AREA OVERVIEW

Slide 34

Community Services	FY 2015-16 Approved	FY 2016-17 Proposed	FY 2016-17 Change	% Change
Revenues	30,534,523	34,257,602	3,723,079	12.2%
Expenditures	43,101,241	45,502,003	2,400,762	5.6%
Net County Cost / Use of Fund Balance	12,566,718	11,244,401	(1,322,317)	(10.5%)
Full-Time Equivalent	213.49	214.65	1.15	0.5%



COMMUNITY SERVICES

RECENT ACCOMPLISHMENTS

Slide 35

- Opened new South Novato Library branch
- Established a Veterans Resource Center at the South Novato library branch
- Completed the Road and Trail Management Plan
- Completed phase one of the Stafford Lake Bike Park
- Emphasized STEAM (Science Technology Engineering and Math) programming and provided 3D printing technology
- Acquired Schroeder Map collection and the Marin County Fair Archives at the Anne T. Kent California Room in the Civic Center Library
- 2015 Marin County Fair won the Merrill Award, a top honor from the Western Fairs Association

COMMUNITY SERVICES

PERFORMANCE PLAN HIGHLIGHTS

Slide 36

- Updating Parks website to enable online reservations and permitting
- Identifying and eliminating barriers to park and open space facilities
- Increasing and expanding early literacy programs to reach at-risk families and youth
- Increasing broadband and Wi-Fi speeds at all Library facilities
- Developing strategies and policies to support the success of the next generation of Marin's farmers and ranchers
- Enforcing pesticide laws and regulations and providing outreach on how to reduce or eliminate pesticide use

ADMINISTRATION AND FINANCE

SERVICE AREA OVERVIEW

- Departments:
 - Board of Supervisors
 - County Administrator
 - Assessor – Recorder – County Clerk
 - County Counsel
 - Department of Finance
 - Elections
 - Human Resources
 - Information Services and Technology
 - Retirement

Slide 37



ADMINISTRATION AND FINANCE

SERVICE AREA OVERVIEW

Slide 38

Administration and Finance	FY 2015-16 Approved	FY 2016-17 Proposed	FY 2016-17 Change	% Change
Revenues	24,328,096	27,685,855	3,357,759	13.8%
Expenditures	76,775,363	82,527,085	5,751,722	7.5%
Net County Cost / Use of Fund Balance	52,447,267	54,841,230	2,393,963	4.6%
Full-Time Equivalent	374.08	376.30	2.22	0.6%

ADMINISTRATION AND FINANCE

RECENT ACCOMPLISHMENTS

Slide 39

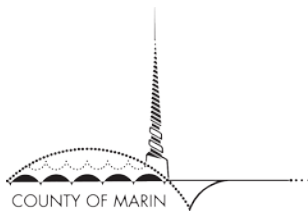
- Achieved AAA bond rating while also refinancing bonds to generate \$25.5 million for facility improvements
- Reduced unfunded retiree liabilities by \$243 million over the past 3 years
- Began implementation of 5 Year Business Plan 2015-2020 and IST Strategic Plan
- Continued implementation of the enterprise resource system replacement project
- Implemented payment of postage for vote by mail ballots
- Delivered mobile accessibility for property tax bills, food inspections, voter dashboard, and County Fair app
- Adopted a pharmaceutical take-back and disposal ordinance
- Adopted medical cannabis ordinance

ADMINISTRATION AND FINANCE

PERFORMANCE PLAN HIGHLIGHTS

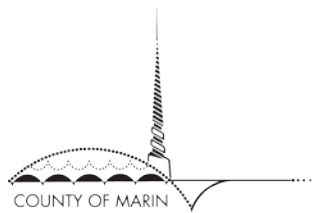
Slide 40

- Implementing the new enterprise resource system
- Managing priorities and resources of the [5 Year Business Plan](#) and IST Strategic Plan
- Enhancing online and mobile application services
- Addressing recruitment challenges and attracting a more diverse applicant pool
- Coordinating countywide equity initiatives
- Establishing a countywide information technology security culture and ensuring data security
- Transitioning to new voting machines



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PROPOSED / FY 2016 - 2018 BUDGET

THANK YOU!



COUNTY OF MARIN