

COUNTY OF MARIN



COMPREHENSIVE ANNUAL FINANCIAL REPORT

For Fiscal Year Ended June 30, 2019

Photos: Top Left-Marin County Civic Center gold spire by Scot Zimmerman; Top Right-View from Mount Tamalpais by Margie Roberts (Department of Finance); Bottom Left-Marin County Civic Center behind lagoon by Scot Zimmerman; Center-Butterfly & Sage by Kathy Isaacs (Department of Finance); Bottom Right-Tomales Bay view from Inverness by Kimi Anderson (Health & Human Services)

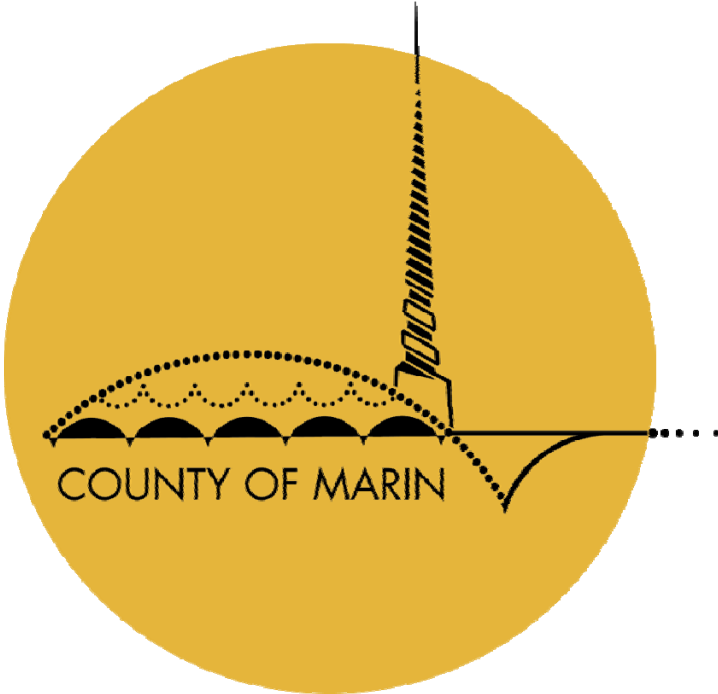


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COUNTY OF MARIN, CALIFORNIA

COMPREHENSIVE ANNUAL FINANCIAL REPORT

YEAR ENDED JUNE 30, 2019



County of Marin
Department of Finance

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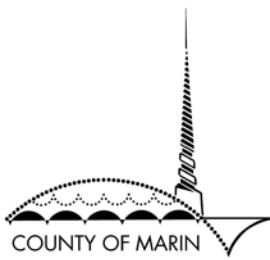
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INTRODUCTORY SECTION

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DEPARTMENT OF FINANCE

Excellent and responsive fiscal leadership.

December 31, 2019

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To the Honorable Members of the Board of Supervisors,
Citizens of the County of Marin, California:

We are pleased to present the County of Marin's Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2019. County of Marin employees remain committed to reach and maintain the highest possible standards in financial reporting now and in the future.

This report was prepared by the County of Marin's Department of Finance in conformance with the principles and standards for financial reporting set forth by the Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP). Recommended guidelines by the Government Finance Officers Association (GFOA) of the United States and Canada were also followed.

California law requires that every local government publish a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2019.

Management assumes full responsibility for the completeness and reliability of the information contained in the CAFR, based upon a comprehensive framework of internal control established for this purpose. As the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free from material misstatement. Management asserts that, to the best of our knowledge, the information presented in this report is accurate in all material respects and presents fairly the financial position of the various funds and component units of the County of Marin, including all disclosures necessary to understand the County's activities.

The County's financial statements have been audited by Clifton Larsen Allen, LLP, a registered public accounting firm. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended June 30, 2019 are fairly presented in conformity with GAAP and are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor rendered an unmodified ("clean") opinion on the County's financial statements for the fiscal year ended June 30, 2019. The independent auditor's report is presented in the first component of the financial section of this report.

The CAFR represents the culmination of all budgeting and accounting activities engaged in by management during the fiscal year. GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of a Management's Discussion and Analysis (MD&A), which is presented after the independent auditor's report. This letter of transmittal is designed to complement the MD&A, and as such, should be read in conjunction with it.

PROFILE OF THE GOVERNMENT

The County of Marin is one of the nine counties in the San Francisco Bay Area and was established in 1850 as one of California's original 27 counties following the adoption of the Constitution of 1849. The County of Marin currently occupies 520 square miles and includes 11 incorporated cities and towns: Belvedere, Corte Madera, Fairfax, Larkspur, Mill Valley, Novato, Ross, San Anselmo, San Rafael, Sausalito, and Tiburon. The County is linked to San Francisco by the Golden Gate Bridge to the South, Sonoma County to the North, San Pablo Bay and San Francisco Bay to the East, and the Pacific Ocean to the West. Most of the County's 262,879 residents live along the eastern side, with a string of communities running along the San Francisco Bay. The rural coastal corridor and inland valleys feature vast acreage of land in agricultural production, as well as open space for tourism and recreation. Some of the notable attractions that draw visitors to Marin County and its cities and towns include the Golden Gate Bridge, the Marin Headlands, Mount Tamalpais, Muir Woods, and the Point Reyes National Seashore.

As a general-law county, Marin County is a geographic and political subdivision of the State of California. Under the state constitution, counties are required to provide health care, welfare, and criminal justice programs, and enforce state and federal laws. These services are provided to all residents within the county's jurisdiction. The County's principal functions include seven major areas: general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation and cultural services. In many cases, the minimum level of services, administrative guidelines, and the power of a county to provide these services are defined by state law.

POPULATION BY JURISDICTION

Area	Population	% of Total
Unincorporated	69,343	26%
San Rafael	60,046	23%
Novato	54,115	21%
Mill Valley	14,675	6%
San Anselmo	12,902	5%
Larkspur	12,578	5%
Tiburon	10,047	4%
Corte Madera	9,362	4%
Fairfax	7,721	3%
Sausalito	7,416	3%
Ross	2,526	1%
Belvedere	2,148	1%
Total	262,879	

California Department of Finance, January estimate for 2019

In addition, Marin County provides regional services, such as libraries, parks and open space preserves, performing arts facilities, weights and measures inspection, and pesticide regulation. The County also provides municipal services in unincorporated areas, such as police and fire protection, building inspection, and road maintenance. As illustrated in the chart to the right, the unincorporated area, for which the County of Marin provides municipal services, represents 26% of the total County population. The rest of Marin County's residents receive services from one of the 11 different municipal governments within the County.

The central and most visible location of Marin County government is the Marin County Civic Center in San Rafael, which was designed by Frank Lloyd Wright and on the National Register of Historic Places. The Civic Center is home to a public library as well as many other County services. It also houses the Hall of Justice, which includes court facilities and public safety departments. Other County facilities and services are located throughout Marin County.

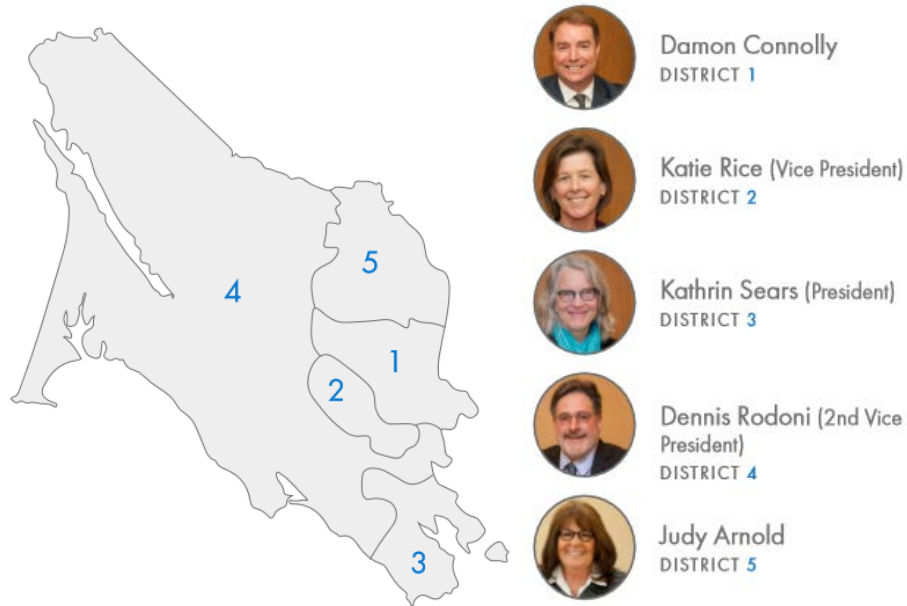
Board of Supervisors

The County has five districts that are approximately equal in population with boundaries adjusted every ten years following the latest United States census. Under California's Constitution and laws, the five members of the Marin County Board of Supervisors serve as the legislative and executive body of county government. The members are elected by district based on population, as required by state law, and are required to live in the district they represent. Supervisors are elected on a non-partisan basis and serve for a term of four years. Supervisors also elect a President, Vice President, and Second Vice President annually among themselves. The Board adopts policies, establishes programs, appoints non-elected department heads, and approves annual budgets for all County departments.

The Board of Supervisors also serves as the governing board for several special districts, including the Open Space District, Flood Control District, Housing Authority, and Transit District. Each special district is distinct from the County and has separate roles, budgets, and staff. Supervisors also serve on regional agencies and as ex-officio members on the boards of County service districts.

The current Marin County Board of Supervisors and their corresponding districts is illustrated below:

SUPERVISORIAL DISTRICT MAP



The Board meets on Tuesdays in the Board Chambers of the Civic Center to discuss and vote on all County policy items. The Board's meeting schedule and agenda are posted weekly on the Board of Supervisors website, located at www.marincounty.org. Audio and video broadcasts of Board meetings (both live and archived) are also available online.

Organizational Structure

The County organization is divided into five functional service areas that represent general categories of service to County residents:

- Health and Human Services
- Public Safety
- Administration and Finance
- Community Development and Public Works
- Community Services

These service areas are composed of 22 separate departments. Majority of the departments are directed by officials appointed by the Board of Supervisors, while the Assessor-Recorder-County Clerk, Sheriff-Coroner, and District Attorney are elected by residents to serve a four-year term. As a result of the passage of Measure B in November 2008, the elected offices of the Auditor-Controller and Treasurer-Tax Collector were consolidated into an appointed Director of Finance position.

Boards and Commissions

The Board of Supervisors has established advisory boards, committees and commissions to which it appoints residents to serve. The purpose of these appointed boards, committees and commissions is to provide opportunities for members of the community to participate in and act on matters of public concern. Some commissions are discretionary while others are mandated by state statute. Each commission represents the constituents of a specific issue, policy or program focus.

ECONOMIC OUTLOOK

The economic outlook for the State, according to the California Fiscal Outlook, continues to see steady wage and salary growth, in large part due to record-low unemployment. With a limited number of unemployed Californians looking for jobs, the pace of job growth has slowed consistently each year since 2015 and is expected to continue through 2020.

The housing market is expected to continue weakening as home price growth has slowed year-over-year, reflecting the rising supply of homes for sale, tighter mortgage lending, and higher interest rates. Uncertainties about the stock market, alongside current trade disputes, continue to cloud the overall strong economy.

Over the past 70 years, economic expansions have averaged approximately five years. As of December 2019, the current economic expansion is now in its 11th year - the longest sustained economic recovery in modern history. Nationally, most economic indicators are strong. Gross domestic product increased at an annual pace of 1.9 percent in the third quarter of the year after rising at around a 2.5 percent rate last year and in the first half of this year. The moderate third-quarter reading reflects weakness in business investment, which has been restrained by a sluggish growth abroad and trade developments. These factors have also weighed on exports and manufacturing. In contrast, household consumption has continued to rise solidly, supported by a healthy job market, rising incomes, and favorable levels of consumer confidence. The consensus among professional economists (according to a collection of forecasts compiled by Moody's Analytics) is that the U.S. economy will continue to grow in the coming years, although at a somewhat slower pace than in recent years.

However, State budget risks include continued federal uncertainty, slowing global growth, federal deficits, falling home ownership, increased student loans, continued natural disasters, and an aging population. Risk to this year's economic outlook has increased compared to other recent years, as certain economic data points that previously have been key indicators of the state's economic health have weakened in 2019. This includes data on housing markets, trade activity, new car sales, and business start-up funding. The Federal Reserve recently took actions to stimulate the economy by reducing borrowing costs for consumers and businesses. These actions could help improve the trajectory of the economy, however, there likely is greater risk in the economic outlook for FY 2020-21 than in previous cycles.

Despite a strong local economy and a relatively stable fiscal outlook for the State, the County continues to see slowing growth in local revenues. This is a function of the County's financial structure, with nearly 40 percent of its discretionary revenue coming from local taxes. Since the County is primarily funded by property tax revenue, the County's fiscal outlook is closely linked to changes in local assessed property values, as well as federal and state policies and their respective funding priorities.

Federal Policy Considerations

Approximately 40 percent of the County's budget is comprised of federal revenues or state matching revenues. With recent and potentially additional federal policy revisions, the County remains at risk of reduced ongoing funding and stability of safety net programs. The President's FY 2020 budget includes proposals that would result in significant reductions in spending over the next ten years, including over \$1.0 trillion of cuts to nondefense discretionary spending. Over the next decade, the budget proposal calls for implementing significant cuts to key programs, including about \$660 billion from repealing and replacing the Affordable Care Act (ACA); \$645 billion in other health care cuts, including Medicare reforms; and \$330 billion from reductions in and reforms to various safety net programs. While these are only Administration proposals, and much negotiation remains, the County is concerned with continued federal proposals to scale back on safety net programs for our most vulnerable residents.

In addition to funding challenges for safety net programs, federal policy changes are a concern for Marin. As a coastal county drastically affected by sea level rise and working to be more environmentally sustainable, the County opposes federal efforts to slow or reverse efforts to mitigate climate change – including any proposals to allow offshore drilling. The County will continue to oppose immigration policy efforts that would eliminate pathways to full and equal citizenship, restrict the rights of immigrants, break

up families, or build a wall along the southern border. The County strongly supports restoration of the Deferred Action for Childhood Arrivals (DACA) program and opposes any rollback on ACA commitments, including proposals to shift to a block grant or per-capita funding system for Medicaid funding to states. In Marin alone, more than 50,000 residents benefited from new or expanded ACA coverage, about 20 percent of the population. Finally, with the disastrous North Bay fires, most recent of which was in October 2019, the County encourages federal efforts and funding related to disaster preparedness and to help manage fire risk, which includes approximately 100,000 acres of federal responsibility areas in the Golden Gate National Recreation Area, Muir Woods National Monument, and the Point Reyes National Seashore.

State Policy Considerations

With more than a decade of economic expansion, coupled with deliberate legislative action to put the budget on better footing, the California budget is in good condition. The Governor's May Revise projected short-term revenues \$3.2 billion higher than January, but most of the increase is constitutionally obligated to reserves, debt repayment, and schools. Though the short-term forecast is relatively positive, projected slower economic growth is leading to a lower forecast in out-year revenues – about \$1.6 billion lower in FY 2022-23, as compared to the previous January forecast.

The Governor noted that a balanced budget under even a moderate recession scenario would be a significant challenge, notwithstanding a projected \$16.5 billion Rainy Day Fund next year. With 70 percent of State revenues consisting of volatile personal income tax revenues, highly correlated with the state of the economy, any slowdown will have a dramatic impact on State revenues.

The FY 2019-20 Enacted Budget maintains proposes increased funding for the In-Home Supportive Services (IHSS) Rebench Maintenance of Effort (MOE), acknowledging that much of the program's costs are beyond counties' ability to control.

The budget also proposed \$650 million in one-time investments focused on homelessness, including \$275 million set aside strictly for counties; \$100 million reserved for local Continuums of Care; and \$275 million reserved for the state's 13 largest cities (none in Marin). The Governor added flexibility by allocating all funds up-front versus requiring back-end milestone achievement. Eligible uses were expanded to include hotel/motel conversions, traditional and nontraditional permanent supportive housing, rapid rehousing, and jobs programs.

The enacted budget also includes \$750 million in one-time funding to increase housing production, but with some policy changes. \$250 million is available for technical assistance and staffing to encourage housing production, but school districts and county offices of education are added as qualified entities for a portion of the funding for teacher housing. \$500 million in incentive money is included to meet housing-related goals established in regional housing action plans, but these funds are repurposed for State Infill Infrastructure Program grants. While \$500 million is available to expand the state tax credit program, these funds now may be used for preservation projects to maintain existing housing stock, in addition to new housing production.

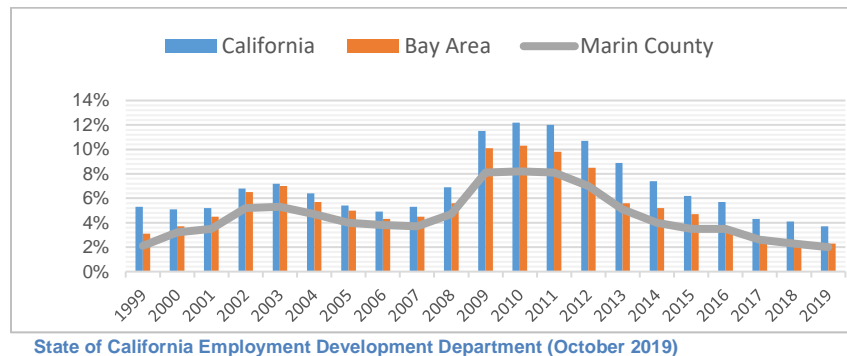
Finally, The County is pleased to see increased investment in early childhood education and preschool programs. \$130 million is added for childcare costs, including a proposed new \$80 million dedication of Proposition 64 revenues from the sale of cannabis. While 30,000 additional childcare slots are maintained from January's proposal for full-day, full-year access to state preschool to all eligible low-income four-year old children, the release date for the first 10,000 slots was moved to April 1, 2020 and release of the final 20,000 slots was postponed with a date to be determined. These postponements are due to the slower out-year revenue growth projected in the May Revision.

Financial Indicators

Economic indicators for Marin County are positive. In terms of unemployment and personal income measures, Marin remains ranked among the top counties in the state. The housing market is strong, particularly in terms of median sales prices, and Marin continues to be one of the healthiest counties in the State.

Employment:

Unemployment rates in both the State and County have declined steadily over the past few years. By October 2019, Marin County's unemployment rate fell to the second lowest in California at 2.0% (not seasonally adjusted), which continues to be lower than the State's rate of 3.7% and the national rate of 3.6%. The chart below illustrates Marin County's relatively low unemployment rate compared to the Bay Area and California from 1998 through 2018.



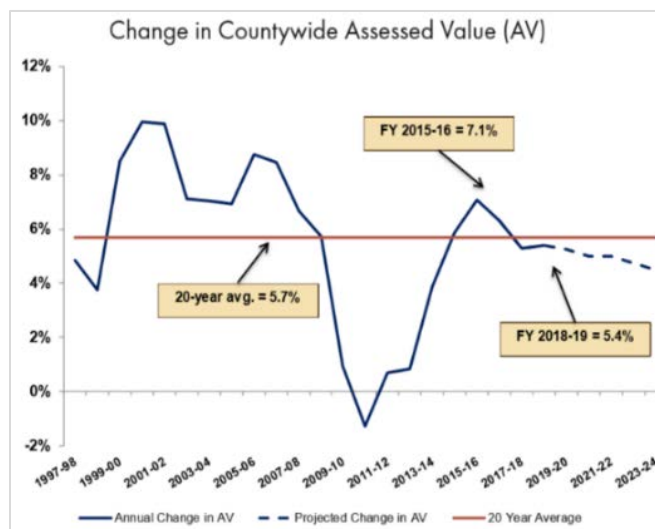
Real Estate:

Property tax revenue is the County's largest source of discretionary revenue. Accordingly, the health of the local real estate market and the associated changes in assessed property values are key indicators of the County's financial outlook.

Because of Proposition 13 limitations and relatively low levels of new construction, the County Administrator's Office projects a 5.25 percent growth rate for countywide assessed value in FY 2019-20, which is approximately 1.5 percent lower than the statewide average.

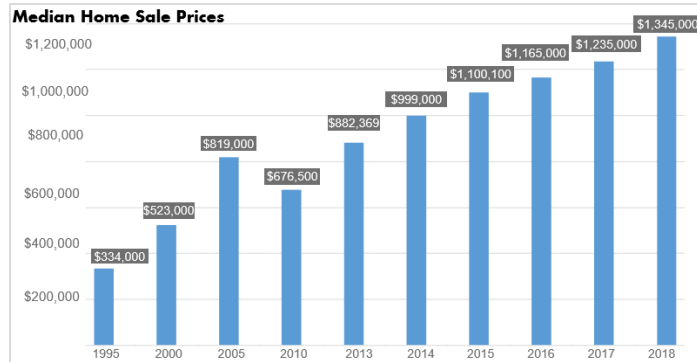
As the figure below illustrates, recent annual growth in assessed value peaked in FY 2015-16 at 7.1 percent, and since then has steadily declined. Based on these trends, and in collaboration with the County Assessor, it is projected that there will be a continued gradual slowdown in annual growth rates over the next five years.

The housing market remains strong, with median home sale prices reaching record highs. The median sales price of a single-family home in Marin rose 9 percent, from \$1.235 million in 2017 to \$1.345 million in 2018, although the number of units sold decreased by nine percent to 2,952.



Affordability continues to decline in Marin and across the entire Bay Area. The California Association of Realtors' Traditional Housing Affordability Index (HAI) measures the percentage of households that can afford to purchase a median priced home in the state and regions of California. The housing affordability index for the San Francisco Bay Area was 29 as of the quarter ending in September 2019, as compared to the County's affordability index of 22. This means that only 22% of households in Marin County could afford to purchase a median-priced home within the County. The U.S. index was 56 and the State's was 31 for the quarter ending September 2019. This index indicates that the County is one of the most unaffordable places for housing in the nation, State, and Bay Area.

The chart below demonstrates the median sale price for detached and attached single-family homes in Marin for the last twenty years.



Marin County Assessor, 2017

LONG-TERM FINANCIAL PLANNING

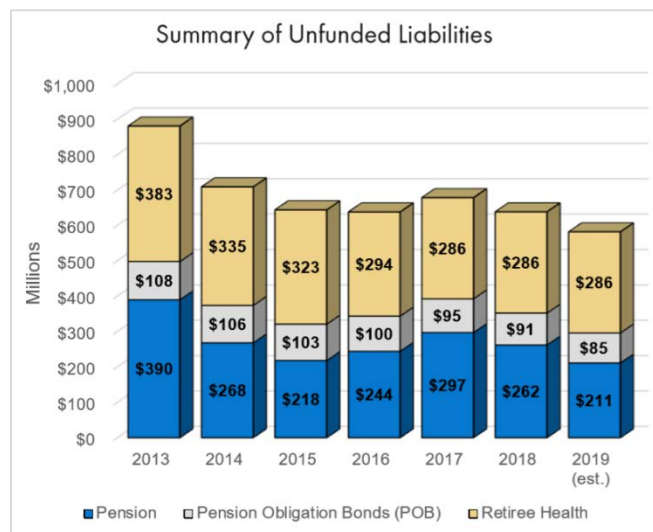
Reducing Unfunded Pension and Retiree Health Obligations

Personnel costs represent over 60 percent of the County expenditure budget. In 2017, the Marin County Employee Retirement Association (MCERA) Board reduced the annual investment return assumption from 7.25 percent to 7.00 percent. That decision was expected to cost the County up to \$4 million annually. However, much of the increased cost was offset by better-than-expected investment returns in FY 2016-17 and FY 2017-18, as well as updated actuarial assumptions for mortality rates and other demographic assumptions.

The County remains committed to fully budgeting and funding its annual required contributions to both pension and retiree health benefits. Over the past few years, the County has established an irrevocable trust for retiree healthcare benefits which now has a balance of over \$100 million, created a pension rate stabilization reserve, and made accelerated discretionary payments to pay down unfunded retiree liabilities.

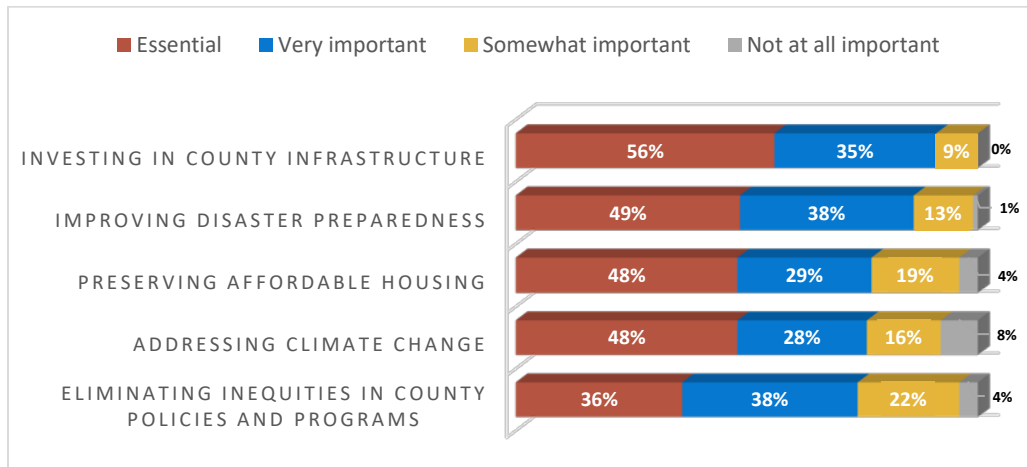
The County will contribute an additional \$1.1 million to the pension stabilization reserve to bring the balance of the reserve to \$10 million. This reserve can be used to offset volatility in pension rates and help the County address future pension increases in a thoughtful manner and avoid short-term service reductions.

As reflected in the image at-right, these actions, along with healthy investment earnings, have reduced the County's total unfunded retiree obligations by over \$300 million since 2013, and are among the primary factors in the County's 'AAA' credit rating.



ONGOING PRIORITIES

The County remains on solid financial footing. To be a responsive government, the County must continue to understand major trends, adapt to new community needs, and plan for future uncertainties. With each two-year budget cycle, the County assesses the community's top priorities. A recently the County conducted a resident survey, which affirmed the County's focus on the current community priorities. As show in the graphic below, 75 percent of the community agreed these were all "essential" or "very important," with 90 percent agreeing that investing in County infrastructure and improving disaster preparedness were the most critical priorities of the County. Results of the survey are available on the County's website at www.marincounty.org/residentsurvey. The County will continue to engage the community to refine and enhance our focus on these priorities.



Investing in County Infrastructure

Providing quality County facilities and road maintenance is a vital component of local government service. While we are fortunate to own many of our County facilities, more than half of the County's 44 buildings are over 20 years old and need significant repair. The County's space portfolio contains approximately 1.4 million square feet of owned major facilities and approximately 87,000 square feet of leased facilities. Facilities include the national and state historic landmark Marin County Civic Center designed by architect Frank Lloyd Wright and the recently acquired 1600 Los Gamos Drive, among others.

The County also maintains over 420 miles of roads in unincorporated areas and the current pavement condition index (PCI) is 65. The County's recent investments in road improvements have resulted in a significant increase in PCI for County-maintained roads. However, despite the recent investments and improved PCI scores, deferred road maintenance is currently estimated to be \$70 million.

The Road Repair and Accountability Act of 2017 (SB 1) has increased statewide gas taxes to create additional ongoing revenue for County road improvements. This ongoing revenue source is critical to maintaining progress toward improving pavement conditions, especially as construction costs continue to rise. Marin County voters also recently approved an extension of the Measure AA sales tax, which will provide approximately \$1.7 million in annual revenue for road improvements and transportation enhancements.

In addition to our roads, there is currently over \$150 million in deferred maintenance for County-owned buildings and facilities. High priority facility needs have been identified that total over \$80 million, including the Woodacre Fire Station and Fire Headquarters, the Marin Center, and the Civic Center General Services Administration (GSA) Building. In order to address the significant costs, the County aims to achieve a long-term financing strategy to contribute \$40 million to the facility reserve over the next five years. When

opportunities arise, the County will look to leverage this reserve and other funds to rehabilitate or improve facilities that provide key services to the community. County staff are also exploring the expansion of residential behavioral health services at the County's 920 Grand Avenue facility in San Rafael, increasing annual investments in the social services facility on 120 N. Redwood, and planning for improvements to parks and libraries.

Preserving Affordable Housing

Preserving affordable housing is one of the top priorities for the County, and respondents of the resident survey concur. Home prices and rents are becoming increasingly unaffordable for many residents and County employees. Over the past three years, the County has pursued a variety of initiatives to preserve and enhance affordable housing, including the investment of nearly \$6 million to help create or preserve up to 240 affordable housing units.

In December 2018, the Board approved an ordinance requiring landlords to provide reason, or a just cause, before evicting a renter in the unincorporated areas of Marin. The Board also expanded a fee waiver program to encourage the creation of both accessory dwelling units (ADUs) and junior accessory dwelling units (JADUS) through 2019. The County also recently entered into a new voluntary compliance agreement (VCA) designed to improve local fair housing choice and to result in more affordable housing options. One of the provisions of the VCA is for the County to facilitate the creation of at least 100 units of affordable housing available to families outside areas of racial or ethnic concentrations.

In January 2019, the Board allocated an additional \$4.1 million from its General Fund to support the acquisition, preservation and development of more affordable housing, including a \$3 million one-time contribution to the Affordable Housing Trust Fund, for the purpose of purchasing and rehabilitating the Coast Guard housing in Point Reyes Station. The County continues to provide funding support for the Landlord Partnership program, a partnership between the County and the Marin Housing Authority to revitalize Golden Gate Village, as well as funding for mandatory mediation for rent increases above five percent, and enhanced inspections of multi-family housing units.

Homelessness in Marin remains a top priority for the County, with a goal of ending chronic and veteran homelessness by the end of 2022. With data showing that people who are chronically homeless will have a life expectancy 25 years less than their housed peers, the County's goals are to reduce barriers to access, revamp outreach programs, and better connect people who need intensive services with the appropriate housing.

The most recent "point-in-time" count of homeless residents in January 2019 reflected a reduction in homelessness of 28 percent over the past two years. In partnership with neighboring jurisdictions and community-based organizations, 128 chronically homeless residents have been housed since 2017.

Progress towards reducing homelessness in Marin has been the result of many factors, including new programs and partnerships with community-based organizations and law enforcement. The 'Housing First' model prioritizes the most vulnerable people experiencing homelessness and provides permanent housing before offering services. The Coordinated Entry program has helped simplify the process for clients to receive services by streamlining the intake, assessment and referral process, and the County's partnership with the Marin Housing Authority provides up to 50 new permanent supportive housing beds per year by pairing Section 8 vouchers with Whole Person Care and behavioral health services.

The County's efforts toward reducing homelessness will be supported with County investments and over \$9.0 million in state and federal funds in FY 2019-20, including \$4.8 million from California Business, Consumer Services and Housing Agency for homelessness programs and \$4.5 million from the U.S Department of Housing and Urban Development's competitive Continuum of Care Program. The state funding is a Homeless Emergency Assistance Program (HEAP) grant designated to two County partners: Homeward Bound of Marin will use \$4.5 million to assist with the redesign of its Mill Street Center in San Rafael, adding 32 permanent supportive housing beds, and St. Vincent de Paul will use \$300,000 for a

diversion pilot program that will provide newly homeless people with immediate assistance to end their housing crisis.

Addressing Climate Change and Sea Level Rise

The County's 2015 Climate Action Plan update established reduction targets for municipal greenhouse gas emissions. Over the past three years, local municipal actions have included energy efficiency improvements to County-owned buildings and facilities, increased fuel efficiency and alternative fuel vehicles in the County fleet, reduced water usage and waste production from County facilities, and reduced emissions from County employees' daily commute. In 2017, the County switched all electrical utility accounts to MCE "Deep Green" renewable energy program. These actions have reduced the County's annual carbon emissions by more than 2,270 tons and have enabled the County to achieve its 2020 municipal emissions reduction target two years ahead of schedule.

The budget includes funding to support efforts to address sea level rise and reduce our carbon footprint. Over the next fiscal year, DRAWDOWN: Marin will develop emissions reduction and sequestration strategies that will be incorporated into the County's next Climate Action Plan and Countywide Plan update. The County has earmarked fund to provide additional support for BayWAVE staff and \$500,000 to fund projects across the county that help mitigate or adapt to sea level rise, as well as funding to expand the Structural Elevation Program which assists homeowners in accessing grant funding to make their homes more resilient to flooding and sea level rise.

The County continues to support reduced vehicle emissions by replacing its aging fleet with hybrid vehicles and by utilizing grant funds to install electric vehicle charging stations on the County's facilities. In October, we added 41 EV charging stations at the Civic Center and we are currently working with PG&E to install an additional 22 charging units at 1600 Los Gamos. The County's fleet now includes over 70 hybrid vehicles and 15 electric vehicles. Ongoing funding for the RideGreen commute alternatives program continues to encourage and incentivize employees to use public or human-powered transportation to get to and from work and currently averages 255 participants per month.

Additional funding will go toward coordination of a program to reduce the use of single-use utensils in food service businesses. Various County departments and community partners will work to develop a multi-tiered program to support the drafting and implementation of this ordinance.

Improving Disaster Preparedness

The past few years have shown that wildfires are a growing threat for all California communities. Since fire knows no jurisdictional boundaries, the County is working with cities, towns and other fire agencies to explore a countywide wildfire prevention program that enhances protection for all Marin residents. Additionally, a partnership between Marin County Fire and Marin County Parks adds an additional fire crew for the next two years to enhance vegetation management efforts on open space lands throughout the County.

County residents also face new threats in the form of sea level rise and climate change. The County proclaimed a local state of emergency on February 15, 2019 because of the severe impacts of storm damage largely focused in the baylands of eastern Novato, directly south of Highway 37. The County has prioritized climate change adaptation in recent years and is assessing current and future effects of sea level rise, including a focused assessment of Highway 37 between Highway 101 and the Petaluma River to help recommend improvements that will increase resiliency to the flood-prone corridor.

The importance of broad and effective resident communication has never been greater. When asked to rate the Board's five current budget priorities by importance, nearly 90 percent of respondents prioritized disaster preparedness as an essential or a very important priority. Alert systems such as Alert Marin, Nixle and other tools are critical to resident safety and ongoing efforts are needed to increase the number of subscribers and to coordinate the messaging of the various alert services. Communication with the public

(x)

can save lives in the event of a disaster and can also help inform and educate residents about how to prepare and mitigate risks. Broad and effective resident communication can help ensure that residents maintain defensible space around homes through responsible vegetation management and keep driveways and roads clear to ensure access by first responders during a wildfire.

This past fall, Pacific Gas and Electric expanded its Public Safety Power Shutoff (PSPS) program into the Bay Area, including Marin – as a precautionary measure to help reduce the risk of wildfires by turning off electricity in the interest of public safety if certain conditions are met. The PSPS program will become part of our “new normal” as accelerating climate change has led to larger, costlier, and more frequent wildfires in the state than ever before, burning almost year-round. The County has prioritized improvements to public communications for emergency services, as well as committed funding for one-time emergency preparedness initiatives.

Prioritizing Racial Equity

The Board of Supervisors has defined equity as just and fair inclusion in which everyone – including members of all racial and ethnic groups – can participate, prosper, and reach their full potential. Equity gives all people a chance in life despite historic patterns of racial and economic exclusion. The County will evaluate policy decisions through a racial equity lens to ensure that marginalized communities are not negatively impacted.

One important step to address historical disparity in Marin is to establish and align departmental equity initiatives with Board of Supervisors’ goals and set measurable outcomes to evaluate the success of those initiatives. In 2019, the County created and hired an Equity Director to lead equity initiatives and develop stronger community partnerships. The Director will develop a racial equity tool that will be used to evaluate policy impacts on the community and will partner with County employees, focusing on both internal equity initiatives and equitable service delivery in Marin, to develop an equity ecosystem.

In this coming year, the Equity Director, in collaboration with the County Administrator’s Office and Health and Human Services (HHS), will work to implement the HHS racial equity plan, will partner with county departments and nonprofit agencies to develop a robust equity and jobs initiative focusing on internships and apprenticeships, and will continue to work in partnership with other local jurisdictions through GARE (Government Alliance on Race and Equity). Marin County’s focus on equity is intensifying and partnerships across the organization will be required in order to make needed structural changes.

PERFORMANCE MANAGEMENT

New this year is the County’s performance management system, called ‘Marin Compass,’ which incorporates resident input to measure progress towards our community’s goals. The enhanced focus on continuous improvement, data collection and engagement with our employees and the community are critical components in the new performance management program.

With community engagement as a core element of the Marin Compass, the County conducted a resident survey for the first time since 2009. Conducted through the National Research Center (NRC), the survey’s central aim was to assess whether the Board of Supervisors’ budget priorities were consistent with those of the community it serves, and to benchmark Marin’s results among other counties and communities nationwide. Collecting and sharing data online is a key focus for 2019 and the years ahead.

County departments are hard at work ensuring alignment with their respective missions, strategies and actions. By the close of this fiscal year, departments will have identified data that measures progress on their most important work. This data will be publicly available on the County’s open data site, which will detail qualitative and quantitative data. In FY 2019-20 we will also focus on identifying cross-departmental initiatives.

RELEVANT FISCAL POLICIES

Balanced Budget

The annual budget must balance resources with expenditure appropriations (Government Code §29009). The Board requires the County Administrator's Office, in coordination with the Department of Finance, to ensure that expenses are controlled in such a manner that department budgets are not expended above the levels that are appropriated in the annual budget or beyond that which the County has the funds to pay.

Use of "One-Time" Funds

The Board expects that one-time revenues shall be dedicated for use as one-time expenditures. Annual budgets will not be increased to the point that ongoing operational costs become overly reliant on cyclical or unreliable one-time revenues. In the face of downturns in the economy or any significant state cuts in subventions for locally-mandated services, the use of one-time sources will only be used to ease the transition to downsized and/or reorganized operations. The State of California owes Marin County for unpaid state mandate reimbursements. Since these payments are reimbursing the General Fund for prior year support and are one-time revenues, the Department of Finance will deposit these funds directly into the General Fund one-time reserve. Any spending of these funds will be subject to future appropriation by the Board of Supervisors.

Grants

As required by current Board policy, any new grant award that requires new County funds/matching requirements or other County commitments must be reviewed by the County Administrator. The County Administrator reviews and approves any proposed allocation of grant monies before departmental submission of the grant application to the granting agency. When applying for grants for ongoing programs (as opposed to planning or capital grants), departments should consider how funding will be provided for the duration of the program. To the extent legally possible, all grant applications should be based on full costing, including overhead, equipment and indirect costs. Where matching funds are required for grant purposes, departments should provide as much "in-kind" contribution as allowed instead of hard-dollar matches. Unless long-term funding is secure, departments should avoid adding staff to support new grant-supported programs. If it is necessary to add staff, fixed-term positions should be used to support short-term programs.

Matching Funds/Backfill

County programs funded by federal and state revenues will not be backfilled with County discretionary revenues except by special action of the Board of Supervisors. The Board typically does not backfill these programs due to their size and impact on the County's financial position. The Board, at its discretion, may also provide County "overmatches" to federal and state-funded programs to ensure specified levels of service are achieved.

Debt Financing

Debt is incurred for the purpose of spreading capital project costs over the years in which the improvement will provide benefits. Debt is also incurred to reduce future costs such as refinancing (pension obligation bonds, general obligation bonds, certificates of participation) at lower interest rates. The County will consider, finance, and administer debt consistent with Marin County's Debt Management Policy.

Workers Compensation Funding

The County initiated a self-insured liability program for workers compensation in 1993. The Board has adopted a funding policy that program assets be maintained at or above the 70 percent confidence level, including recognition of anticipated investment income.

General Fund Balance

General Fund balance that is available at the end of any given fiscal year is estimated during the final stages of the budget development process for the following year. Much of this amount is derived from salary savings and other unencumbered balances that are generated in departmental operating budgets. Fund balance will be used to achieve and maintain the County's reserve goals and to balance the next year's

budget. Reliance upon fund balance for budget balancing will be monitored and will not materially deviate from past actual activity. The County will strive to reduce its reliance upon the prior year's remaining fund balance to finance the next year's budget.

Funding of Contingency Reserves and Designations

Industry best-practices and credit rating agencies recommend that contingency reserves be maintained between 5 and 15 percent of the annual operating budget. For the General Fund, the County shall maintain a minimum of 5 percent of its operating budget in contingency or budget uncertainty reserves.

The County will strive to maintain General Fund Contingency Reserves of at least 8.5 percent of the operating budget, which is defined as the annual General Fund ongoing expenditures plus the annual transfer to the HHS Operations Fund and Whole Person Care Fund. The reserve balance will be adjusted at the end of the fiscal year to maintain the 8.5 percent level. All other county funds that directly support staff or essential community services should strive to maintain a minimum contingency reserve equal to at least 5 percent of annual expenditures.

Contingency reserves may be used in future years to phase into fiscal distress periods in a planned, gradual manner, or to support costs on a one-time basis for the following purposes:

- Economic recession or depression
- Natural disaster
- Unanticipated reductions in state and/or federal funding sources
- Unanticipated lease expenses that are necessary for the delivery of local services
- Unforeseen events that require the allocation of funds

Other reserves may be used to designate one-time funds for anticipated events or requirements, or for significant capital projects to minimize debt service and issuance costs ("pay-as-you-go" capital spending).

Administrative designations may be established for the cost of anticipated expenditures where there is uncertainty concerning the exact timing and/or amount of the expenditures that will be needed in the fiscal year. The County Administrator will review any request for an administrative designation and verify that funding can be taken from existing expenditure appropriations or from unanticipated revenues.

Additional Contributions Toward Deferred Road & Bridge Maintenance

Effective FY 2019-20, for at least five years, the General Fund will increase discretionary contributions by an additional \$4 million toward support of County roads. In addition, contributions to the General Fund Facility Reserve will increase by an additional \$1 to \$5 million annually. The Facility Reserve contribution amount will serve as a budget stabilization mechanism and will vary from year to year based on the ability to fund contributions without creating an operating shortfall. Additional one-time contributions can also be made to reach the goal of saving \$40 million over the next five years for deferred facility maintenance.

Other Post-Employment Benefits (OPEB)

Contributions will be made each year to the County's irrevocable trust for retiree healthcare costs to reduce and ultimately eliminate the unfunded liability. The annual required contributions (ARC), as determined by the County's actuary, will at a minimum, be fully budgeted and funded each year.

CONCLUSION

The County is on more stable footing because of the actions taken by the Board of Supervisors over the past several years. Providing responsive services that support a healthy, safe, equitable and sustainable community involves meaningful participation and effective collaboration at all levels. We know we can make great progress when we join together to improve conditions for the community. We have accomplished much in recent years, but we still have more to do. We will all need to work together in this next year and the years ahead to meet the ambitious objectives. Engagement with our employees and our community will need to become a more regular and meaningful aspect of conducting business.

Awards and Acknowledgements

Certificate of Achievement

We are pleased that the Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County of Marin for its Comprehensive Annual Financial Report (CAFR) for the prior fiscal year ended June 30, 2017. This was the seventh year the County issued a CAFR and received this prestigious award for all seven years. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. The report must satisfy both generally accepted accounting principles (GAAP) and applicable legal requirements.

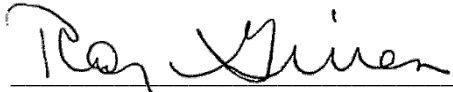
Acknowledgements

The preparation of this Comprehensive Annual Financial report was made possible by the dedicated services of the Department of Finance staff. I would like to express my appreciation to my Accounting Division, the various County departments who assisted in the preparation of this report, and also acknowledge the efforts of our independent auditor, Clifton Larsen Allen, LLP.

Most importantly, I would like to thank the Board of Supervisors, the County Administrator's Office, and all County departments and agencies for their continued efforts in planning and conducting the County's financial operations in a fiscally responsible manner.

Finally, I wish to thank all the citizens of Marin County for their support and employees of the County for their dedication and contributions to County government.

Respectfully submitted,



Roy Given, CPA
Director of Finance



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**County of Marin
California**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO

**COUNTY OF MARIN
ELECTED AND APPOINTED PUBLIC OFFICIALS
JUNE 30, 2019**

ELECTED OFFICIALS

Supervisor – District 1	Damon Connolly
Supervisor – District 2	Katie Rice
Supervisor – District 3	Kathrin Sears
Supervisor – District 4	Dennis Rodoni
Supervisor – District 5	Judy Arnold
Assessor-Recorder-County Clerk	Shelly Scott
District Attorney	Lori E. Frugoli
Sheriff - Coroner	Robert T. Doyle

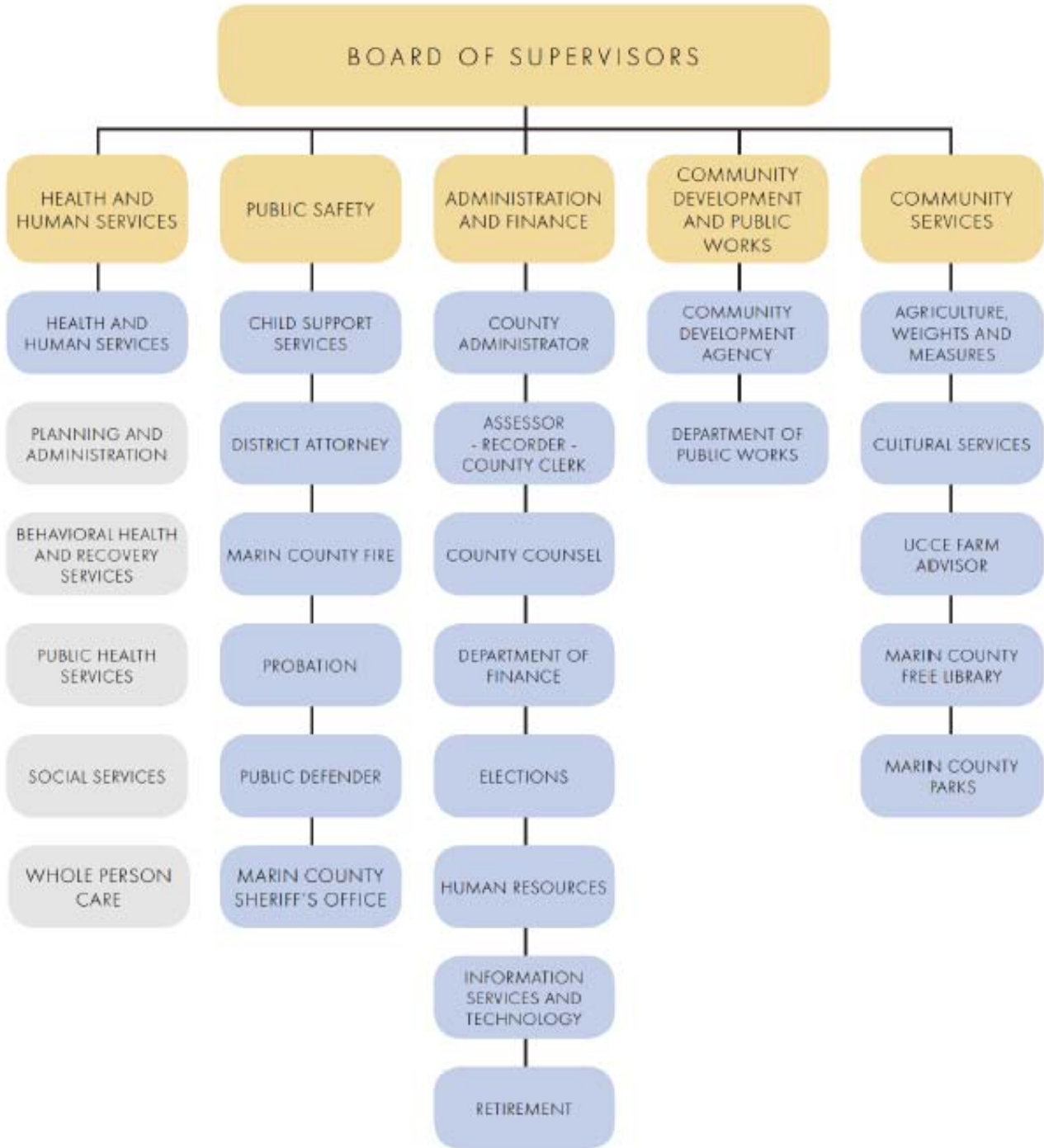
APPOINTED OFFICIALS (by the Board of Supervisors)

County Administrator	Matthew H. Hymel
Agricultural Commissioner	Stacy K. Carlsen
Director of Child Support Services	Jill K. Francis
Director of Community Development	Brian Crawford
County Counsel	Brian E. Washington
Director of Cultural & Visitor's Services	Gabriella Calicchio
Director of Finance	Roy Given, CPA
Farm Advisor/U.C. Cooperative Extension	David Lewis
Fire Chief	Jason Weber
Director of Health & Human Services	Benita McLarin
County Librarian	Sara Jones
Director and General Manager of Parks	Max Korten
Chief Probation Officer	Michael Daly
Public Defender	Jose H. Varela
Director of Public Works	Raul M. Rojas

APPOINTED OFFICIALS (by the County Administrator)

Director of Human Resources	Mary Hao
Director of Information Services & Technology	Liza Massey
Registrar of Voters	Lynda Roberts

**COUNTY OF MARIN
ORGANIZATIONAL CHART
JUNE 30, 2019**



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FINANCIAL SECTION

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INDEPENDENT AUDITORS' REPORT

Board of Supervisors
County of Marin
San Rafael, California

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Marin (County), California, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Housing Authority of the County of Marin and its aggregate discretely presented component units, and the Marin County Transit District, which represent the following percentages of assets and revenues/additions of the opinion units shown below as of and for the fiscal year ended June 30, 2019:

<u>Opinion Unit</u>	<u>Assets</u>	<u>Revenues/ Additions</u>
Business-Type Activities	82.9%	89.3%
Marin County Transit District	100.0	100.0
Housing Authority of the County of Marin	100.0	100.0
Aggregate Discretely Presented Component Units	100.0	100.0

Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinions, insofar as they relates to the amounts included for the Housing Authority of the County of Marin, its aggregate discretely presented component units, and the Marin County Transit District are based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Auditors' Responsibility (Continued)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County, as of June 30, 2019, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

Implementation of New Accounting Standards

As described in Note 13, the Housing Authority of the County of Marin implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pension* during the fiscal year 2019. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison schedule, proportionate share of the net pension liability, schedule of County contributions – Pension Plan, schedule of changes in net OPEB liability and related ratios, and schedule of County's OPEB contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

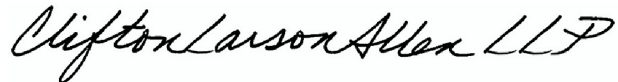
The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Board of Supervisors
County of Marin

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 31, 2019 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

A handwritten signature in cursive script that reads "CliftonLarsonAllen LLP".

CliftonLarsonAllen LLP

Roseville, California
December 31, 2019

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MANAGEMENT'S DISCUSSION AND ANALYSIS

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COUNTY OF MARIN
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019
(Unaudited)

This section presents management's narrative overview and analysis of the County of Marin's (the County) financial condition and activities as of and for the fiscal year ended June 30, 2019. Management's Discussion and Analysis (MD&A) is intended to serve as an introduction to the County's basic financial statements. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in the County's financial statements, which immediately follow this section.

I. FINANCIAL HIGHLIGHTS

Government-wide financial position

The County's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at June 30, 2019 by \$1,450.5 million (*net position*):

- \$1,382.4 million represents the County's investment in capital assets, less any related outstanding debt used to acquire those assets (*net investment in capital assets*). These capital assets are used to provide services to citizens and are not available for future spending.
- \$217.8 million represents resources that are subject to external restrictions on their use and are available to meet the County's ongoing obligations for programs with external restrictions (*restricted net position*).
- (\$149.7) million represents the County's unrestricted net position, which as of fiscal year-end is earmarked for deferred pension obligation and deferred other post-employment benefits (OPEB). Generally, unrestricted net position may be used to meet the County's ongoing obligations to its citizens and creditors (*unrestricted net position*).

The County's total net position increased by \$106.7 million, from \$1,343.8 million in the prior year to \$1,450.5 million over the year. The positive change in the County's net position indicates that the financial position of the County continues to improve.

- \$100 million of the increase in net position was derived from governmental activities. The increase was due to total revenue of \$652.7 million exceeding total expenses and transfers of \$552.7 million, mostly attributable to increase in charges for services, operating grants and capital grant contributions, offset with an overall decrease in expenses, primarily relating to general government.
- \$6.7 million of the increase in net position was derived from business-type activities, primarily from Transit District's \$3.8 million increase in net position, due to increased intergovernmental operating revenue including Federal, State and local Measure A sales tax, and Marin Common Property Management's \$1.4 million increase in net position due to increased rental income.

Capital assets and debt administration

The County's *capital assets*, net of accumulated depreciation, increased by \$6.4 million, from \$1,526.3 million to \$1,532.7 million. \$7.4 million of the increase was attributable from governmental activities, offset by a \$1 million decrease from business-type activities. The increase was mainly due to current year land acquisitions of \$4.3 million (\$2.5 million acquisition of a 167-acre portion of Bowman Canyon Ranch for preservation and recreation, and a \$1.8 million acquisition of property in San Anselmo for flood mitigation).

The County's total outstanding balance on long-term debt (e.g. bonds, loans, certificates of participation, and capital leases) decreased by \$10.1 million, from \$244.4 million to \$234.3 million. The decrease was primarily due to current year scheduled debt service payments totaling \$11.1 million, offset by \$1 million in loan accretion.

COUNTY OF MARIN
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019
(Unaudited)

Governmental funds financial analysis

The County's governmental funds reported combined fund balances of \$522 million at fiscal year-end, which is an increase of \$69.9 million compared to the prior fiscal year. Of this amount, \$203.2 million (sum of assigned and unassigned fund balances), or 38.9%, is available for spending at the County's discretion.

II. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis serve as an introduction to the County's basic financial statements. The County's basic financial statements include the following three components:

- 1) Government-wide financial statements
- 2) Fund financial statements
- 3) Notes to the basic financial statements

In addition to these basic financial statements, this report also includes Required Supplementary Information on pages 84-91. The Required Supplementary Information provides additional detail to support the basic financial statements.

Government-wide Financial Statements

The Government-wide financial statements provide readers with a broad overview of County finances, in a manner similar to a private-sector business, using the full accrual basis of accounting as required by Governmental Accounting Standard Board (GASB) Statement No. 34.

The *Statement of Net Position* presents information on all the County's assets and liabilities, and deferred outflows/inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *Statement of Activities* presents information of how the County's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurred, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods (e.g. uncollected taxes).

The government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation and cultural services. The business-type activities of the County include the Marin County Housing Authority, Marin County Transit District, Marin Commons Property Management, Gness Airport, Marin County Fair, Marin.Org, Marin Center Promotions, and San Geronimo Golf Course.

Pages 25-27 of this report display the government-wide financial statements.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

COUNTY OF MARIN
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019
(Unaudited)

Governmental funds account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information is useful in evaluating the County's near-term financing requirements.

Because the governmental funds' focus is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions.

Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the governmental funds' balance sheet and in the governmental funds' statement of revenues, expenditures, and changes in fund balances for the General Fund and the Health and Human Services Operating Fund, which are considered to be major funds. Data from the remaining non-major governmental funds are combined into a single, aggregate presentation.

A budgetary comparison schedule has been provided for the General Fund and the Health and Human Services Operating Fund to demonstrate compliance with the budget and are located in the Required Supplementary Information section of the report.

Pages 28-31 of this report display the governmental funds financial statements.

Proprietary funds – The County maintains two different types of proprietary funds: enterprise funds and an internal service fund. Enterprise funds report the same functions presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for the Marin County Housing Authority (Housing Authority), Marin County Transit District (Transit District), Marin Commons Property Management, Gness Airport, Marin County Fair, Marin.Org, Marin Center Promotions, and San Geronimo Golf Course. The internal service fund is an accounting device used to accumulate and allocate costs internally among the County's various functions for internal insurance activities (workers' compensation). Since these services predominantly benefit governmental rather than business-type functions, they are consolidated within the governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Housing Authority, Transit District, and Marin Commons Property Management, which are considered to be major funds. Data for the non-major proprietary funds are combined into a single, aggregate presentation. The County has one internal service fund, presented in a separate column in the governmental activities of the proprietary funds.

Pages 32-35 of this report display the proprietary funds financial statements.

Fiduciary funds account for resources held for the benefit of parties outside the County. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the County's own programs. Fiduciary fund accounting is similar to proprietary fund accounting.

Pages 36-37 of this report display the fiduciary fund's financial statements.

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Component units are also incorporated into the County's basic financial statements and are legally separate entities for which the County is financially accountable. A component unit can be "blended" or "discretely presented" in the County's financial statements. A blended component unit functions, for all practical purposes, as an integral part of the primary government (the County), whereas a discretely presented component unit does not function as an integral part of the County.

The County's blended component units include the Golden Gate Tobacco Funding Corporation, In-Home Supportive Services Public Authority of Marin, Marin County Fair, Housing Authority of the County of Marin, Marin County Law Library, Marin County Open Space District, Marin County Transit District, and special districts governed by the County Board of Supervisors (including sewer maintenance, County service areas, lighting, permanent road districts, flood control zone, water conservation and other special districts).

Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Pages 38-83 of this report display the notes to the financial statements.

Required Supplementary Information presents certain actuarial information concerning the County's progress in funding its obligation to provide pension and other postemployment benefits to its employees. Budgetary comparison schedules for the major governmental funds are also included as supplementary information to demonstrate compliance with expenditure limits set by the County's adopted budget.

Pages 84-91 of this report display the Required Supplementary Information.

Combining and individual fund statements and schedules provide information for non-major governmental funds, enterprise funds, and fiduciary funds and are presented immediately following the Required Supplementary Information.

Pages 92-163 of this report display the combining and individual fund statements and schedules.

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III. GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net position may serve over time as a useful indicator of a government's financial position. In the case of the County, assets and deferred outflows exceeded liabilities and deferred inflows by \$1,450.5 million as of June 30, 2019. Further details are provided in the table below.

**Condensed Statement of Net Position
(in thousands)**

	Governmental Activities		Business-type Activities		Total		Total	
	2019	2018	2019	2018	2019	2018	Dollar Change	Percent Change
Assets:								
Current and other assets	\$ 596,311	\$ 515,640	\$ 57,148	\$ 47,665	\$ 653,459	\$ 563,305	\$ 90,154	16.0%
Capital assets, net	1,467,118	1,459,683	65,595	66,619	1,532,713	1,526,302	6,411	0.4%
Total assets	<u>2,063,430</u>	<u>1,975,323</u>	<u>122,743</u>	<u>114,284</u>	<u>2,186,173</u>	<u>2,089,607</u>	<u>96,566</u>	<u>4.6%</u>
Deferred outflows	<u>105,519</u>	<u>111,163</u>	<u>2,028</u>	<u>2,221</u>	<u>107,547</u>	<u>113,384</u>	<u>(5,837)</u>	<u>-5.1%</u>
Liabilities:								
Current and other liabilities	64,626	55,768	13,508	10,613	78,134	66,381	11,753	17.7%
Noncurrent liabilities	713,307	748,174	12,984	14,407	726,291	762,581	(36,290)	-4.8%
Total liabilities	<u>777,933</u>	<u>803,942</u>	<u>26,492</u>	<u>25,020</u>	<u>804,425</u>	<u>828,962</u>	<u>(24,537)</u>	<u>-3.0%</u>
Deferred inflows	<u>37,680</u>	<u>29,203</u>	<u>1,104</u>	<u>360</u>	<u>38,784</u>	<u>29,563</u>	<u>9,221</u>	<u>31.2%</u>
Net position:								
Net investment in capital assets	1,325,700	1,314,933	56,707	57,932	1,382,407	1,372,865	9,542	0.7%
Restricted	210,514	182,899	7,259	7,189	217,773	190,088	27,685	14.6%
Unrestricted	<u>(182,878)</u>	<u>(244,490)</u>	<u>33,210</u>	<u>26,005</u>	<u>(149,668)</u>	<u>(218,485)</u>	<u>68,817</u>	<u>-31.5%</u>
Total net position	<u>\$ 1,353,336</u>	<u>\$ 1,253,342</u>	<u>\$ 97,176</u>	<u>\$ 91,126</u>	<u>\$ 1,450,512</u>	<u>\$ 1,344,468</u>	<u>\$ 106,044</u>	<u>7.9%</u>

Governmental Activities

Total assets and deferred outflows from governmental activities increased by \$82.5 million, or 4%, from the prior fiscal year. The overall increase was attributable to the following significant changes:

- *Cash and Investments* increased by \$57.2 million, from \$452.4 million in the prior year as compared to \$509.6 million in the current year. The increase was primarily due a \$21.6 million decrease in outstanding warrants and other reconciling items at fiscal year-end, and \$16.5 million in current year interest and investment earnings.
- *Receivables* increased by \$23.3 million, from \$55.9 million in the prior year as compared to \$79.1 million in the current year. The increase was mostly due to a \$12.2 million increase in intergovernmental receivables for State and Federally-funded programs (\$6.8 million for various social services programs, \$4.1 from the California Department of Forestry & Fire Protection for service reimbursements, and \$1.3 million due from the Department of Housing and Urban Development for affordable housing programs), as well as the issuance of long-term financing loans to local-based non-profit organizations amounting to \$6.5 million for affordable housing construction and rehabilitation, and \$4.5 million in other receivables.
- *Capital Assets, Net* increased by \$7.4 million, from \$1,459.7 in the prior year as compared to \$1,467.1 million in the current year. The significant changes occurred in the following areas:
 - \$4.3 million increase in Land, attributable to a \$2.5 million acquisition of a 167-acre portion of Bowman Canyon Ranch for preservation and recreation, and a \$1.8 million acquisition of a property in San Anselmo for flood mitigation project.
 - \$10.6 million net increase in construction in progress, most notably for the Civic Center

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roof replacement project of \$7.9 million and \$2.5 million for the Tomales Fire Station replacement project.

- \$12.9 million increase in current year additions to depreciable assets, attributable to \$4.6 million in current year equipment purchases to meet county wide operational needs, \$3.5 million in accessibility/ADA compliant facility improvements, \$1.6 million in upgrades to the Juvenile Service Center, and \$1.2 million in various software acquisitions, offset by \$2.8 million in current year equipment disposals.
- Incurred \$20.3 million in current year depreciation and amortization expense.

Total liabilities and deferred inflows from governmental activities decreased by \$17.5 million, or 2.1%, from the prior fiscal year. The overall decrease was attributable to the following significant changes:

- Accounts Payable and Accrued Expenses increased by \$6.9 million, from \$13.4 million in the prior year as compared to \$20.3 million in the current year. The increase was mainly attributable to accrued expenses for professional services and other payables to outside vendors.
- *Long-Term Liabilities, Due Beyond One Year* decreased by \$10.1 million, from \$226.9 million in the prior year as compared to \$216.9 million in the current year. The decrease was the result of regularly scheduled debt service payments during the fiscal year.
- *Net OPEB Liability* decreased by \$2.7 million, from \$286 million in the prior year as compared to \$283.3 million in the current year. The decrease is reflective of progressive contributions as actuarially determined to provide retiree health care benefits to the retired members.
- *Net Pension Liability* decreased by \$24.3 million, from \$207.8 million in the prior year as compared to \$183.5 million in the current year. This decrease is reflective of progressive contributions as actuarially determined to provide pension benefits to both active and retired members.

Business-type Activities

Total assets and deferred outflows from business-type activities increased by \$8.3 million, or 7.1%, from the prior fiscal year. The overall increase was due to the following significant changes:

- *Cash and Investments* increased by \$6.8 million, from \$27.3 million in the prior year to \$34.1 million in the current year. The increase was primarily attributable to \$5.7 million in current year interest and investment earnings.
- *Due from Other Agencies* increased by \$2.6 million, from \$9.2 million in the prior year to \$11.9 million in the current year. The increase is primarily attributable to Housing Authority's increase of \$1.6 million in accounts receivable from HUD and other agencies.
- *Capital assets, net of accumulated depreciation* decreased by \$1 million, from \$66.6 million in the prior year to \$65.6 million in the current year. The decrease is primarily attributable to Housing Authority's current year depreciation expense of \$1.2 million.

Total liabilities and deferred inflows from business-type activities increased by \$2.2 million, or 8.7%, from the prior fiscal year. The overall increase was due to the following significant changes:

- *Accounts Payable and Accrued Expenses* increased by \$2.1 million, from \$4 million in the prior year as compared to \$6.1 million in the current year. This increase was primarily due to Transit District's increase in accounts payable of \$2.2 million for transit service contracts.

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Analysis of Net Position

The County's overall net position increased by \$106.7, or 7.9%, to \$1,450.5 million as of June 30, 2019. The County's total net position from governmental and business-type activities can be divided into three portions: net investment in capital assets, restricted net position, and unrestricted net position.

- *Net investment in capital assets* – The County's net investment in capital assets (e.g. land, buildings, infrastructure, and equipment), is the largest portion of the County's net position, which is \$ 1,382.4 million. The County uses these capital assets to provide services to citizens, and consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of related outstanding debt, it should be noted that the resources to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate corresponding liabilities.
- *Restricted* net position – Approximately \$217.8 million of the County's net position represents resources that are subject to external restrictions on how they may be used. Restricted net position funds are restricted for special purposes, enabling legislation, and other outside sources.
- *Unrestricted* net position – Approximately (\$149.7) million of the County's net position represents funds which may be used to meet the County's ongoing obligations to citizens and creditors.

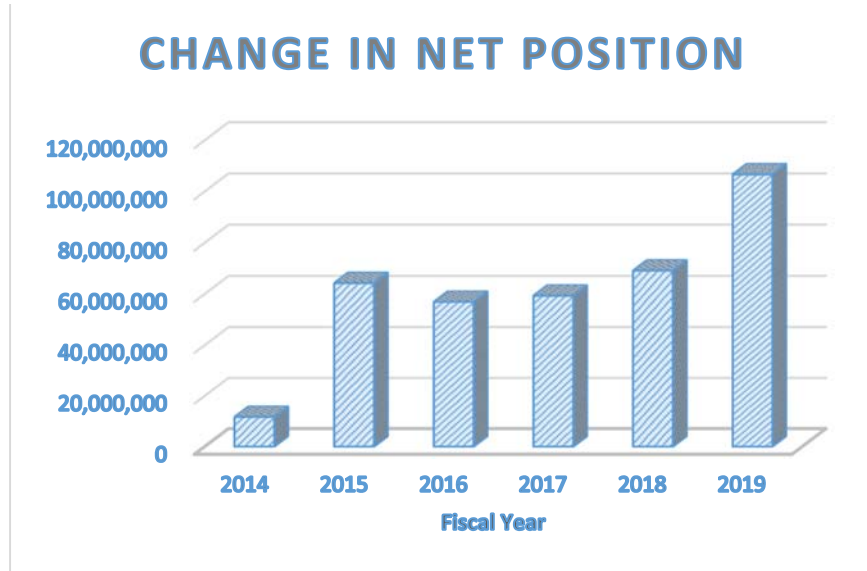
The following table presents the revenues, expenses, and changes in net position for governmental and business-type activities for the current and prior fiscal years:

Change in Net Position
(in thousands)

	Governmental Activities		Business-type Activities		Total		Total	
	2019	2018	2019	2018	2019	2018	Dollar Change	% Change
Revenues:								
Program revenues:								
Fees, fines, and charges for services	\$ 92,759	\$ 91,123	\$ 16,196	\$ 15,658	\$ 108,955	\$ 106,781	\$ 2,174	2.0%
Operating grants and contributions	225,481	208,290	77,430	70,280	302,911	278,570	24,341	8.7%
Capital grants and contributions	14,481	12,940	3,799	11,419	18,280	24,359	(6,079)	-25.0%
Program revenues subtotal:	332,721	312,353	97,425	97,357	430,146	409,710	20,436	5.0%
General revenues:								
Property taxes	268,788	260,131	4,561	4,321	273,349	264,452	8,897	3.4%
Sales and use taxes	19,552	17,898	-	-	19,552	17,898	1,654	9.2%
Other taxes	9,366	3,438	-	-	9,366	3,438	5,928	172.4%
Unrestricted interest & investment earnings	16,524	7,908	1,031	744	17,555	8,652	8,903	102.9%
Tobacco settlement	2,950	2,672	-	-	2,950	2,672	278	10.4%
Miscellaneous	2,802	4,608	1,446	1,230	4,248	5,838	(1,590)	-27.2%
General revenues subtotal:	319,982	296,655	7,038	6,295	327,020	302,950	24,070	7.9%
Total revenues	652,703	609,008	104,463	103,652	757,166	712,660	44,506	6.2%
Expenses:								
General government	94,603	101,733	-	-	94,603	101,733	(7,130)	-7.0%
Public protection	186,708	183,915	-	-	186,708	183,915	2,793	1.5%
Public ways and facilities	24,780	20,542	-	-	24,780	20,542	4,238	20.6%
Health and sanitation	107,703	108,437	-	-	107,703	108,437	(734)	-0.7%
Public assistance	79,878	80,298	-	-	79,878	80,298	(420)	-0.5%
Education	14,991	14,783	-	-	14,991	14,783	208	1.4%
Recreation and cultural services	32,236	34,076	-	-	32,236	34,076	(1,840)	-5.4%
Interest and fiscal charges	11,387	11,788	-	-	11,387	11,788	(401)	-3.4%
Housing Authority	-	-	53,894	47,823	53,894	47,823	6,071	12.7%
Transit District	-	-	34,478	31,892	34,478	31,892	2,586	8.1%
Gross Airport	-	-	1,143	959	1,143	959	184	19.2%
Marin County Fair	-	-	2,525	2,167	2,525	2,167	358	16.5%
Marin.Org	-	-	1,134	1,077	1,134	1,077	57	5.3%
Marin Commons Property Management	-	-	3,776	3,758	3,776	3,758	18	0.5%
Marin Center Promotions	-	-	-	-	-	-	-	0.0%
San Geronimo Golf Course	-	-	1,216	263	1,216	263	953	100.0%
Total expenses	552,286	555,572	98,166	87,939	650,452	643,511	6,941	68.8%
Excess before transfers	100,417	53,436	6,297	15,713	106,714	69,149	37,565	54.3%
Transfers, net	(423)	(1,105)	423	1,105	-	-	-	0.0%
Change in net position	99,994	52,331	6,720	16,818	106,714	69,149	37,565	54.3%
Net position, beginning - Restated	1,253,342	1,201,011	90,456	74,307	1,343,798	1,275,318	68,480	5.4%
Net position, ending	\$ 1,353,336	\$ 1,253,342	\$ 97,176	\$ 91,125	\$ 1,450,512	\$ 1,344,467	\$ 106,045	7.9%

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The Housing Authority's beginning net position was restated from \$91.1 million to \$90.5 million, for a prior period adjustment of \$0.6 million to recognize the full amount of the their Net OPEB Liability due to Housing Authority's implementation of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, effective January 1, 2018.



The reasons for the overall increase in net position are discussed in the following sections for governmental activities and business-type activities.

Analysis of Governmental Activities:

Governmental activities increased the County's net position by \$100 million, or 8%, to \$1,353.3 million. Current year revenues increased by \$52.1 million, while expenses decreased by \$3.8 million as compared to prior year.

Program Revenues of \$332.7 million accounted for 51% of the County's overall governmental activities revenues. Program revenues consisted of three categories: (1) fees, fines, and charges for services, (2) operating grants and contributions, and (3) capital grants and contributions. Program revenues increased by \$20.4 million, or 6.5%, from the prior year. The significant changes included the following:

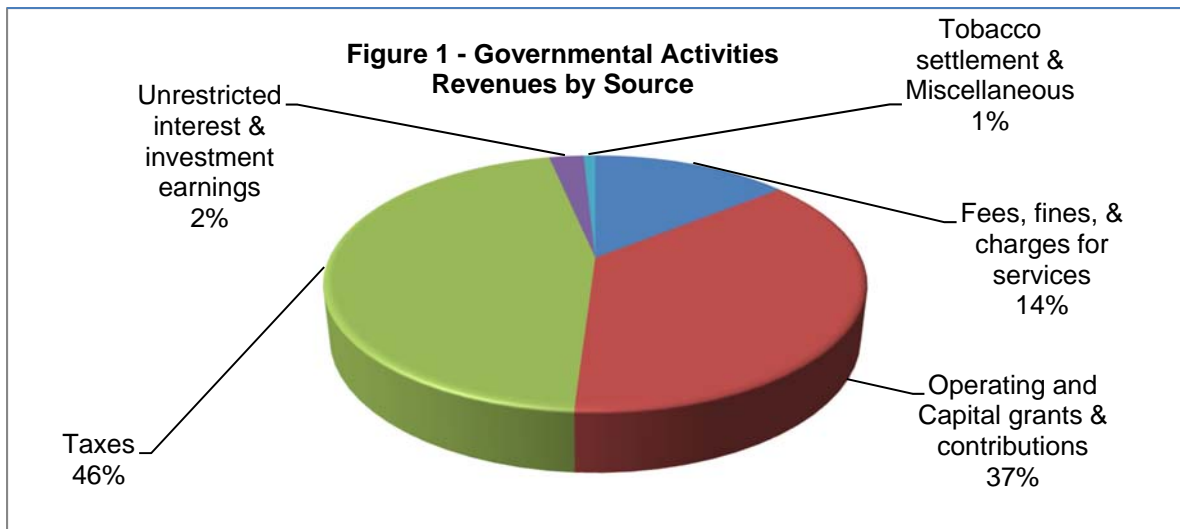
- *Operating grants and contributions* increased by \$17.2 million, or 8.3%, to \$225.5 million. The increase was primarily due to the following:
 - \$5.7 million increase in SB 90 reimbursements, primarily for program number 273 for Handicapped and Disabled Students.
 - \$4.8 million increase in state grant funds for the Homeless Emergency Aid Program (HEAP), as part of the Governor's revised budget proposal of one-time investments focused on homelessness and mental health.
 - \$1.4 million increase in federal grants from the Department of Housing and Urban Development (HUD) as part of the County's participation in the HOME Investments Partnership Program.
 - \$1 million from increased Proposition 172 Public Safety State sales tax allocations.

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- *Fees, fines, and charges for services* increased by \$1.6 million, or 1.8%, to \$92.8 million. The increase was primarily due to a \$1.3 million increase from Community Development Agency, reflective of updated fee schedules for Current Planning, Building Inspections, and Environmental Health programs. Also contributing to the overall increase was a \$0.4 million increase in Behavioral Health and Recovery Services for added peer counseling, psychiatric support and therapy services, as part of the County's emerging priorities in enhancing mental health services through the nationwide Stepping Up Initiative.
- *Capital grants and contributions* increased \$1.5 million, or 11.9%, to \$14.5 million. The increase was primarily due to a \$3.1 million increase in Gas Tax revenue, due to the passage of the state's Road Repair and Accountability Act of 2017 (SB 1), which increased state gas taxes to create additional ongoing revenue for County road improvements. This increase was offset by a \$1.2 million decrease in grant funds from the Department of Transportation, due to County's wind-down of the Federal Non-Motorized Transportation Pilot Program Grant, which ended in September 2018.

General Revenues increased \$23.3 million, or 7.8%, from the prior year. General revenues accounted for 49% of the County's overall governmental activities revenues. The significant changes included the following:

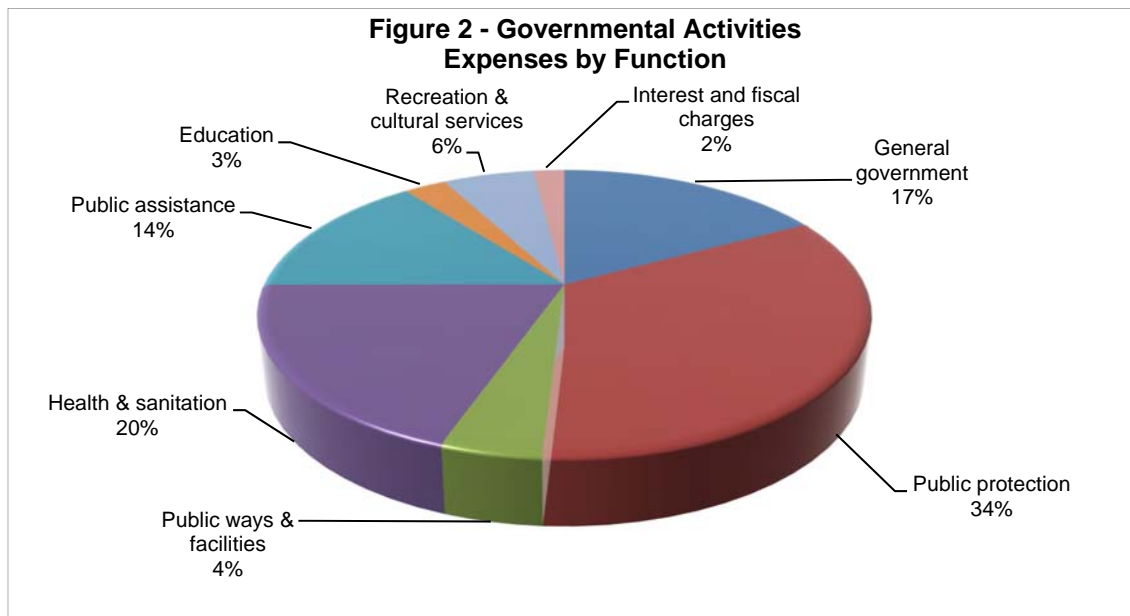
- *Property taxes* increased by \$17.4 million, or 6.9%, to \$268.8 million. The significant changes included the following:
 - \$10.1 million was attributable to secured tax, which is consistent with the increase to the countywide local secured assessment roll.
 - \$2.2 million in additional Excess ERAF due to increased property tax deposited into the ERAF, an increase in property taxes that exceeded schools' funding level guaranteed by the State.
 - \$1.8 million increase to the in-lieu of vehicle license fee (VLF) revenue, which is consistent with the 5.4% increase in the countywide local combined assessment roll.
- *Unrestricted interest and investment earnings* increased by \$8.3 million, due primarily to interest earned on monies held within the County cash and investment pool. Interest rates for short-term notes increased this year to 2.42% from 1.68% in the prior year.



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Expenses from governmental activities decreased by \$3.8 million, or 0.7%, from the prior year. The overall decrease was the result of changes in the following categories of expenses:

- *General government* decreased by \$7.3 million, due to current year depreciation expense and pension expense of \$1.5 million and \$5.3 million, respectively, relative to general government functions
- *Public protection* increased by \$2.8 million, primarily attributable to a \$1.6 million increase in salaries and benefits expense due to recent bargaining agreements and updated pension costs as well as an increase of budgeted full-time positions related to prosecution services and fire protection. Non-salary expenditures increased due to ongoing costs of body-worn cameras as well as contractual increases in rent for the Major Crimes Task Force.
- *Public ways and facilities* increased by \$4.3 million, primarily due to increased services and supplies expenditures for ongoing facility projects of \$1 million to address aging infrastructure and deferred maintenance, and increased road and bridge expenditures of \$1.6 million.
- *Recreation and cultural services* decreased by \$1.8 million, attributable to a \$3.4 million decrease in contributions to other governments for Parks and Open Space Measure A. In FY 2018, \$6.5 million in Measure A Farmland and Preservation funds were granted to Marin Agricultural Land Trust (MALT), as compared to \$3.3 million in the current year. Through these grants, MALT acquired four agricultural conservation easements. This decrease was offset by increased salary expenditures reflective of recent bargaining agreements and updated pension costs.



Analysis of Business-type Activities:

Business-type activities increased the County's net position by \$6.7 million, compared to a prior year increase in net position of \$16.8 million. Current year revenues increased by \$ 0.8 million and expenses increased by \$10.2 million as compared to prior year.

Program Revenues increased by a modest \$70 thousand, or 0.1%, from the prior fiscal year. This increase was primarily attributable to Housing Authority's increase in federal grants relating to the Housing Choice Voucher Program for Housing Assistance Payment (HAP) costs, as well as increases attributable to other Federal, State and Local programs.

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General Revenues increased by \$0.7 million, or 11.8%, from the prior fiscal year, primarily due to a \$1.2 million increase in unrestricted interest and investment earnings, largely attributable to rental income earned from Marin Commons Property Management.

Expenses from business-type activities increased by \$10.2 million, or 11.6%, from the prior year. The overall increase was the result of increased spending in most categories of expenses, as detailed below:

- Housing Authority's total expenses increased by \$6.1 million, or 12.7%, from the prior fiscal year. The majority of this increase was attributable to the leased housing programs administered by the Authority. Housing Assistance Payments (HAP) increased by \$5.8 million since the prior fiscal year.
- Transit District experienced a \$2.6 million increase in their total expenses, or 12.7%, from the prior fiscal year primarily due to a \$1.5 million increase in purchased transportation costs from increased contract rates, as well as a \$0.4 million increase in fuel expense due to price increases, and a \$0.6 million increase in depreciation due to the purchase of additional vehicles in the prior year.
- San Geronimo Golf Course's expenses increased by \$1 million, or 361.8%, from the prior year. The golf course's short-lived operations commenced in April 2018 and closed in January 2019. 7 out of 10 months of operations occurred in the current fiscal year.

IV. FINANCIAL ANALYSIS OF THE COUNTY'S MAJOR FUNDS

Governmental Funds

The County uses fund accounting to ensure compliance with finance-related legal requirements. The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of unrestricted resources. Such information is useful in assessing the County's financing requirements. In particular, assigned and unassigned fund balance at the end of the fiscal year may serve as a useful measure of the County's net resources available for spending.

As of June 30, 2019, the County's governmental funds reported a combined fund balance of \$522 million, at year-end, an increase of \$69.9 million from the prior fiscal year. Approximately 44% of the combined amount, or \$229.7 million constitutes fund balance that is available for appropriation in the upcoming fiscal year. The remainder of the fund balance totaling \$292.2 million is nonspendable, restricted, and committed. Specifically, \$3.5 million "not in spendable form" for items that are not expected to be converted into cash such as prepaid expenditures, long-term loans, deposits with others, and inventories. \$210.5 million is restricted for specific purposes, and \$78.2 million is committed for specific purposes determined by formal action of the Board of Supervisors, the County's highest-level of decision-making authority.

The General Fund is the primary operating fund of the County. At June 30, 2019, the General Fund's assigned and unassigned fund balance (*unrestricted*) was \$125.1 million. As a measure of liquidity, total unrestricted fund balance as well as total fund balance can be compared to total fund expenditures. Total unrestricted fund balance represents 49% of total fund expenditures, and total fund balance represents 95% of total fund expenditures. The overall fund balance in the General Fund has increased \$44.2 million during the current fiscal year.

The Health and Human Services Operating Fund is the primary operating fund for the Department of Health and Human Services to plan and administer the programs and services for behavioral health and recovery, public health, social services, and whole person care. At June 30, 2019 total fund balance increased by \$15 million, or 521.3%, from \$2.9 million in the prior year to \$17.9 million in the current year. Of this amount, \$15 million is restricted to various grant program expenditures, and \$2.9 million is assigned.

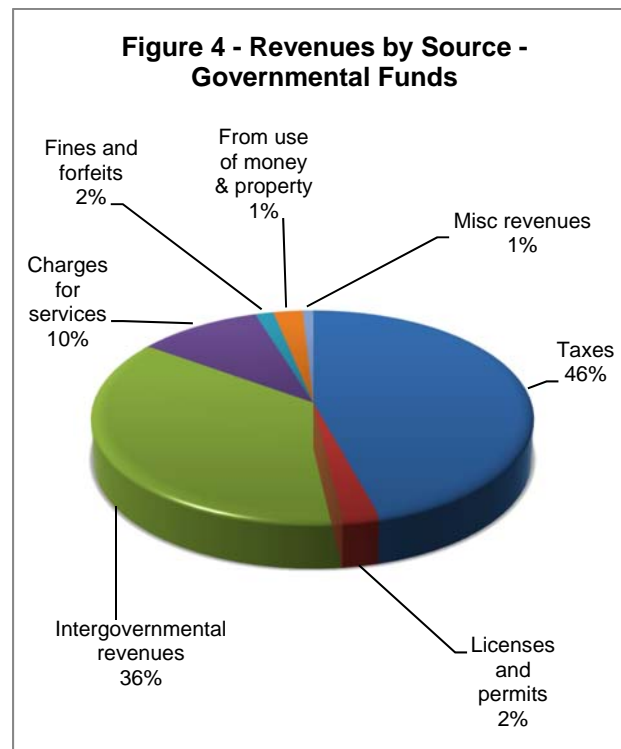
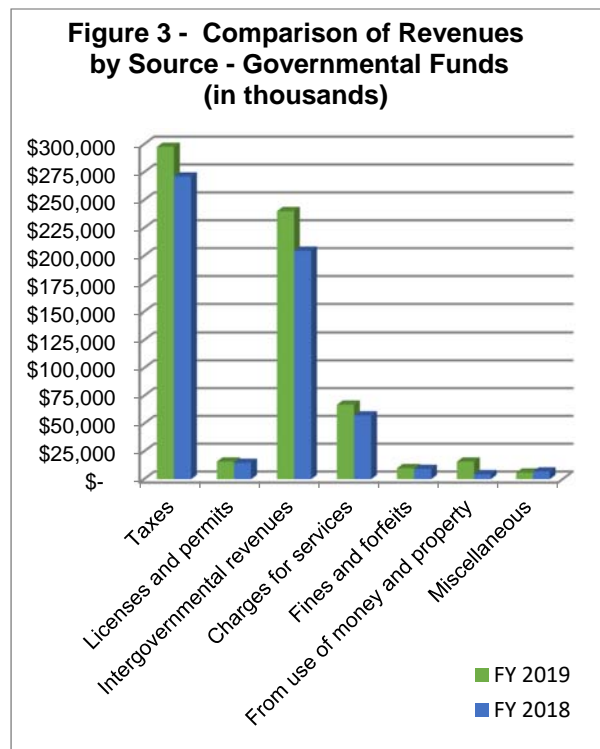
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Revenues:

The following table presents revenue (in thousands) for governmental funds from specific sources as well as changes from the prior year. Further details are provided in Figure 3 and Figure 4 below.

**Revenues Classified by Source
 Governmental Funds
 Fund Financial Statements
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 (in thousands)**

	FY 2019		FY 2018		Change	
	Amount	% of total	Amount	% of total	Amount	% of Change
Taxes	\$ 297,706	46%	\$ 281,467	46%	\$ 16,239	6%
Licenses and permits	15,797	2%	15,085	2%	712	5%
Intergovernmental revenues	239,962	37%	221,230	36%	18,732	8%
Charges for services	67,019	10%	65,126	11%	1,893	3%
Fines and forfeits	9,812	2%	10,566	2%	(754)	-7%
From use of money and propert	15,779	2%	7,515	1%	8,264	110%
Miscellaneous	5,751	1%	7,280	1%	(1,529)	-21%
Total Revenues	\$ 651,826	100%	\$ 608,269	100%	\$ 43,557	7.2%



Significant changes in governmental funds revenue sources are summarized as follows:

- Taxes increased by \$16.2 million, or 5.8%, from the prior fiscal year. The increase is attributable to a \$11.9 million increase in property taxes due to the County's continuous rise in assessed property values and median home sales. The assessment roll rose to \$78.2 million, or 5.4%, from the prior fiscal year. Additionally, there was a \$2.2 million increase in additional Excess ERAF representing

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property taxes that outpaced the increase to school's State-guaranteed funding level, increase of \$1.7 million in Sales and Use Tax, and a \$0.9 million increase in transient occupancy tax.

- *Intergovernmental revenues* increased by \$18.7 million, or 8.5%, from the prior fiscal year. The increase was largely attributable to the following factors:
 - \$5.7 million increase in SB 90 reimbursements, primarily from Program Number 273 for Handicapped and Disabled Students.
 - \$4.8 million increase in State grant funds for the Homeless Emergency Aid Program (HEAP), as part of the Governor's revised budget proposal of one-time investments focused on homelessness and mental health.
 - \$1.4 million increase in federal grants from the Department of Housing and Urban Development (HUD) as part of the County's participation in the HOME Investments Partnership Program.
 - \$3.1 million increase in Gas Tax Revenue, due to the passage of the State's Road Repair and Accountability Act of 2017 (SB 1), which increased state gas taxes to create additional ongoing revenue to County road improvements.
 - \$1 million increase from Proposition 172 Public Safety State Sales tax allocations.
- *Charges for services* increased by \$1.9 million, or 2.9%, from the prior fiscal year. \$1.3 million of this increase is reflective of Community Development Agency's updated fee schedules for Current Planning, Building Inspections, and Environmental Health services. Also contributing to the overall increase was \$0.4 million from Behavioral Health and Recovery Services for added peer counseling, psychiatric support and therapy services, as part of the County's emerging priorities in enhancing mental health services through the Stepping Up Initiative.
- *Fines and forfeits* decreased by \$0.8 million, or 7.1%, from the prior fiscal year due to a decrease in delinquency of secured tax payments and fines.
- *From use of money and property* increased by \$8.3 million, or 110%, from the prior fiscal year due to interest earned on monies held within the County pool. Interest rates for short-term notes increased this year to 2.42% from 1.68% in the prior year.
- *Licenses and permits* increased by \$0.7 million, or 4.7%, from the prior fiscal year, primarily due to increase in regulatory fees to cover the costs of County's compliance with State-mandated sanitary services, as well as \$0.3 million increase in in-lieu fees for housing trust fund.

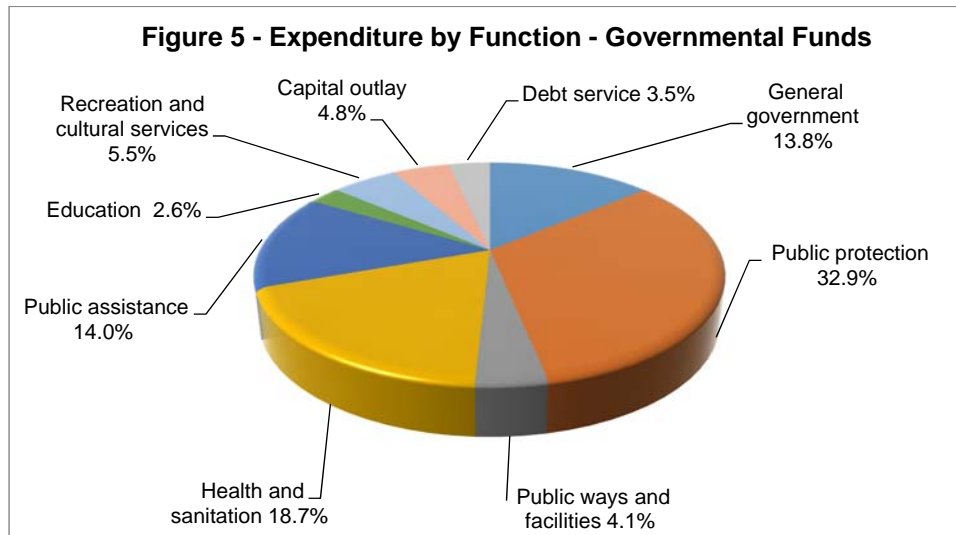
COUNTY OF MARIN
Management's Discussion and Analysis
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(Unaudited)

Expenditures:

The following table provides a comparison of expenditures by function for governmental funds for the current and prior years. Further details are provided in Figure 5 below.

**Expenditures by Function Including Capital Outlay
Governmental Funds
Fund Financial Statements
For the Year Ended June 30, 2019
(in thousands)**

	FY 2019		FY 2018		Change	
	Amount	% of total	Amount	% of total	Amount	% of Change
Current:						
General government	\$ 80,507	14%	\$ 78,168	14%	\$ 2,339	3%
Public protection	191,261	33%	189,884	33%	1,377	1%
Public ways and facilities	23,867	4%	20,069	3%	3,798	19%
Health and sanitation	108,889	19%	109,689	19%	(800)	-1%
Public assistance	81,524	14%	81,811	14%	(287)	0%
Education	15,297	2%	15,001	3%	296	2%
Recreation and cultural services	32,022	6%	33,954	6%	(1,932)	-6%
Capital outlay	27,938	5%	26,895	5%	1,043	4%
Debt service:						
Principal	10,152	2%	8,823	2%	1,329	15%
Interest	10,035	2%	10,464	2%	(429)	-4%
Total Expenditures	\$ 581,492	100%	\$ 574,758	100%	\$ 6,734	1%



Significant changes in the governmental funds' expenditures are summarized as follows:

- *General government* expenditures increased by \$2.3 million, or 3%, from the prior fiscal year. The increase was attributable to a Countywide cost of living adjustment (COLA) with a maximum of 4%, as well as a \$2.8 million increase in operating rent expense due to various County departments

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occupying lease space at 1600 Los Gamos in San Rafael, offset by a corresponding increase of \$0.9 million in equipment rental expense.

- *Public ways and facilities* expenditures increased by \$3.8 million, or 18.9%, from the prior fiscal year. The increase was primarily due to increased services and supplies expenditures for ongoing facility projects of \$1 million to address aging infrastructure and deferred maintenance projects, as well as increased road and bridge expenditures of \$1.6 million.
- *Public protection* expenditures increased by \$1.4 million, or 0.7%, from the prior fiscal year primarily attributable to increase in salaries and benefits expense due to recent bargaining agreements and updated pension costs, as well as an increase of budgeted full-time positions relating to prosecution services and fire protection.
- *Capital outlay* expenditures increased by \$1 million, or 3.9%, from the prior fiscal year, primarily due to \$2.9 million in major capital projects this year for Sir Francis Drake Boulevard. Corridor Rehabilitation, various Accessibility/Transition Plan Implementation Projects, as well as for DPW vehicle replacements.

Proprietary Funds

The County's proprietary funds provide the same type of information that can be found in the government-wide financial statements, but in more detail.

Housing Authority of the County of Marin (Housing Authority)

- At December 31, 2018, the Housing Authority's total net position was \$25.7 million. Of this amount, *net investment in capital assets* was \$15.3 million, or 59.4% of total net position, *restricted* net position was \$7.3 million, or 28.2% of total net position, and *unrestricted* net position was \$3.2 million, or 12.4% of total net position. As a measure of the Housing Authority's liquidity, it may be useful to compare unrestricted net position to total operating expenses. Unrestricted net position of \$3.2 million was 5.9% of total operating expenses of \$53.7 million, as compared to 6.5% in the prior fiscal year.
- *Change in net position* for the Housing Authority increased by \$1.2 million, from \$322 thousand in the prior fiscal year to \$1.5 million in the current fiscal year. This increase was primarily due to an increase in federal funding in the current fiscal year relating to the Housing Choice Voucher Program.
- The major portion of the Housing Authority's ending *net position*, \$15.3 million, or 59.4%, represents its *net investment in capital assets*. These assets are not available for future spending. At the end of the fiscal year, the Housing Authority reported positive balances in all categories of net position.

Marin County Transit District (Transit District)

- At June 30, 2019, Transit District's total net position was \$56 million. Of this amount, *net investment in capital assets* was \$28.8 million, or 51.4% of total net position and *unrestricted* net position was \$27.2 million, or 48.6% of total net position. As a measure of Transit District's liquidity, it may be useful to compare unrestricted net position to total operating expenses. Unrestricted net position of \$27.2 million was 79.2% of total operating expenses of \$34.4 million, as compared to 72.7% in the prior fiscal year.

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- Total net position of Transit District increased by \$3.8 million. This increase is due to increased intergovernmental operating revenue, including Federal, State and local Measure A sales tax.
- The major portion of Transit District's ending *net position*, \$28.8 million, or 51.4%, represents its *net investment in capital assets*. These assets are not available for future spending. At the end of the fiscal year, Transit District reported positive balances in all categories of net position.

Marin Commons Property Management

- At June 30, 2019, Marin Commons Property Management's total net position was \$3.6 million. Of this amount, *net investment in capital assets* was \$1.9 million, or 53.7% of total net position and *unrestricted* net position was \$1.7 million, or 46.3% of the total net position.
- Total net position of Marin Commons Property Management increased by \$1.4 million. This increase was primarily due to a current year increase in rental income.

V. CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

The County's investment in capital assets for its governmental and business-type activities as of June 30, 2019 amounted to \$1,532.7 million (net of accumulated depreciation), which is an increase of \$6.4 million, or 0.4%, from the prior fiscal year. This investment is in a broad range of capital assets including land, land improvements, easements, construction in progress (CIP), structures and improvements, equipment, intangible assets, and infrastructure.

The table below provides a comparison of the County's capital assets for the governmental and business-type activities for the current and prior fiscal years. Figures are presented net of accumulated amortization / depreciation.

Capital Assets
Net of Accumulated Amortization / Depreciation
(in thousands)

	Governmental Activities		Business-type Activities		Total		Increase (Decrease)	
	2019	2018	2019	2018	2019	2018	Amount	% Change
Land and improvements	\$ 1,254,943	\$ 1,250,631	\$ 6,274	\$ 6,274	\$ 1,261,217	\$ 1,256,905	\$ 4,312	0.3%
Easements	9,099	9,099	-	-	9,099	9,099	-	0.0%
Non-amortizable intangible assets	5,681	5,521	-	-	5,681	5,521	160	2.9%
Construction in progress	37,872	27,270	8,784	7,483	46,656	34,753	11,903	34.3%
Structures & improvements	101,839	107,994	20,055	21,023	121,894	129,017	(7,123)	-5.5%
Equipment	12,937	13,694	28,924	30,159	41,861	43,853	(1,992)	-4.5%
Amortizable intangible assets	4,808	5,390	170	190	4,978	5,580	(602)	-10.8%
Infrastructure	39,939	40,084	-	-	39,939	40,084	(145)	-0.4%
Other property	-	-	1,388	1,491	1,388	1,491	(103)	-6.9%
Total Capital Assets	\$ 1,467,118	\$ 1,459,683	\$ 65,595	\$ 66,620	\$ 1,532,713	\$ 1,526,303	\$ 6,410	0.4%

The most notable capital asset transactions during the current fiscal year include the following:

- *Land and improvements* increased by \$4.3 million, or 0.3%, from the prior fiscal year. The increase was attributable to land acquisitions in the current year: \$2.5 million for a 167-acre portion of Bowman Canyon Ranch for preservation and recreation, and \$1.8 million for a property in San Anselmo for flood mitigation.

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- *Construction in progress* (CIP) increased by \$11.9 million, or 34.3%, from the prior fiscal year. The increase was the result of new capital project additions totaling to \$17.7 million, offset by transfers to depreciable assets of \$5.8 million. The major additions to the new CIP projects were as follows:
 - \$7.9 million for the Civic Center roof replacement project.
 - \$2.5 million for the renovation of Tomales Fire Station.
 - \$2.4 million for on-going construction of Fire Station 57, a new San Rafael Fire Department station at 3530 Civic Center Drive in San Rafael. The City of San Rafael operates the station via contract with Community Service Area (CSA) #19 Fire Protection Services, to provide fire protection services to CSA 19 residents as well as incorporated City of San Rafael.
 - \$1.1 million for the rehabilitation of Sir Francis Drake Boulevard between Highway 101 and Ross town limits to improve vehicle flow, transit operations, and pedestrian and bicycle circulation safety.
 - \$1 million in various facility improvements to address accessibility compliance.
 - \$1 million for Western Region pavement resurfacing of roadway, including repairing base failures with cold in place recycling method, roadway widening, drainage improvements and installing new traffic striping.
 - \$0.8 million in replacements to Novato Library HVAC system.
 - \$0.8 million for Transit District's bus stop improvements
 - \$0.4 million for remodel costs of the West Marin Service Center in Point Reyes.

The above-noted CIP projects were offset by \$5.8 million in transfers to depreciable assets, following project completions. The most notable project completions for FY 2019 were as follows:

- \$1.6 million for Juvenile Hall Improvements.
 - \$2.4 million for various facility improvements addressing accessibility compliance.
 - \$0.8 million for the County Jail Roof Replacement Project.
- *Structures and improvements* decreased by \$7.1 million, or 5.5%, from the prior fiscal year. The decrease was primarily due to current year depreciation of \$12.6 million, offset by \$5.6 million in additions and transfers from *construction in progress* for completed Civic Center campus improvements.
 - *Equipment* decreased by \$2 million, or 4.5% from the prior fiscal year. The decrease was primarily due to current year depreciation of \$6.4 million, disposals of \$2.7 million and current year additions of \$7 million. The additions included purchase of new vehicles by the County of Marin and Transit District, fare revenue collection equipment by Transit District, machinery and computerized hardware systems.
 - *Amortized Intangibles* decreased by \$0.6 million, or 10.8%, from the prior fiscal year. The decrease was due to current year depreciation of \$1.8 million, offset by current year additions of \$1.2 million for system software acquisition and enhancements.

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Additional information on the County's capital assets can be found in Note 7 to the financial statements.

Debt Administration

At June 30, 2019, the County's governmental and business-type activities carried an outstanding long-term debt balance (e.g. bonds, loans, certificates of participation, and capital leases) in the amount of \$234.3 million as compared to \$244.4 million in the prior fiscal year. The overall decrease of \$10 million, or 4.1%, was primarily due to current year scheduled debt service payments totaling to \$10.8 million.

Outstanding Debt

(in thousands)

	Governmental Activities		Business-type Activities		Total		Dollar	Percent
	2019	2018	2019	2018	2019	2018	Change	Change
Bonds payable	\$ 138,435	\$ 145,034		\$ -	\$ 138,435	\$ 145,034	\$ (6,599)	-4.5%
Loans payable	2,717	3,152	6,520	7,262	\$ 9,237	10,414	(1,177)	-11.3%
Certificates of participation	85,403	87,478		-	\$ 85,403	87,478	(2,075)	-2.4%
Capital leases	-	-	1,266	1,426	\$ 1,266	1,426	(160)	-11.2%
Total Outstanding Debt	<u>\$ 226,555</u>	<u>\$ 235,664</u>	<u>\$ 7,786</u>	<u>\$ 8,688</u>	<u>\$ 234,341</u>	<u>\$ 244,352</u>	<u>\$ (10,011)</u>	<u>-4.1%</u>

Additional information on the County's long-term debt can be found in Note 9 to the financial statements

VI. GENERAL FUND BUDGETARY HIGHLIGHTS

During the current fiscal year, there was a \$27.2 million decrease in appropriations between the original adopted budget and the final amended budget. This decrease was mainly due to the \$40 million budget reduction in the general government expenditures mainly due to reduction in services and fixed-term positions, offset by \$9.4 million increase in public protection expenditures attributable to contractual increases for service providers.

During the current fiscal year there was a \$91.8 million or 29.4% increase in revenues between the original adopted budget and the final amended budget. Major Components of the increase were as follows:

- *Taxes* increased by \$21.3 million mainly due to increased local taxes of \$13.7 million including projected growth in property tax, Measure A sales tax proceeds, transient occupancy tax, ongoing increase of \$2 million in Excess ERAF, as well as increase in state gas taxes of \$3.8 million due to the recent passage of Road Repair and Accountability Act of 2017 (SB 1).
- *Intergovernmental revenues* increased by \$53.2 million, largely due to a \$14 million increase in state and federally funded programs as well as to reflect updated Proposition 172 Public Safety sales tax estimates.
- *Charges for services* increased by \$15.8 million, mainly attributable to fire-assistance-by-hire contract, redevelopment services, as well as increase in the ambulance services.

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General Fund Budget to Actual Highlights

During the current fiscal year, total actual expenditures of \$252.9 million were \$ 34.2 million or 11.9% less than the final amended budget of \$287.2 million. This was mainly due to the following:

- *General Government* was overbudget by \$13.1 million mainly due to projected increase in personnel costs.
- *Public Protection* was overbudget by \$9.3 million attributable to reduction of services and expiration of grant-funded fixed term positions.
- *Capital Outlay* was overbudget by \$9 million attributable to projected increase in various capital projects.
- *Public Ways and Facilities* were overbudget by \$1.8 million mainly due to deferred building and facilities maintenance needs.

During the current fiscal year, total actual revenues of \$372 million were \$32 million or 7.9% less than the final amended budget of \$404 million, mainly due to the following:

- *Taxes* were underbudgeted by \$5 million mainly due to excess ERAF and increased property assessment.
- *Intergovernmental revenues* were overbudgeted by \$43 million mainly due to projected increase in revenues from Proposition 172 Public Safety sales tax distribution, funding allocations for Juvenile Probation and Continuum Care Reform, as well as increases in cost-covered staffing levels for state and federally funded programs.
- *Charges for services* were overbudgeted by \$1.6 million mainly due to projected increase in fees for dispatch services and in administrative fees.
- *From Use of Money and Property* was underbudgeted by \$7.5 million mainly due to increased interest income and unrealized gains from fair value adjustments.

COUNTY OF MARIN
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ECONOMIC FACTORS AND THE OUTLOOK FOR FISCAL YEAR 2019-20 BUDGET

Over the past 70 years, economic expansions have averaged approximately five years. The current expansion is in its tenth year, which will make it the longest sustained economic recovery in modern history. With the potential for global risks arising from trade, fiscal and monetary policies, most economists project an economic slowdown within the next few years. However, the timing and severity of the slowdown are less certain, particularly for Marin and the greater Bay Area. Despite a strong local economy and a relatively stable fiscal outlook for the state, the County continues to see slowing growth in local revenues. This is a function of the County's financial structure, with nearly 40 percent of its discretionary revenue coming from local taxes. Since the County is primarily funded by property tax revenue, the County's fiscal outlook is closely linked to changes in local assessed property values.

The County's budget for fiscal year 2019-20 was also prepared in consideration of federal and state policy, and the following economic indicators and Countywide initiatives:

- The County's unemployment rate and personal income measures remain ranked among the top counties in the State.
- In 2018, the median sales price of a single-family home in the County rose by 15% to \$1.15 million, although the number of units sold decreased by 9% to 2,952.
- The County continues to be one of the healthiest counties in the State, despite having one of the oldest populations.
- Total population growth and the number of new housing units in the County have slowed recently, falling short behind other counties in the Bay Area.
- Because of Proposition 13 limitations and relatively low levels of new construction, the County is projecting a 5.25% growth rate in assessed value for FY 2019-20, which is approximately 1.5 percent lower than the statewide average.
- Consistent with the Board's adopted budget policies, the budget reflects the County's commitment to fully budget and fund its annual required contributions to both pensions and retiree health benefits.
- The adopted budget for fiscal year 2019-20 refocuses the County's efforts to address such issues as investing in County infrastructure, improving disaster preparedness, addressing sea level rise and climate change, preserving and creating affordable housing, and prioritizing racial equity.

COUNTY OF MARIN
Management's Discussion and Analysis
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(Unaudited)

VII. REQUEST FOR INFORMATION

This financial report is designed to demonstrate accountability by the Marin County government by providing both long-term and near-term views of the County's finances. Questions or comments regarding any of the information presented in this report or requests for additional financial information should be addressed to:

Director of Finance
County of Marin
3501 Civic Center Dr., Room 225
San Rafael, CA 94903

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**BASIC FINANCIAL STATEMENTS –
GOVERNMENT-WIDE FINANCIAL STATEMENTS**

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**COUNTY OF MARIN
STATEMENT OF NET POSITION
JUNE 30, 2019**

	Primary Government			Marin Housing Component Units
	Governmental Activities	Business-Type Activities	Total	
ASSETS				
Cash and Investments	\$ 509,627,285	\$ 34,127,550	\$ 543,754,835	\$ 1,564,405
Restricted Cash	-	2,904,883	2,904,883	374,651
Receivables:				
Accounts and Other - Net	8,892,974	761,535	9,654,509	5,671
Due from Other Agencies	34,125,039	11,390,226	45,515,265	-
Other Loans	36,099,362	7,637,698	43,737,060	-
Inventories	560,914	-	560,914	-
Prepaid Items and Other Assets	1,818,285	1,947,466	3,765,751	4,463
Restricted Cash Held with Trustee	3,565,756	-	3,565,756	-
Internal Balances	1,621,721	(1,621,721)	-	-
Capital Assets:				
Nondepreciable	1,307,394,874	15,058,074	1,322,452,948	714,752
Depreciable, Net	159,723,522	50,537,132	210,260,654	623,875
Total Assets	<u>2,063,429,732</u>	<u>122,742,843</u>	<u>2,186,172,575</u>	<u>3,287,817</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferral on Refunding - Bonds Payable and Certificates of Participation	5,495,993	-	5,495,993	-
Deferred Pensions	77,198,170	1,936,839	79,135,009	-
Deferred OPEB	22,825,000	91,588	22,916,588	-
Total Deferred Outflows of Resources	<u>105,519,163</u>	<u>2,028,427</u>	<u>107,547,590</u>	<u>-</u>
LIABILITIES				
Accounts Payable and Accrued Expenses	20,313,350	6,112,678	26,426,028	20,343
Salaries and Benefits Payable	992,733	281,524	1,274,257	-
Interest Payable	2,755,728	1,484,303	4,240,031	3,955
Unearned Revenues	1,699,315	1,354,804	3,054,119	302
Other Liabilities	2,250,634	813,367	3,064,001	-
Security Deposits and Escrows Payable	-	739,148	739,148	35,004
Housing Loan Liability	-	1,686,963	1,686,963	-
Estimated Claims:				
Due Within One Year	12,295,000	-	12,295,000	-
Due Beyond One Year	28,228,000	-	28,228,000	-
Compensated Absences:				
Due Within One Year	14,634,476	153,100	14,787,576	-
Due Beyond One Year	1,345,373	187,338	1,532,711	-
Long-Term Liabilities:				
Due Within One Year	9,684,627	881,633	10,566,260	21,416
Due Beyond One Year	216,870,872	6,905,917	223,776,789	1,243,141
Liability for Other Postemployment Benefits	283,337,000	1,553,250	284,890,250	6,216
Net Pension Liability	183,525,363	4,337,345	187,862,708	-
Total Liabilities	<u>777,932,471</u>	<u>26,491,370</u>	<u>804,423,841</u>	<u>1,330,377</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred Pensions	34,148,401	1,103,615	35,252,016	-
Deferred OPEB	3,532,000	-	3,532,000	-
Total Deferred Inflows of Resources	<u>37,680,401</u>	<u>1,103,615</u>	<u>38,784,016</u>	<u>-</u>
NET POSITION				
Net Investment in Capital Assets	1,325,700,219	56,707,656	1,382,407,875	413,717
Restricted for:				
General Government	54,106,504	-	54,106,504	-
Public Protection	59,880,250	-	59,880,250	-
Public Ways and Facilities	8,068,856	-	8,068,856	-
Health and Sanitation	9,898,594	-	9,898,594	-
Public Assistance	51,289,075	-	51,289,075	-
Education	8,277,890	-	8,277,890	-
Recreation and Cultural Services	3,633,981	-	3,633,981	-
Community Service Area Projects	15,032,955	-	15,032,955	-
Housing Authority	-	7,258,656	7,258,656	-
Debt Service	326,096	-	326,096	-
Unrestricted	(182,878,397)	33,209,973	(149,668,424)	1,543,723
Total Net Position	<u>\$ 1,353,336,023</u>	<u>\$ 97,176,285</u>	<u>\$ 1,450,512,308</u>	<u>\$ 1,957,440</u>

See accompanying Notes to Basic Financial Statements.

**COUNTY OF MARIN
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019**

Functions/Programs	Expenses	Program Revenues		
		Fees, Fines, and Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Governmental Activities:				
General Government	\$ 94,602,662	\$ 26,524,450	\$ 14,323,152	\$ 1,435,615
Public Protection	186,708,098	49,878,810	49,650,889	338,031
Public Ways and Facilities	24,779,837	3,692,805	-	12,707,436
Health and Sanitation	107,703,509	7,916,466	83,468,122	-
Public Assistance	79,878,201	797,471	77,230,984	-
Education	14,990,746	730,954	216,899	-
Recreation and Cultural Services	32,235,850	3,218,455	590,504	-
Debt Service:				
Interest and Fiscal Charges	11,386,967	-	-	-
Total Governmental Activities	<u>552,285,870</u>	<u>92,759,411</u>	<u>225,480,550</u>	<u>14,481,082</u>
Business-Type Activities:				
Housing Authority	53,894,204	1,532,136	52,631,816	323,482
Transit District	34,478,288	5,562,814	24,340,749	3,172,127
Marin Commons Property Management	3,775,755	-	-	-
Gross Airport	1,143,435	623,033	276,129	303,013
Marin County Fair	2,524,848	1,809,999	181,771	-
Marin.Org	1,133,643	1,229,554	-	-
San Geronimo Golf Course	1,215,548	729,411	-	-
Total Business-Type Activities	<u>98,165,721</u>	<u>11,486,947</u>	<u>77,430,465</u>	<u>3,798,622</u>
Total Primary Government	<u>\$ 650,451,591</u>	<u>\$ 104,246,358</u>	<u>\$ 302,911,015</u>	<u>\$ 18,279,704</u>
Marin Housing Component Units	<u>637,546</u>	<u>903,788</u>	<u>-</u>	<u>-</u>

See accompanying Notes to Basic Financial Statements.

**COUNTY OF MARIN
STATEMENT OF ACTIVITIES (CONTINUED)
YEAR ENDED JUNE 30, 2019**

Functions/Programs	Net Revenues (Expenses) and Changes in Net Position			
	Governmental Activities	Business- Type Activities	Total Primary Government	Component Units
Primary Government:				
Governmental Activities:				
General Government	\$ (52,319,445)	\$ -	\$ (52,319,445)	\$ -
Public Protection	(86,840,368)	-	(86,840,368)	-
Public Ways and Facilities	(8,379,596)	-	(8,379,596)	-
Health and Sanitation	(16,318,921)	-	(16,318,921)	-
Public Assistance	(1,849,746)	-	(1,849,746)	-
Education	(14,042,893)	-	(14,042,893)	-
Recreation and Cultural Services	(28,426,891)	-	(28,426,891)	-
Debt Service:				
Interest and Fiscal Charges	(11,386,967)	-	(11,386,967)	-
Total Governmental Activities	(219,564,827)	-	(219,564,827)	-
Business-Type Activities:				
Housing Authority	-	593,230	593,230	-
Transit District	-	(1,402,598)	(1,402,598)	-
Marin Commons Property Management	-	(3,775,755)	(3,775,755)	-
Gross Airport	-	58,740	58,740	-
Marin County Fair	-	(533,078)	(533,078)	-
Marin.Org	-	95,911	95,911	-
San Geronimo Golf Course	-	(486,137)	(486,137)	-
Total Business-Type Activities	-	(5,449,687)	(5,449,687)	-
Total Primary Government	(219,564,827)	(5,449,687)	(225,014,514)	-
Component Units	-	-	-	266,242
General Revenues:				
Taxes:				
Property Taxes	268,787,983	4,561,268	273,349,251	-
Sales and Use Taxes	19,552,449	-	19,552,449	-
Other	9,366,062	-	9,366,062	-
Unrestricted Interest and Investment				
Earnings	16,524,184	5,739,822	22,264,006	7,333
Tobacco Settlement	2,949,604	-	2,949,604	-
Miscellaneous	2,801,524	1,446,335	4,247,859	4,709
Transfers	(422,858)	422,858	-	-
Total General Revenues and Transfers	319,558,948	12,170,283	331,729,231	12,042
Change in Net Position	99,994,121	6,720,596	106,714,717	278,284
Net Position - Beginning of Year - Restated	1,253,341,902	90,455,689	1,343,797,591	1,679,156
Net Position - End of Year	<u>\$ 1,353,336,023</u>	<u>\$ 97,176,285</u>	<u>\$ 1,450,512,308</u>	<u>\$ 1,957,440</u>

See accompanying Notes to Basic Financial Statements.

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**BASIC FINANCIAL STATEMENTS –
FUND FINANCIAL STATEMENTS**

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**COUNTY OF MARIN
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019**

	General Fund	Health and Human Services Operating Fund	Other Governmental Funds	Total
ASSETS				
Cash and Investments in County Pool	\$ 231,040,906	\$ 6,013,454	\$ 231,261,882	\$ 468,316,242
Cash with Fiscal Agent	-	-	3,565,756	3,565,756
Accounts Receivable	5,774,529	159,767	2,958,678	8,892,974
Prepaid Items	1,753,548	-	64,737	1,818,285
Notes Receivable - Short Term	-	-	1,198,609	1,198,609
Notes Receivable - Long Term	1,139,525	-	27,251,373	28,390,898
Due from Other Funds	2,453,927	-	-	2,453,927
Due from Other Governmental Agencies	7,214,504	19,092,163	7,818,372	34,125,039
Inventory of Supplies	459,426	-	101,488	560,914
	<u>\$ 249,836,365</u>	<u>\$ 25,265,384</u>	<u>\$ 274,220,895</u>	<u>\$ 549,322,644</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 4,725,523	\$ 5,906,477	\$ 9,678,530	\$ 20,310,530
Accrued Salaries and Benefits	636,750	223,104	132,824	992,678
Due to Other Funds	-	-	832,206	832,206
Unearned Revenue	567,214	454,135	677,966	1,699,315
Other Liabilities	1,298,498	767,474	184,662	2,250,634
Total Liabilities	<u>7,227,985</u>	<u>7,351,190</u>	<u>11,506,188</u>	<u>26,085,363</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	1,076,808	-	205,220	1,282,028
FUND BALANCES				
Nonspendable	3,352,499	-	166,225	3,518,724
Restricted	51,721,063	15,034,529	143,758,609	210,514,201
Committed	61,317,296	-	16,880,125	78,197,421
Assigned	112,871,252	2,879,665	101,713,445	217,464,362
Unassigned	12,269,462	-	(8,917)	12,260,545
Total Fund Balances	<u>241,531,572</u>	<u>17,914,194</u>	<u>262,509,487</u>	<u>521,955,253</u>
Total Liabilities and Fund Balances	<u>\$ 249,836,365</u>	<u>\$ 25,265,384</u>	<u>\$ 274,220,895</u>	<u>\$ 549,322,644</u>

See accompanying Notes to Basic Financial Statements.

COUNTY OF MARIN
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE
GOVERNMENT-WIDE STATEMENT OF NET POSITION – GOVERNMENTAL ACTIVITIES
JUNE 30, 2019

Fund Balance - Total Governmental Funds \$ 521,955,253

Amounts reported for governmental activities in the statement of net position are different because:

Unavailable revenues represent amounts that are not available to fund current expenditures and, therefore, are not reported in the governmental funds. 1,282,028

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds. Please refer to Note 7 for details.

These assets consist of:

Land	\$ 49,617,495	
Land Improvements	1,205,325,285	
Easements	9,099,188	
Construction in Progress	37,872,120	
Structures and Improvements, Net of Accumulated Depreciation	101,838,884	
Equipment, Net of Accumulated Depreciation	12,937,430	
Intangible Assets, Net of Accumulated Amortization	10,488,534	
Infrastructure, Net of Accumulated Depreciation	<u>39,939,460</u>	
Total Capital Assets		1,467,118,396

Long-term assets used in Governmental Activities, such as deferred outflows related to pension, OPEB, and deferral on refunding of debt, are not current financial resources and, therefore, are not reported in the governmental funds. 105,519,163

Interest on loans receivable is not due in the current period and is not accrued in the governmental funds. Interest is due upon maturity of the notes. 6,509,855

Deferred inflows of resources reported in the statement of net position (37,680,401)

Long-term liabilities applicable to the County's governmental activities are not due and payable in the current period and, accordingly, are not reported as fund liabilities. Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when due. All liabilities are reported in the statement of net position. Balances as of June 30th are:

Certificates of Participation, Bonds, and Loans Payable	(226,555,499)	
Accrued Interest on Long-Term Debt	(2,755,728)	
Compensated Absences	(15,979,849)	
Liability for Other Postemployment Benefits	(283,337,000)	
Estimated Claims - General Liability	(5,792,000)	
Net Pension Liability	<u>(183,525,363)</u>	
Total Long-Term Liabilities		(717,945,439)

Internal Service Fund assets and liabilities are included in the governmental activities in the Statement of Net Position 6,577,168

Net Position of Governmental Activities \$ 1,353,336,023

See accompanying Notes to Basic Financial Statements.

**COUNTY OF MARIN
STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2019**

	General Fund	Health and Human Services Operating Fund	Other Governmental Funds	Total
REVENUES				
Taxes	\$ 240,423,038	\$ -	\$ 57,283,456	\$ 297,706,494
Licenses and Permits	5,910,549	14,600	9,871,596	15,796,745
Intergovernmental Revenues	46,773,374	78,191,241	114,997,016	239,961,631
Charges for Services	59,515,190	1,568,648	5,935,523	67,019,361
Fines and Forfeits	7,799,471	47,180	1,965,833	9,812,484
From Use of Money and Property	9,793,600	78,595	5,906,883	15,779,078
Miscellaneous	1,816,602	408,755	3,525,771	5,751,128
Total Revenues	<u>372,031,824</u>	<u>80,309,019</u>	<u>199,486,078</u>	<u>651,826,921</u>
EXPENDITURES				
Current:				
General Government	72,898,949	-	7,607,885	80,506,834
Public Protection	160,973,741	1,906,876	28,380,857	191,261,474
Public Ways and Facilities	2,167,647	-	21,699,540	23,867,187
Health and Sanitation	1,462,682	81,096,859	26,330,186	108,889,727
Public Assistance	598,315	78,557,479	2,367,742	81,523,536
Education	275,466	-	15,021,038	15,296,504
Recreation and Cultural Services	10,110,517	-	21,911,524	32,022,041
Capital Outlay	4,047,215	1,072,242	22,818,429	27,937,886
Debt Service:				
Principal	354,181	-	9,797,927	10,152,108
Interest	39,202	-	9,995,555	10,034,757
Total Expenditures	<u>252,927,915</u>	<u>162,633,456</u>	<u>165,930,683</u>	<u>581,492,054</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	119,103,909	(82,324,437)	33,555,395	70,334,867
OTHER FINANCING SOURCES (USES)				
Transfers In	2,372,715	100,635,448	45,453,107	148,461,270
Transfers Out	(77,246,819)	(3,280,129)	(68,351,659)	(148,878,607)
Total Other Financing Sources (Uses), Net	<u>(74,874,104)</u>	<u>97,355,319</u>	<u>(22,898,552)</u>	<u>(417,337)</u>
NET CHANGE IN FUND BALANCES	44,229,805	15,030,882	10,656,843	69,917,530
Fund Balances - Beginning of Year	<u>197,301,767</u>	<u>2,883,312</u>	<u>251,852,644</u>	<u>452,037,723</u>
FUND BALANCES - END OF YEAR	<u>\$ 241,531,572</u>	<u>\$ 17,914,194</u>	<u>\$ 262,509,487</u>	<u>\$ 521,955,253</u>

See accompanying Notes to Basic Financial Statements.

COUNTY OF MARIN
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE
GOVERNMENT-WIDE STATEMENT OF ACTIVITIES – GOVERNMENTAL ACTIVITIES
YEAR ENDED JUNE 30, 2019

Net Change in Fund Balances - Total Governmental Funds \$ 69,917,530

Amounts reported for governmental activities in the statement of activities are different because:

Interest accrued on loans receivable is not recorded in the governmental funds. 462,407

Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Expenditures for General Capital Assets and Infrastructure	\$ 27,694,811	
Less: Current Year Depreciation	<u>(20,259,895)</u>	7,434,916

Governmental fund revenues deferred at year end due to unavailability, and therefore, deferred under the modified accrual basis method of accounting, were recognized as revenue on the full accrual method of accounting. 130,821

Bond proceeds are reported as financing sources in governmental funds and thus contribute to the change in fund balance. In the statement of net position, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the governmental funds, but reduces the liability in the statement of net position.

Repayment and Adjustments of Bonds, Loans, Certificates of Participation, Capital Leases, and Deferral on Refunding	<u>8,637,202</u>	
Net Adjustment		8,637,202

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Change in Compensated Absences	(63,455)	
Change in Net OPEB Liability	2,270,000	
Change in General Claims Liability	1,784,000	
Change in Net Pension Liability	11,093,554	
Accrued Interest on Long-Term Debt	<u>162,696</u>	
Net Adjustment		15,246,795

Internal service funds are used by the County to charge the cost of workers' compensation insurance to individual funds. The net revenue (expense) of internal service fund is reported with governmental activities. (1,835,550)

Change in Net Position of Governmental Activities \$ 99,994,121

See accompanying Notes to Basic Financial Statements.

COUNTY OF MARIN
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2019/DECEMBER 31, 2018

	Business-Type Activities				Total	Governmental
	Marin					Activities
	Housing Authority 12/31/2018	Transit District 6/30/2019	Commons Property Management 6/30/2019	Nonmajor Enterprise Funds 6/30/2019		Workers' Compensation Internal Service Fund 6/30/2019
ASSETS						
Current Assets:						
Cash and Investments in County Pool	\$ -	\$ 16,585,801	\$ 2,219,174	\$ 766,898	\$ 19,571,873	\$ 41,311,043
Other Cash	8,654,916	5,900,761	-	-	14,555,677	-
Receivables:						
Accounts	51,945	465,067	100,958	-	617,970	-
Other	-	-	-	143,565	143,565	-
Prepaid Items and Other Assets	234,553	14,192	-	1,698,721	1,947,466	-
Due from Other Governments	2,138,984	9,251,242	-	-	11,390,226	-
Total Current Assets	<u>11,080,398</u>	<u>32,217,063</u>	<u>2,320,132</u>	<u>2,609,184</u>	<u>48,226,777</u>	<u>41,311,043</u>
Noncurrent Assets:						
Restricted Cash	2,904,883	-	-	-	2,904,883	-
Long-Term Notes Receivable	7,637,698	-	-	-	7,637,698	-
Capital Assets:						
Nondepreciable	3,725,391	1,454,572	-	9,878,111	15,058,074	-
Depreciable and Amortizable, Net	16,767,931	27,303,887	4,316,970	2,148,344	50,537,132	-
Total Noncurrent Assets	<u>31,035,903</u>	<u>28,758,459</u>	<u>4,316,970</u>	<u>12,026,455</u>	<u>76,137,787</u>	<u>-</u>
Total Assets	<u>42,116,301</u>	<u>60,975,522</u>	<u>6,637,102</u>	<u>14,635,639</u>	<u>124,364,564</u>	<u>41,311,043</u>
DEFERRED OUTFLOWS OF RESOURCES						
Deferred Pensions	1,936,839	-	-	-	1,936,839	-
Deferred OPEB	91,588	-	-	-	91,588	-
Total Deferred Outflows	<u>2,028,427</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,028,427</u>	<u>-</u>
LIABILITIES						
Current Liabilities:						
Accounts Payable	386,637	4,224,507	461,194	679,939	5,752,277	2,820
Interest Payable	1,402,095	-	71,437	10,771	1,484,303	-
Due to Other Funds	-	-	-	1,621,721	1,621,721	-
Due to Other Governments	360,401	-	-	-	360,401	-
Salaries and Benefits Payable	193,939	87,041	-	544	281,524	55
Other Liabilities	687,681	-	125,686	-	813,367	-
Unearned Revenues	543,279	564,477	-	247,048	1,354,804	-
Long-Term Notes Payable	-	-	602,253	46,000	648,253	-
Compensated Absences	52,036	77,795	-	23,269	153,100	-
Mortgages Payable	75,865	-	-	-	75,865	-
Capital Leases	157,515	-	-	-	157,515	-
Estimated Claims	-	-	-	-	-	7,147,000
Total Current Liabilities	<u>3,859,448</u>	<u>4,953,820</u>	<u>1,260,570</u>	<u>2,629,292</u>	<u>12,703,130</u>	<u>7,149,875</u>
Long-Term Liabilities:						
Security Deposits and Escrows Payable (Payable from Restricted Assets)	739,148	-	-	-	739,148	-
Long-Term Notes Payable	-	-	1,788,389	126,000	1,914,389	-
Compensated Absences	156,108	29,091	-	2,139	187,338	-
Loan Liability	1,686,963	-	-	-	1,686,963	-
Mortgages Payable	3,876,204	-	-	-	3,876,204	-
Capital Leases	1,115,324	-	-	-	1,115,324	-
Other Postemployment Benefits	1,553,250	-	-	-	1,553,250	-
Estimated Claims	-	-	-	-	-	27,584,000
Net Pension Liability	4,337,345	-	-	-	4,337,345	-
Total Noncurrent Liabilities	<u>13,464,342</u>	<u>29,091</u>	<u>1,788,389</u>	<u>128,139</u>	<u>15,409,961</u>	<u>27,584,000</u>
Total Liabilities	<u>17,323,790</u>	<u>4,982,911</u>	<u>3,048,959</u>	<u>2,757,431</u>	<u>28,113,091</u>	<u>34,733,875</u>
DEFERRED INFLOWS OF RESOURCES						
Deferred Pensions	1,103,615	-	-	-	1,103,615	-
NET POSITION						
Net Investment in Capital Assets	15,268,414	28,758,459	1,926,328	10,754,455	56,707,656	-
Restricted for Housing Authority	7,258,656	-	-	-	7,258,656	-
Unrestricted	3,190,253	27,234,152	1,661,815	1,123,753	33,209,973	6,577,168
Total Net Position	<u>\$ 25,717,323</u>	<u>\$ 55,992,611</u>	<u>\$ 3,588,143</u>	<u>\$ 11,878,208</u>	<u>\$ 97,176,285</u>	<u>\$ 6,577,168</u>

See accompanying Notes to Basic Financial Statements.

COUNTY OF MARIN
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
YEAR ENDED JUNE 30, 2019/DECEMBER 31, 2018

	Business-Type Activities		Business-Type Activities		Total	Governmental
	Housing Authority 12/31/2018	Transit District 6/30/2019	Marin Commons Property Management 6/30/2019	Nonmajor Enterprise Funds 6/30/2019		Workers' Compensation Internal Service Fund 6/30/2019
OPERATING REVENUES						
Charges for Services	\$ 1,532,136	\$ 5,562,814	\$ -	\$ 4,391,997	\$ 11,486,947	\$ 8,369,713
Other Revenue	672,907	-	27,571	332,879	1,033,357	-
Total Operating Revenues	2,205,043	5,562,814	27,571	4,724,876	12,520,304	8,369,713
OPERATING EXPENSES						
Salaries and Employee Benefits	-	2,099,316	-	2,041,676	4,140,992	2,553,729
Services and Supplies	-	26,223,408	3,267,207	3,786,765	33,277,380	13,528
Housing Assistance	52,463,189	-	-	-	52,463,189	-
Claims Expense	-	-	-	-	-	7,915,184
Depreciation and Amortization	1,228,177	3,549,062	391,374	178,906	5,347,519	-
Other Operating	-	2,521,502	-	-	2,521,502	-
Total Operating Expenses	53,691,366	34,393,288	3,658,581	6,007,347	97,750,582	10,482,441
OPERATING INCOME (LOSS)	(51,486,323)	(28,830,474)	(3,631,010)	(1,282,471)	(85,230,278)	(2,112,728)
NONOPERATING REVENUES (EXPENSES)						
Property Tax Revenue	-	4,561,268	-	-	4,561,268	-
Intergovernmental Revenue	52,631,816	24,340,749	-	457,900	77,430,465	-
Advertising Revenue	-	240,960	-	-	240,960	-
Rental Income Revenue	-	172,018	-	-	172,018	-
Investment Income - Unrestricted	209,999	198,695	4,708,997	622,131	5,739,822	282,699
Interest Expense	(202,838)	-	(117,174)	(10,127)	(330,139)	-
Other Nonoperating Expense	-	(85,000)	-	-	(85,000)	-
Total Nonoperating Revenues, Net	52,638,977	29,428,690	4,591,823	1,069,904	87,729,394	282,699
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	1,152,654	598,216	960,813	(212,567)	2,499,116	(1,830,029)
CAPITAL CONTRIBUTIONS AND TRANSFERS						
Capital Contributions	323,482	3,172,127	-	303,013	3,798,622	-
Transfers In	-	-	479,281	-	479,281	-
Transfers Out	-	-	-	(56,423)	(56,423)	(5,521)
CHANGE IN NET POSITION	1,476,136	3,770,343	1,440,094	34,023	6,720,596	(1,835,550)
Net Position - Beginning of Year, Restated	24,241,187	52,222,268	2,148,049	11,844,185	90,455,689	8,412,718
NET POSITION - END OF YEAR	<u>\$ 25,717,323</u>	<u>\$ 55,992,611</u>	<u>\$ 3,588,143</u>	<u>\$ 11,878,208</u>	<u>\$ 97,176,285</u>	<u>\$ 6,577,168</u>

See accompanying Notes to Basic Financial Statements.

**COUNTY OF MARIN
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
YEAR ENDED JUNE 30, 2019/DECEMBER 31, 2018**

	Business-Type Activities - Enterprise Funds					Governmental Activities
	Marin				Total	Workers' Compensation Internal Service Fund
	Housing Authority 12/31/2018	Transit District 6/30/2019	Commons Property Management 6/30/2019	Nonmajor Enterprise Funds 6/30/2019		6/30/2019
CASH FLOWS FROM OPERATING ACTIVITIES						
Cash Receipts from Customers	\$ 2,113,964	\$ 6,004,655	\$ 3,771	\$ 4,743,599	\$ 12,865,989	\$ -
Cash Receipts from Internal Fund Services Provided	-	-	-	-	-	8,370,143
Cash Paid to Suppliers for Goods and Services	(47,501,083)	(28,733,339)	(3,251,178)	(3,940,957)	(83,426,557)	(3,488,000)
Cash Paid to Employees for Salaries and Benefits	(4,844,508)	88,941	-	(2,039,711)	(6,795,278)	(2,553,674)
Net Cash Provided (Used) by Operating Activities	(50,231,627)	(22,639,743)	(3,247,407)	(1,237,069)	(77,355,846)	2,328,469
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES						
Property Tax Revenues	-	4,561,268	-	-	4,561,268	-
Operating Grants Received	51,271,998	-	-	-	51,271,998	-
Intergovernmental Revenues	-	25,198,503	-	457,900	25,656,403	-
Repayment of Notes Receivable	315,006	-	-	-	315,006	-
Interfund Loans	-	-	-	302,081	302,081	-
Notes Receivable Issued	(650,798)	-	-	(55,104)	(705,902)	-
Interest Received on Notes Receivable	102,370	-	-	-	102,370	-
Related Party Transactions	(94,180)	-	-	-	(94,180)	-
Debt Issued to Acquire Assets Held for Sale	-	-	-	-	-	-
Principal Paid on Debt Used to Acquire Assets Held	-	-	-	-	-	-
Other Noncapital Revenues Paid	-	(510,438)	-	-	(510,438)	-
Transfers In	-	-	479,281	-	479,281	-
Transfers Out	-	-	-	(56,423)	(56,423)	(5,521)
Net Cash Provided (Used) by Noncapital Financing Activities	50,944,396	29,249,333	479,281	648,454	81,321,464	(5,521)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES						
Principal Repayments on Long-Term Debt	(225,179)	-	(626,750)	(48,000)	(899,929)	-
Capital Contributions	-	2,229,373	-	303,013	2,532,386	-
Grants received to acquire capital assets	318,438	-	-	-	318,438	-
Interest Repayments Related to Capital Purposes	(145,500)	-	(141,991)	(12,644)	(300,135)	-
Proceeds from Debt Related to the Acquisition of Capital Assets	-	-	-	-	-	-
Payments Related to the Acquisition of Capital Assets	(323,482)	(3,221,602)	(461,063)	(316,961)	(4,323,108)	-
Net Cash Provided (Used) by Capital and Related Financing Activities	(375,723)	(992,229)	(1,229,804)	(74,592)	(2,672,348)	-
CASH FLOWS FROM INVESTING ACTIVITY						
Interest and Investments Earnings Received	103,025	198,695	4,708,997	622,131	5,632,848	282,699
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	440,071	5,816,056	711,067	(41,076)	6,926,118	2,605,647
Cash and Cash Equivalents - Beginning of Year	11,119,728	16,670,506	1,508,107	807,974	30,106,315	38,705,396
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ 11,559,799</u>	<u>\$ 22,486,562</u>	<u>\$ 2,219,174</u>	<u>\$ 766,898</u>	<u>\$ 37,032,433</u>	<u>\$ 41,311,043</u>

See accompanying Notes to Basic Financial Statements.

**COUNTY OF MARIN
STATEMENT OF CASH FLOWS (CONTINUED)
PROPRIETARY FUNDS
YEAR ENDED JUNE 30, 2019/DECEMBER 31, 2018**

	Business-Type Activities - Enterprise Funds					Governmental
	Marin				Total	Activities
	Housing Authority 12/31/2018	Transit District 6/30/2019	Commons Property Management 6/30/2019	Nonmajor Enterprise Funds 6/30/2019		Workers' Compensation Internal Service Fund 6/30/2019
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES						
Operating Income (Loss)	\$ (51,486,323)	\$ (28,830,474)	\$ (3,631,010)	\$ (1,282,471)	\$ (85,230,278)	\$ (2,112,728)
Prior Period Adjustment	(669,658)	-	-	-	(669,658)	-
Depreciation and Amortization	1,228,177	3,549,062	391,374	178,906	5,347,519	-
Related Party Activity	93,116	-	-	-	93,116	-
Write off of bad debt on loans	12,500	-	-	-	12,500	-
Changes in Assets and Liabilities:						
(Increase) Decrease in:						
Accounts Receivable	(48,023)	(107,369)	(23,800)	9,590	(169,602)	-
Property Held for Resale	-	-	-	-	-	-
Prepaid Items and Other Assets	(36,762)	26,250	-	(10,146)	(20,658)	430
Deferred Outflows of Resources	192,970	-	-	-	192,970	-
Increase (Decrease) in:						
Accounts Payable	85,503	2,162,007	16,029	(154,192)	2,109,347	(13,288)
Accrued Salaries and Benefits	32,061	4,012	-	544	36,617	55
Unearned Revenues	(13,720)	549,210	-	19,279	554,769	-
Compensated Absences	3,381	7,559	-	1,421	12,361	-
Other Liabilities	774	-	-	-	774	4,454,000
Other Postemployment Benefits	832,870	-	-	-	832,870	-
Net Pension Liability	(1,364,924)	-	-	-	(1,364,924)	-
Deferred Inflows of Resources	743,489	-	-	-	743,489	-
Security Deposits and Escrows Payable	162,942	-	-	-	162,942	-
Net Cash Provided (Used) by Operating Activities	<u>\$ (50,231,627)</u>	<u>\$ (22,639,743)</u>	<u>\$ (3,247,407)</u>	<u>\$ (1,237,069)</u>	<u>\$ (77,355,846)</u>	<u>\$ 2,328,469</u>

See accompanying Notes to Basic Financial Statements.

**COUNTY OF MARIN
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2019**

	Investment Trust Funds	Agency Funds	Private Purpose Trust Funds
ASSETS			
Current Assets:			
Cash and Investments in County Pool	\$ 904,656,964	\$ 44,585,856	\$ 1,321,461
Cash with Fiscal Agent	-	1,055,394	880,205
Other Cash	548,188	-	-
Taxes Receivable	-	26,091,047	-
Interest Receivable	-	(15,170)	47,750
Prepaid Items	-	1,077,508	-
Notes Receivable	-	-	110,000
Capital Assets:			
Nondepreciable	-	-	30,014
Total Current Assets	905,205,152	72,794,635	2,389,430
LIABILITIES			
Accounts Payable	-	-	239,356
Accrued Interest Payable	-	-	105,776
Noncurrent Liabilities:			
Due Within One Year	-	-	623,495
Due in More than One Year	-	-	5,080,531
Agency Funds Held for Others	-	72,794,635	-
Total Liabilities	-	72,794,635	6,049,158
NET POSITION			
Net Position (Deficit) Held in Trust for Investment			
Pool Participants and Others	905,205,152	-	(3,659,728)
Total Net Position	\$ 905,205,152	\$ -	\$ (3,659,728)

See accompanying Notes to Basic Financial Statements.

**COUNTY OF MARIN
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
YEAR ENDED JUNE 30, 2019**

	Investment Trust Funds	Private Purpose Trust Funds
ADDITIONS		
Property Tax Revenue	\$ -	\$ 3,439,335
Contributions to Investment Pool	1,972,619,039	-
Interest	11,860,129	35,758
Total Additions	1,984,479,168	3,475,093
DEDUCTIONS		
Distributions from Investment Pool	1,709,646,890	-
Tax Disbursements	-	2,055,206
Administrative and Other	-	1,001,914
Total Deductions	1,709,646,890	3,057,120
CHANGE IN NET POSITION	274,832,278	417,973
Net Position - Beginning of Year	630,372,874	(4,077,701)
NET POSITION - END OF YEAR	\$ 905,205,152	\$ (3,659,728)

See accompanying Notes to Basic Financial Statements.

**BASIC FINANCIAL STATEMENTS –
NOTES TO BASIC FINANCIAL STATEMENTS**

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COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 THE FINANCIAL REPORTING ENTITY

A. Reporting Entity

The County of Marin (the County) is a political subdivision of the state of California (the State), and as such, can exercise the powers specified by the Constitution and laws of the State. The County is governed by an elected five-member Board of Supervisors (the Board), with legislative and executive control of the County.

The governmental reporting entity consists of the County (primary government) and its component units. Component units are legally separate organizations for which the County is considered to be financially accountable or whose nature and significant relationship with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete. Financial accountability is defined as the appointment of a voting majority of the component unit's board, and (i) either the County's ability to impose its will on the organization or (ii) there is potential for the organization to provide a financial benefit to or impose a financial burden on the County.

As required by accounting principles generally accepted in the United States of America (GAAP), these financial statements present the financial activity of the County and its component units. Reporting for component units on the County's financial statements can be blended or discretely presented. Blended component units, although legally separate entities, are in substance part of the government's operations, and as such data from these units are combined with data of the primary government for financial reporting purposes. Discretely presented component units are reported in a separate column in the combined financial statements to emphasize that they are legally separate from the primary government. The financial statements are formatted to allow the user to clearly distinguish between the primary government and its discretely presented component units.

B. Blended Component Units

The following blended component units, although legally separate entities, are considered to be part of the primary government for financial reporting purposes because their governing boards are comprised of County Board members, and/or they provide services exclusively to the County, and/or there exists a financial benefit or burden relationship:

Golden Gate Tobacco Funding Corporation

The Golden Gate Tobacco Funding Corporation (the Funding Corporation) is a nonprofit public benefit corporation established in June 2002 for the purpose of providing tobacco securitization financing to the County. The Funding Corporation is governed by a three-person Board of Directors, consisting of two Directors who are employees of the County and one independent Director who is not. The component unit's governing body is substantially the same as the governing body of the primary government. The Funding Corporation's asset-backed bonds are secured by tobacco revenues received per the Master Settlement Agreement.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

In-Home Supportive Services Public Authority of Marin

In-Home Supportive Services Public Authority of Marin (IHSS PA) is a public agency established in 2002 by the Board of Supervisors to serve low-income older adults and persons with disabilities who qualify for in-home support services in order to remain independent and safe in their own homes. IHSS PA works in partnership with the In-Home Supportive Services Program (IHSS) administered by Marin County Health and Human Services by matching IHSS care recipients with qualified care providers so they can live healthy and productive lives. There is a financial benefit relationship between the primary government and the component unit.

Marin County Fair

The Marin County Fair is a component unit of the County with a December 31st fiscal year-end. The County's Board of Supervisors serves as the governing board of the Marin County Fair. County management conducts the activities of this component unit in essentially the same manner as it manages its own activities. The component unit's governing body is substantially the same as the governing body of the primary government.

Housing Authority of the County of Marin

The Housing Authority of the County of Marin (Housing Authority), pursuant to the state of California's Health and Safety Code, was formed in January 1942 by a resolution of the Marin County Board of Supervisors. Its governance structure is comprised of a seven-member Board of Commissioners, five of whom are the County's Board of Supervisors, plus two tenant Commissioners. The component unit's governing body is substantially the same as the governing body of the primary government. The Housing Authority is responsible for the development and implementation of housing programs and activities within the County of Marin. To accomplish this purpose, the Housing Authority has entered into annual contribution contracts with the U.S. Department of Housing and Urban Development (HUD) to operate assisted housing programs. The Housing Authority is reported as a major enterprise fund in the County's basic financial statements. The Housing Authority has a December 31st fiscal year-end and issues a separate financial report that can be obtained online at www.marinhousing.org, or by contacting the Housing Authority at 4020 Civic Center Drive, San Rafael, California 94903.

Marin County Law Library (Law Library)

The Marin County Law Library (Law Library) serves the general public by providing patrons with access to legal information resources in a variety of media with research assistance. Its governance structure is comprised of the County's Board of Supervisors. County management conducts the activities of this component unit in essentially the same manner as it manages its own activities. There is a financial benefit relationship between the primary government and the component unit.

Marin County Open Space District (Open Space)

The Marin County Open Space District (Open Space) is responsible for planning, acquiring, and managing the County's approximately 16,000 acres of open space and 249 miles of public roads and trails. Its governance structure is comprised of a seven-member Parks & Open Space Commission, five seats of which are the County of Marin Board of Supervisors, plus two members of the general public. The component unit's

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

governing body is substantially the same as the governing body of the primary government.

Marin County Transit District (Transit District)

The Marin County Transit District (Transit District) is an autonomous special district created by the authority of the Marin County Transit District Act of 1964. The Transit District's purpose is to develop, finance, organize, and provide local Marin County transit service. Its Board of Directors is comprised of the County's Board of Supervisors, and two members chosen from city council persons or mayors of cities within the county. Revenues are derived principally from property taxes, aid from other governmental entities, transportation contract revenue, and transit fare revenue. The Transit District is reported as a major enterprise fund in the County's basic financial statements, and issues a separate report that can be obtained online at www.marintransit.org, or by contacting the Transit District at 711 Grand Avenue, Suite 110, San Rafael, California 94901. The component unit's governing body is substantially the same as the governing body of the primary government.

Sewer Maintenance, County Service Areas, Lighting, Permanent Road Districts, Flood Control Zone and Water Conservation, and other Special Districts

The County Board of Supervisors is the governing body of the Sewer Maintenance, County Service Areas, Lighting, Permanent Road Districts, Flood Control Zone and Water Conservation, and other Special Districts (special districts). The component unit's governing body is substantially the same as the governing body of the primary government. Among its duties, the Board approves the budgets, special taxes, and fees of these special districts. Each of these special districts are, in substance, an integral part of the County and are reported as nonmajor special revenue funds in the County's basic financial statements.

C. Discretely Presented Component Units

Marin County Housing Development Financing Corporation (MCHDFC)

The Marin County Housing Development Financing Corporation (MCHDFC) is a California nonprofit public benefit corporation established to provide assistance to the Housing Authority by financing or carrying out the acquisition, construction, rehabilitation, remodeling and equipping of rental housing units for persons of low income, together with related facilities and improvements as are necessary or convenient or incidental to their use, on sites located in the County of Marin, to develop and construct low-income housing through use of government financing, subsidies and other available resources to alleviate housing problems affecting low and moderate income families, elderly individuals and handicapped citizens. MCHDFC owns a 15-unit housing development known as Bradley House, located in Tiburon, California. The Board of MCHDFC is made up of nine directors, four of whom are employees of the Housing Authority. MCHDFC has no employees, and their accounting records are maintained by the Housing Authority.

Marin Housing Development Corporation (MHDC)

The Marin Housing Development Corporation (MHDC) is a California nonprofit public benefit corporation, and was established to maintain, improve, and increase the supply of affordable housing in the County of Marin by financing or carrying out the acquisition, construction, rehabilitation, remodeling and equipping of housing units for persons of low

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

income. MHDC owns a 28-unit apartment complex known as the Sundance Apartments, located in San Rafael, California. The Board of MHDC is comprised of nine directors, four of whom are current employees of the Housing Authority of the County of Marin. MHDC has no employees, and their accounting records are maintained by the Housing Authority.

Since MCHDFC and MHDC are other organizations for which the nature and significance of their relationship with the Housing Authority and the County of Marin are such that exclusion from the financial statements would cause the County's financial statements to be misleading or incomplete, these entities have been included in the County's financial statements as discretely presented component units. Separate financial statements are not prepared for these entities.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Basis of Presentation

Government-Wide Financial Statements

The statement of net position and the statement of activities report information on all of the nonfiduciary activities of the County and its blended component units. All fiduciary activities are reported only in the fund financial statements. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the *governmental* and *business-type* activities of the County and between the County and its discretely presented component units. Governmental activities, which are normally supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a great extent on fees charged to external parties.

The statement of activities demonstrates the degree to which program expenses of a given function are offset by program revenues. Program expenses include direct expenses, which are clearly identifiable with a specific program or function. Interest expense related to long-term debt is reported as a direct expense. Certain indirect costs, which cannot be identified and broken down, are included in the program expense reported for individual functions and activities. Interfund charges, which equal or approximate the external exchange value of services provided, are reported as program revenues. Interfund reimbursements, repayments from the funds responsible for particular expenses to the funds that initially paid for them, are treated as an adjustment to expenses.

Program revenues include (1) fees, fines and charges paid by the recipients of goods or services offered by the programs, and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented instead as general revenues. When both restricted and unrestricted net position is available, unrestricted resources are used only after the restricted resources are depleted.

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds and internal service funds, while business-type activities incorporate data from the County's enterprise funds. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

the government-wide financial statements. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Fund Financial Statements

The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component units. Separate statements for each fund category – *governmental, proprietary, and fiduciary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are respectively aggregated and reported as nonmajor funds. Major individual governmental and enterprise funds are presented as separate columns in the fund financial statements.

The County reports the following major governmental funds:

- The *General Fund* is the County's primary operating fund and is used to account for all financial resources except those required by law or practice to be accounted for in another fund. The General Fund supports many of the essential county services such as health, safety, and administration.
- The *Health and Human Services Operating Fund* was established in 2016 to account for all Health and Human Services revenues and expenditures, many of which are dedicated for specific safety net and social services. The fund also receives transfers from various special revenue funds as well as the General Fund to support operations.

The County reports the following major enterprise funds:

- The *Housing Authority* provides housing assistance to low and moderate income residents of Marin County, primarily funded by contributions from HUD and rent payments from tenants. The Housing Authority has a fiscal year-end of December 31st.
- The *Transit District* accounts for activities related to the provision of transit services within Marin County, the revenues of which are principally derived from property taxes, aid from other governmental entities, transportation contract revenue, and transit fare revenue.
- The *Marin Commons Property Management* fund was established to account for the properly management activities of 1600 Los Gamos Blvd. in San Rafael.

The County also reports the following additional fund types:

- *Internal Service Fund* accounts for the financing of goods and services provided by one department or agency to other departments or agencies of the County or other governmental units on a cost reimbursement basis. Activities relate to the County's workers' compensation self-insurance plan.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
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- *Investment Trust Funds* account for the assets of legally separate entities such as special districts that deposit cash in the County Treasurer's investment pool. These entities include school and community college districts, other special districts governed by local boards, regional boards and authorities and pass-through funds for tax collections for cities and towns. These funds represent the assets, primarily cash and investments, and the related liability of the County to disburse these monies on demand.
- *Agency Funds* are custodial in nature and do not report operating results. Such funds have no equity accounts since all assets are due to individuals or entities at some future time. These funds account for assets held by the County in an agency capacity for various local government units and individuals. The majority of these funds are tax pass-through entities for secured and unsecured taxes.
- *Private-Purpose Trust Funds* are a fiduciary fund type used by the County to report trust arrangements under which principal and income benefits other governments. These funds report the assets, liabilities, and activities of the Successor Agency to the County of Marin Redevelopment Agency and Marin City Community Service Districts (CSD).

B. Measurement Focus and Basis of Accounting

Measurement focus indicates the type of resources being measured, and the basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide, proprietary fund and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the County provides (or receives) value without directly receiving (or providing) equal value in exchange, include property and sales taxes, grants, entitlements and donations. Under the accrual basis, revenues from property taxes are recognized in the fiscal year for which taxes are levied. Revenues from sales taxes are recognized when the underlying transactions take place. Revenues from grants, entitlements, and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when they are both measurable and available. Most revenue sources, such as sales tax, interest, certain state and federal grants and charges for services are accrued when services are provided or when taxes are levied. Property taxes revenue, however, is accrued only if funds are expected to be received within 60 days after the end of the fiscal year. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and capital leases are reported as other financing sources.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

C. Cash and Cash Equivalents

For purposes of the accompanying statement of cash flows, the enterprise and internal service funds consider all highly liquid investments with a maturity of three months or less when purchased, and their equity in the County Treasurer's investment pool, to be cash equivalents.

D. Investments

The County sponsors an investment pool to invest funds of the County and external public entities. The County's pool activity is governed by California Government Code Section 53600, et seq., and Section 27000, et seq., as well as the County's Statement of Investment Policy, which delegates the Director of Finance to invest in securities issued by the United States, certain corporate bonds and notes, bankers acceptances, certificates of deposit, commercial paper, repurchase agreements, the State of California Local Agency Investment Fund (LAIF), and securities lending transactions.

Investment transactions are recorded on the trade date. Participants' equity in the investment pool is determined by the dollar amount of participant deposits, adjusted for withdrawals and distributed investment income. Interest is apportioned to all pool participants on a quarterly basis, based upon the ratio of the average daily balance of each individual fund to the average daily balance of all funds in the investment pool. The amount of interest apportioned is determined using the cash method of accounting, whereby interest is apportioned for the quarter in which it was actually received, net of administrative costs. This method differs from the fair value method used to value investments in these financial statements, as unrealized gains or losses are not apportioned to pool participants.

E. Receivables

Accounts receivable are reported net of allowance for uncollectible amounts. The estimated allowance is calculated based on historical experience and collectability analysis.

F Inventories

Inventories are stated at cost (first-in, first-out basis) for governmental funds and lower-of-cost-or-market value for proprietary funds. Inventories in governmental funds are recorded as expenditures when consumed. Unconsumed inventories in governmental funds are equally offset by nonspendable fund balance to indicate that portion of fund balance that is not in spendable form.

G. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items. In the fund financial statements, prepaid items are equally offset by nonspendable fund balance to indicate that portion of fund balance that is not in spendable form. Prepayments are amortized and recognized as expenditures in the period consumed using the consumption method.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

H. Capital Assets

Capital assets are recorded at historical cost (or at estimated historical cost if actual historical cost is not available). Donated capital assets are valued at their estimated acquisition value on the date donated. Capital assets include public domain (infrastructure) general fixed assets consisting of certain improvements including roads, bridges, water/sewer, lighting systems, drainage systems, and flood control systems. The County defines capital assets as assets with an initial unit cost of more than \$5,000 and an estimated useful life in excess of one year. Capital assets used in operations are depreciated or amortized using the straight-line method over the lesser of the capital lease period or their estimated useful lives in the government-wide statements and the proprietary funds.

The estimated useful lives for capital assets are as follows:

Infrastructure	20 to 50 Years
Structures and Improvements	10 to 50 Years
Equipment	5 to 25 Years
Software	2 to 10 Years

Maintenance and repairs are charged to operations when incurred. Betterments and major improvements, which significantly increase values, change capacities, or extend useful lives of the capital assets are capitalized. Upon sale or retirement of capital assets, the cost and related accumulated depreciation are removed from the respective accounts and any resulting gain or loss is included in the statement of activities.

I. Deferred Outflows and Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for *deferred outflows and inflows of resources*. A deferred outflow of resources is defined as a consumption of net position that is applicable to a future reporting period, and so will not be recognized as an outflow of resources (expense/expenditure) until then. A deferred inflow of resources is defined as an acquisition of net position that is applicable to a future reporting period, and so will not be recognized as an inflow of resources (revenue) until that time. Current year deferred inflows and outflows consist of amounts related to pensions, other post-employment benefits, and the refunding of debt. Deferred outflows on the refunding of debt were not related to the purchase of capital assets.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The County has deferred inflows of resources related to unavailable revenues reported under the modified accrual basis of accounting in the governmental funds balance sheet and related to pensions and other post-employment benefits in its proprietary and government-wide statements. The governmental funds report unavailable revenues from property taxes, advances from federal and State, and other sources as appropriate. These amounts are deferred and recognized as revenues in the period the amounts become available.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

J. Compensated Absences

The liability for compensated absences reported in the government-wide and proprietary fund statements consist of unpaid, accumulated vacation and compensatory time-off balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. The current portion of the liability for compensated absences has been estimated based on historical experience.

K. Interfund Transactions

Interfund transactions are reflected as loans, services provided or used, reimbursements, or transfers. Loans are reported as receivables and payables as appropriate, are subject to elimination upon consolidation, and are referred to as either "due to/from other funds" (the current portion of interfund loans) or "advances to/from other funds" (the noncurrent portion of interfund loans). Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

Services provided or used, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements occur when one fund incurs a cost, charges the appropriate benefiting fund, and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide presentation.

L. Net Position and Fund Balances

The government-wide and proprietary funds utilize a net position presentation. Net position is classified as follows:

- *Net investment in capital assets* is the amount representing all capital assets, net of accumulated depreciation and amortization, and reduced by the outstanding balances of debt that are attributable to the acquisition, construction or improvement of those assets, net of unspent financing proceeds.
- *Restricted net position* is the amount representing the net position which usage is subject to limitation and constraint imposed by either external parties (such as creditors, grantors, other governments) or law through constitutional provisions or enabling legislation.
- *Unrestricted net position* is the amount representing the portion of net position that is neither restricted nor invested in capital assets.

Governmental funds report fund balance in one of five classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purposes for which amounts in the funds can be spent. The five fund balance classifications are as follows:

- *Nonspendable Fund Balances* – Consist of amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash, such as inventories, prepaid amounts and long-term amount of loans and notes receivable, if any.

- *Restricted Fund Balances* – Includes amounts with constraints placed on their use, imposed either by (a) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (b) law through constitutional provisions or enabling legislation.
- *Committed Fund Balances* – Represents resource balances with constraints imposed by formal action of the Board of Supervisors (the Board) through public meeting minutes that specifically state the revenue source and purpose of the commitment. Commitments may be modified or rescinded as approved by the Board through Board resolutions.
- *Assigned Fund Balances* – Consist of resource balances intended to be used by the County for specific purposes that do not meet the criteria to be classified as restricted or committed. The County Administrator and Director of Finance can assign fund balance to be used for specific purposes during budget preparation. Budgets recommended by departments require Board approval. Unlike commitments, assignments generally only exist temporarily. Further action is not needed to remove the assignment.
- *Unassigned Fund Balances* – Is the residual classification for all resource balances in the General Fund and includes all amounts not contained in other classifications. For other governmental funds, the unassigned classification is used only to report a deficit balance resulting from specific purposes for which amounts had been restricted, committed, or assigned. Unassigned amounts are technically available for any purpose.

Based on the County’s policy regarding the fund balance classification as noted above, when both restricted and unrestricted funds are available for expenditure, restricted funds should be spent first unless legal requirements disallow it. When expenditures are incurred for purposes for which amounts in any unrestricted fund balance classification could be used, committed funds are to be spent first, assigned funds second, and unassigned funds last.

M. Property Tax Revenue

The County levies, bills, collects, and distributes property taxes for the County as a whole. Property taxes are levied for each fiscal year on taxable real and personal property that is situated in the County. Property taxes paid to the County within 60 days after the end of the fiscal year are considered “available” and are, therefore, recognized as revenue.

In accordance with State law, the County is responsible for the assessment, collection, and apportionment of property taxes for all taxing jurisdictions within the County, including school districts, cities and towns, and special districts. Property taxes are levied on both secured (real property) and unsecured (business and personal property other than land and buildings) property. Supplemental property taxes are assessed upon transfer of property ownership or completion of new construction.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
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Secured and unsecured property taxes are levied based on the assessed value as of January 1st, the lien date, of the preceding fiscal year. Secured property tax is billed approximately October 1st of each fiscal year and due in two installments, on November 1st and February 1st. Collection dates are December 10th and April 10th which are also the delinquent dates. After the delinquent date, unpaid first installments are assessed a penalty of 10%, and unpaid second installments are assessed a 10% penalty, plus \$10 cost. Accounts that remain unpaid on June 30th are charged an additional 1.5% per month beginning July 1st of the next fiscal year. Such property may thereafter be redeemed by payment of a penalty of 1.5% per month to the time of redemption, plus costs and a redemption fee. If taxes are unpaid for a period of five years or more, the property becomes subject to tax sale by the Director of Finance.

Unsecured property tax is levied by July 1st, due on July 31st, and has a collection date of August 31st which is also the delinquent date. A 10% penalty attaches to delinquent unsecured taxes. If unsecured taxes are unpaid by October 31st, an additional penalty of 1.5% attaches to the unpaid tax on the first day of each month until paid.

The State's Constitution Article XIII A, commonly known as Proposition 13, provides that the combined maximum property tax rate on any given property may not exceed 1% of its assessed value, unless two-thirds of the voters have approved additional taxes be levied to fund infrastructure, services, and/or operations. Under Proposition 13, beginning with FY 1978-79, assessed value is calculated at 100% of market value and may increase by no more than 2% per year, unless the property undergoes new construction or is sold or transferred. State law provides exemptions from ad valorem property taxation for certain classes of property, such as churches, colleges, nonprofit hospitals, and charitable institutions.

Beginning in 1993-94, the County began apportioning secured property tax revenue in accordance with the alternate method of distribution, commonly known as the "Teeter Plan," as prescribed by Section 4717 of the California Revenue and Taxation Code (Code). The Teeter Plan has no impact on tax rates or collection procedures. Rather, it merely changes the way taxes and penalties are distributed among the taxing agencies. Under the Teeter Plan, the County apportions 100% of the secured property tax charge to local taxing entities. The County advances all unpaid current secured taxes to the taxing entities and, in return, retains the penalties and interest on the taxes when collected. As a result of the Teeter Plan, secured property tax receivables are recorded in the Tax Resource Fund only, and there is no allowance for uncollectible amounts. Penalties and interest are deposited into the Tax Loss Reserve Fund (TLRF). Should the TLRF fund balance exceed 25% of the current year unpaid secured taxes, the excess is credited to the General Fund.

Pursuant to Section 97.2(D)(4)(i) of the California Revenue and Taxation Code, in 1992 the County established an agency fund, the Educational Revenue Augmentation Fund (ERAF), to redirect property tax from the County, cities, and special districts to fund public education (K-12 Offices of Education and community colleges). Each of these local agencies are required to shift an amount of property tax revenues prescribed by the Code to ERAF. Once school districts and related programs reach their maximum allowable funding, the Code requires that any excess ERAF be refunded back to the local contributing agencies.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

N. Estimates

The preparation of the basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE 3 CASH AND INVESTMENTS

The County maintains a cash and investment pool for the purpose of increasing interest earnings through pooled investment activities. Cash and investments for most County activities are included in the County investment pool. Interest earned on the investment pool is allocated quarterly to the participating funds using the average daily cash balance of each fund. This pool, which is available for use by all participating funds, is displayed in the financial statements as "Cash and Investments in County Pool." Funds that are required to be held by outside fiscal agents do not participate in the County pool.

The County pool includes both voluntary and involuntary participation from external public entities. Certain special districts and entities are required under State statute to maintain their cash surplus in the pool. As of June 30, 2019, the net asset value of involuntary participation in the investment pool was \$905,205,153 or 61.28% of the pool.

The County's investment pool is not registered with the Securities and Exchange Commission as an investment company. Investments made by the Treasurer are regulated by California Government Code and by the County's Statement of Investment Policy (Investment Policy). The objectives of the Investment Policy are structured in order of priority: safety, liquidity, and yield. The Board established a Treasury Oversight Committee (Oversight Committee) to monitor and review the management of public funds maintained in the investment pool in accordance with Article 6 Section 27131 of the California Government Code. The Oversight Committee and the Board review and approve the Investment Policy annually. The County Treasurer prepares and submits a comprehensive investment report to the members of the Oversight Committee, to the investment pool participants, and the Board on a monthly basis. The report covers the types of investments in the pool, maturity dates, par value, actual costs, and fair value.

The County pool has been rated by Fitch Ratings since 1994 and has maintained the highest rating of 'AAA' since inception. The pool's 'AAA' rating reflects the high credit quality of portfolio assets, appropriate management oversight, and operational capabilities. In addition, Fitch ratings rate the pool 'S1' for market risk sensitivity, which reflects low market risk and a capacity to return stable principal value to participants, as well as to meet anticipated cash flow needs, even in adverse interest rate environments.

Fair values were obtained from the County's investment custodian statement for all investments having greater than 90 days to maturity.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
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Cash and investments at June 30, 2019 consist of the following:

Cash and Investments in County Pool:	
Cash	\$ 2,726,059
Investments	1,478,235,525
Subtotal	<u>1,480,961,584</u>
Less: Outstanding Warrants and Other Reconciling	
Items	<u>(3,791,742)</u>
Total Cash and Investments in County Pool	1,477,169,842
Cash and Investments Outside County Pool:	
Other Deposits	2,593,597
Investments of Blended Component Units	19,399,616
Investments with Fiscal Agents	5,501,355
Specific Investments	<u>548,188</u>
Total Cash and Investments Outside	
County Pool	<u>28,042,756</u>
Total Cash and Investments	<u>\$ 1,505,212,598</u>

Total cash and investments at June 30, 2019 were presented on the County's financial statements as follows:

Primary Government	\$ 550,225,474
Component Units	1,939,056
Investment Trust Funds	905,205,152
Agency Funds	45,641,250
Private Purpose Trust Funds	<u>2,201,666</u>
Total	<u>\$ 1,505,212,598</u>

Investments

The following table identifies the investment types that are authorized for the County by California Government Code or the County's Investment Policy, where more restrictive. The table also identifies certain provisions of the County's investment policy that address interest rate risk, credit risk, and concentration risk.

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
Local Agency Bonds	2 Years	None	None
U.S. Treasury Obligations	5 Years	None	None
U.S. Agency Obligations	5 Years	None	None
State of California Obligations	2 Years	None	None
Banker's Acceptances	180 Days	30%	30%
Commercial Paper	270 Days	40%	10%
Negotiable Certificates of Deposit	2 Years	30%	None
Repurchase Agreements	1 Year	None	None
Medium Term Notes	2 Years	30%	None
Money Market Mutual Funds/Mutual Funds	N/A	20%	10%
Time Deposits	2 Years	None	None
Local Agency Investment Fund (LAIF)	N/A	None	None

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
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At June 30, 2019, the County's investments consisted of the following:

	<u>Interest Rates</u>	<u>Maturities</u>	<u>Par Value</u>	<u>Fair Value</u>	<u>WAM (Years)</u>
Pooled Investments					
Federal Agencies - Coupon	1.49% - 3.68%	7/26/19 - 6/27/22	\$ 333,930,000	\$ 334,076,052	1.3405
Federal Agencies - Discount	2% - 2.59%	7/1/19 - 2/19/21	1,129,750,000	1,120,896,358	0.2299
Money Market	Variable	On Demand	20,052,465	20,052,465	0.0028
California Local Agency Investment Fund (LAIF)	Variable	On Demand	247,542	247,542	0.0028
Amortized Note	3.50% - 3.65%	9/15/19 - 2/1/23	2,390,641	2,390,641	3.1096
Miscellaneous Securities	4.50%	2/28/22 - 9/1/22	572,000	572,467	1.9885
Total Pooled Investments			<u>\$ 1,486,942,648</u>	<u>\$ 1,478,235,525</u>	
Specific Investments in Treasury - Nonpooled					
California Local Agency Investment Fund (LAIF)	Variable	On Demand	\$ 548,188	\$ 548,188	0.0028
Total Specific Investments in Treasury - Nonpooled			<u>\$ 548,188</u>	<u>\$ 548,188</u>	

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. In accordance with the County's Investment Policy, the County manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio to 1.5 years or less. At June 30, 2019, the investment pool had a weighted average maturity of 0.95 years, or approximately 348 days.

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State law and the County's Investment Policy limit the County's investments in commercial paper, corporate bonds, and medium-term notes to the rating of 'A' or higher as provided by Moody's Investors Service or Standard & Poor's Corporation. The County's Investment Policy limits investments purchased by Financial Institution Investment Accounts, a type of mutual fund, to United States Treasury and Agency obligations with a credit quality rating of 'AAA.'

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributable to the magnitude of the County's investment in a single issuer of securities. At June 30, 2019, the County did have 10% or more of its net investment in any one money market mutual fund.

At June 30, 2019, the County had the following investments in any one issuer that represent 5% or more of the total investments. Investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, and other pooled investments are excluded because they are not a concentration of credit risk.

Federal Home Loan Mortgage Corporation	\$ 448,722,857
Federal Home Loan Bank	\$ 788,371,330
Federal Farm Credit Bank	\$ 192,887,522

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

The following is a summary of the credit quality distribution and concentration of credit risk by investment type as a percentage of each pool's fair value at June 30, 2019.

	<u>Moody's</u>	<u>S & P</u>	<u>% of Portfolio</u>
Investments in Investment Pool			
Federal Agencies Discount: Fed Home Ln Bk*	Unrated	Unrated	18.94 %
Federal Home Loan Bank*	Unrated	Unrated	7.46
Federal Agencies Discount: Fed Home Ln Mtg Corp*	Unrated	Unrated	11.41
Federal Agencies Discount: Fed Natl Mgt Assn*	Unrated	Unrated	45.87
Federal National Mortgage Assn*	Unrated	Unrated	1.35
Federal Agencies Discount: Federal Agric Mtg Corp*	Unrated	Unrated	0.34
Federal Agencies Discount: Fed Farm Credit Bk*	Unrated	Unrated	11.01
Federal Farm Credit Bank*	Unrated	Unrated	2.04
Miscellaneous Securities	Unrated	Unrated	0.04
Amortized Note	Unrated	Unrated	0.16
Money Market/Mutual Funds	Aaa	AAAm	1.36
California Local Agency Investment Fund (LAIF)	Unrated	Unrated	0.02
Total			<u>100.00 %</u>

* Federal Home Loan Bank, Freddie Mac, and Fannie Mae issue most of their short-term debt as discount notes. Although Moody's and S&P rate their short-term debt at 'P-1' and 'A-1+', respectively, their discount notes are not currently rated by individual CUSIP.

Custodial Credit Risk

For investments and deposits held with safekeeping agents, custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or deposits that are in the possession of an outside party. California Government Code and the County's Investment Policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits and securities lending transactions: California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by depository regulated under state law. The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. At year-end, the County's investment pool and cash with fiscal agents had no securities exposed to custodial credit risk.

Local Agency Investment Fund

The County pool maintains an investment in the State of California Local Agency Investment Fund (LAIF), managed by the State Treasurer. This fund is not registered with the Securities and Exchange Commission as an investment company, but is required to invest according to California State Code. Participants in the pool include voluntary and involuntary participants, such as special districts and school districts for which there are legal provisions regarding their investments. The Local Investment Advisory Board (LIAB) has oversight responsibility for LAIF. LIAB consists of five members as designated by State Statute.

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

At June 30, 2019, the County's pooled investment position in LAIF was \$247,542, which approximates fair value and is the same value of pool shares. The total amount invested by all public agencies in LAIF on that day was \$105 billion. Of that amount, 100% was invested in nonderivative financial products. Fair value is based on information provided by the State for the Local Agency Investment Fund.

Restricted cash

Cash held by the Housing Authority in the amount of \$2.9 million is restricted for specific project operations and cannot be disbursed without the prior approval of another government agency.

County Investment Pool Condensed Financial Statements

The following represents a condensed statement of net position and changes in net position for the County's investment pool as of June 30, 2019:

Statement of Net Position

Equity of Internal Pool Participants	\$ 572,512,878
Equity of External Pool Participants	904,656,964
Total Net Position	<u>\$ 1,477,169,842</u>

Statement of Changes in Net Position

Net Position - Beginning of Year	\$ 1,145,276,642
Net Change in Investments by Pool Participants	331,893,200
Net Position - End of Year	<u>\$ 1,477,169,842</u>

Fair Value Measurement

GASB Statement No. 72, *Fair Value Measurement and Application*, sets forth the framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The investments in an external investment pool are not subject to reporting within the level hierarchy. The three levels of the fair value hierarchy are described below:

Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the County has the ability to access.

Level 2 – Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets in inactive markets; inputs other than quoted prices that are observable for the asset or liability; or inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

The County's pooled investments by fair value level as of June 30, 2019 include the following:

<u>Investments</u>	<u>Total</u>	<u>Quoted Prices in Active Markets for Identical Assets (Level 1)</u>	<u>Significant Other Observable Inputs (Level 2)</u>
Pooled Investments Subject to Fair Value Hierarchy:			
Debt Securities:			
U.S. Government Agency Securities	\$ 1,454,972,410	\$ -	\$ 1,454,972,410
Pooled Investments not Subject to Fair Value Hierarchy:			
Local Agency Investment Fund (LAIF)	247,542		
Pooled Investments Measured at Amortized Cost:			
Money Market	20,052,465		
Miscellaneous Securities	572,467		
Amortized Note	2,390,641		
Total Investments Measured at Amortized Cost	23,015,573		
Total Pooled Investments	<u>\$ 1,478,235,525</u>		

NOTE 4 NOTES RECEIVABLE

Notes receivable consists of the following activities:

<u>Description</u>	<u>Balance July 1, 2018</u>	<u>Notes Issued</u>	<u>Repayments</u>	<u>Balance June 30, 2019</u>	<u>Short-Term Balance June 30, 2019</u>
Governmental Activities					
<u>General Fund</u>					
The County executed a long-term loan agreement with Buckelew Programs to fund the construction of a crisis residential facility funded with Mental Health Services Act (MHSA) funds. This note does not accrue interest and is due in June 2057.	\$ 739,525	\$ -	\$ -	\$ 739,525	\$ -
The County executed a long-term loan agreement with Buckelew Programs to fund the construction of a crisis residential facility funded with Mental Health Services Act (MHSA) funds. This is an additional loan amount representing contingency funds to cover any unanticipated costs related to the construction project. This loan does not accrue interest and the note is due in October 2032.	400,000	-	-	400,000	-
Subtotal General Fund	1,139,525	-	-	1,139,525	-
<u>Other Governmental Funds</u>					
The County provides long-term financing to numerous local-based non-profit organizations for affordable housing construction and rehabilitation. These notes are due at various time frames through 2066.	22,366,031	6,087,630	(3,679)	28,449,982	1,198,609
Total Governmental Activities	<u>\$ 23,505,556</u>	<u>\$ 6,087,630</u>	<u>\$ (3,679)</u>	<u>\$ 29,589,507</u>	<u>\$ 1,198,609</u>

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

<u>Description</u>	<u>Balance July 1, 2018</u>	<u>Notes Issued</u>	<u>Repayments</u>	<u>Balance June 30, 2019</u>	<u>Short-Term Balance June 30, 2019</u>
Business-Type Activities					
<u>Marin Housing Authority</u>					
Marin Housing Authority manages a portfolio for lending programs to assist qualified homeowners and renters with rehabilitation expenses, down payment on home purchases, and rental security deposits.	<u>\$ 7,510,062</u>	<u>\$ 392,500</u>	<u>\$ (264,864)</u>	<u>\$ 7,637,698</u>	<u>\$ -</u>

NOTE 5 UNEARNED REVENUE/UNAVAILABLE REVENUE

Under both the accrual and modified accrual basis of accounting, revenues are recognized only when earned. Thus, the government-wide statement of net position, governmental funds, and enterprise funds defer revenue recognition for resources that have been received at year-end but not yet earned. Assets recognized before the earning process is complete are offset by a corresponding liability as unearned revenues. Under the modified accrual basis of accounting, revenues are recognized when earned and susceptible to accrual. Revenues are considered susceptible to accrual if they are measurable and available to finance expenditures of the current period. Thus, governmental funds defer revenue recognition for revenues not considered available to liquidate liabilities for the current period. As of June 30, 2019, the various components of unearned revenue were as follows:

	<u>Unearned</u>	<u>Unavailable</u>
Governmental Activities:		
General Fund:		
Fees for Services	<u>\$ 567,214</u>	<u>\$ 1,076,808</u>
Other Governmental Funds:		
Reimbursable Grant Advances	719,366	-
Fees for Services	<u>412,735</u>	<u>205,220</u>
Total Other Governmental Activities	<u>1,132,101</u>	<u>205,220</u>
Total Governmental Activities	<u>\$ 1,699,315</u>	<u>\$ 1,282,028</u>
Business-Type Activities:		
Fees for Services	<u>\$ 1,354,804</u>	<u>\$ -</u>
Total Business-Type Activities	<u>\$ 1,354,804</u>	<u>\$ -</u>

NOTE 6 INTERFUND TRANSACTIONS

Interfund receivables and payables may result from services rendered by one fund to another fund, or from interfund loans. "Due to/from other funds" balances are generally used to reflect short-term interfund receivables and payables, whereas "Advances to/from other funds" balances are for long-term. All of the interfund balances presented below resulted from the timing difference between the dates that (1) interfund goods and services were provided or reimbursable expenditures occurred, (2) transactions were recorded in the accounting system, and (3) payments between funds were made.

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
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The composition of interfund balances as of June 30, 2019 is as follows:

Due to/from Other Funds

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>	<u>Purpose</u>
General Fund	Nonmajor Special Revenue Fund	\$ 832,206	Temporary loans to cover short-term operational needs
	Nonmajor Enterprise Funds	1,621,721	Temporary loans to cover short-term operational needs
	Total	<u>\$ 2,453,927</u>	

Transfers

Transfers are indicative of funding for capital projects, lease or debt service payments, subsidies of various County operations, and reallocations of special revenues. The following schedule summarizes the County's transfer activities:

<u>Transfer from</u>	<u>Transfer to</u>	<u>Amount</u>	<u>Purpose</u>
General Fund	Health and Human Services Operating Fund	\$ 41,569,628	Health and Human Services funding
	Other Nonmajor Governmental Funds	1,021,610	Whole Person Care grant match
	Other Nonmajor Governmental Funds	1,350,000	Various capital project funding
	Other Nonmajor Governmental Funds	6,251,455	Allocation of pension obligation costs
	Other Nonmajor Governmental Funds	5,000,000	County Capital Improvement Program
	Other Nonmajor Governmental Funds	4,753,786	Road maintenance projects
	Other Nonmajor Governmental Funds	3,830,143	Debt service
	Other Nonmajor Governmental Funds	7,346,563	Road and bridge rehabilitation
	Other Nonmajor Governmental Funds	115,000	Open Space Trail Legacy
	Other Nonmajor Governmental Funds	70,000	Environmental Health Services
	Other Nonmajor Governmental Funds	192,926	Contribution to MCTOPPP
	Other Nonmajor Governmental Funds	4,350,000	Affordable Housing Trust funding
	Other Nonmajor Governmental Funds	916,427	Various operating needs
	Marin Commons Property Management	479,281	Various operating needs
		<u>Subtotal</u>	77,246,819
Health and Human Service Operating Fund	Other Nonmajor Governmental Funds	2,586,747	Allocation of pension obligation costs
	Other Nonmajor Governmental Funds	685,272	Debt service
	Other Nonmajor Governmental Funds	8,110	Various operating needs
	<u>Subtotal</u>	3,280,129	
Nonmajor Enterprise Funds	General Fund	43,947	Various operating needs
	Other Nonmajor Governmental Funds	12,476	Allocation of pension obligation costs
	<u>Subtotal</u>	56,423	
Internal Service Fund	Other Nonmajor Governmental Funds	5,521	Allocation of pension obligation costs
Other Nonmajor Governmental Funds	Health and Human Services Operating Fund	3,906,575	Various Health and Human Services program cost reimbursements
	Health and Human Services Operating Fund	53,428,432	Health and Human Services realignment
	Health and Human Services Operating Fund	1,730,814	Public Health programs
	General Fund	562,474	Various program cost funding
	General Fund	634,863	Public Safety realignment
	General Fund	175,047	Affordable Housing Trust funding
	General Fund	106,558	Auto theft obligation program
			Various operating needs and cost reimbursements
	General Fund	699,826	Various operating needs and cost reimbursements
	General Fund	150,000	Various capital project funding
	Other Nonmajor Governmental Funds	1,509,796	Debt service
	Other Nonmajor Governmental Funds	1,382,307	Allocation of pension obligation costs
	Other Nonmajor Governmental Funds	1,000,000	Road and bridge maintenance
	Other Nonmajor Governmental Funds	750,000	Road maintenance
			Various operating needs and cost reimbursements
Other Nonmajor Governmental Funds	1,843,115	Various operating needs and cost reimbursements	
Other Nonmajor Governmental Funds	471,852	Various capital project funding	
	<u>Subtotal</u>	68,351,659	
	Total	<u>\$ 148,940,551</u>	

COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 7 CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2019 was as follows:

	Balance July 1, 2018	Additions	Deletions	Adjustments/ Transfers	Balance June 30, 2019
Governmental Activities					
Capital Assets, not being Depreciated and Amortized:					
Land	\$ 45,305,535	\$ 4,311,960	\$ -	\$ -	\$ 49,617,495
Land Improvements	1,205,125,438	-	-	-	1,205,125,438
Easements	9,099,188	-	-	-	9,099,188
Intangible Assets	5,520,608	160,025	-	-	5,680,633
Construction in Progress	27,270,225	16,316,054	-	(5,714,159)	37,872,120
Total Capital Assets not being Depreciated and Amortized	1,292,320,994	20,788,039	-	(5,714,159)	1,307,394,874
Capital Assets, being Depreciated and Amortized:					
Land Improvements	199,847	-	-	-	199,847
Structures and Improvements	284,315,678	1,311,962	(196,340)	4,131,765	289,563,065
Equipment	59,296,465	4,569,192	(2,576,645)	-	61,289,012
Intangible Assets	9,270,729	1,189,089	-	-	10,459,818
Infrastructure	332,764,759	79,604	-	1,582,394	334,426,757
Total Capital Assets being Depreciated and Amortized	685,847,478	7,149,847	(2,772,985)	5,714,159	695,938,499
Less Accumulated Depreciation and Amortization for:					
Structures and Improvements	(176,321,510)	(11,414,718)	12,047	-	(187,724,181)
Equipment	(45,602,199)	(5,267,246)	2,517,863	-	(48,351,582)
Intangible Assets	(3,880,483)	(1,771,434)	-	-	(5,651,917)
Infrastructure	(292,680,800)	(1,806,497)	-	-	(294,487,297)
Total Accumulated Depreciation and Amortization	(518,484,992)	(20,259,895)	2,529,910	-	(536,214,977)
Total Capital Assets being Depreciated and Amortized, Net	167,362,486	(13,110,048)	(243,075)	5,714,159	159,723,522
Governmental Activities Capital Assets, Net	<u>\$ 1,459,683,480</u>	<u>\$ 7,677,991</u>	<u>\$ (243,075)</u>	<u>\$ -</u>	<u>\$ 1,467,118,396</u>
	Balance July 1, 2018	Additions	Deletions	Adjustments/ Transfers	Balance June 30, 2019
Business-Type Activities					
Capital Assets, not being Depreciated:					
Land	\$ 6,273,763	\$ -	\$ -	\$ -	\$ 6,273,763
Construction in Progress	7,483,181	1,395,609	-	(94,479)	8,784,311
Total Capital Assets not being Depreciated	13,756,944	1,395,609	-	(94,479)	15,058,074
Capital Assets, being Depreciated and Amortized:					
Structures and Improvements	53,572,832	346,465	-	(16,315)	53,902,982
Equipment	41,708,571	2,435,056	(97,585)	94,479	44,140,521
Intangible Assets	315,325	145,978	-	16,315	477,618
Other Property	3,426,892	-	-	-	3,426,892
Total Capital Assets being Depreciated and Amortized	99,023,620	2,927,499	(97,585)	94,479	101,948,013
Less accumulated Depreciation and Amortization for:					
Structures and Improvements	(32,550,002)	(1,431,362)	-	-	(33,981,364)
Equipment	(11,549,487)	(3,764,630)	97,585	-	(15,216,532)
Intangible Assets	(125,548)	(48,604)	-	-	(174,152)
Other Property	(1,935,910)	(102,923)	-	-	(2,038,833)
Total Accumulated Depreciation and Amortization	(46,160,947)	(5,347,519)	97,585	-	(51,410,881)
Total Capital Assets being Depreciated and Amortized, Net	52,862,673	(2,420,020)	-	94,479	50,537,132
Business-Type Activities Capital Assets, Net	<u>\$ 66,619,617</u>	<u>\$ (1,024,411)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 65,595,206</u>

**COUNTY OF MARIN
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Depreciation and Amortization

Depreciation expense was charged to various functions or activities as follows:

Governmental Activities:

General Government	\$ 16,474,818
Public Protection	1,458,150
Public Ways and Facilities	1,001,388
Health and Sanitation	144,548
Public Assistance	388,295
Education	69,637
Recreation and Cultural Services	<u>723,059</u>
Total Depreciation and Amortization Expense - Governmental Activities	<u><u>\$ 20,259,895</u></u>

Business-Type Activities:

Housing Authority	\$ 1,228,177
Transit District	3,549,062
Gross Airport	103,826
Marin County Fair	21,270
Marin.Org	53,810
Marin Commons Property Management	<u>391,374</u>
Total Depreciation and Amortization Expense - Business-Type Activities	<u><u>\$ 5,347,519</u></u>

NOTE 8 RISK MANAGEMENT

Workers' Compensation

The County is permissibly self-insured for the first \$1,000,000 of workers' compensation claims per occurrence. The County provides for excess workers' compensation insurance above the \$1,000,000 retention through a policy with Arch Insurance Company (A.M. Best Rated 'A+') with statutory limits (optimum no limit coverage per claim).

The actuarially determined outstanding claims liability, including incurred but not reported claims at marginally acceptable 70% confidence level, at June 30, 2019 is \$34,731,000. The Board has adopted a funding policy that program assets be maintained at or above the 70% confidence level, including recognition of anticipated investment income.

The changes in the balance of claims liabilities are as follows:

	<u>2019</u>	<u>2018</u>
Liability Balance - Beginning of Fiscal Year	\$ 30,277,000	\$ 28,762,000
Current Year Claims and Changes in Estimates	8,077,035	5,857,692
Claim Payments	<u>(3,623,035)</u>	<u>(4,342,692)</u>
Liability Balance - End of Fiscal Year	<u><u>\$ 34,731,000</u></u>	<u><u>\$ 30,277,000</u></u>

The Housing Authority participates in a joint venture under a joint powers agreement (JPA) with the California Housing Workers' Compensation Authority (CHWCA). CHWCA was formed to provide workers' compensation insurance coverage for member housing

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
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authorities. At December 31, 2018, there were 31 members. The relationship between the Housing Authority and CHWCA is such that CHWCA is not a component unit of the Housing Authority for financial reporting purposes.

The Housing Authority's annual premium is based on covered payroll. Premiums paid for the calendar year ended December 31, 2018 was approximately \$52,000.

General Liability

The County maintains a self-insured retention (SIR) of \$1,000,000 per occurrence for its general liability program. Losses, which exceed the SIR, are covered by an excess insurance policy through Travelers Insurance Company (A.M. Best Rated 'A++'). The latest independent actuarial analysis (October 2019), concludes that given program assets, as of June 30, 2019 the program is funded above the 90% confidence level.

The actuarially determined outstanding claims liability, including incurred but not reported claims at 70% confidence level, at June 30, 2019 is \$5,792,000.

The changes in the balance of claims liabilities are as follows:

	<u>2019</u>	<u>2018</u>
Liability Balance - Beginning of Fiscal Year	\$ 7,576,000	\$ 7,984,000
Current Year Claims and Changes in Estimates	(1,205,666)	2,593,937
Claim Payments	<u>(578,334)</u>	<u>(3,001,937)</u>
Liability Balance - End of Fiscal Year	<u>\$ 5,792,000</u>	<u>\$ 7,576,000</u>

Settled claims have not exceeded coverage in any of the past three years. Nonincremental claims adjustment expenses are included as part of the claims liability.

The Housing Authority procured insurance from Housing Insurance Services, Inc. and Housing Authority Risk Retention Group for the period beginning July 1, 2011. The property insurance limits vary by property covered, with a deductible of \$10,000 per occurrence. The commercial liability limit of coverage is \$2,000,000; with a deductible is \$10,000 per occurrence. The liability insurance covers public officials and employment policies. The maximum coverage for mold claims is \$250,000, with a deductible of \$25,000. The maximum coverage for employee benefits administration liability is \$1,000,000, with a deductible of \$1,000 per employee. The maximum coverage for automobile liability is \$1,000,000; this includes uninsured motorist and un-owned autos, with no deductible. Premiums paid for this coverage were approximately \$235,000.

The Transit District's insurance coverage is carried through CSAC (California State Association of Counties) Excess Insurance Authority (CSAC) in pooled programs and through a commercial insurance carrier. CSAC is a public entity risk pool currently operating as a common risk management and insurance program for counties located throughout California. The purpose of CSAC is to spread the adverse effects of losses among the member entities and to purchase excess insurance as a group. The Transit District's general liability insurance limit through CSAC was \$25,000,000 with a \$25,000 deductible at June 30, 2019. The Transit District's claims have not exceeded the maximum insurance coverage and there have been no reductions in insurance limits during the past three fiscal years.

**COUNTY OF MARIN
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NOTE 9 LONG-TERM OBLIGATIONS

The following table summarizes the changes in the County's long-term obligations for the fiscal year ended June 30, 2019:

	Balance July 1, 2018	Additions	Deletions	Adjustments *	Balance June 30, 2019	Amounts Due Within One Year
Governmental Activities						
Bonds Payable:						
Taxable Pension Obligation Bonds 2003	\$ 90,530,000	\$ -	\$ 5,760,000	\$ -	\$ 84,770,000	\$ 6,650,000
Tobacco Settlement Asset Backed Bonds 2007	49,947,446	-	1,460,000	1,067,001	49,554,447	-
Less: Unamortized Discount	(186,572)	-	(62,193)	-	(124,379)	-
Open Space Refunding Revenue Bonds 2013	4,359,095	-	491,892	-	3,867,203	511,544
Limited Obligation Improvement Bond 2014	384,095	-	16,773	-	367,322	17,377
Subtotal - Bonds Payable	145,034,064	-	7,666,472	1,067,001	138,434,593	7,178,921
Loans Payable	3,152,240	-	434,467	-	2,717,773	423,429
Certificates of Participation:						
Certificates of Participation 2001	9,150,000	-	470,000	-	8,680,000	495,000
Certificates of Participation 2012	645,081	-	53,976	-	591,105	62,277
Certificates of Participation 2015	75,360,000	-	1,465,000	-	73,895,000	1,525,000
Add: Unamortized Premium	2,323,068	-	86,040	-	2,237,028	-
Subtotal - Certificates of Participation	87,478,149	-	2,075,016	-	85,403,133	2,082,277
Compensated Absences	15,916,394	15,131,573	15,068,118	-	15,979,849	14,634,476
Claims Liability	37,853,000	8,077,035	5,407,035	-	40,523,000	12,295,000
Total Governmental Activities Long-Term Liabilities	<u>\$ 289,433,847</u>	<u>\$ 23,208,608</u>	<u>\$ 30,651,108</u>	<u>\$ 1,067,001</u>	<u>\$ 283,058,348</u>	<u>\$ 36,614,103</u>

* Accretion expense on loan

	Balance July 1, 2018	Additions	Deletions	Adjustments *	Balance June 30, 2019	Amounts Due Within One Year
Business-Type Activities						
Notes Payable - HCD	\$ 2,051,161	\$ -	\$ -	\$ -	\$ 2,051,161	\$ -
Notes Payable - MCF	889,742	-	37,816	-	851,926	39,357
Mortgages Payable - Office						
Building Refinance	1,083,204	-	34,222	-	1,048,982	36,508
Building Improvement Loan	3,017,392	-	626,750	-	2,390,642	602,253
Runway Rehabilitation Loan	220,000	-	48,000	-	172,000	46,000
Capital Leases	1,425,980	-	153,141	-	1,272,839	157,515
Compensated Absences	328,077	280,442	268,081	-	340,438	153,100
Total Business-Type Activities Long-Term Liabilities	<u>\$ 9,015,556</u>	<u>\$ 280,442</u>	<u>\$ 1,168,010</u>	<u>\$ -</u>	<u>\$ 8,127,988</u>	<u>\$ 1,034,733</u>

The compensated absence liabilities attributable to the governmental activities are generally liquidated by the General Fund and related special revenue funds. Claims liability is liquidated by internal service funds for workers compensation claims and the General Fund for general liability claims. Typically the General Fund and related special revenue funds have been used to liquidate the OPEB obligation for the governmental activities. Under business-type activities, the purpose of the capital lease was to fund energy conservation improvements to the Public Housing properties. The cost of the equipment installed equaled to the amount financed. Equipment was placed into service in FY 2012-13. Upon completion of this lease on December 19, 2027, the title will pass to the Housing Authority.

COUNTY OF MARIN
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The following table summarizes the County's long-term obligations as of June 30, 2019:

	<u>Maturity</u>	<u>Date of Issue</u>	<u>Interest Rates</u>	<u>Annual Principal Installments</u>	<u>Amount Authorized</u>	<u>Outstanding at June 30, 2019</u>
Governmental Activities						
Pension Obligation Bonds:						
Taxable Pension Obligation Bonds Series A (Fund Pension Liability)	2027	2003	4.60%-5.41%	\$50,000 - \$14,940,000	\$ 112,805,000	\$ 84,770,000
Asset-Backed Bonds:						
Tobacco Settlement Asset-Backed Bonds (Series 2007A through F) Unamortized Discount	2057	2007	4.63%-6.90%	\$485,000 - \$8,350,986	49,870,081 (932,888)	49,554,447 (124,379)
Revenue Bonds:						
Open Space Refunding Revenue Bonds 2013	2027	2014	3.06%	\$270,309 - \$420,143	6,163,324	3,867,203
Improvement Bonds:						
Limited Obligation Improvement Bond 2014	2034	2015	3.60%	\$13,799 - \$29,537	492,712	367,322
Loans Payable:						
Energy Resource Conservation - Solar Panels	2023	2009	4.50%	\$28,373 - \$49,287	553,345	184,629
I - Bank Loan	2027	2009	3.29%	\$47,681 - \$49,088	681,600	370,348
Energy Resource Conservation - Auditorium	2025	2011	1.00%	\$12,419 - \$15,732	410,781	183,689
Energy Resource Conservation - Exhibit Hall	2023	2008	4.50%	\$6,259 - \$14,822	326,477	109,817
California Energy Commission	2023	2012	0.00%	\$42,755 - \$60,711	1,054,869	351,793
Energy Efficiency Retrofit	2023	2012	0.00%	\$1,035	124,147	40,347
Energy Efficiency Retrofit	2024	2018	0.00%	\$4,379	354,723	267,138
Energy Conservation \$1.8 m loan	2031	2014	1.00%	\$30,056 - \$54,262	1,800,000	1,210,012
Loans Payable Subtotal					5,539,062	2,717,773
Certificates of Participation:						
2001 Issue (Finance Capital Improvement Projects)	2032	2001	4.70%-7.00%	\$215,000 - \$880,000	14,100,000	8,680,000
2012 Issue (Homestead)	2027	2012	4.00%	\$16,897 - \$45,853	925,000	591,105
2015 Issue (Financing Project/ Defeases 2010 Issue) Unamortized Premium	2045	2016	2.00%-3.750%	\$2,000,000 - \$3,045,000	80,140,000 2,581,188	73,895,000 2,237,028
Certificates of Participation Subtotal:					97,746,188	85,403,133
Compensated Absences					15,979,849	15,979,849
Claims Liabilities					40,523,000	40,523,000
Total Governmental Activities					<u>\$ 328,186,328</u>	<u>\$ 283,058,348</u>
Business-Type Activities						
Notes Payable - HCD	2024	2006	0%-3.00%	Deferred	\$ 2,861,319	\$ 2,051,161
Notes Payable - MCF	2024	2014	4.00%	\$72,720	1,000,000	851,926
Mortgages Payable - Office Building Refinance	2022	2012	5.50%	\$81,684 - \$917,282	1,100,000	1,048,982
Housing Loans from Other Governmental Agencies	Various	2012	0%	Various	-	-
Building Improvement Loan	Various	Various	3.5%-4.50%	\$43,949 - \$177,905	3,351,819	2,390,642
Runway Rehabilitation Loan	2023	2018	3.5%-4.0%	\$40,000-\$48,000	220,000	172,000
Capital Leases	2027	2012	4.26%-4.884%	\$208,412	2,474,823	1,272,839
Compensated Absences					340,438	340,438
Total Business-Type Activities					<u>\$ 11,348,399</u>	<u>\$ 8,127,988</u>

COUNTY OF MARIN
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A. Taxable Pension Obligation Bonds Series 2003

In May 2003, the County issued \$112,805,000 Taxable Pension Obligation Bonds, series 2003. The bonds were sold to provide funds to refinance the County's actuarial accrued liability with respect to retirement benefits for County employees and retirees. The bonds are insured by National Public Finance Guarantee Corporation (NPFGC). The bonds have a Fitch rating of 'AA+.' The bonds carry an interest rate range of 4.60% – 5.41% and mature on August 1, 2026.

B. Tobacco Settlement Asset-Backed Bond Series 2007A-F

The County is due a portion of receipts from the Tobacco Industry from the sale of tobacco products. This is a continual stream of funds based on the amount of tobacco sales. The County created a nonprofit public benefit corporation, the Golden Gate Tobacco Funding Corporation (the Corporation), which in turn joined eight other counties in the state of California to form the California Tobacco Securitization Agency. The Corporation acquired from the County all rights to future tobacco settlement payments and in June 2006 issued asset-backed bonds Series A through F. Proceeds from the Tobacco Industry are utilized to pay down these bonds. These bonds carry an interest rate range of 4.63% - 6.90% and mature between June 1, 2021 and June 1, 2057.

C. Open Space Refunding Revenue Bonds 2013

In August 2013, the Marin County Open Space Finance Authority issued \$6.2 million in revenue bonds, for the purpose of refunding on a current basis the Marin County Open Space Financing Authority's series 2002 revenue bonds and to provide funds to finance public capital improvements. The bonds carry an interest rate of 3.06%, and mature in September 2027.

D. Limited Obligation Improvement Bond 2014

In August 2014, the County issued Limited Obligation Improvement Bonds in the amount of \$0.4 million bearing 3.60% interest and maturing September 2, 2034. The proceeds from the sale of the bond are to finance improvements to the Marshall Phase 2 Community Wastewater System authorized by the Community Wastewater System Assessment District.

E. 2001 Certificates of Participation

In November 2001, the County issued certificates of participation in the amount of \$14.1 million to finance a building acquisition and various capital projects within the County. The certificates are insured by a policy with Ambac Assurance Corporation, which guarantees the scheduled payments of principal and interest on the certificates when due. The certificates have a Fitch rating of 'AA+.' The certificates carry interest rates ranging from 4.70% - 7.00% and mature on July 15, 2031.

F. 2012 Certificates of Participation

In August 2011, the County issued \$925,000 in certificates of participation to finance improvements to County Service Area No. 14's Homestead Valley Community Center.

**COUNTY OF MARIN
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The certificates carry an interest rate of 4% per annum. Bi-annual payments are to be made in March and in September of each year with the last payment due on or before March 1, 2027.

G. 2015 Certificates of Participation

In July 2015, the County issued \$80,140,000 in certificates of participation to (1) defease the County's outstanding 2010 certificates of participation and (2) finance renovations, repairs, construction and improvements to Marin County facilities and infrastructure. The certificates carry interest rates ranging from 2.0% to 3.75% and mature on November 1, 2045.

Annual debt service requirements of governmental activities as of June 30, 2019 to maturity are as follows:

Year Ending June 30.	Governmental Activities					
	Bonds Payable		Certificates of Participation		Loans Payable	
	Principal	Interest	Principal	Interest	Principal	Interest
2020	\$ 7,178,921	\$ 6,111,454	\$ 2,082,277	\$ 3,362,769	\$ 423,429	\$ 47,464
2021	8,168,150	5,713,870	2,163,984	3,266,914	432,540	38,227
2022	9,166,270	5,262,962	2,273,284	3,158,463	441,885	28,751
2023	10,309,863	4,815,235	2,392,792	3,044,227	318,063	19,890
2024	11,552,876	4,239,597	2,507,519	2,924,266	238,990	14,455
2025-2029	47,900,922	11,085,893	14,311,249	12,697,282	801,630	31,691
2030-2034	132,986	6,643,874	15,180,000	9,774,131	61,236	302
2035-2039	9,284,537	5,238,532	8,810,000	7,190,831	-	-
2040-2044	-	4,312,500	13,420,000	4,810,200	-	-
2045-2049	17,250,000	2,587,500	20,025,000	1,201,500	-	-
2050-2054	-	-	-	-	-	-
2055-2057	17,614,447	174,435,553	-	-	-	-
Less: Unamortized Premium (Discount)	(124,379)	-	2,237,028	-	-	-
Total	<u>\$ 138,434,593</u>	<u>\$ 230,446,970</u>	<u>\$ 85,403,133</u>	<u>\$ 51,430,583</u>	<u>\$ 2,717,773</u>	<u>\$ 180,780</u>

Annual debt service requirements for business-type activities as of June 30, 2019 to maturity are as follows:

Year Ending June 30.	Business-Type Activities					
	Mortgages Payable		Notes Payable		Loans Payable	
	Principal	Interest	Principal	Interest	Principal	Interest
2020	\$ 36,508	\$ 46,423	\$ 39,357	\$ 150,091	\$ 648,253	\$ 110,799
2021	37,485	45,446	40,960	31,757	673,353	85,097
2022	39,231	43,700	42,629	30,088	699,675	58,142
2023	935,758	38,501	44,366	28,352	541,361	29,861
2024	-	-	46,173	26,544	-	-
2025-2029	-	-	638,441	20,686	-	-
2056	-	-	2,051,161	3,623,688	-	-
Total	<u>\$ 1,048,982</u>	<u>\$ 174,070</u>	<u>\$ 2,903,087</u>	<u>\$ 3,911,206</u>	<u>\$ 2,562,642</u>	<u>\$ 283,899</u>

Bond Discounts, Bond Premiums, and Issuance Costs

In the governmental funds, bond discounts, bond premiums, and issuance costs are treated as period costs in the year of issue. In the proprietary funds (and for the governmental activities in the government-wide statements) bond discounts, and bond premiums are deferred and amortized over the term of the debt using the straight-line method. Bond discounts and premiums are presented as a reduction and increase, respectively, of the outstanding balance of bonds payable.

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Arbitrage

The Tax Reform Act of 1986 instituted certain arbitrage restrictions with respect to the issuance of tax-exempt bonds after August 31, 1986. Arbitrage regulations deal with the investment of all tax-exempt bond proceeds at an interest yield greater than the interest yield paid to bondholders. Generally, all interest paid to bondholders can be retroactively rendered taxable if applicable rebates are not reported and paid to the Internal Revenue Service at least every five years.

Capital Lease Obligation

The County leases equipment, primarily for data processing and elections, under lease obligations accounted for as capital leases. As of June 30, 2019, there were no capital lease obligations for governmental activities. Included in the business type activities are the following capital asset amounts under capital leases:

	<u>Business-Type Activities</u>
Equipment	\$ 2,199,653
Less: Accumulated Depreciation	(743,824)
Equipment, Net, Under Capital Leases	<u>\$ 1,455,829</u>

The following is a schedule of future minimum lease payments under capital leases as of June 30, 2019:

<u>Year Ending June 30,</u>	<u>Business-Type Activities</u>
2020	\$ 209,058
2021	206,391
2022	203,837
2023	203,837
2024	203,837
2025-2027	453,516
Total Minimum Lease Payments	1,480,476
Less: Amount Representing Interest	(207,637)
Total Present Value of Minimum Lease Payments	<u>\$ 1,272,839</u>

Operating Lease Obligation

The County is committed under various operating leases for office space and computer equipment. The minimum future lease commitments in these leases are as follows:

<u>Year Ending June 30,</u>				<u>Business-Type Activities</u>	
	<u>Office Space</u>	<u>Computers and Equipment</u>	<u>Total</u>	<u>Office Space</u>	<u>Total</u>
2020	\$ 1,938,668	\$ 1,694,907	\$ 3,633,575	\$ 137,817	\$ 137,817
2021	1,529,291	551,295	2,080,586	140,532	140,532
2022	975,258	230,055	1,205,313	143,248	143,248
2023	752,517	81,329	833,846	145,963	145,963
2024	579,316	12,924	592,240	36,660	36,660
2025-2029	1,302,403	-	1,302,403	-	-
2020-2047	171,103	-	171,103	-	-
Total	<u>\$ 7,248,556</u>	<u>\$ 2,570,510</u>	<u>\$ 9,819,066</u>	<u>\$ 604,220</u>	<u>\$ 604,220</u>

COUNTY OF MARIN
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The County also leases various County-owned properties to other entities under noncancelable operating leases. Income from these rental activities amounted to \$5.5 million for the fiscal year ended June 30, 2019. Lease expense for business-type office space was \$126,723 for the fiscal year ended June 30, 2019.

NOTE 10 EMPLOYEES' RETIREMENT PLAN

A. Plan Description

The County's retirement plan is administered by the Marin County Employees' Retirement Association (MCERA), a retirement system established in July 1950 and governed by the California Constitution; the County Employees Retirement Law of 1937 (CERL or 1937 Act, California Government Code Section 31450 et seq.); the Public Employees' Pension Reform Act of 2013 (PEPRA, Government Code Section 7522); the provisions of California Government Code Section 7500 et seq; and the bylaws, procedures, and policies adopted by MCERA's Board of Retirement (Retirement Board). The Marin County Board of Supervisors may also adopt resolutions, as permitted by the CERL and PEPRA, which may affect the benefits of MCERA members.

MCERA operates as a cost-sharing multiple employer defined benefit plan for the County and eight other participating employers: City of San Rafael, Local Agency Formation Commission, Marin City Community Services District, Marin County Superior Court, Marin/Sonoma Mosquito and Vector Control District, Novato Fire Protection District, Southern Marin Fire Protection District, and Tamalpais Community Services District. Separate actuarial valuations are performed for these other agencies and districts, and the responsibility for funding their plans rest with those entities. Postretirement benefits are administered by MCERA to qualified retirees.

Copies of MCERA's annual financial reports, which include required supplementary information (RSI) for each plan may be obtained from their office at One McInnis Parkway, Suite 100, San Rafael, California 94903 or online at www.mcera.org.

Administration

The Retirement Board is responsible for the general administration and management of the retirement association. All Retirement Board members, except the County Director of Finance, serve for a term of three years. By statute, Retirement Board members include the following:

- The Director of Finance of the County (ex-officio)
- Four members who are qualified electors of the County and not connected with County government in any capacity, except one may be a County Supervisor. The Board of Supervisor appoints these members.
- Two General members of MCERA elected by the General membership.
- One Safety member and one Safety member alternate elected by the Safety membership.
- One retired member and one retired member alternate elected by the retired membership.

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Membership

MCERA provides retirement, disability, and death benefits to its general and safety members. Safety membership primarily includes law enforcement and firefighters of MCERA, as well as other classifications as allowed under the CERL and adopted by the employer. General membership is applicable to all other occupational classifications. The retirement benefits within the plan are tiered based on the participating employer and the date of the member's entry into MCERA membership. Additional information regarding the benefit structure is available by contacting MCERA.

Vesting

Members become vested in retirement benefits upon completion of five years of credited service.

B. Benefit Provisions

Service Retirement

MCERA's regular (service) retirement benefits are based on the years of credited service, final average compensation, and age at retirement, according to the applicable statutory formula. Members who qualify for service retirement are entitled to receive monthly retirement benefits for life.

General County members hired after July 1, 2008 are eligible to retire at age 55 if they have earned 10 years of credited service, unless they are "new members" as defined by PEPRA (PEPRA members). Safety members, except PEPRA members, are eligible to retire at age 50 if they have earned 10 years of credited service. Unless they are PEPRA members, General members can retire at any age with 30 years of service and Safety members can retire at any age with 20 years of service. PEPRA members who are Safety members are eligible to retire after 5 years of service upon reaching 50 years of age. PEPRA members who are General members are eligible to retire after 5 years of service upon reaching 52 years of age. All members can retire at age 70 with no service requirement.

Disability Retirement

A member with five years of service, regardless of age, who becomes permanently incapacitated from the performance of duty is eligible to apply for a nonservice connected disability retirement. Any member who becomes permanently incapacitated from the performance of duty as a result of injury or disease arising out of and in the course of employment is eligible to apply for a service-connected disability retirement, regardless of service length or age.

Death Benefits

MCERA provides specified death benefits to beneficiaries and members' survivors. The death benefits provided depend on whether the member is active or retired.

The basic active member death benefit consists of a members' retirement contributions plus interest plus one month's pay for each full year of service (up to a maximum of six month's pay). Retiring members may choose from five retirement benefit payment options. Most retirees elect to receive the unmodified allowance which provides the maximum benefit to the retiree and continuance of 60% of the retiree's allowance to the surviving spouse or registered domestic partner after the retiree's death. Other death

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benefits may be available based on the years of service, marital status, and whether the member has minor children.

Cost of Living Adjustment

Retirement allowances are indexed for inflation. Most retirees receive automatic basic cost of living adjustments (COLA's) based upon the Urban Consumer Price Index (UCPI) for the San Francisco Bay Area. These adjustments go into effect on April 1 of each year. Annual COLA increases are statutorily capped at 2%, 3%, or 4% depending upon the member's retirement tier. When the UCPI exceeds the maximum statutory COLA for the member's tier, the difference is accumulated for use in future years when the UCPI is less than the maximum statutory COLA. The accumulated percentage carryover is known as the COLA Bank.

C. Contributions – Governmental Activities

For the fiscal year ended June 30, 2019, the contributions recognized as part of pension expense for the County were as follows:

Contributions - Employer	\$ 43,758,822
Contributions - Employee (Paid by Employer)	15,907,096

D. Pension Liabilities, Pension Expenses, and Deferred Outflows/Inflows of Resources Related to Pensions – Governmental Activities

As of June 30, 2019, the County reported net pension liability for its proportionate share of the net pension liability of the Plan as follows:

	Proportionate Share of Net Pension Liability
Total Net Pension Liability	<u>\$ 183,525,363</u>

The County's net pension liability is measured as the proportionate share of the total net pension liability as reported by MCERA (the Plan). The net pension liability as reported by the Plan of each of the Plans is measured as of June 30, 2018, and the total pension liability for the Plan used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2018. The County's proportion of the net pension liability was based on a projection of the County's long-term share of contributions to the pension plans relative to the projected contributions of all participating employers, actuarially determined. The County's proportionate share of the net pension liability for the Plan as of June 30, 2017 and 2018 was as follows:

Proportion - June 30, 2017	56.3628 %
Proportion - June 30, 2018	55.5636
Change - Increase (Decrease)	(0.7992)

For the fiscal year ended June 30, 2019, the County recognized pension expense of \$37,065,452. At June 30, 2019, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

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	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Change in Assumptions	\$ 17,003,161	\$ -
Differences Between Expected and Actual Experience	-	(1,703,063)
Change in Proportion	5,387,789	(2,223,798)
Difference Between Employer's Actual Contribution and the Employer's Proportionate Share of Contributions	6,648,214	-
Net Difference Between Projected and Actual Earnings on Plan Investments	-	(30,221,540)
County's Contributions Subsequent to the Measurement Date	48,159,006	-
Total	<u>\$ 77,198,170</u>	<u>\$ (34,148,401)</u>

The County reported \$48,159,006 in deferred outflows of resources related to contributions subsequent to the measurement date, which will be recognized as a reduction of the net pension liability in the fiscal year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

<u>Year Ending June 30,</u>	<u>Amortization Amount</u>
2020	\$ 11,023,941
2021	2,605,654
2022	(11,964,187)
2023	(6,774,645)
Total	<u>\$ (5,109,237)</u>

Actuarial Assumptions – The County's net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date.

The total pension liability in the June 30, 2018 actuarial valuation was determined using the following actuarial methods and assumptions:

Valuation Date	June 30, 2017 (to determine FY 2017-18 actuarially determined contribution)
Actuarial Cost Method	Entry Age*
Actuarial Experience Study	July 1, 2014 through June 30, 2017**
Amortization Method	Level Percentage of Projected Payroll
Amortization Period	Unfunded Actuarial Liability (UAL) as of June 30, 2013 is amortized over a closed 17-year period ending June 30, 2030.*** Any subsequent unexpected change in the UAL after June 30, 2013 is amortized over 24 years (22 years for assumption changes) that includes a five-year phase-in/out (three years for assumptions changes) of the payments/credits for each annual layer.
Asset Valuation Method	Market value

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Actuarial Assumptions:

Discount Rate	7.00%
Price Inflation	2.75%
Salary increases	3.00%, plus merit component based on employee classification and years of service
Mortality	Rates of mortality for active Members are specified by CalPERS 2017 Pre-Retirement Non-Industrial Death rates (plus Duty-Related death rates for Safety members) with the 20-year static projection used by CalPERS replaced by generational improvements from a base year of 2014 using Scale MP-2017

- * Under the principles of this method, the actuarial present value of the projected benefits of each individual included in the valuation is allocated as a level percentage of the individual's projected compensation between entry age and assumed exit (until maximum retirement age). For members who transferred from outside of MCERA, entry age is based on entry into the system.
- ** Further details of the Experience Study, which is conducted on a triennial basis, can be found on MCERA's website at www.mcera.org.
- *** Except for the additional UAL attributable to the extraordinary loss from 2008-09, which is being amortized over a separate closed period (21 years as of June 30, 2017).

Discount Rate – The discount rate used to measure the total pension liability was 7.00% as of June 30, 2018. The projection of cash flows used to determine the discount rate assumed Plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the actuarially determined contribution rates. For this purpose, only employer contributions that are intended to fund benefits of current Plan members and their beneficiaries are included. Projected employer contributions that are intended to fund the service costs of future Plan members and their beneficiaries, as well as projected contributions from future Plan members, are not included. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments for current Plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all periods of projected benefit payments to determine the total pension liability as of June 30, 2018.

The long-term expected rate of return on Plan investments was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

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The target allocation and projected arithmetic real rates of return, after deducting inflation, but before investment expenses, used in the derivation of the long-term expected investment rate of return assumption for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Fixed Income	23.00 %	1.50 %
Domestic Equities	32.00	4.90
International Equities	22.00	5.00
Public Real Assets	7.00	3.65
Real Estate	8.00	4.00
Private Equity	8.00	6.25
Total	<u>100.00 %</u>	

Sensitivity of the Proportionate Share of the Net Pension Liability to Changes in the Discount Rate – The following presents the County’s proportionate share of the net pension liability for the Plan, calculated using the discount rate for each Plan, as well as what the County’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

1% Decrease	6.00%
Net Pension Liability	\$ 390,380,934
Current Discount Rate	7.00%
Net Pension Liability	\$ 183,525,363
1% Increase	8.00%
Net Pension Liability	\$ 13,226,463

Pension Plan Fiduciary Net Position – Detailed information about each pension plan’s fiduciary net position is available in the separately issued MCERA financial report.

E. Housing Authority of Marin

Plan Description

All eligible Housing Authority employees participate in the California Public Employees Retirement System (CalPERS), a cost-sharing multi-employer defined benefit pension plan. This plan was established to provide retirement, death and disability benefits to public agency’s rate plans with generally less than 100 active members. The benefit provisions for plan participants are established by statute. A full description of pension plan benefit provisions, assumptions for funding purposes, but not accounting purposes, and membership information is listed in the June 30, 2017 annual actuarial valuation report. Details of the benefits provided is contained within a publicly available report that can be obtained at CalPERS’ website under ‘Forms and Publications.’

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The Housing Authority's plan is made up of two tiers. Tier 1, 2% at 55 covers all employees hired prior to January 1, 2013. Tier 2, 2% at 62 covers all employees hired after January 1, 2013. The second tier is the result of PEPRRA.

Required disclosure information regarding the Housing Authority's employee's retirement plan can be found in the Housing Authority of the County of Marin's audited financial statements.

Net Pension Liability

The Housing Authority's net pension liability is measured as the total pension liability, less the pension plan's fiduciary net position. The net pension liability is measured as of June 30, 2018, using an annual actuarial valuation as of June 30, 2017 rolled forward to June 30, 2018 using standard update procedures. As of December 31, 2018 the Housing Authority's net pension liability was \$4,337,345.

Additional CalPERS information, including *GASB 68 Accounting Valuation Report* and *Schedule of Employer Allocations and Collective Pension Amounts* can be found at the CalPERS' website under 'Forms and Publications.' The Housing Authority is a participant in the CalPERS Miscellaneous Risk Pool which, along with the Safety Risk Pool, make up the PERF C Public Agency Cost Sharing Plan.

Deferred Outflows and Inflows of Resources

The Housing Authority has recorded the following deferred outflows and inflows of resources based on the actuarial report and the schedules of employer allocations by rate plan prepared by CalPERS. The measurement date of these reports and schedules was June 30, 2018. The deferred outflows also include contributions made to CalPERS subsequent to the measurement date of June 30, 2018, but prior to the Housing Authority's fiscal year-end of December 31, 2018. As of December 31, 2018, deferred outflows of resources was \$1,936,839 which contained \$353,114 of contributions subsequent to the measurement date, and deferred inflows of resources was \$1,103,615

	Deferred Outflows of Resources	Deferred Inflows of Resources
Miscellaneous risk pool:		
Change in Assumptions	\$ 429,644,509	\$ (105,297,568)
Differences Between Expected and Actual Experience	144,598,868	(49,206,108)
Net Difference Between Projected and Actual Actual Earnings on Investments	18,631,550	-
	592,874,927	(154,503,676)
Authority's Allocation Basis	0.13981%	0.13981%
Authority's Proportionate Share	828,898	(216,012)
Authority Specific Adjustments:		
Net Difference Between Prorated Employer Contribution and Actual Employer Contribution	688,855	(115,260)
Change in Employer's Proportion	65,972	(772,343)
Authority Contributions Made Between June 30, 2018 and December 31, 2018	353,114	-
Total	\$ 1,936,839	\$ (1,103,615)

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Amounts reported as deferred outflows and deferred inflows of resources, other than the contributions made after the measurement date, will be recognized in future pension expense as follows:

<u>Measurement Period:</u>	<u>Deferred Outflow (Inflow) of Resources</u>
2019	\$ 460,520
2020	247,995
2021	(181,013)
2022	(47,392)
Total	<u>\$ 480,110</u>

The amounts reported as deferred outflows of resources related to pensions, contributions made after the measurement date of June 30, 2018, should have the effect of reducing net pension liability during the next actuarial measurement period.

Pension Expense

The following is a breakdown of the Housing Authority's Retirement Plan's pension expense, as well as the Housing Authority's proportionate share of the pension expense, for the measurement period ended June 30, 2018:

	<u>Risk Pool Amount</u>	<u>Housing Authority's Share</u>
Service Cost	\$ 407,076,006	\$ 407,660
Interest on Total Pension Liability	1,137,707,944	1,590,629
Changes in Benefit Terms	668,327	-
Recognized Change in Assumptions	150,123,868	209,888
Recognized Differences Between Expected and Actual Experience	29,063,689	40,634
Net Plan to Plan Resource Movement	(117,542,123)	-
Employee Contributions	(176,831,116)	(159,121)
Projected Earnings on Pension Plan Investments	(862,225,876)	(1,259,844)
Recognized Differences Between Projected and Actual Earnings on Plan Investments	(36,968,261)	(51,685)
Recognized Change in Employer's Proportion	-	(239,186)
Recognized Difference Between the Employer's Contribution and the Employer's Proportionate Share of Contributions	-	181,987
Administrative Expense	18,561,192	25,950
Other Miscellaneous Expenses (OPEB)	<u>35,248,018</u>	<u>-</u>
Total Pension Expense	<u>\$ 584,881,668</u>	<u>\$ 746,912</u>

The schedules, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

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F. Marin County Transit District

The Transit District contributes to the Marin County Transit District Governmental 401(a) single employer defined contribution pension plan for its employees who have attained 21 years of age and have more than 1,000 hours of service. The pension plan is administered by the Transit District.

Benefit terms, including contribution requirements, for the pension plan are established and may be amended by the Transit District's Board of Directors. For each employee in the pension plan at the end of the plan year, Transit District is required to contribute 10% to 15% of annual salary, exclusive of overtime, to individual employee accounts. Employees are not permitted to make contributions to the pension plan. For the fiscal year ended June 30, 2019, Transit District recognized pension expense of \$217,914.

Employees are fully vested in employer contributions after six months of service. Non-vested Transit District contributions are forfeited upon termination. Such forfeitures are first used to pay pension plan administrative expenses and any remaining forfeitures are used to reduce the required future employer contribution. There were no forfeitures during the fiscal year ended June 30, 2019.

NOTE 11 OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLAN

A. Plan Description

The County of Marin sponsors, and MCERA provides administrative services for, an agent multiple-employer defined-benefit postemployment healthcare plan (OPEB Plan) to provide medical and dental insurance benefits to eligible retired employees. Benefit provisions are established and may be amended by the County. California Employers Retirement Benefit Trust (CERBT) serves as an irrevocable trust, ensuring that funds contributed into its Investment Trust are dedicated to serving the needs of its members, and their employees and retirees. The County's OPEB liability, deferred outflows and deferred inflows of resources related to OPEB, OPEB expense, and information about the fiduciary net position have been determined on the same basis as they are reported by CERBT. For this purpose, the CERBT recognizes benefit payments when due and payable in accordance with the benefit terms. The CERBT reports its investments at fair value, except for money market investments and participating interest earning investment contracts that have a maturity at the time of purchase of one year or less, which are reported at cost. Separate financial statements are prepared for the CERBT and can be found at <https://www.calpers.ca.gov>.

Under the current practice, the County allows eligible service and disability retirees and their dependents to continue health coverage in the County's medical and dental plans. The County pays a portion of the premiums based on date of hire. Retirees must retire directly from the County, have five years of County service, and continuity of coverage to be eligible. Retirees are not eligible for open enrollment and those waiving coverage may not re-enroll.

- Plan 1 – For retirees hired before October 1, 1987, the County pays 100% of the eligible retiree's single health plan premiums and Medicare Part B premiums.

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- Plan 2 – For retirees hired between October 1, 1987 and September 30, 1993, the County pays the retiree’s single health plan premiums up to \$2,275 per year.
- Plan 3 – For retirees hired between October 1, 1993 and December 31, 2007, the County pays a percentage of the retiree’s single premium up to a dollar cap based on years of service at retirement, where the dollar cap is reviewed each year. Through January 1, 2007 the cap was increased to cover single Anthem Blue Cross Prudent Buyer Classic and Delta Dental premiums. Due to the amount of unfunded liability the County faces, the Board has implemented a policy to limit annual increases in the maximum allocation for Plan 3 to no more than 3%, subject to annual approval regarding whether any increase will be granted and, if so, the amount of the increase. Cap increases were 3% effective January 1, 2008 and January 1, 2009. No cap increases have been adopted since that time and the Plan 3 cap remains at \$8,853 per year. The most recent action by the Board was on August 20, 2019 when it approved no change to the Plan 3 cap for 2020.
- Plan 4 – For retirees hired on or after January 1, 2008, the County pays \$150 per year of service up to \$3,000 per year for the retiree’s single health plan premiums only.

At retirement, retirees eligible for Plans 1 and 2 may elect Plan 3 instead; and retirees eligible for Plans 1, 2, or 3 may elect Plan 4 instead. Plan selections may not be changed after retirement. Retirees eligible for Plan 1 are eligible for Medicare Part B premium reimbursement even after electing another plan.

Beginning in 2019, Medicare Part A premiums are paid for retirees not eligible for premium-free Part A. In addition, Part B penalties for delayed enrollment are paid for certain retirees.

Medical coverage is provided through Kaiser, Western Health Advantage HMO and Teamsters Anthem PPO for non-Medicare retirees; and Kaiser Senior Advantage and UnitedHealthcare Medicare Advantage PPO for Medicare retirees. Premiums for all medical plans are the same for employees and retirees not eligible for Medicare. This premium structure results in subsidies of retiree claim costs from premiums paid for employees by the County. This implied subsidy is included in the County post-retirement healthcare calculations.

The County also provides retirees with 20 years of service \$10,000 of life insurance and, on an 8-year phase-out basis, continuance of supplemental life coverage.

B. Employees Covered by Benefit Terms

At June 30, 2018, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	1,643
Inactive Employees Entitled to but not yet Receiving Benefits	-
Active Employees	1,982
Total	3,625

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C. Contributions

The contribution rate is determined on an annual basis by an independent actuary and is authorized by the County Board of Supervisors. For the year ended June 30, 2019, the County's average contribution rate was 10.6 percent of covered-employee payroll. Employees are not required to contribute to the plan.

D. Actuarial Assumptions

The County's net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date.

The total OPEB liability in the June 30, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	July 1, 2017
Actuarial Cost Method	Entry Age Normal*
Actuarial Experience Study	July 1, 2011 through June 30, 2014**
Amortization Method	Level Percent of Projected Payroll
Amortization Period	Investment gain/loss: Over a closed 25-year period that includes a 3-year phase-in from 2017/18. Other: Over closed 25-year period from 2017/18.
Asset Valuation Method	Market value
Actuarial Assumptions	
Discount Rate	5.50%
Expected Long-Term Rate of Return	5.50%
Inflation	2.75%
Mortality Improvement	Mortality projected fully generational with Scale MP-2017
Healthcare Trend	Non-Medicare: 7.50% for 2019, decreasing to an ultimate rate of 4.0% in 2076 Medicare: 6.50% for 2019, decreasing to an ultimate rate of 4.0% in 2076 Medicare Part B: 0.0% for 2019, 2.7% in 2020, increasing to Medicare trend in 2023
Plan 3 Cap Increase	3.0% per year

* Under the principles of this method, the actuarial present value of the projected benefits of each individual included in the valuation is allocated as a level percentage of the individual's projected compensation between entry age and assumed exit (until maximum retirement age). For members who transferred from outside of MCERA, entry age is based on entry into the system.

** Further details of the Experience Study, which is conducted on a triennial basis, can be found on MCERA's website.

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E. Target Asset Allocation

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The County selected CERBT Fund Strategy 1 for its asset allocations as follows:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Global Equity	57.0 %	4.82 %
U.S. Fixed Income	27.0	1.47
Treasury Inflation Protected Securities (TIPS)	5.0	1.29
Commodities	3.0	0.84
Real Estate Investment Trusts (REITs)	8.0	3.76
Total	<u>100.0 %</u>	

F. Changes in the OPEB Liability

The changes in the net OPEB liability for the County are as follows:

	Increase (Decrease)		
	Total OPEB Liability	Plan Fiduciary Net Position	Net OPEB Liability
Balance - June 30, 2018 (Valuation Date June 30, 2017)	\$370,692,000	\$ 84,658,000	286,034,000
Change in the Year:			
Service Cost	5,903,000	-	5,903,000
Interest on Total OPEB Liability	20,337,000	-	20,337,000
Contributions - Employer	-	22,478,000	(22,478,000)
Net Investment Income	-	6,617,000	(6,617,000)
Benefit Payments, Including Refunds of Employee Contributions	(13,676,000)	(13,676,000)	-
Administrative Expenses	-	(158,000)	158,000
Net Changes	<u>12,564,000</u>	<u>15,261,000</u>	<u>(2,697,000)</u>
Balance - June 30, 2019	<u>\$383,256,000</u>	<u>\$ 99,919,000</u>	<u>\$283,337,000</u>

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G. Discount Rate and Trend Sensitivity

The following presents the net OPEB liability of the County, as well as what the County's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

	Discount Rate		
	1% Decrease	Current Rate	1% Increase
	4.50%	5.50%	6.50%
Net OPEB Liability	\$338,305,000	\$283,337,000	\$238,322,000

The following presents the net OPEB liability of the County, as well as what the County's net OPEB liability would be if it were calculated using health care cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	Healthcare Trend Rate		
	1% Decrease	Current Trend	1% Increase
Net OPEB Liability	\$262,431,000	\$283,337,000	\$302,459,000

H. OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2019, the County recognized OPEB expense of \$20,555,000. As of fiscal year ended June 30, 2019, the County reported deferred outflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
OPEB Contributions Subsequent to Measurement Date	\$ 22,825,000	\$ -
Net Difference Between Projected and Actual Earnings on Plan Investments	-	(3,532,000)
Total	\$ 22,825,000	\$ (3,532,000)

The \$22,825,000 reported as deferred outflows of resources related to contributions subsequent to the June 30, 2018 measurement date will be recognized as a reduction of the net OPEB liability during the fiscal year ending June 30, 2020. Other amounts reported as deferred outflows and deferred inflows of resources related to OPEB expense will be recognized as follows:

Year Ending June 30,	Amortization Amount
2020	\$ (1,055,000)
2021	(1,055,000)
2022	(1,057,000)
2023	(365,000)
Total	\$ (3,532,000)

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I. Housing Authority of Marin

Plan Description

The Housing Authority administers a single-employer OPEB plan. This plan provides postemployment medical health care benefits to its retired employees and, in some instances, their spouses. Benefits include coverage in the CalPERS health plan. The majority of costs for this medical insurance is the responsibility of each retiree. No dental, vision, or other-retirement benefits are provided to retired employees. Benefit provisions and other requirements are established by management. This single-employer OPEB plan does not issue a stand-alone financial report.

Eligibility

The Housing Authority's retirees are eligible for membership in the plan upon retirement. Employees are eligible for retirement at age 55, if hired before 2013, or at 62, if hired after 2012, with five years of service, or upon disability.

Funding Policy

The Housing Authority has adopted an entry age normal cost method to determine the present value of benefits and actuarial accrued liability. The plan currently has no assets. The amortization method is a level percent of payroll over a 15-year period. The Housing Authority has adopted a pay-as-you-go policy and is not currently funding this liability above the monthly requirement. The Housing Authority makes actual monthly payments to its healthcare provider for its portion of the retirees' premiums.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources related to OPEB

Effective with the fiscal year ending December 31, 2018, the Housing Authority implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*. This Statement established standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and OPEB expense. For financial reporting purposes, GASB No. 75 requires employers to recognize the net benefit liability as of the plan's measurement date. The measurement date must be within one year of the employer's reporting fiscal year-end date. To comply with this Statement and recognize the full amount of the total OPEB liability, the Housing Authority reported a prior period adjustment of \$669,658. The year-end balances for the liability, deferred outflows of resources, OPEB expense of \$99,224 and the prior period adjustment were based on an actuarial valuation report prepared for the Housing Authority with a measurement date of January 1, 2018.

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The Actuarial Present Value of Projected Benefit Payments (APVPBP) for all current and former employees, as of January 1, 2018, is \$2,102,867. This is the amount that the Housing Authority would theoretically need to set aside at this time to fully fund all future benefits. The Total OPEB Liability (TOL) is the portion of the APVPBP which has been “earned” by employees based on past years of service. TOL for the Housing Authority as of January 1, 2018, is valued at \$1,559,466. The Plan Fiduciary Net Position (FNP) is equal to the value of assets that have been accumulated in an irrevocable trust for these benefits. FNP for the Housing Authority is \$0. The Net OPEB Liability (NOL) is the excess of the TOL over the FNP. Since the Housing Authority’s plan is funded on a pay-as-you-go basis, the NOL equals the TOL. The TOL/NOL balances, including the current year change are as follows:

	<u>1/1/2017</u>	<u>1/1/2018</u>
Present value of benefits for employees	\$ 953,279	\$ 1,092,381
Present value of benefits for retirees	456,825	467,085
Total OPEB liability/Net OPEB liability	<u>\$ 1,410,104</u>	<u>\$ 1,559,466</u>
		<u>1/1/2018</u>
Total OPEB liability at 1/1/2017		\$ 1,410,104
Service costs		39,037
Interest		52,831
Assumption changes		82,391
Benefits payments made (including subsidized premiums)		<u>(24,897)</u>
Total OPEB liability at 1/1/2018		<u>\$ 1,559,466</u>

The following presents the net OPEB liability as of January 1, 2018 calculated using the current discount rate of 3.44%, as well as what the liability would be if it were calculated using a discount rate that is 1 percentage point higher (4.44%) and 1 percentage point lower (2.44%).

	<u>Discount Rate</u>		
	<u>1% Decrease</u>	<u>Current Rate</u>	<u>1% Increase</u>
	<u>2.44%</u>	<u>3.44%</u>	<u>4.44%</u>
Net OPEB Liability	\$ 1,843,667	\$ 1,559,466	\$ 1,334,217

The following presents the net OPEB liability as of January 1, 2018 calculated using the current healthcare cost trend rate of 4.00%, as well as what the liability would be if it were calculated using a rate that is 1 percentage point higher (5.00%) and 1 percentage point lower (3.00%).

	<u>Healthcare Trend Rate</u>		
	<u>1% Decrease</u>	<u>Current Trend</u>	<u>1% Increase</u>
	<u>3.00%</u>	<u>4.00%</u>	<u>5.00%</u>
Net OPEB Liability	\$ 1,323,583	\$ 1,559,466	\$ 1,858,523

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The values of deferred outflows of resources and deferred inflows of resources related to OPEB as of January 1, 2018 and reported as of December 31, 2018 are as follows:

	Deferred Outflows	Deferred Inflows
Changes in assumptions	\$ 75,035	\$ -
Employer contributions made January 1 through December 31, 2018	16,553	-
Total	\$ 91,588	\$ -

The deferred outflows and deferred inflows of resources, other than the employer contributions will be recognized in future expense as follows:

<u>Year Ending December 31,</u>	<u>Amortization Amount</u>
2019	\$ 7,356
2020	7,356
2021	7,356
2022	7,356
2023	7,356
Thereafter	38,255
	\$ 75,035

The amount reported as deferred outflows of resources related to employer contributions made during 2018, should have the effect of reducing net pension liability during the next actuarial measurement period.

Actuarial Methods and Assumptions

Specific actuarial assumptions selected by the Housing Authority are, a) a discount rate of 3.44% per year, b) salary increases of 3.25% per year, based on a long-term inflation assumption of 2.75% per year, c) funding method is entry age normal, with the normal cost computed as a level percentage of salaries, d) turnover, mortality, and retirement rates are taken from the 2014 CalPERS OPEB Assumptions Model, e) medical premiums are assumed to increase 4% per year, f) the future eligible retired employees assumed to participate is 57.5% in 2018, increasing to 70% after 2023, g) retirees are expected to keep their same medical plan and marital status after retirement, h) CalPERS administrative expenses are assumed to remain 0.30% in all future years, and i) 50% of the time between age 30 and hire age has been added to past service, to approximate CalPERS service with prior employees.

J. Marin County Transit District

The Transit District does not currently provide OPEB to its employees.

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE 12 COMMITMENTS AND CONTINGENT LIABILITIES

Grants

Grant monies, which represent reimbursement for costs incurred in certain federal and state programs administered by the County, are recognized as revenues when received. Amounts received from grantor agencies are subject to audit and adjustment, principally by the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures that may be disallowed by the grantor cannot be determined at this time. The County expects such amounts, if any, to be immaterial.

Encumbrances

The County uses “encumbrances” to control expenditure commitments for the year and to enhance cash management. Encumbrances represent commitments related to executor contracts not yet performed and purchase orders not yet filled. Commitments for such expenditure of monies are encumbered to reserve portion of applicable appropriations. As of June 30, 2019, the County’s General Fund had a total of \$94.9 million in encumbrances.

NOTE 13 FUND BALANCES/NET POSITION

Restatement of Beginning Net Position

The following table is a summary of the restatement of beginning net position:

	Statement of Net Position	Statement of Net Position
	Business-Type Activities	Proprietary Funds Housing Authority
Net Position - Beginning of Year, as Originally Reported	\$ 91,125,347	\$ 24,910,845
Implementation of GASB 75	(669,658)	(669,658)
Net Position - Beginning of Year, Restated	<u>\$ 90,455,689</u>	<u>\$ 24,241,187</u>

Net Position, Net Investment in Capital Assets

Net Position, net investment in capital assets as of June 30, 2019 consisted of the following:

	Governmental Activities	Business-Type Activities
Capital Assets, Net of Accumulated Depreciation	\$ 1,467,118,396	\$ 65,595,206
Outstanding Principal of Capital-Related Debt	141,418,177	8,887,550
Net Position Net Investment in Capital Assets	<u>\$ 1,325,700,219</u>	<u>\$ 56,707,656</u>

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Fund Balance Classifications

In accordance with the provisions of GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, governmental funds report fund balance classifications based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Fund Balances	General Fund	Health and Human Services Fund	Other Governmental Funds	Total
Nonspendable:				
Prepaid items	\$ 1,753,548	\$ -	\$ 62,633	\$ 1,816,181
Notes Receivable - Long Term	1,139,525	-	-	1,139,525
Deposits with Others	-	-	2,104	2,104
Inventory of Supplies	459,426	-	101,488	560,914
Total Nonspendable	<u>3,352,499</u>	<u>-</u>	<u>166,225</u>	<u>3,518,724</u>
Restricted for:				
General Government	51,721,063	-	2,202,013	53,923,076
Public Protection	-	-	29,050,832	29,050,832
Public Ways and Facilities	-	-	4,797,867	4,797,867
Health and Human Services	-	15,034,529	-	15,034,529
Health and Sanitation	-	-	4,950,600	4,950,600
Affordable Housing	-	-	36,254,546	36,254,546
Building Inspection	-	-	867,756	867,756
Child Support Services	-	-	155,818	155,818
Community Service Area Projects	-	-	15,032,955	15,032,955
Courthouse Construction Projects	-	-	746,586	746,586
Employee Retirement Obligation	-	-	183,428	183,428
Environmental Health Services	-	-	242,439	242,439
Fish and Game Preservation	-	-	51,379	51,379
Flood Control District Zones Projects	-	-	29,007,879	29,007,879
In-Home Supportive Services	-	-	477,610	477,610
Library	-	-	8,277,890	8,277,890
Lighting District	-	-	3,050,649	3,050,649
Open Space	-	-	1,268,340	1,268,340
Permanent Road Districts	-	-	220,340	220,340
Sewage Districts	-	-	518,117	518,117
Health Services	-	-	3,709,828	3,709,828
Recreation and Cultural Services	-	-	2,365,641	2,365,641
Tobacco Settlement Security	-	-	326,096	326,096
Total Restricted	<u>51,721,063</u>	<u>15,034,529</u>	<u>143,758,609</u>	<u>210,514,201</u>
Committed to:				
Contingency Reserves	30,000,000	-	-	30,000,000
Self Insurance	9,390,000	-	-	9,390,000
Recreation and Cultural Services	-	-	6,296,839	6,296,839
Public Protection	-	-	5,537,264	5,537,264
Miscellaneous Capital Projects	16,123,342	-	-	16,123,342
State Budget	5,803,954	-	-	5,803,954
Open Space	-	-	5,020,930	5,020,930
Road Maintenance	-	-	25,092	25,092
Total Committed	<u>61,317,296</u>	<u>-</u>	<u>16,880,125</u>	<u>78,197,421</u>
Assigned to:				
General Government	11,478,925	-	89,692	11,568,617
Contingency Reserves	7,500,000	-	-	7,500,000
Self Insurance	3,000,000	-	-	3,000,000
Planned Use of Prior Year Fund Balance	47,897,858	-	-	47,897,858
Retiree Liability	8,900,000	-	-	8,900,000
Employee Retirement Obligation	-	-	4,537,611	4,537,611
Facility Improvements	13,459,968	-	-	13,459,968
Public Protection	2,782,221	-	2,963,267	5,745,488
Health and Sanitation	-	-	27,234,706	27,234,706
Recreation and Cultural Services	390,000	-	7,420,356	7,810,356

**COUNTY OF MARIN
NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Fund Balances	General Fund	Health and Human Services Fund	Other Governmental Funds	Total
Affordable Housing	82,779	-	1,757,748	1,840,527
Building Inspection	-	-	218,667	218,667
Child Support Services	-	-	325,244	325,244
Community Service Area Projects	-	-	598,100	598,100
Countywide Equity Initiatives	250,000	-	-	250,000
Debt Service	3,000,000	-	837,872	3,837,872
Drawdown: Marin	177,089	-	-	177,089
Health Services	-	-	510,000	510,000
Health and Human Services	3,735,000	2,879,665	-	6,614,665
Environmental Health Services	-	-	776,200	776,200
Fish and Game Preservation	-	-	4,209	4,209
Flood Control District Zones Projects	-	-	46,284	46,284
Homeless Infrastructure	235,000	-	-	235,000
In-Home Supportive Services	-	-	20,237	20,237
Library	-	-	2,095,928	2,095,928
Lighting District	-	-	143,982	143,982
Marin County Parks	65,000	-	-	65,000
Marin Economic Forum Projects	100,000	-	-	100,000
Miscellaneous Capital Projects	5,400,000	-	43,001,809	48,401,809
Sustainability Projects	360,000	-	-	360,000
Vehicle and Equipment Replacement	2,915,896	-	-	2,915,896
Other Capital Projects	950,000	-	-	950,000
Permanent Tracking System	48,740	-	-	48,740
Road Maintenance	-	-	2,482,831	2,482,831
Sewage District	-	-	23,286	23,286
Tobacco Settlement Security	-	-	3,577,309	3,577,309
Waste Management	142,776	-	-	142,776
Open Space	-	-	3,000,000	3,000,000
Permanent Road Districts	-	-	48,107	48,107
Total Assigned	112,871,252	2,879,665	101,713,445	217,464,362
Unassigned	12,269,462	-	(8,917)	12,260,545
Total Fund Balance	\$ 241,531,572	\$ 17,914,194	\$ 262,509,487	\$ 521,955,253

The amounts assigned in the General Fund for general government purposes are comprised of amounts which have been earmarked for facility improvements, protection services, affordable housing preservation, vehicle and equipment replacements, building maintenance services, and various other general government purposes, including short-term coverage of costs associated with unanticipated expenses.

The amounts restricted in the General Fund for general government purposes is comprised of open contracts and purchase orders within various functions of the government including public protection, public ways and facilities, public assistance, education and recreation and cultural services.

Deficit Net Position

Successor Agency to the Marin County Redevelopment Agency reported a deficit net position of (\$3,665,099). This fund accounts for the activities of the Successor Agency to the Marin County Redevelopment Agency (RDA). The assets and liabilities of the former RDA were transferred to the Successor Agency in February 2012 as a result of the dissolution of the former RDA. The Successor Agency acts in a fiduciary capacity to wind down the affairs of the former RDA, which includes disposing of the assets and liabilities and is reported as a private-purpose trust fund.

REQUIRED SUPPLEMENTARY INFORMATION

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**COUNTY OF MARIN
REQUIRED SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2019**

Proportionate Share of the Net Pension Liability

	County of Marin				
	Reporting Period				
	Measurement Date				
Last 10 Fiscal Years*	June 30, 2019 <u>June 30, 2018</u>	June 30, 2018 <u>June 30, 2017</u>	June 30, 2017 <u>June 30, 2016</u>	June 30, 2016 <u>June 30, 2015</u>	June 30, 2015 <u>June 30, 2014</u>
Proportion of the Net Pension Liability	55.5636 %	56.3628 %	54.4105 %	52.5803 %	57.4629 %
Proportionate Share of the Net Pension Liability	183,525,363	207,841,379	260,044,342	203,688,484	142,013,491
Covered - Payroll	\$ 188,385,322	\$ 182,952,561	\$ 180,339,571	\$ 167,380,610	\$ 160,513,845
Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	97.4 %	113.6 %	144.2 %	121.7 %	88.5 %
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability (Collective)	88.3 %	86.3 %	81.5 %	84.3 %	89.0 %

	Housing Authority of the County of Marin				
	Reporting Period				
	Measurement Date				
Last 10 Fiscal Years*	December 31, 2018 <u>June 30, 2018</u>	December 31, 2017 <u>June 30, 2017</u>	December 31, 2016 <u>June 30, 2016</u>	December 31, 2015 <u>June 30, 2015</u>	
Proportion of Net Pension Liability		0.115%	0.145%	0.141%	0.133%
Proportionate Share of the Net Pension Liability		4,337,345	5,702,269	4,889,029	3,643,432
Covered - Payroll		2,561,034	2,633,232	2,421,377	2,562,422
Proportionate share of the Net Pension Liability as a Percentage of Covered Payroll		169.4%	216.6%	201.9%	142.2%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability (Collective)		81.6%	74.8%	76.8%	82.3%

*Fiscal year 2015 was the first year of implementation. Additional years will be presented as they become available.

See accompanying Notes to Required Supplementary Information.

**COUNTY OF MARIN
REQUIRED SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2019**

Schedule of County Contributions – Pension Plan Liability

Last 10 Fiscal Years*	County of Marin				
	June 30, 2019	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015
Contractually Required Contributions (Actuarially Determined)	\$ 48,159,006	\$ 46,667,468	\$ 48,693,249	\$ 48,302,383	\$ 45,217,493
Contributions in Related to the Actuarially Determined Contribution	48,159,006	46,667,468	48,693,249	48,302,383	45,217,493
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered Payroll	\$ 188,385,322	\$ 182,952,561	\$ 180,339,571	\$ 167,380,610	\$ 160,513,845
Contributions as a Percentage of Covered Payroll	25.6 %	25.5 %	27.0 %	28.9 %	28.2 %
			Housing Authority of the County of Marin		
Last 10 Fiscal Years*	December 31, 2018	December 31, 2017	December 31, 2016	December 31, 2015	
Contractually Required Contributions (Actuarially Determined)	469,201	396,180	331,622	259,754	
Contributions in Related to the Actuarially Determined Contribution	1,669,201	396,180	331,622	259,754	
Contribution Deficiency (Excess)	(1,200,000)	-	-	-	
Covered Payroll	2,561,034	2,633,232	2,421,377	2,562,422	
Contributions as a Percentage of Covered Payroll	65.2%	15.0%	13.7%	10.1%	

*Fiscal year 2015 was the first year of implementation. Additional years will be presented as they become available.

In accordance with GASB Statement No. 68, a cost-sharing employer is required to recognize a liability for its proportionate share of the net pension liability. The County's net pension liability is measured as its proportionate share of the total pension plan's liability less the County's proportionate share of the pension plan's fiduciary net position. The net pension liability is an accounting measurement for financial statement reporting purposes. In addition, a cost-sharing employer is required to recognize pension expense and report deferred outflows of resources and deferred inflows of resources related to pensions for its proportionate shares of collective pension expense and collective deferred outflows of resources and deferred inflows of resources related to pensions.

The schedules above are intended to present information to illustrate changes in the County's proportionate share of the net pension liability and contributions over a 10-year period. Additional years will be displayed as they become available.

See accompanying Notes to Required Supplementary Information.

**COUNTY OF MARIN
REQUIRED SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2019**

Schedule of Changes in Net OPEB Liability and Related Ratios

Last 10 Fiscal Years*	Reporting Fiscal Year <i>(Measurement Date)</i> June 30, 2019 <u>June 30, 2018</u>	Reporting Fiscal Year <i>(Measurement Date)</i> June 30, 2018 <u>June 30, 2017</u>
TOTAL OPEB LIABILITY		
Service Cost	\$ 5,903,000	\$ 5,731,000
Interest on Total OPEB Liability	20,337,000	19,676,000
Benefit Payments, Including Refunds of Employee Contributions	<u>(13,676,000)</u>	<u>(13,435,000)</u>
Net Change in Total OPEB Liability	12,564,000	11,972,000
Total OPEB Liability – Beginning	370,692,000	358,720,000
Total OPEB Liability – Ending (a)	<u>\$ 383,256,000</u>	<u>\$ 370,692,000</u>
PLAN FIDUCIARY NET POSITION		
Contributions – Employer	\$ 22,478,000	\$ 24,264,000
Net Investment Income	6,617,000	7,400,000
Benefit Payments, Including Refunds of Employee Contributions	<u>(13,676,000)</u>	<u>(13,435,000)</u>
Administrative Expenses	<u>(158,000)</u>	<u>(37,000)</u>
Net Change in Fiduciary Net Position	15,261,000	18,192,000
Plan Fiduciary Net Position – Beginning	84,658,000	66,466,000
Plan Fiduciary Net Position – Ending (b)	<u>\$ 99,919,000</u>	<u>\$ 84,658,000</u>
Plan OPEB Liability/(Asset) – Ending (a) - (b)	<u>\$ 283,337,000</u>	<u>\$ 286,034,000</u>
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	26.1%	22.8%
Covered Payroll	\$ 209,589,000	\$ 203,311,000
Net OPEB liability as a percentage of covered payroll	135.2%	140.7%

* Fiscal year 2018 was the first year of implementation. Additional years will be presented as they become available.

Schedule of County's OPEB Contributions

	Reporting Fiscal Year June 30, 2019	Reporting Fiscal Year June 30, 2018
Actuarially Determined Contribution	\$ 21,751,000	\$ 21,561,000
Contributions in Relation to the Actuarially Determined Contribution	<u>(22,825,000)</u>	<u>(22,478,000)</u>
Contribution Deficiency (Excess)	<u>\$ (1,074,000)</u>	<u>\$ (917,000)</u>
Covered Payroll	\$ 214,644,000	\$ 209,589,000
Contributions as a Percentage of Covered Payroll	10.6%	10.7%

Methods and assumptions used to determine contribution rates:

Valuation Date	July 1, 2017
Actuarial cost method	Entry Age Normal, Level Percentage of Payroll
Amortization method	Level percentage of payroll
	Investment gain/loss - Over closed 25-year period that includes a 3-year phase-in from 2017/18
	Other - Over closed 25-year period from 2017/18
Asset valuation method	Market value of assets

See accompanying Notes to Required Supplementary Information.

**COUNTY OF MARIN
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULES
GENERAL FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 213,837,000	\$ 235,117,000	\$ 240,423,038	\$ 5,306,038
Licenses and Permits	5,012,432	5,112,435	5,910,549	798,114
Intergovernmental Revenues	36,546,665	89,763,835	46,773,374	(42,990,461)
Charges for Services	45,240,515	61,079,298	59,515,190	(1,564,108)
Fines and Forfeits	7,635,201	7,960,201	7,799,471	(160,730)
From Use of Money and Property	2,253,440	2,263,440	9,793,600	7,530,160
Miscellaneous	1,643,275	2,685,798	1,816,602	(869,196)
Total Revenues	312,168,528	403,982,007	372,031,824	(31,950,183)
EXPENDITURES				
Current:				
General Government:				
Assessor-Recorder	8,096,379	7,701,585	7,381,071	320,514
Board of Supervisors	3,688,738	3,709,507	3,557,263	152,244
County Administrator	6,849,085	8,989,668	7,574,956	1,414,712
County Counsel	5,529,555	5,530,336	5,122,292	408,044
Cultural Services	285,100	370,000	369,430	570
Department of Finance	9,293,263	8,459,671	7,845,524	614,147
Elections	2,834,060	3,051,014	3,006,129	44,885
Human Resources	6,829,712	6,502,317	6,414,379	87,938
Information Services and Technology	20,696,006	21,324,710	20,207,578	1,117,132
Nondepartmental	5,790,284	(4,434,822)	(8,438,102)	4,003,280
Public Works	56,119,075	24,775,105	19,858,429	4,916,676
Total General Government	126,011,257	85,979,091	72,898,949	13,080,142
Public Protection:				
Agricultural Weights and Measures	2,501,555	2,696,015	2,519,743	176,272
Assessor-Recorder	2,071,540	2,054,723	1,861,015	193,708
Child Support Services	1,089,766	1,123,433	1,026,056	97,377
Community Development Agency	6,886,590	8,170,655	6,680,309	1,490,346
County Administrator	3,542,519	3,545,640	3,541,367	4,273
Department of Finance	640,866	643,627	564,463	79,164
District Attorney	14,916,735	16,200,797	14,892,097	1,308,700
Fire Department	25,800,790	31,329,093	31,040,320	288,773
Nondepartmental	2,169,368	2,033,422	1,054,474	978,948
Probation	17,783,257	17,390,227	16,124,679	1,265,548
Public Defender	7,751,470	7,772,521	7,732,039	40,482
Public Works	5,857,387	6,900,301	5,324,350	1,575,951
Sheriff Coroners Office	69,831,129	70,387,756	68,612,829	1,774,927
Total Public Protection	160,842,972	170,248,210	160,973,741	9,274,469

See accompanying Notes to Required Supplementary Information.

**COUNTY OF MARIN
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULES
GENERAL FUND (CONTINUED)
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
EXPENDITURES (CONTINUED)				
Current (Continued):				
Public Ways and Facilities:				
Public Works	3,528,754	4,014,293	2,167,647	1,846,646
Total Public Ways and Facilities	<u>3,528,754</u>	<u>4,014,293</u>	<u>2,167,647</u>	<u>1,846,646</u>
Health and Sanitation:				
Community Development Agency	303,153	251,369	212,196	39,173
Public Works	1,375,840	1,897,929	1,250,486	647,443
Total Health and Sanitation	<u>1,678,993</u>	<u>2,149,298</u>	<u>1,462,682</u>	<u>686,616</u>
Public Assistance:				
Community Development Agency	460,706	706,702	598,315	108,387
Education:				
Farm Advisor/UC Coop Ext	302,552	302,526	275,466	27,060
Recreation and Cultural Services:				
Cultural Services	3,907,724	3,706,683	3,602,064	104,619
Parks	6,566,682	6,581,479	6,508,453	73,026
Total Recreation and Cultural Services	<u>10,474,406</u>	<u>10,288,162</u>	<u>10,110,517</u>	<u>177,645</u>
Capital Outlay	10,696,128	13,079,997	4,047,215	9,032,782
Debt Service:				
Principal	339,729	365,379	354,181	11,198
Interest	53,700	41,050	39,202	1,848
Total Debt Service	<u>393,429</u>	<u>406,429</u>	<u>393,383</u>	<u>13,046</u>
Total Expenditures	<u>314,389,197</u>	<u>287,174,708</u>	<u>252,927,915</u>	<u>34,246,793</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(2,220,669)	116,807,299	119,103,909	(2,296,610)

See accompanying Notes to Required Supplementary Information.

**COUNTY OF MARIN
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULES
GENERAL FUND (CONTINUED)
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
OTHER FINANCING SOURCES (USES)				
Transfers In	1,586,133	2,846,325	2,372,715	(473,610)
Transfers Out	(77,543,403)	(90,037,388)	(77,246,819)	12,790,569
Total Other Financing Sources (Uses), Net	(75,957,270)	(87,191,063)	(74,874,104)	12,316,959
NET CHANGE IN FUND BALANCE	(78,177,939)	29,616,236	44,229,805	14,613,569
Fund Balance - Beginning of Year	197,301,767	197,301,767	197,301,767	-
FUND BALANCE - END OF YEAR	<u>\$ 119,123,828</u>	<u>\$ 226,918,003</u>	<u>\$ 241,531,572</u>	<u>\$ 14,613,569</u>

See accompanying Notes to Required Supplementary Information.

**COUNTY OF MARIN
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULES
HEALTH AND HUMAN SERVICES OPERATING FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Licenses and Permits	\$ 35,000	\$ 15,000	\$ 14,600	\$ (400)
Intergovernmental	68,292,870	78,102,767	78,191,241	88,474
Charges for Services	1,023,811	950,358	1,568,648	618,290
Fines and Forfeits	50,880	50,880	47,180	(3,700)
From Use of Money and Property	8,000	8,000	78,595	70,595
Miscellaneous	15,500	491,424	408,755	(82,669)
Total Revenues	<u>69,426,061</u>	<u>79,618,429</u>	<u>80,309,019</u>	<u>690,590</u>
EXPENDITURES				
Current:				
Public Protection:				
Health and Human Services	2,200,012	2,260,971	1,906,876	354,095
Health and Sanitation:				
Health and Human Services	88,508,853	85,853,014	81,096,859	4,756,155
Public Assistance:				
Health and Human Services	88,330,891	85,811,730	78,557,479	7,254,251
Capital Outlay	<u>97,951</u>	<u>1,187,595</u>	<u>1,072,242</u>	<u>115,353</u>
Total Expenditures	<u>179,137,707</u>	<u>175,113,310</u>	<u>162,633,456</u>	<u>12,479,854</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(109,711,646)	(95,494,881)	(82,324,437)	13,170,444
OTHER FINANCING SOURCES (USES)				
Transfers In	107,389,339	119,908,746	100,635,448	(19,273,298)
Transfers Out	<u>(6,088,861)</u>	<u>(6,373,880)</u>	<u>(3,280,129)</u>	<u>3,093,751</u>
Total Other Financing Sources (Uses), Net	<u>101,300,478</u>	<u>113,534,866</u>	<u>97,355,319</u>	<u>(16,179,547)</u>
NET CHANGE IN FUND BALANCE	(8,411,168)	18,039,985	15,030,882	(3,009,103)
Fund Balance - Beginning of Year	<u>2,883,312</u>	<u>2,883,312</u>	<u>2,883,312</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ (5,527,856)</u></u>	<u><u>\$ 20,923,297</u></u>	<u><u>\$ 17,914,194</u></u>	<u><u>\$ (3,009,103)</u></u>

See accompanying Notes to Required Supplementary Information.

COUNTY OF MARIN
NOTE TO REQUIRED SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2019

BUDGETARY BASIS OF ACCOUNTING

In accordance with the provisions of Sections 29000 through 29144 of the California Government Code, commonly known as the County Budget Act, the County prepares and adopts a budget for each fiscal year on or before August 30th. Budgeted expenditures are enacted into law through the passage of an Appropriation Ordinance. This ordinance mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

An operating budget is adopted each fiscal year for Governmental Funds. The legal level of control for appropriations is at the departmental fund level. Appropriations at this level may only be changed with the approval of the Board. The County Administrator may make adjustments at their discretion below that level. Budgeted amounts in the budgeted financial schedules are reported as originally adopted and as amended during the fiscal year by the Board of Supervisors and the County Administrator.

The County uses an encumbrances system as an extension of normal budgetary accounting for all governmental funds. Under this system, purchase orders, contracts, and other commitments for the expenditure of monies are encumbered in order to reserve that portion of applicable appropriations. Encumbrances outstanding at year-end are recorded as either restricted, committed, or assigned fund balance since they do not constitute expenditures or liabilities. Encumbrances are not combined with expenditures for budgetary comparison purposes. Unencumbered appropriations lapse at year-end. Encumbered appropriations are carried forward in the ensuing year's budget.

The General Fund's encumbrances at June 30, 2019 totaled to \$94.9 million.

The budget-to-actual comparison schedules are shown using the financial statement approach and GAAP basis. A budget was not legally adopted for the Fishnet Fund.

SUPPLEMENTARY INFORMATION

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COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

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NONMAJOR GOVERNMENTAL FUNDS

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**COUNTY OF MARIN
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2019**

	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Total
ASSETS				
Cash and Investments in County Pool	\$ 180,827,765	\$ 5,375,659	\$ 45,058,458	\$ 231,261,882
Cash with Fiscal Agent	-	3,565,756	-	3,565,756
Accounts Receivable	1,880,739	-	1,077,939	2,958,678
Prepaid Items	62,633	2,104	-	64,737
Notes Receivable - Short Term	1,198,609	-	-	1,198,609
Notes Receivable - Long Term	27,251,373	-	-	27,251,373
Due from Other Governmental Agencies	7,813,975	-	4,397	7,818,372
Inventory of Supplies	101,488	-	-	101,488
	<u>\$ 219,136,582</u>	<u>\$ 8,943,519</u>	<u>\$ 46,140,794</u>	<u>\$ 274,220,895</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 7,287,663	\$ 4,876	\$ 2,385,991	\$ 9,678,530
Accrued Salaries and Benefits	132,824	-	-	132,824
Due to Other Funds	832,206	-	-	832,206
Unearned Revenue	677,966	-	-	677,966
Other Liabilities	178,255	-	6,407	184,662
Total Liabilities	<u>9,108,914</u>	<u>4,876</u>	<u>2,392,398</u>	<u>11,506,188</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	<u>205,220</u>	<u>-</u>	<u>-</u>	<u>205,220</u>
FUND BALANCES				
Nonspendable	164,121	2,104	-	166,225
Restricted	143,012,023	-	746,586	143,758,609
Committed	16,880,125	-	-	16,880,125
Assigned	49,775,096	8,936,539	43,001,810	101,713,445
Unassigned	(8,917)	-	-	(8,917)
Total Fund Balances	<u>209,822,448</u>	<u>8,938,643</u>	<u>43,748,396</u>	<u>262,509,487</u>
Total Liabilities and Fund Balances	<u>\$ 219,136,582</u>	<u>\$ 8,943,519</u>	<u>\$ 46,140,794</u>	<u>\$ 274,220,895</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2019**

	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Total
REVENUES				
Taxes	\$ 56,532,648	\$ 750,808	\$ -	\$ 57,283,456
Licenses and Permits	9,871,596	-	-	9,871,596
Intergovernmental Revenues	106,321,422	-	8,675,594	114,997,016
Charges for Services	4,532,077	-	1,403,446	5,935,523
Fines and Forfeits	1,581,083	-	384,750	1,965,833
From Use of Money and Property	5,099,401	131,240	676,242	5,906,883
Miscellaneous	473,305	2,949,604	102,862	3,525,771
Total Revenues	<u>184,411,532</u>	<u>3,831,652</u>	<u>11,242,894</u>	<u>199,486,078</u>
EXPENDITURES				
Current:				
General Government	3,495,611	27,740	4,084,534	7,607,885
Public Protection	28,380,857	-	-	28,380,857
Public Ways and Facilities	12,072,829	-	9,626,711	21,699,540
Health and Sanitation	26,318,263	11,923	-	26,330,186
Public Assistance	2,367,742	-	-	2,367,742
Education	15,021,038	-	-	15,021,038
Recreation and Cultural Services	21,750,267	22,696	138,561	21,911,524
Capital Outlay	8,559,953	-	14,258,476	22,818,429
Debt Service:				
Principal	98,851	9,699,076	-	9,797,927
Interest	30,889	9,964,666	-	9,995,555
Total Expenditures	<u>118,096,300</u>	<u>19,726,101</u>	<u>28,108,282</u>	<u>165,930,683</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	66,315,232	(15,894,449)	(16,865,388)	33,555,395
OTHER FINANCING SOURCES (USES)				
Transfers In	14,408,973	16,263,719	14,780,415	45,453,107
Transfers Out	(66,752,477)	(617,197)	(981,985)	(68,351,659)
Total Other Financing Sources (Uses), Net	<u>(52,343,504)</u>	<u>15,646,522</u>	<u>13,798,430</u>	<u>(22,898,552)</u>
NET CHANGE IN FUND BALANCES	13,971,728	(247,927)	(3,066,958)	10,656,843
Fund Balances - Beginning of Year	<u>195,850,720</u>	<u>9,186,570</u>	<u>46,815,354</u>	<u>251,852,644</u>
FUND BALANCES - END OF YEAR	<u>\$ 209,822,448</u>	<u>\$ 8,938,643</u>	<u>\$ 43,748,396</u>	<u>\$ 262,509,487</u>

NONMAJOR SPECIAL REVENUE FUNDS

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COUNTY OF MARIN NONMAJOR SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specified purposes other than capital projects or debt service. The County's nonmajor special revenue funds are comprised of the following:

Road Maintenance Fund

The Road Maintenance Fund provides for the County Road Program, which protects, preserves, enhances, and improves the existing County road system. This fund pays for the construction and maintenance of the road system in the unincorporated areas of the County. The fund receives revenue primarily derived from highway users, including license fees and taxes upon motor vehicles, trailers, motor fuel, and federal grants. Once moneys are deposited into the Road Maintenance Fund, it is restricted to expenditures made in compliance with article XIX of the California Constitution and Streets and Highway Code Sections 2101 and 2150.

Marin County Free Library Fund (Library Fund)

Funded primarily from its share of property taxes and user fees, the Marin County Free Library serves the unincorporated areas of the County, as well as the cities of Fairfax, Novato and Corte Madera. The Library is a special district that operates ten branch libraries within the County under the authority of the Board. The Board appoints the Director of County Library Services, approves the Library budget, and has the ultimate responsibility for County Library services.

Fish and Game Fund

The Fish and Game Fund provides for expenditures of funds to projects that benefit fish and wildlife in the County pursuant to California Fish and Game Code Section 13100, to advise and make recommendations to the Board on all matters pertaining to fish and wildlife propagation and habitat conservation. This fund is financed by fines imposed from Fish and Game Code violations.

Child Support Services Fund (Child Support Fund)

The Child Support Services Fund is a non-general fund County division responsible for establishing and enforcing orders for child support. Its mission is to serve the community and enhance the lives of children through establishing paternity, establishing child support orders, and collecting support. The Fund receives funding from federal and state grants, as well as matching funds from the County General Fund. Incentive funds are also provided by the state and federal governments. Such grants are obtained for a specific purpose and may only be used for the purpose obtained with state and federal dollars constituting its revenues.

Health and Sanitation Fund

The Health and Sanitation Fund provides for the benefit of well-being of the County residents including administration of federal, state and local entitlement programs, and a vast array of community-based health and human services, including realignment.

- **Social Services Realignment** – The state of California provides support to the Social Services Realignment fund through a realignment of funding streams received from vehicle license fees and sales tax allocated to California counties. Funds are allocated based on altered program cost-sharing ratios, to pay for various social services programs, which were shifted from the state to the County to administer.
- **Health Services Realignment** – The state of California provides support to the Health Services Realignment fund through a realignment of funding streams received from vehicle license fees and sales tax allocated to California counties. Funds are allocated based on altered program cost-sharing ratios, to pay for various health services programs, which were shifted from the state to the County to administer.
- **Mental Health Realignment** – The state of California provides support to the Mental Health Realignment fund through a realignment of funding streams received from vehicle license fees and sales tax allocated to California counties. Funds are allocated based on altered program cost-sharing ratios, to pay for various mental health programs, which were shifted from the state to the County to administer.

**COUNTY OF MARIN
NONMAJOR SPECIAL REVENUE FUNDS (CONTINUED)**

- Mental Health Services Act – The Mental Health Services Act Fund was established by Proposition 63, a California state initiative which added a 1% tax on individuals earning over \$1 million dollars annually. The initiative was approved by voters in November 2004 to expand and transform California's county mental health services system to provide better coordinated and more comprehensive care to those with serious mental illness, particularly in underserved populations.
- Substance Abuse Prevention and Treatment – The primary purpose of the Substance Abuse Prevention and Treatment (SAPT) fund is to account for prevention funds to strengthen the capacity of coalitions and other community-based partnerships to effectively reduce and prevent substance use related problems in the community by influencing policies and organizational practices, ensuring consistent enforcement of laws and policies, reducing community risk factors and increasing community preventative factors.

Building Inspection Fund

The Building Inspection Fund was established to account for the provision of building inspection, plan filing, and building permits to the residents of the County and to enforce building code. Funding is provided by fees charged to external users, and all activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, capital improvements, and billing and collection. Any revenues collected in excess of expenditures received in a given year are retained in the fund balance and can be used to cover building inspection costs in future years.

Environmental Health Services Fund

The Environmental Health Services Fund accounts for the provision of the County's comprehensive Environmental Health program, which includes the promotion of environmental health, control of communicable diseases and the prolonging of life and the promotion of the well-being of the people of the County. Funding is sourced through Federal grants, fees, and local taxes via contributions from the County. The Environmental Health Services Fund receives funds from the issuance of permits and licenses to fund its inspections for public health protection and the well-being of all Marin County residents, workers, and visitors by preventing injury and the spread of disease by identifying potential dangerous and unhealthy situations and the promotion of sound environmental health practices through education and the enforcement of public health statutes and regulations.

FishNet 4C Fund (Fishnet Fund)

The FishNet 4C program is a County-based, regional salmon protection and restoration program created under a Memorandum of Agreement between the six Central California Coastal Counties of Marin, Mendocino, Monterey, San Mateo, Santa Cruz, and Sonoma. A prime objective of the FishNet 4C Program has been to evaluate the land management practices of each County and any written policies related to protecting salmon populations, and to make recommendations for improving these practices and policies. Funds are provided through federal, state, regional, and local governments as well as other private and public organizations.

Housing and Urban Development Fund (HUD Fund)

This fund was established to account for federal and state grant proceeds and disbursements associated with housing and community development within the County. Such grants are generally obtained from the Department of Housing and Urban Development (HUD), and may only be used for the purposes stipulated in the grant agreement. HUD funds are used to support the development of affordable housing units within the County.

High Tech Theft Fund

The High Technology Theft Apprehension and Prosecution (HTTAP) program is supported by two grants from the Governor's Office of Emergency Services. The HTTAP program seeks to assist local law enforcement and District Attorneys in providing the tools necessary to successfully prevent high technology crime in the jurisdiction of the State of California's five regional task forces, including the Northern California Computer Crimes Task Force. Investigation and prosecution of identity theft crimes is also a part of this program, including Internet tracing and computer forensics, conducting identity theft "sting" operations, and shutting down fraudulent document printers employed as paper mills.

**COUNTY OF MARIN
NONMAJOR SPECIAL REVENUE FUNDS (CONTINUED)**

Sewer Districts Fund

The Sewer Districts Fund provides maintenance of reliable sanitary sewer systems, providing sensitive sewage treatment and disposal to sewer and sanitary districts within the County. The Sewer Districts Fund is also used to provide other services to specific geographic areas that utilize their own discrete tax base and specific revenue sources earmarked for their own purposes within their geographic location. Revenues are provided by tax assessments and user charges.

County Service Areas Fund (CSA's Fund)

The County Service Areas Fund accounts for special district funds that provide refuse disposal, water, and lighting maintenance services to specific areas in the County. Revenues are derived from user charges and property taxes.

Lighting District Fund (Lighting Fund)

The Lighting District Fund accounts for special district funds that enhance the safety of residents and businesses by providing adequate lighting systems to street lighting districts within the County. Property taxes are the primary source of revenue.

Permanent Road Districts Fund (PRD's Fund)

The Permanent Road Districts (PRD) Fund is responsible for routine and emergency road maintenance, performing inspections and issuing permits, constructing and installing sidewalks, signs, road markings, and landscaping maintenance. Revenues primarily come from state highway user taxes and federal grants.

Tobacco Settlement Fund

The Tobacco Settlement Fund, pursuant to California Health and Safety Code Sections 104555 through 104557 and Senate Bill Number 822, the state of California has collected funds from tobacco manufacturers and apportioned a percentage to the County. Funds collected are used to increase educational efforts related to the adverse health effects of tobacco use and for smoking prevention programs.

In-Home Supportive Services Fund (IHSS Fund)

In-Home Supportive Services (IHSS) provides in-home care to senior citizens, the blind, and persons with disabilities (including children), who are unable to remain safely in their homes without assistance. IHSS is an alternative to out-of-home care and is a state-mandated program funded through a combination of federal, state, and local funds.

Open Space District Fund

The Open Space District Fund provides support for the Marin County Open Space District. The District is responsible for planning, acquiring, and managing the county's 34 open space preserves, which includes an extensive network of approximately 249 miles of roads and trails, 335 entry points to nearly 16,000 acres of lands managed by the District. Monies in this fund are used for the acquisition and development of parks and open space parcels, for renovation of existing parks and recreation facilities, and for maintenance of acquired properties.

Low-Income Housing Fund

The Low-Income Housing Fund was created to increase the inventory of permanently affordable housing units in the County. This fund provides a local funding source for financial and technical assistance to help affordable housing developers produce and provide affordable housing.

Flood Control District Zones Fund

The Flood Control District Zones are used to account for the activities of various special districts whose primary purpose is flood control and water conservation. Revenues are used to fund the operating expenses of the Regional Flood Control Districts. Funds are obligated by inter-local contracts among districts of the County for the implementation of regional flood control projects. This fund is financed through property taxes and state and federal grants.

**COUNTY OF MARIN
NONMAJOR SPECIAL REVENUE FUNDS (CONTINUED)**

Miscellaneous Special Revenue Fund

This fund is used to account for various countywide grant program expenditures, such as records modernization, waste management, and other countywide grants.

Public Protection Fund

- Public Safety Realignment – Established by California Assembly Bill 109 in 2011, the legislation that realigned low-level offenders from state prison to county jails. The Community Corrections Partnership Board manages the provision of criminal justice services through the departments of Probation, Health and Human Services, the Public Defender, the District Attorney, Marin County Sheriff and the Courts. Other funds providing related services include the Juvenile Justice Crime Prevention Fund, the Youth Offender Fund, and the Adult Felony Probation Fund.
- Juvenile Justice Crime Prevention Realignment – The Juvenile Justice Crime Prevention Act (JJCPA) was created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at reducing crime and delinquency among at-risk youth and young offenders.
- Community Corrections Performance – This fund was established as a result of California Senate Bill 678. These funds are utilized to reduce recidivism of felony probationers by improving probation services.

Public Ways and Facilities Fund

- Roadway Impact Fee – Funds are derived from development fees, calculated at 1% of the value of proposed improvements, in order to provide funds for ongoing and future road improvement and maintenance impacts.
- Nonmotorized Transportation Program – The U.S. Department of Transportation Federal Highway Administration established a nonmotorized transportation pilot program to construct a network of nonmotorized transportation infrastructure facilities, including sidewalks, bicycle lanes, and pedestrian and bicycle trails, that connect directly with transit stations, schools, residences, businesses, recreation areas, and other community activity centers. Marin County is one of four communities in the nation to be selected for this pilot program. More information can be found at www.walkbikemarin.org.

Restricted Housing Fund

The Restricted Housing Fund is used to provide funds for the development of affordable housing units within the County.

Recreational and Cultural Services Fund

- Measure A Parks Open Space Fund – This fund was established to account for proceeds obtained through the ¼ cent sales tax approved by voters in November 2012 to care for Marin's existing parks and open spaces, support regional community parks projects and programs, and farmland preservation.

MCERA Employee Operations Fund

The Marin County Employee Retirement Association (MCERA) is an independent special district, governed by the Retirement Board. This County fund accounts solely for the salaries and benefits of MCERA employees.

Health Services Fund

The Health Service Fund accounts for federal and state funding to support health services for Medi-Cal beneficiaries and other underserved populations.

**COUNTY OF MARIN
COMBINING BALANCE SHEET
NONMAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019**

	Road Maintenance Fund	Library Fund	Fish and Game Fund	Child Support Fund
ASSETS				
Cash and Investments in County Pool	\$ 2,613,915	\$ 10,557,236	\$ 53,560	\$ 493,020
Accounts Receivable	-	73,254	-	-
Prepaid Items	-	-	-	-
Notes Receivable - Short Term	-	-	-	-
Notes Receivable - Long Term	-	-	-	-
Due from Other Governmental Agencies	3,806	-	-	-
Inventory of Supplies	101,488	-	-	-
	<u>2,719,209</u>	<u>10,630,490</u>	<u>53,560</u>	<u>493,020</u>
Total Assets	<u>\$ 2,719,209</u>	<u>\$ 10,630,490</u>	<u>\$ 53,560</u>	<u>\$ 493,020</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 92,748	\$ 142,335	\$ -	\$ 4,765
Accrued Salaries and Benefits	14,628	31,812	-	7,189
Due to other Funds	-	-	-	-
Unearned Revenue	-	-	-	-
Other Liabilities	2,422	10,492	-	5
Total Liabilities	<u>109,798</u>	<u>184,639</u>	<u>-</u>	<u>11,959</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	<u>-</u>	<u>72,033</u>	<u>-</u>	<u>-</u>
FUND BALANCES				
Nonspendable	101,488	-	-	-
Restricted	-	8,277,890	50,698	155,818
Committed	25,092	-	-	-
Assigned	2,482,831	2,095,928	2,862	325,243
Unassigned	-	-	-	-
Total Fund Balances	<u>2,609,411</u>	<u>10,373,818</u>	<u>53,560</u>	<u>481,061</u>
Total Liabilities and Fund Balances	<u>\$ 2,719,209</u>	<u>\$ 10,630,490</u>	<u>\$ 53,560</u>	<u>\$ 493,020</u>

**COUNTY OF MARIN
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019**

	Health and Sanitation Fund	Building Inspection Fund	Environmental Health Services Fund	Fishnet Fund
ASSETS				
Cash and Investments in County Pool	\$ 29,617,629	\$ 1,082,149	\$ 1,187,982	\$ 2,030
Accounts Receivable	21,306	51,491	43,143	-
Prepaid Items	-	-	-	-
Notes Receivable - Short Term	-	-	-	-
Notes Receivable - Long Term	1,419,581	-	-	-
Due from Other Governmental Agencies	2,741,763	4,410	214,942	-
Inventory of Supplies	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u>\$ 33,800,279</u>	<u>\$ 1,138,050</u>	<u>\$ 1,446,067</u>	<u>\$ 2,030</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 1,444,511	\$ 42,902	\$ 8,615	\$ -
Accrued Salaries and Benefits	10,805	8,725	7,958	-
Due to other Funds	-	-	-	-
Unearned Revenue	41,092	-	406,995	-
Other Liabilities	118,564	-	3,860	-
Total Liabilities	<u>1,614,972</u>	<u>51,627</u>	<u>427,428</u>	<u>-</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	4,950,600	867,756	242,439	681
Committed	-	-	-	-
Assigned	27,234,707	218,667	776,200	1,349
Unassigned	-	-	-	-
Total Fund Balances	<u>32,185,307</u>	<u>1,086,423</u>	<u>1,018,639</u>	<u>2,030</u>
Total Liabilities and Fund Balances	<u>\$ 33,800,279</u>	<u>\$ 1,138,050</u>	<u>\$ 1,446,067</u>	<u>\$ 2,030</u>

**COUNTY OF MARIN
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019**

	HUD Fund	High Tech Theft Fund	Sewer Districts Fund	CSAs' Fund
ASSETS				
Cash and Investments in County Pool	\$ -	\$ 178,795	\$ 543,307	\$ 15,787,978
Accounts Receivable	330,194	-	546	30,204
Prepaid Items	-	-	-	-
Notes Receivable - Short Term	93,609	-	-	-
Notes Receivable - Long Term	16,200,288	-	-	-
Due from Other Governmental Agencies	2,205,516	-	-	-
Inventory of Supplies	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Assets	<u>\$ 18,829,607</u>	<u>\$ 178,795</u>	<u>\$ 543,853</u>	<u>\$ 15,818,182</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 1,507,918	\$ 187,049	\$ 1,049	\$ 156,872
Accrued Salaries and Benefits	1,025	663	-	-
Due to other Funds	832,206	-	-	-
Unearned Revenue	-	-	-	50
Other Liabilities	762	-	855	-
Total Liabilities	<u>2,341,911</u>	<u>187,712</u>	<u>1,904</u>	<u>156,922</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	<u>-</u>	<u>-</u>	<u>546</u>	<u>30,204</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	16,482,631	-	518,117	15,032,955
Committed	-	-	-	-
Assigned	5,065	-	23,286	598,101
Unassigned	-	(8,917)	-	-
Total Fund Balances	<u>16,487,696</u>	<u>(8,917)</u>	<u>541,403</u>	<u>15,631,056</u>
Total Liabilities and Fund Balances	<u>\$ 18,829,607</u>	<u>\$ 178,795</u>	<u>\$ 543,853</u>	<u>\$ 15,818,182</u>

**COUNTY OF MARIN
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019**

	<u>Lighting Fund</u>	<u>PRD's Fund</u>	<u>Tobacco Settlement Fund</u>	<u>IHSS Fund</u>
ASSETS				
Cash and Investments in County Pool	\$ 3,246,401	\$ 270,416	\$ 275,889	\$ 501,266
Accounts Receivable	5,671	534	-	-
Prepaid Items	-	-	-	62,633
Notes Receivable - Short Term	-	-	-	-
Notes Receivable - Long Term	-	-	-	-
Due from Other Governmental Agencies	-	-	65,153	-
Inventory of Supplies	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u><u>\$ 3,252,072</u></u>	<u><u>\$ 270,950</u></u>	<u><u>\$ 341,042</u></u>	<u><u>\$ 563,899</u></u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 51,770	\$ 1,968	\$ -	\$ 1,606
Accrued Salaries and Benefits	-	-	-	1,813
Due to other Funds	-	-	-	-
Unearned Revenue	-	-	-	-
Other Liabilities	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Liabilities	51,770	1,968	-	3,419
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	5,671	534	-	-
FUND BALANCES				
Nonspendable	-	-	-	62,633
Restricted	3,050,649	220,340	326,096	477,610
Committed	-	-	-	-
Assigned	143,982	48,108	14,946	20,237
Unassigned	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Fund Balances	3,194,631	268,448	341,042	560,480
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Liabilities and Fund Balances	<u><u>\$ 3,252,072</u></u>	<u><u>\$ 270,950</u></u>	<u><u>\$ 341,042</u></u>	<u><u>\$ 563,899</u></u>

**COUNTY OF MARIN
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019**

	Open Space District Fund	Low-Income Housing Fund	Flood Control District Zones Fund	Miscellaneous Special Revenue Fund
ASSETS				
Cash and Investments in County Pool	\$ 9,498,773	\$ 8,497,356	\$ 29,724,202	\$ 2,536,093
Accounts Receivable	57,314	109,092	50,949	2,656
Prepaid Items	-	-	-	-
Notes Receivable - Short Term	-	1,105,000	-	-
Notes Receivable - Long Term	-	9,085,829	-	-
Due from Other Governmental Agencies	-	-	636	-
Inventory of Supplies	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u>\$ 9,556,087</u>	<u>\$ 18,797,277</u>	<u>\$ 29,775,787</u>	<u>\$ 2,538,749</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 184,619	\$ 1,201	\$ 681,101	\$ 22,866
Accrued Salaries and Benefits	14,601	-	-	44
Due to other Funds	-	-	-	-
Unearned Revenue	5,690	-	-	224,139
Other Liabilities	6,198	18,627	-	-
Total Liabilities	<u>211,108</u>	<u>19,828</u>	<u>681,101</u>	<u>247,049</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	<u>55,709</u>	<u>-</u>	<u>40,523</u>	<u>-</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	1,268,340	17,114,929	29,007,879	2,202,014
Committed	5,020,930	-	-	-
Assigned	3,000,000	1,662,520	46,284	89,686
Unassigned	-	-	-	-
Total Fund Balances	<u>9,289,270</u>	<u>18,777,449</u>	<u>29,054,163</u>	<u>2,291,700</u>
Total Liabilities and Fund Balances	<u>\$ 9,556,087</u>	<u>\$ 18,797,277</u>	<u>\$ 29,775,787</u>	<u>\$ 2,538,749</u>

**COUNTY OF MARIN
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019**

	Public Protection Fund	Public Ways and Facilities Fund	Restricted Housing Fund	Recreational and Cultural Services Fund
ASSETS				
Cash and Investments in County Pool	\$ 38,027,828	\$ 4,743,542	\$ 2,159,891	\$ 15,639,341
Accounts Receivable	446	64,396	1,827	107,929
Prepaid Items	-	-	-	-
Notes Receivable - Short Term	-	-	-	-
Notes Receivable - Long Term	-	-	545,675	-
Due from Other Governmental Agencies	-	-	39,757	2,537,992
Inventory of Supplies	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u>\$ 38,028,274</u>	<u>\$ 4,807,938</u>	<u>\$ 2,747,150</u>	<u>\$ 18,285,262</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ 459,222	\$ 4,486	\$ -	\$ 2,183,186
Accrued Salaries and Benefits	9,286	-	-	16,758
Due to other Funds	-	-	-	-
Unearned Revenue	-	-	-	-
Other Liabilities	8,403	5,586	-	2,481
Total Liabilities	<u>476,911</u>	<u>10,072</u>	<u>-</u>	<u>2,202,425</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	29,050,832	4,797,866	2,656,986	2,365,641
Committed	5,537,264	-	-	6,296,839
Assigned	2,963,267	-	90,164	7,420,357
Unassigned	-	-	-	-
Total Fund Balances	<u>37,551,363</u>	<u>4,797,866</u>	<u>2,747,150</u>	<u>16,082,837</u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Liabilities and Fund Balances	<u>\$ 38,028,274</u>	<u>\$ 4,807,938</u>	<u>\$ 2,747,150</u>	<u>\$ 18,285,262</u>

**COUNTY OF MARIN
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019**

	MCERA Employee Operations Fund	Health Services Fund	Total
ASSETS			
Cash and Investments in County Pool	\$ 190,816	\$ 3,398,350	\$ 180,827,765
Accounts Receivable	-	929,787	1,880,739
Prepaid Items	-	-	62,633
Notes Receivable - Short Term	-	-	1,198,609
Notes Receivable - Long Term	-	-	27,251,373
Due from Other Governmental Agencies	-	-	7,813,975
Inventory of Supplies	-	-	101,488
	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u>\$ 190,816</u>	<u>\$ 4,328,137</u>	<u>\$ 219,136,582</u>
LIABILITIES			
Accounts Payable and Accrued Expenditures	\$ -	\$ 106,874	\$ 7,287,663
Accrued Salaries and Benefits	6,082	1,435	132,824
Due to other Funds	-	-	832,206
Unearned Revenue	-	-	677,966
Other Liabilities	-	-	178,255
	<u> </u>	<u> </u>	<u> </u>
Total Liabilities	6,082	108,309	9,108,914
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue	-	-	205,220
	<u> </u>	<u> </u>	<u> </u>
FUND BALANCES			
Nonspendable	-	-	164,121
Restricted	183,428	3,709,828	143,012,023
Committed	-	-	16,880,125
Assigned	1,306	510,000	49,775,096
Unassigned	-	-	(8,917)
	<u> </u>	<u> </u>	<u> </u>
Total Fund Balances	184,734	4,219,828	209,822,448
	<u> </u>	<u> </u>	<u> </u>
Total Liabilities and Fund Balances	<u>\$ 190,816</u>	<u>\$ 4,328,137</u>	<u>\$ 219,136,582</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES
NONMAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019**

	Road Maintenance Fund	Library Fund	Fish and Game Fund	Child Support Fund
REVENUES				
Taxes	\$ -	\$ 16,056,046	\$ -	\$ -
Licenses and Permits	590,541	-	-	-
Intergovernmental Revenues	5,236,597	213,399	-	3,915,413
Charges for Services	1,205,086	730,954	-	-
Fines and Forfeits	-	-	32,434	-
From Use of Money and Property	45,617	219,554	1,069	15,068
Miscellaneous	16,818	77,097	2,501	-
Total Revenues	<u>7,094,659</u>	<u>17,297,050</u>	<u>36,004</u>	<u>3,930,481</u>
EXPENDITURES				
Current:				
General Government	10,496	16,573	-	-
Public Protection	-	-	46,930	3,618,302
Public Ways and Facilities	10,553,745	-	-	-
Health and Sanitation	-	-	-	-
Public Assistance	-	-	-	-
Education	-	15,021,038	-	-
Recreation and Cultural Services	-	-	-	-
Capital Outlay	31,657	806,791	-	-
Debt Service:				
Principal	-	-	-	-
Interest	-	-	-	-
Total Expenditures	<u>10,595,898</u>	<u>15,844,402</u>	<u>46,930</u>	<u>3,618,302</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(3,501,239)	1,452,648	(10,926)	312,179
OTHER FINANCING SOURCES (USES)				
Transfers In	5,503,786	2,108,407	-	-
Transfers Out	(175,740)	(2,162,319)	-	(95,015)
Total Other Financing Sources (Uses), Net	<u>5,328,046</u>	<u>(53,912)</u>	<u>-</u>	<u>(95,015)</u>
NET CHANGE IN FUND BALANCES	1,826,807	1,398,736	(10,926)	217,164
Fund Balances - Beginning of Year	<u>782,604</u>	<u>8,975,082</u>	<u>64,486</u>	<u>263,897</u>
FUND BALANCES - END OF YEAR	<u>\$ 2,609,411</u>	<u>\$ 10,373,818</u>	<u>\$ 53,560</u>	<u>\$ 481,061</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019**

	Health and Sanitation Fund	Building Inspection Fund	Environmental Health Services Fund	Fishnet Fund
REVENUES				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	54,916	3,260,031	3,728,280	-
Intergovernmental Revenues	56,516,703	-	131,177	-
Charges for Services	66,353	162,543	336,492	-
Fines and Forfeits	751,934	-	-	-
From Use of Money and Property	815,061	29,661	34,491	14
Miscellaneous	14,000	-	9,762	-
Total Revenues	<u>58,218,967</u>	<u>3,452,235</u>	<u>4,240,202</u>	<u>14</u>
EXPENDITURES				
Current:				
General Government	-	-	-	-
Public Protection	-	3,806,568	-	-
Public Ways and Facilities	-	-	-	-
Health and Sanitation	13,601,382	-	4,076,364	-
Public Assistance	-	-	-	-
Education	-	-	-	-
Recreation and Cultural Services	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service:				
Principal	-	-	-	-
Interest	-	-	-	-
Total Expenditures	<u>13,601,382</u>	<u>3,806,568</u>	<u>4,076,364</u>	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	44,617,585	(354,333)	163,838	14
OTHER FINANCING SOURCES (USES)				
Transfers In	-	429,918	78,110	-
Transfers Out	(45,292,082)	(92,747)	(95,006)	-
Total Other Financing Sources (Uses), Net	<u>(45,292,082)</u>	<u>337,171</u>	<u>(16,896)</u>	<u>-</u>
NET CHANGE IN FUND BALANCES	(674,497)	(17,162)	146,942	14
Fund Balances - Beginning of Year	<u>32,859,804</u>	<u>1,103,585</u>	<u>871,697</u>	<u>2,016</u>
FUND BALANCES - END OF YEAR	<u>\$ 32,185,307</u>	<u>\$ 1,086,423</u>	<u>\$ 1,018,639</u>	<u>\$ 2,030</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019**

	HUD Fund	High Tech Theft Fund	Sewer Districts Fund	CSAs' Fund
REVENUES				
Taxes	\$ -	\$ -	\$ 148,661	\$ 6,916,324
Licenses and Permits	-	-	-	1,164
Intergovernmental Revenues	2,885,728	1,346,775	332	18,357
Charges for Services	-	-	-	-
Fines and Forfeits	-	-	-	-
From Use of Money and Property	321,764	6,101	13,253	403,872
Miscellaneous	-	-	-	-
Total Revenues	<u>3,207,492</u>	<u>1,352,876</u>	<u>162,246</u>	<u>7,339,717</u>
EXPENDITURES				
Current:				
General Government	-	-	-	-
Public Protection	-	1,321,027	-	3,962,799
Public Ways and Facilities	-	-	-	48,398
Health and Sanitation	-	-	134,524	425,538
Public Assistance	1,818,629	-	-	-
Education	-	-	-	-
Recreation and Cultural Services	-	-	-	1,210,050
Capital Outlay	-	30,412	-	2,411,254
Debt Service:				
Principal	-	-	-	53,976
Interest	-	-	-	25,236
Total Expenditures	<u>1,818,629</u>	<u>1,351,439</u>	<u>134,524</u>	<u>8,137,251</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	1,388,863	1,437	27,722	(797,534)
OTHER FINANCING SOURCES (USES)				
Transfers In	-	(13,612)	-	25,000
Transfers Out	(11,038)	-	-	-
Total Other Financing Sources (Uses), Net	<u>(11,038)</u>	<u>(13,612)</u>	<u>-</u>	<u>25,000</u>
NET CHANGE IN FUND BALANCES	1,377,825	(12,175)	27,722	(772,534)
Fund Balances - Beginning of Year	<u>15,109,871</u>	<u>3,258</u>	<u>513,681</u>	<u>16,403,590</u>
FUND BALANCES - END OF YEAR	<u>\$ 16,487,696</u>	<u>\$ (8,917)</u>	<u>\$ 541,403</u>	<u>\$ 15,631,056</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019**

	Lighting Fund	PRD's Fund	Tobacco Settlement Fund	IHSS Fund
REVENUES				
Taxes	\$ 1,082,924	\$ 80,829	\$ -	\$ -
Licenses and Permits	-	-	-	-
Intergovernmental Revenues	3,447	324	492,051	2,912,340
Charges for Services	-	-	-	-
Fines and Forfeits	-	-	-	-
From Use of Money and Property	81,812	9,629	12,517	13,276
Miscellaneous	-	-	-	-
Total Revenues	<u>1,168,183</u>	<u>90,782</u>	<u>504,568</u>	<u>2,925,616</u>
EXPENDITURES				
Current:				
General Government	-	-	-	-
Public Protection	-	-	-	-
Public Ways and Facilities	1,066,061	341,991	-	-
Health and Sanitation	-	-	-	2,457,921
Public Assistance	-	-	-	-
Education	-	-	-	-
Recreation and Cultural Services	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service:				
Principal	44,875	-	-	-
Interest	5,653	-	-	-
Total Expenditures	<u>1,116,589</u>	<u>341,991</u>	<u>-</u>	<u>2,457,921</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	51,594	(251,209)	504,568	467,695
OTHER FINANCING SOURCES (USES)				
Transfers In	-	-	-	-
Transfers Out	(22,000)	-	(642,439)	-
Total Other Financing Sources (Uses), Net	<u>(22,000)</u>	<u>-</u>	<u>(642,439)</u>	<u>-</u>
NET CHANGE IN FUND BALANCES	29,594	(251,209)	(137,871)	467,695
Fund Balances - Beginning of Year	<u>3,165,037</u>	<u>519,657</u>	<u>478,913</u>	<u>92,785</u>
FUND BALANCES - END OF YEAR	<u>\$ 3,194,631</u>	<u>\$ 268,448</u>	<u>\$ 341,042</u>	<u>\$ 560,480</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019**

	Open Space District Fund	Low-Income Housing Fund	Flood Control District Zones Fund	Miscellaneous Special Revenue Fund
REVENUES				
Taxes	\$ 7,989,298	\$ 183,605	\$ 9,147,736	\$ -
Licenses and Permits	7,731	722,709	-	-
Intergovernmental Revenues	168,178	-	264,455	712,421
Charges for Services	1,030	9,501	553,074	325,384
Fines and Forfeits	-	-	-	-
From Use of Money and Property	236,374	361,225	796,371	62,641
Miscellaneous	130,344	-	22,060	-
Total Revenues	8,532,955	1,277,040	10,783,696	1,100,446
EXPENDITURES				
Current:				
General Government	426,992	-	-	-
Public Protection	-	-	8,305,918	716,332
Public Ways and Facilities	-	-	-	-
Health and Sanitation	-	-	-	-
Public Assistance	-	285,207	-	-
Education	-	-	-	-
Recreation and Cultural Services	7,024,964	-	-	-
Capital Outlay	225,972	-	1,800,434	155,569
Debt Service:				
Principal	-	-	-	-
Interest	-	-	-	-
Total Expenditures	7,677,928	285,207	10,106,352	871,901
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	855,027	991,833	677,344	228,545
OTHER FINANCING SOURCES (USES)				
Transfers In	153,000	4,350,000	196,926	-
Transfers Out	(166,597)	(175,047)	-	(377,390)
Total Other Financing Sources (Uses), Net	(13,597)	4,174,953	196,926	(377,390)
NET CHANGE IN FUND BALANCES	841,430	5,166,786	874,270	(148,845)
Fund Balances - Beginning of Year	8,447,840	13,610,663	28,179,893	2,440,545
FUND BALANCES - END OF YEAR	\$ 9,289,270	\$ 18,777,449	\$ 29,054,163	\$ 2,291,700

COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Public Protection Fund	Public Ways and Facilities Fund	Restricted Housing Fund	Recreational and Cultural Services Fund
REVENUES				
Taxes	\$ 183,605	\$ 69,674	\$ -	\$ 14,673,946
Licenses and Permits	-	1,506,224	-	-
Intergovernmental Revenues	23,736,777	36,024	-	327,222
Charges for Services	1,072,748	68,912	-	-
Fines and Forfeits	796,715	-	-	-
From Use of Money and Property	978,864	139,852	53,968	384,233
Miscellaneous	118,213	-	-	82,510
Total Revenues	<u>26,886,922</u>	<u>1,820,686</u>	<u>53,968</u>	<u>15,467,911</u>
EXPENDITURES				
Current:				
General Government	4,410	-	-	645,967
Public Protection	6,588,203	-	-	-
Public Ways and Facilities	-	62,634	-	-
Health and Sanitation	902,509	60,766	-	-
Public Assistance	263,906	-	-	-
Education	-	-	-	-
Recreation and Cultural Services	-	-	-	13,515,253
Capital Outlay	212,713	-	-	2,885,151
Debt Service:				
Principal	-	-	-	-
Interest	-	-	-	-
Total Expenditures	<u>7,971,741</u>	<u>123,400</u>	<u>-</u>	<u>17,046,371</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	18,915,181	1,697,286	53,968	(1,578,460)
OTHER FINANCING SOURCES (USES)				
Transfers In	45,828	-	-	-
Transfers Out	(15,019,076)	(1,770,000)	-	(124,281)
Total Other Financing Sources (Uses), Net	<u>(14,973,248)</u>	<u>(1,770,000)</u>	<u>-</u>	<u>(124,281)</u>
NET CHANGE IN FUND BALANCES	3,941,933	(72,714)	53,968	(1,702,741)
Fund Balances - Beginning of Year	<u>33,609,430</u>	<u>4,870,580</u>	<u>2,693,182</u>	<u>17,785,578</u>
FUND BALANCES - END OF YEAR	<u>\$ 37,551,363</u>	<u>\$ 4,797,866</u>	<u>\$ 2,747,150</u>	<u>\$ 16,082,837</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019**

	MCERA Employee Operations Fund	Health Services Fund	Total
REVENUES			
Taxes	\$ -	\$ -	\$ 56,532,648
Licenses and Permits	-	-	9,871,596
Intergovernmental Revenues	2,464,975	4,938,727	106,321,422
Charges for Services	-	-	4,532,077
Fines and Forfeits	-	-	1,581,083
From Use of Money and Property	1,306	61,808	5,099,401
Miscellaneous	-	-	473,305
Total Revenues	<u>2,466,281</u>	<u>5,000,535</u>	<u>184,411,532</u>
EXPENDITURES			
Current:			
General Government	2,391,173	-	3,495,611
Public Protection	-	14,778	28,380,857
Public Ways and Facilities	-	-	12,072,829
Health and Sanitation	-	4,659,259	26,318,263
Public Assistance	-	-	2,367,742
Education	-	-	15,021,038
Recreation and Cultural Services	-	-	21,750,267
Capital Outlay	-	-	8,559,953
Debt Service:			
Principal	-	-	98,851
Interest	-	-	30,889
Total Expenditures	<u>2,391,173</u>	<u>4,674,037</u>	<u>118,096,300</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	75,108	326,498	66,315,232
OTHER FINANCING SOURCES (USES)			
Transfers In	-	1,531,610	14,408,973
Transfers Out	<u>(79,884)</u>	<u>(451,816)</u>	<u>(66,752,477)</u>
Total Other Financing Sources (Uses), Net	<u>(79,884)</u>	<u>1,079,794</u>	<u>(52,343,504)</u>
NET CHANGE IN FUND BALANCES	(4,776)	1,406,292	13,971,728
Fund Balances - Beginning of Year	<u>189,510</u>	<u>2,813,536</u>	<u>195,850,720</u>
FUND BALANCES - END OF YEAR	<u>\$ 184,734</u>	<u>\$ 4,219,828</u>	<u>\$ 209,822,448</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
ROAD MAINTENANCE FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Licenses and Permits	\$ -	\$ -	\$ 590,541	\$ 590,541
Intergovernmental Revenues	5,905,000	5,905,000	5,236,597	(668,403)
Charges for Services	1,097,000	1,097,000	1,205,086	108,086
From Use of Money and Property	5,000	5,000	45,617	40,617
Miscellaneous	135,000	135,000	16,818	(118,182)
Total Revenues	<u>7,142,000</u>	<u>7,142,000</u>	<u>7,094,659</u>	<u>(47,341)</u>
EXPENDITURES				
Current:				
General Government:				
Public Works	-	10,496	10,496	-
Public Ways and Facilities:				
Public Works	11,895,481	12,070,227	10,553,745	1,516,482
Capital Outlay	<u>123,745</u>	<u>123,200</u>	<u>31,657</u>	<u>91,543</u>
Total Expenditures	<u>12,019,226</u>	<u>12,203,923</u>	<u>10,595,898</u>	<u>1,608,025</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(4,877,226)	(5,061,923)	(3,501,239)	1,560,684
OTHER FINANCING SOURCES (USES)				
Transfers In	3,503,786	5,503,786	5,503,786	-
Transfers Out	<u>(187,220)</u>	<u>(187,220)</u>	<u>(175,740)</u>	<u>11,480</u>
Total Other Financing Sources (Uses), Net	<u>3,316,566</u>	<u>5,316,566</u>	<u>5,328,046</u>	<u>11,480</u>
NET CHANGE IN FUND BALANCE	(1,560,660)	254,643	1,826,807	1,572,164
Fund Balance - Beginning of Year	<u>782,604</u>	<u>782,604</u>	<u>782,604</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ (778,056)</u>	<u>\$ 1,037,247</u>	<u>\$ 2,609,411</u>	<u>\$ 1,572,164</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
LIBRARY FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 15,784,611	\$ 15,784,611	\$ 16,056,046	\$ 271,435
Intergovernmental Revenues	221,016	212,081	213,399	1,318
Charges for Services	655,356	732,380	730,954	(1,426)
From Use of Money and Property	18,515	19,208	219,554	200,346
Miscellaneous	21,134	21,909	77,097	55,188
Total Revenues	<u>16,700,632</u>	<u>16,770,189</u>	<u>17,297,050</u>	<u>526,861</u>
EXPENDITURES				
Current:				
General Government:				
Marin County Free Library	126,854	78,216	16,573	61,643
Education:				
Law Library	188,103	228,945	203,349	25,596
Marin County Free Library	16,920,371	16,875,647	14,817,689	2,057,958
Total Education	<u>17,108,474</u>	<u>17,104,592</u>	<u>15,021,038</u>	<u>2,083,554</u>
Capital Outlay	<u>629,459</u>	<u>882,950</u>	<u>806,791</u>	<u>76,159</u>
Total Expenditures	<u>17,864,787</u>	<u>18,065,758</u>	<u>15,844,402</u>	<u>2,221,356</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(1,164,155)	(1,295,569)	1,452,648	2,748,217
OTHER FINANCING SOURCES (USES)				
Transfers In	2,285,000	2,328,700	2,108,407	(220,293)
Transfers Out	<u>(2,465,523)</u>	<u>(2,509,223)</u>	<u>(2,162,319)</u>	<u>346,904</u>
Total Other Financing Sources (Uses), Net	<u>(180,523)</u>	<u>(180,523)</u>	<u>(53,912)</u>	<u>126,611</u>
NET CHANGE IN FUND BALANCE	(1,344,678)	(1,476,092)	1,398,736	2,874,828
Fund Balance - Beginning of Year	<u>8,975,082</u>	<u>8,975,082</u>	<u>8,975,082</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 7,630,404</u></u>	<u><u>\$ 7,498,990</u></u>	<u><u>\$ 10,373,818</u></u>	<u><u>\$ 2,874,828</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
FISH AND GAME FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Fines and Forfeits	\$ 46,930	\$ 46,930	\$ 32,434	\$ (14,496)
From Use of Money and Property	-	-	1,069	1,069
Miscellaneous	-	-	2,501	2,501
Total Revenues	46,930	46,930	36,004	(10,926)
EXPENDITURES				
Current:				
Public Protection:				
Nondepartmental	46,930	46,930	46,930	-
DEFICIENCY OF REVENUES UNDER EXPENDITURES	-	-	(10,926)	(10,926)
Fund Balance - Beginning of Year	64,486	64,486	64,486	-
FUND BALANCE - END OF YEAR	<u>\$ 64,486</u>	<u>\$ 64,486</u>	<u>\$ 53,560</u>	<u>\$ (10,926)</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
CHILD SUPPORT FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ 3,859,987	\$ 3,859,987	\$ 3,915,413	\$ 55,426
From Use of Money and Property	3,000	3,000	15,068	12,068
Miscellaneous	82,533	82,533	-	(82,533)
Total Revenues	<u>3,945,520</u>	<u>3,945,520</u>	<u>3,930,481</u>	<u>(15,039)</u>
EXPENDITURES				
Current:				
Public Protection:				
Child Support Services	<u>3,843,349</u>	<u>3,845,088</u>	<u>3,618,302</u>	<u>226,786</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	102,171	100,432	312,179	211,747
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(102,171)</u>	<u>(96,693)</u>	<u>(95,015)</u>	<u>1,678</u>
NET CHANGE IN FUND BALANCE	-	3,739	217,164	213,425
Fund Balance - Beginning of Year	<u>263,897</u>	<u>263,897</u>	<u>263,897</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 263,897</u>	<u>\$ 267,636</u>	<u>\$ 481,061</u>	<u>\$ 213,425</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
HEALTH AND SANITATION FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Licenses and Permits	\$ 66,000	\$ 66,000	\$ 54,916	\$ (11,084)
Intergovernmental Revenues	58,329,979	63,764,614	56,516,703	(7,247,911)
Charges for Services	13,315	43,315	66,353	23,038
Fines and Forfeits	765,255	775,555	751,934	(23,621)
From Use of Money and Property	-	-	815,061	815,061
Miscellaneous	-	-	14,000	14,000
Total Revenues	<u>59,174,549</u>	<u>64,649,484</u>	<u>58,218,967</u>	<u>(6,430,517)</u>
EXPENDITURES				
Health and Sanitation				
Health and Human Services	17,639,738	17,830,965	13,601,382	4,229,583
Capital Outlay	-	74,470	-	74,470
Total Expenditures	<u>17,639,738</u>	<u>17,905,435</u>	<u>13,601,382</u>	<u>4,304,053</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	41,534,811	46,744,049	44,617,585	(2,126,464)
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(41,534,811)</u>	<u>(48,044,911)</u>	<u>(45,292,082)</u>	<u>2,752,829</u>
NET CHANGE IN FUND BALANCE	-	(1,300,862)	(674,497)	626,365
Fund Balance - Beginning of Year	<u>32,859,804</u>	<u>32,859,804</u>	<u>32,859,804</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 32,859,804</u>	<u>\$ 31,558,942</u>	<u>\$ 32,185,307</u>	<u>\$ 626,365</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
BUILDING INSPECTION FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Licenses and Permits	\$ 3,157,158	\$ 3,157,158	\$ 3,260,031	\$ 102,873
Charges for Services	72,000	72,000	162,543	90,543
From Use of Money and Property	-	-	29,661	29,661
Total Revenues	<u>3,229,158</u>	<u>3,229,158</u>	<u>3,452,235</u>	<u>223,077</u>
EXPENDITURES				
Current:				
Public Protection:				
Community Development Agency	4,095,141	4,230,923	3,806,568	424,355
Capital Outlay	<u>65,000</u>	<u>67,804</u>	-	<u>67,804</u>
Total Expenditures	<u>4,160,141</u>	<u>4,298,727</u>	<u>3,806,568</u>	<u>492,159</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(930,983)	(1,069,569)	(354,333)	715,236
OTHER FINANCING SOURCES (USES)				
Transfers In	-	398,861	429,918	31,057
Transfers Out	<u>(96,178)</u>	<u>(96,178)</u>	<u>(92,747)</u>	<u>3,431</u>
NET CHANGE IN FUND BALANCE	(1,027,161)	(766,886)	(17,162)	749,724
Fund Balance - Beginning of Year	<u>1,103,585</u>	<u>1,103,585</u>	<u>1,103,585</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 76,424</u></u>	<u><u>\$ 336,699</u></u>	<u><u>\$ 1,086,423</u></u>	<u><u>\$ 749,724</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
ENVIRONMENTAL HEALTH SERVICES FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 1,800	\$ 1,800	\$ -	\$ (1,800)
Licenses and Permits	3,805,348	3,805,348	3,728,280	(77,068)
Intergovernmental Revenues	220,000	287,460	131,177	(156,283)
Charges for Services	235,780	289,100	336,492	47,392
From Use of Money and Property	-	-	34,491	34,491
Miscellaneous	5,000	5,000	9,762	4,762
Total Revenues	<u>4,267,928</u>	<u>4,388,708</u>	<u>4,240,202</u>	<u>(148,506)</u>
EXPENDITURES				
Current:				
Health and Sanitation:				
Community Development Agency	4,911,587	4,907,773	4,076,364	831,409
Capital Outlay	<u>50,000</u>	<u>58,000</u>	<u>-</u>	<u>58,000</u>
Total Expenditures	<u>4,961,587</u>	<u>4,965,773</u>	<u>4,076,364</u>	<u>889,409</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(693,659)	(577,065)	163,838	740,903
OTHER FINANCING SOURCES (USES)				
Transfers In	-	75,700	78,110	2,410
Transfers Out	<u>(107,573)</u>	<u>(107,573)</u>	<u>(95,006)</u>	<u>12,567</u>
Total Other Financing Sources (Uses), Net	<u>(107,573)</u>	<u>(31,873)</u>	<u>(16,896)</u>	<u>14,977</u>
NET CHANGE IN FUND BALANCE	(801,232)	(608,938)	146,942	755,880
Fund Balance - Beginning of Year	<u>871,697</u>	<u>871,697</u>	<u>871,697</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 70,465</u>	<u>\$ 262,759</u>	<u>\$ 1,018,639</u>	<u>\$ 755,880</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
HUD FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ 2,326,497	\$ 3,822,903	\$ 2,885,728	\$ (937,175)
Miscellaneous	-	-	321,764	321,764
Total Revenues	<u>2,326,497</u>	<u>3,822,903</u>	<u>3,207,492</u>	<u>(615,411)</u>
EXPENDITURES				
Current:				
Public Assistance:				
Community Development Agency	<u>2,342,743</u>	<u>3,834,087</u>	<u>1,818,629</u>	<u>2,015,458</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(16,246)	(11,184)	1,388,863	1,400,047
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(15,114)</u>	<u>(15,114)</u>	<u>(11,038)</u>	<u>4,076</u>
Total Other Financing Uses	<u>(15,114)</u>	<u>(15,114)</u>	<u>(11,038)</u>	<u>4,076</u>
NET CHANGE IN FUND BALANCE	(31,360)	(26,298)	1,377,825	1,404,123
Fund Balance - Beginning of Year	<u>15,109,871</u>	<u>15,109,871</u>	<u>15,109,871</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 15,078,511</u></u>	<u><u>\$ 15,083,573</u></u>	<u><u>\$ 16,487,696</u></u>	<u><u>\$ 1,404,123</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
HIGH TECH THEFT FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ 3,078,791	\$ 3,078,791	\$ 1,346,775	\$ (1,732,016)
From Use of Money and Property	-	-	6,101	6,101
Total Revenues	<u>3,078,791</u>	<u>3,078,791</u>	<u>1,352,876</u>	<u>(1,725,915)</u>
EXPENDITURES				
Current:				
Public Protection:				
District Attorney	2,804,659	2,749,723	1,321,027	1,428,696
Capital Outlay	<u>274,132</u>	<u>305,132</u>	<u>30,412</u>	<u>274,720</u>
Total Expenditures	<u>3,078,791</u>	<u>3,054,855</u>	<u>1,351,439</u>	<u>1,703,416</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	-	23,936	1,437	(22,499)
OTHER FINANCING SOURCES (USES)				
Transfers In	-	-	<u>(13,612)</u>	<u>(13,612)</u>
NET CHANGE IN FUND BALANCE	-	23,936	(12,175)	(36,111)
Fund Balance - Beginning of Year	<u>3,258</u>	<u>3,258</u>	<u>3,258</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 3,258</u></u>	<u><u>\$ 27,194</u></u>	<u><u>\$ (8,917)</u></u>	<u><u>\$ (36,111)</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
SEWER DISTRICTS FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 138,465	\$ 138,465	\$ 148,661	\$ 10,196
Intergovernmental Revenues	325	325	332	7
From Use of Money and Property	1,250	1,250	13,253	12,003
Total Revenues	<u>140,040</u>	<u>140,040</u>	<u>162,246</u>	<u>22,206</u>
EXPENDITURES				
Current:				
SMD Murray Park	118,765	135,579	105,988	29,591
SMD San Quentin	94,306	33,154	28,536	4,618
Total Health and Sanitation	<u>213,071</u>	<u>168,733</u>	<u>134,524</u>	<u>34,209</u>
NET CHANGE IN FUND BALANCE	(73,031)	(28,693)	27,722	56,415
Fund Balance - Beginning of Year	<u>513,681</u>	<u>513,681</u>	<u>513,681</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 440,650</u></u>	<u><u>\$ 484,988</u></u>	<u><u>\$ 541,403</u></u>	<u><u>\$ 56,415</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
COUNTY SERVICE AREAS FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 6,514,618	\$ 6,514,618	\$ 6,916,324	\$ 401,706
Licenses and Permits	-	-	1,164	1,164
Intergovernmental Revenues	17,335	17,335	18,357	1,022
From Use of Money and Property	30,445	30,445	403,872	373,427
Total Revenues	<u>6,562,398</u>	<u>6,562,398</u>	<u>7,339,717</u>	<u>777,319</u>
EXPENDITURES				
Current:				
Public Protection:				
CSA #31 County Fire	532,145	532,145	514,535	17,610
CSA #13 Marin County Upper Lucas	882,193	858,789	692,423	166,366
CSA #17 Kentfield	204,067	204,067	204,067	-
CSA #19 Fire Protection Services	2,630,548	2,630,548	2,382,646	247,902
CSA #29 Paradise Cay	888,000	860,328	110,150	750,178
CSA #6 Santa Venetia	236,298	117,149	58,978	58,171
Total Public Protection	<u>5,373,251</u>	<u>5,203,026</u>	<u>3,962,799</u>	<u>1,240,227</u>
Public Ways and Facilities:				
Public Works	24,048	17,296	11,060	6,236
CSA #1 Loma Verde	77,580	77,580	8,853	68,727
CSA #9 Northbridge	29,348	34,348	28,485	5,863
Total Public Ways and Facilities	<u>130,976</u>	<u>129,224</u>	<u>48,398</u>	<u>80,826</u>
Health and Sanitation:				
CSA #27 Ross Valley Paramedic	55,150	55,150	55,119	31
CSA #28 West Marin Paramedic	380,988	380,988	370,419	10,569
Total Health and Sanitation	<u>436,138</u>	<u>436,138</u>	<u>425,538</u>	<u>10,600</u>
Recreation and Cultural Services:				
CSA #14 Homestead Valley	422,276	409,964	236,478	173,486
CSA #16 Greenbrae	344,018	309,057	239,000	70,057
CSA #17 Kentfield	1,551,552	1,319,133	586,604	732,529
CSA #18 Gallinas Village Area	168,026	178,001	123,523	54,478
CSA #20 Indian Valley	100,000	100,000	-	100,000
CSA #33 Stinson Beach	48,913	38,316	24,445	13,871
Total Recreation and Cultural Services	<u>2,634,785</u>	<u>2,354,471</u>	<u>1,210,050</u>	<u>1,144,421</u>
Capital Outlay	3,598,400	3,381,947	2,411,254	970,693
Debt Service:				
Principal	55,973	55,873	53,976	1,897
Interest	25,236	25,336	25,236	100
Total Debt Service	<u>81,209</u>	<u>81,209</u>	<u>79,212</u>	<u>1,997</u>
Total Expenditures	<u>12,254,759</u>	<u>11,586,015</u>	<u>8,137,251</u>	<u>3,448,764</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
COUNTY SERVICE AREAS FUND (CONTINUED)
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	\$ (5,692,361)	\$ (5,023,617)	\$ (797,534)	\$ 4,226,083
OTHER FINANCING SOURCES (USES)				
Transfers In	25,000	25,000	25,000	-
NET CHANGE IN FUND BALANCE	(5,667,361)	(4,998,617)	(772,534)	4,226,083
Fund Balance - Beginning of Year	16,403,590	16,403,590	16,403,590	-
FUND BALANCE - END OF YEAR	<u>\$ 10,736,229</u>	<u>\$ 11,404,973</u>	<u>\$ 15,631,056</u>	<u>\$ 4,226,083</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
LIGHTING FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 882,260	\$ 882,260	\$ 1,082,924	\$ 200,664
Intergovernmental Revenues	3,541	3,541	3,447	(94)
From Use of Money and Property	3,465	3,465	81,812	78,347
Miscellaneous	16,450	16,450	-	(16,450)
Total Revenues	<u>905,716</u>	<u>905,716</u>	<u>1,168,183</u>	<u>262,467</u>
EXPENDITURES				
Current:				
Public Ways and Facilities:				
Marin County Lighting	747,513	1,218,827	974,217	244,610
Rush Creek Lighting	106,547	106,547	91,844	14,703
Total Public Ways and Facilities	<u>854,060</u>	<u>1,325,374</u>	<u>1,066,061</u>	<u>259,313</u>
Capital Outlay	75,000	75,000	-	75,000
Debt Service:				
Principal	38,618	83,818	44,875	38,943
Interest	11,910	11,910	5,653	6,257
Total Debt Service	<u>50,528</u>	<u>95,728</u>	<u>50,528</u>	<u>45,200</u>
Total Expenditures	<u>979,588</u>	<u>1,496,102</u>	<u>1,116,589</u>	<u>379,513</u>
DEFICIENCY OF REVENUES UNDER EXPENDITURES	(73,872)	(590,386)	51,594	641,980
OTHER FINANCING USES				
Transfers Out	(22,000)	(22,000)	(22,000)	-
Total Other Financing Uses	<u>(22,000)</u>	<u>(22,000)</u>	<u>(22,000)</u>	<u>-</u>
NET CHANGE IN FUND BALANCE	(95,872)	(612,386)	29,594	641,980
Fund Balance - Beginning of Year	<u>3,165,037</u>	<u>3,165,037</u>	<u>3,165,037</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 3,069,165</u>	<u>\$ 2,552,651</u>	<u>\$ 3,194,631</u>	<u>\$ 641,980</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
PERMANENT ROAD DISTRICTS FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 85,621	\$ 85,621	\$ 80,829	\$ (4,792)
Intergovernmental Revenues	323	323	324	1
From Use of Money and Property	268	268	9,629	9,361
Total Revenues	<u>86,212</u>	<u>86,212</u>	<u>90,782</u>	<u>4,570</u>
EXPENDITURES				
Current:				
Public Ways and Facilities:				
PRD Bolinas Highlands	37,028	107,028	97,522	9,506
PRD Inverness Div#2	23,000	23,000	18,097	4,903
PRD Monte Cristo	90,000	100,000	44,900	55,100
Mountain View Avenue - Lagunitas PRD	-	4,000	-	4,000
PRD Paradise Estates	117,246	184,144	181,472	2,672
Total Public Ways and Facilities	<u>267,274</u>	<u>418,172</u>	<u>341,991</u>	<u>76,181</u>
NET CHANGE IN FUND BALANCE	(181,062)	(331,960)	(251,209)	80,751
Fund Balance - Beginning of Year	<u>519,657</u>	<u>519,657</u>	<u>519,657</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 338,595</u>	<u>\$ 187,697</u>	<u>\$ 268,448</u>	<u>\$ 80,751</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
TOBACCO SETTLEMENT FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ 150,000	\$ 816,027	\$ 492,051	\$ (323,976)
From Use of Money and Property	-	-	12,517	12,517
Total Revenues	<u>150,000</u>	<u>816,027</u>	<u>504,568</u>	<u>(311,459)</u>
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(150,000)</u>	<u>(1,017,927)</u>	<u>(642,439)</u>	<u>375,488</u>
NET CHANGE IN FUND BALANCE	-	(201,900)	(137,871)	64,029
Fund Balance - Beginning of Year	<u>478,913</u>	<u>478,913</u>	<u>478,913</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 478,913</u></u>	<u><u>\$ 277,013</u></u>	<u><u>\$ 341,042</u></u>	<u><u>\$ 64,029</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
IN-HOME SUPPORTIVE SERVICES FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ 375,000	\$ 375,000	\$ 2,912,340	\$ 2,537,340
From Use of Money and Property	-	-	13,276	13,276
Miscellaneous	-	-	-	-
Total Revenues	<u>375,000</u>	<u>375,000</u>	<u>2,925,616</u>	<u>2,550,616</u>
EXPENDITURES				
Current:				
Health and Sanitation:				
IHSS Public Authority	<u>2,923,861</u>	<u>2,923,861</u>	<u>2,457,921</u>	<u>465,940</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(2,548,861)	(2,548,861)	467,695	3,016,556
OTHER FINANCING SOURCES (USES)				
Transfers In	<u>2,548,862</u>	<u>2,825,771</u>	<u>-</u>	<u>(2,825,771)</u>
NET CHANGE IN FUND BALANCE	1	276,910	467,695	190,785
Fund Balance - Beginning of Year	<u>92,785</u>	<u>92,785</u>	<u>92,785</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 92,786</u>	<u>\$ 369,695</u>	<u>\$ 560,480</u>	<u>\$ 190,785</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
OPEN SPACE DISTRICT FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 7,387,521	\$ 7,387,521	\$ 7,989,298	\$ 601,777
Licenses and Permits	-	-	7,731	7,731
Intergovernmental Revenues	35,809	35,809	168,178	132,369
Charges for Services	-	-	1,030	1,030
From Use of Money and Property	32,434	32,434	236,374	203,940
Miscellaneous	197,000	82,000	130,344	48,344
Total Revenues	<u>7,652,764</u>	<u>7,537,764</u>	<u>8,532,955</u>	<u>995,191</u>
EXPENDITURES				
Current:				
General Government:				
Open Space	400,447	431,700	426,992	4,708
Recreation and Cultural Services:				
Open Space	7,311,342	7,079,048	7,024,964	54,084
Capital Outlay	<u>95,236</u>	<u>226,000</u>	<u>225,972</u>	<u>28</u>
Total Expenditures	<u>7,807,025</u>	<u>7,736,748</u>	<u>7,677,928</u>	<u>58,820</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(154,261)	(198,984)	855,027	1,054,011
OTHER FINANCING SOURCES (USES)				
Transfers in	-	153,000	153,000	-
Transfers Out	<u>(143,949)</u>	<u>(166,597)</u>	<u>(166,597)</u>	<u>-</u>
Total Other Financing Uses, Net	<u>(143,949)</u>	<u>(13,597)</u>	<u>(13,597)</u>	<u>-</u>
NET CHANGE IN FUND BALANCE	(298,210)	(212,581)	841,430	1,054,011
Fund Balance - Beginning of Year	<u>8,447,840</u>	<u>8,447,840</u>	<u>8,447,840</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 8,149,630</u>	<u>\$ 8,235,259</u>	<u>\$ 9,289,270</u>	<u>\$ 1,054,011</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
LOW-INCOME HOUSING FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ -	\$ 3,051	\$ 183,605	\$ 180,554
Licenses and Permits	450,047	450,047	722,709	272,662
Charges for Services	-	-	9,501	9,501
From Use of Money and Property	-	-	361,225	361,225
Total Revenues	<u>450,047</u>	<u>453,098</u>	<u>1,277,040</u>	<u>823,942</u>
EXPENDITURES				
Current:				
Public Assistance:				
Community Development Agency	<u>558,295</u>	<u>520,571</u>	<u>285,207</u>	<u>235,364</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(108,248)	(67,473)	991,833	1,059,306
OTHER FINANCING SOURCES (USES)				
Transfers In	250,000	4,350,000	4,350,000	-
Transfers Out	<u>(175,047)</u>	<u>(175,047)</u>	<u>(175,047)</u>	<u>-</u>
Total Other Financing Sources (Uses), Net	<u>74,953</u>	<u>4,174,953</u>	<u>4,174,953</u>	<u>-</u>
NET CHANGE IN FUND BALANCE	(33,295)	4,107,480	5,166,786	1,059,306
Fund Balance - Beginning of Year	<u>13,610,663</u>	<u>13,610,663</u>	<u>13,610,663</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 13,577,368</u>	<u>\$ 17,718,143</u>	<u>\$ 18,777,449</u>	<u>\$ 1,059,306</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
FLOOD CONTROL DISTRICT ZONES FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 7,170,072	\$ 7,170,072	\$ 9,147,736	\$ 1,977,664
Intergovernmental Revenues	24,966	2,052,585	264,455	(1,788,130)
Charges for Services	490,471	490,471	553,074	62,603
From Use of Money and Property	48,388	48,388	796,371	747,983
Miscellaneous	1,900	1,900	22,060	20,160
Total Revenues	<u>7,735,797</u>	<u>9,763,416</u>	<u>10,783,696</u>	<u>1,020,280</u>
EXPENDITURES				
Current:				
Public Protection:				
FCZ #1 Novato	5,710,685	5,371,439	2,079,700	3,291,739
FCZ #3 Richardson Bay	4,357,989	4,465,665	948,347	3,517,318
FCZ #4 Bel Air and Strawberry Circle	2,877,524	1,308,731	992,528	316,203
FCZ #5 Stinson Beach	59,806	95,707	95,707	-
FCZ #6 San Rafael Meadows	35,993	91,351	67,102	24,249
FCZ #7 Santa Venetia	442,471	937,443	351,723	585,720
FCZ #9 Ross Valley Corte Madera	4,582,149	7,718,849	3,058,713	4,660,136
FCZ #10 Inverness	17,890	6,889	38	6,851
Marin County Stormwater Pollution	917,885	871,555	712,060	159,495
Total Public Protection	<u>19,002,392</u>	<u>20,867,629</u>	<u>8,305,918</u>	<u>12,561,711</u>
Capital Outlay	<u>1,800,000</u>	<u>1,900,000</u>	<u>1,800,434</u>	<u>99,566</u>
Total Expenditures	<u>20,802,392</u>	<u>22,767,629</u>	<u>10,106,352</u>	<u>12,661,277</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(13,066,595)	(13,004,213)	677,344	13,681,557
OTHER FINANCING SOURCES (USES)				
Transfers In	<u>220,000</u>	<u>220,000</u>	<u>196,926</u>	<u>(23,074)</u>
NET CHANGE IN FUND BALANCE	(12,846,595)	(12,784,213)	874,270	13,658,483
Fund Balance - Beginning of Year	<u>28,179,893</u>	<u>28,179,893</u>	<u>28,179,893</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 15,333,298</u></u>	<u><u>\$ 15,395,680</u></u>	<u><u>\$ 29,054,163</u></u>	<u><u>\$ 13,658,483</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
MISCELLANEOUS SPECIAL REVENUE FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ -	\$ 965,037	\$ 712,421	\$ (252,616)
Charges for Services	740,000	740,000	325,384	(414,616)
From Use of Money and Property	4,100	4,100	62,641	58,541
Total Revenues	<u>744,100</u>	<u>1,709,137</u>	<u>1,100,446</u>	<u>(608,691)</u>
EXPENDITURES				
Current:				
Public Protection:				
Assessor-Recorder	483,435	477,295	475,604	1,691
Sheriff	-	1,160,267	423,594	736,673
Total Public Protection	<u>483,435</u>	<u>1,637,562</u>	<u>716,332</u>	<u>738,364</u>
Capital Outlay	<u>88,926</u>	<u>157,279</u>	<u>155,569</u>	<u>1,710</u>
Total Expenditures	<u>572,361</u>	<u>1,794,841</u>	<u>871,901</u>	<u>740,074</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	171,739	(85,704)	228,545	314,249
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(260,665)</u>	<u>(377,391)</u>	<u>(377,390)</u>	<u>1</u>
NET CHANGE IN FUND BALANCE	(88,926)	(463,095)	(148,845)	314,250
Fund Balance - Beginning of Year	<u>2,440,545</u>	<u>2,440,545</u>	<u>2,440,545</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 2,351,619</u></u>	<u><u>\$ 1,977,450</u></u>	<u><u>\$ 2,291,700</u></u>	<u><u>\$ 314,250</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
PUBLIC PROTECTION FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ -	\$ 3,051	\$ 183,605	\$ 180,554
Intergovernmental Revenues	21,886,021	24,633,413	23,736,777	(896,636)
Charges for Services	225,411	320,411	1,072,748	752,337
Fines and Forfeits	450,000	703,094	796,715	93,621
From Use of Money and Property	-	-	978,864	978,864
Miscellaneous	-	250,124	118,213	(131,911)
Total Revenues	<u>22,561,432</u>	<u>25,910,093</u>	<u>26,886,922</u>	<u>976,829</u>
EXPENDITURES				
Current:				
General Government				
Nondepartmental	-	7,350	4,410	2,940
Public Protection:				
District Attorney	-	15,791	-	15,791
Fire	-	5,000	1,570	3,430
Probation	7,968,777	8,009,511	5,042,665	2,966,846
Sheriff	1,712,902	1,824,639	1,543,968	280,671
Total Public Protection	<u>9,681,679</u>	<u>9,854,941</u>	<u>6,588,203</u>	<u>3,266,738</u>
Health and Sanitation:				
Health and Human Services	1,585,839	1,374,312	902,509	471,803
Public Assistance:				
Health and Human Services	295,003	295,003	263,906	31,097
Capital Outlay	<u>207,635</u>	<u>212,713</u>	<u>212,713</u>	<u>-</u>
Total Expenditures	<u>11,770,156</u>	<u>11,744,319</u>	<u>7,971,741</u>	<u>3,772,578</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	10,791,276	14,165,774	18,915,181	4,749,407
OTHER FINANCING SOURCES (USES)				
Transfers In	-	45,828	45,828	-
Transfers Out	<u>(13,834,620)</u>	<u>(18,649,008)</u>	<u>(15,019,076)</u>	<u>3,629,932</u>
Total Other Financing Sources (Uses), Net	<u>(13,834,620)</u>	<u>(18,603,180)</u>	<u>(14,973,248)</u>	<u>3,629,932</u>
NET CHANGE IN FUND BALANCE	(3,043,344)	(4,437,406)	3,941,933	8,379,339
Fund Balances - Beginning of Year	<u>33,609,430</u>	<u>33,609,430</u>	<u>33,609,430</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 30,566,086</u>	<u>\$ 29,172,024</u>	<u>\$ 37,551,363</u>	<u>\$ 8,379,339</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
PUBLIC WAYS AND FACILITIES FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 67,000	\$ 67,000	\$ 69,674	\$ 2,674
Licenses and Permits	790,000	790,000	1,506,224	716,224
Intergovernmental Revenues	-	-	36,024	36,024
Charges for Services	-	-	68,912	68,912
From Use of Money and Property	-	-	139,852	139,852
Total Revenues	<u>857,000</u>	<u>857,000</u>	<u>1,820,686</u>	<u>963,686</u>
EXPENDITURES				
Current:				
Public Ways and Facilities:				
Public Works	20,067	70,067	62,634	7,433
Health and Sanitation:				
Community Development Agency	<u>67,000</u>	<u>64,096</u>	<u>60,766</u>	<u>3,330</u>
Total Expenditures	<u>87,067</u>	<u>134,163</u>	<u>123,400</u>	<u>10,763</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	<u>769,933</u>	<u>722,837</u>	<u>1,697,286</u>	<u>974,449</u>
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(1,770,000)</u>	<u>(1,770,000)</u>	<u>(1,770,000)</u>	<u>-</u>
NET CHANGE IN FUND BALANCE	(1,000,067)	(1,047,163)	(72,714)	974,449
Fund Balance - Beginning of Year	<u>4,870,580</u>	<u>4,870,580</u>	<u>4,870,580</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 3,870,513</u></u>	<u><u>\$ 3,823,417</u></u>	<u><u>\$ 4,797,866</u></u>	<u><u>\$ 974,449</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
RESTRICTED HOUSING FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
From Use of Money and Property	\$ -	\$ -	\$ 53,968	\$ 53,968
NET CHANGE IN FUND BALANCE	-	-	53,968	53,968
Fund Balance - Beginning of Year	2,693,182	2,693,182	2,693,182	-
FUND BALANCE - END OF YEAR	<u>\$ 2,693,182</u>	<u>\$ 2,693,182</u>	<u>\$ 2,747,150</u>	<u>\$ 53,968</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
RECREATIONAL AND CULTURAL SERVICES FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 14,185,246	\$ 14,185,246	\$ 14,673,946	\$ 488,700
Intergovernmental Revenues	-	826,402	327,222	(499,180)
From Use of Money and Property	-	-	384,233	384,233
Miscellaneous	-	75,000	82,510	7,510
Total Revenues	<u>14,185,246</u>	<u>15,086,648</u>	<u>15,467,911</u>	<u>381,263</u>
EXPENDITURES				
Current:				
General Government				
Parks	6,318	649,175	645,967	3,208
Recreation and Cultural Services				
Parks	12,568,449	17,873,048	13,515,253	4,357,795
Capital Outlay	-	3,403,597	2,885,151	518,446
Total Expenditures	<u>12,574,767</u>	<u>21,925,820</u>	<u>17,046,371</u>	<u>4,879,449</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	1,610,479	(6,839,172)	(1,578,460)	5,260,712
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(87,179)</u>	<u>(125,179)</u>	<u>(124,281)</u>	<u>898</u>
NET CHANGE IN FUND BALANCE	1,523,300	(6,964,351)	(1,702,741)	5,261,610
Fund Balance - Beginning of Year	<u>17,785,578</u>	<u>17,785,578</u>	<u>17,785,578</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 19,308,878</u></u>	<u><u>\$ 10,821,227</u></u>	<u><u>\$ 16,082,837</u></u>	<u><u>\$ 5,261,610</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
MCERA EMPLOYEE OPERATIONS FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental	\$ -	\$ -	\$ 2,464,975	\$ 2,464,975
From Use of Money and Property	-	-	1,306	1,306
Miscellaneous	3,005,061	3,005,061	-	(3,005,061)
Total Revenues	<u>3,005,061</u>	<u>3,005,061</u>	<u>2,466,281</u>	<u>(538,780)</u>
EXPENDITURES				
Current:				
General Government:				
Retirement	<u>2,911,959</u>	<u>2,911,959</u>	<u>2,391,173</u>	<u>520,786</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	93,102	93,102	75,108	(17,994)
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(93,102)</u>	<u>(93,102)</u>	<u>(79,884)</u>	<u>13,218</u>
Total Other Financing Uses	<u>(93,102)</u>	<u>(93,102)</u>	<u>(79,884)</u>	<u>13,218</u>
NET CHANGE IN FUND BALANCE	-	-	(4,776)	(4,776)
Fund Balance - Beginning of Year	<u>189,510</u>	<u>189,510</u>	<u>189,510</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 189,510</u></u>	<u><u>\$ 189,510</u></u>	<u><u>\$ 184,734</u></u>	<u><u>\$ (4,776)</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
HEALTH SERVICES FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental	\$ 2,500,000	\$ 7,705,251	\$ 4,938,727	\$ (2,766,524)
From Use of Money and Property	-	-	61,808	61,808
Total Revenues	<u>2,500,000</u>	<u>7,705,251</u>	<u>5,000,535</u>	<u>(2,704,716)</u>
EXPENDITURES				
Current:				
Health and Sanitation:				
Health and Human Services	6,495,108	7,364,749	4,659,259	2,705,490
Public Protection:				
Health and Human Services	-	14,788	14,778	10
Capital Outlay	138,750	106,590	-	106,590
Total Expenditures	<u>6,633,858</u>	<u>7,486,127</u>	<u>4,674,037</u>	<u>2,812,090</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(4,133,858)	219,124	326,498	107,374
OTHER FINANCING SOURCES (USES)				
Transfers In	2,500,000	2,523,177	1,531,610	(991,567)
Transfers Out	(23,556)	(469,884)	(451,816)	18,068
NET CHANGE IN FUND BALANCE	(1,657,414)	2,272,417	1,406,292	(866,125)
Fund Balance - Beginning of Year	<u>2,813,536</u>	<u>2,813,536</u>	<u>2,813,536</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 1,156,122</u></u>	<u><u>\$ 5,085,953</u></u>	<u><u>\$ 4,219,828</u></u>	<u><u>\$ (866,125)</u></u>

NONMAJOR DEBT SERVICE FUNDS

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**COUNTY OF MARIN
NONMAJOR DEBT SERVICE FUNDS**

DEBT SERVICE FUNDS

Debt service funds are used to account for the accumulation of resources for, and the payment of, principal and interest on the County's general long-term debt and related costs.

Open Space Debt Service Fund

The Open Space Debt Service Fund is used to account for the accumulation of resources for the payment of the 2013 Open Space Revenue Bonds debt principal, interest, and related costs. In August 2013, the Marin County Open Space Finance Authority issued \$6.2 million in revenue bonds for the purpose of refunding on a current basis the Marin County Open Space Financing Authority's 2002 revenue bonds, and to provide funds to finance public capital improvements.

Pension Obligation Bond Fund (2003 POB Fund)

The Pension Obligation Bond Fund is used to accumulate resources for the payment of principal and interest and related costs of the Taxable Pension Obligation Bond series 2003. The bonds were sold to provide funds to refinance the County's actuarial accrued liability with respect to retirement benefits for County employees and retirees.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for and the payment of principal and interest on the County's general long-term debt and related costs.

Tobacco Securitization Fund

The Tobacco Securitization Fund is used to account for the County's portion of receipts from the Tobacco Industry from the sale of tobacco products and the payment of Tobacco Settlement Asset-Backed Bonds of 2007 debt principle, interest, and related costs.

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**COUNTY OF MARIN
COMBINING BALANCE SHEET
NONMAJOR DEBT SERVICE FUNDS
JUNE 30, 2019**

	Open Space Debt Service Fund	2003 POB Fund	Debt Service Fund	Tobacco Securitization Fund	Total
ASSETS					
Cash and Investments in County Pool	\$ 699,137	\$ 4,534,072	\$ 142,055	\$ 395	\$ 5,375,659
Cash with Fiscal Agent	-	2,232	1,556	3,561,968	3,565,756
Prepaid Items	-	-	2,104	-	2,104
Total Assets	<u>\$ 699,137</u>	<u>\$ 4,536,304</u>	<u>\$ 145,715</u>	<u>\$ 3,562,363</u>	<u>\$ 8,943,519</u>
LIABILITIES					
Accounts Payable and Accrued Expenditures	\$ 4,876	\$ -	\$ -	\$ -	\$ 4,876
Total Liabilities	<u>4,876</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,876</u>
FUND BALANCES					
Nonspendable	-	-	2,104	-	2,104
Assigned	694,261	4,536,304	143,611	3,562,363	8,936,539
Total Fund Balances	<u>694,261</u>	<u>4,536,304</u>	<u>145,715</u>	<u>3,562,363</u>	<u>8,938,643</u>
Total Liabilities and Fund Balances	<u>\$ 699,137</u>	<u>\$ 4,536,304</u>	<u>\$ 145,715</u>	<u>\$ 3,562,363</u>	<u>\$ 8,943,519</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES
NONMAJOR DEBT SERVICE FUNDS
YEAR ENDED JUNE 30, 2019**

	Open Space Debt Service Fund	2003 POB Fund	Debt Service Fund	Tobacco Securitization Fund	Total
REVENUES					
Taxes	\$ 663,102	\$ -	\$ 87,706	\$ -	\$ 750,808
From Use of Money and Property	12,200	44,294	(37,428)	112,174	131,240
Miscellaneous	-	-	-	2,949,604	2,949,604
Total Revenues	<u>675,302</u>	<u>44,294</u>	<u>50,278</u>	<u>3,061,778</u>	<u>3,831,652</u>
EXPENDITURES					
Current:					
General Government	-	3,909	7,592	16,239	27,740
Health and Sanitation	-	-	11,923	-	11,923
Recreation and Cultural Services	22,696	-	-	-	22,696
Debt Service:					
Principal	491,892	5,760,000	1,987,184	1,460,000	9,699,076
Interest	125,746	4,716,945	3,446,700	1,675,275	9,964,666
Total Expenditures	<u>640,334</u>	<u>10,480,854</u>	<u>5,453,399</u>	<u>3,151,514</u>	<u>19,726,101</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	34,968	(10,436,560)	(5,403,121)	(89,736)	(15,894,449)
OTHER FINANCING SOURCES (USES)					
Transfers In	617,197	10,238,507	5,408,015	-	16,263,719
NET CHANGE IN FUND BALANCES	34,968	(198,053)	4,894	(89,736)	(247,927)
Fund Balances - Beginning of Year	<u>659,293</u>	<u>4,734,357</u>	<u>140,821</u>	<u>3,652,099</u>	<u>9,186,570</u>
FUND BALANCES - END OF YEAR	<u>\$ 694,261</u>	<u>\$ 4,536,304</u>	<u>\$ 145,715</u>	<u>\$ 3,562,363</u>	<u>\$ 8,938,643</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
OPEN SPACE DEBT SERVICE FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 685,500	\$ 685,500	\$ 663,102	\$ (22,398)
From Use of Money and Property	400	400	12,200	11,800
Total Revenues	<u>685,900</u>	<u>685,900</u>	<u>675,302</u>	<u>(10,598)</u>
EXPENDITURES				
Current:				
Recreation and Cultural Services:				
Open Space	40,500	40,500	22,696	17,804
Debt Service:				
Principal	492,000	492,000	491,892	108
Interest	127,000	127,000	125,746	1,254
Total Debt Service	<u>619,000</u>	<u>619,000</u>	<u>617,638</u>	<u>1,362</u>
Total Expenditures	<u>659,500</u>	<u>659,500</u>	<u>640,334</u>	<u>19,166</u>
NET CHANGE IN FUND BALANCE	26,400	26,400	34,968	8,568
Fund Balance - Beginning of Year	<u>659,293</u>	<u>659,293</u>	<u>659,293</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 685,693</u></u>	<u><u>\$ 685,693</u></u>	<u><u>\$ 694,261</u></u>	<u><u>\$ 8,568</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
2003 POB FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
From Use of Money and Property	\$ 7,500	\$ 7,500	\$ 44,294	\$ 36,794
Miscellaneous	10,479,445	10,479,445	-	(10,479,445)
Total Revenues	10,486,945	10,486,945	44,294	(10,442,651)
EXPENDITURES				
Current:				
General Government:				
Nondepartmental	10,000	10,000	3,909	6,091
Debt Service:				
Principal	5,760,000	5,760,000	5,760,000	-
Interest	4,716,945	4,716,945	4,716,945	-
Total Debt Service	10,476,945	10,476,945	10,476,945	-
Total Expenditures	10,486,945	10,486,945	10,480,854	6,091
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	-	-	(10,436,560)	(10,436,560)
OTHER FINANCING SOURCES (USES)				
Transfers In	-	-	10,238,507	10,238,507
NET CHANGE IN FUND BALANCE	-	-	(198,053)	(198,053)
Fund Balance - Beginning of Year	4,734,357	4,734,357	4,734,357	-
FUND BALANCE - END OF YEAR	<u>\$ 4,734,357</u>	<u>\$ 4,734,357</u>	<u>\$ 4,536,304</u>	<u>\$ (198,053)</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
DEBT SERVICE FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 95,200	\$ 95,200	\$ 87,706	\$ (7,494)
From Use of Money and Property	-	-	(37,428)	(37,428)
Total Revenues	<u>95,200</u>	<u>95,200</u>	<u>50,278</u>	<u>(44,922)</u>
EXPENDITURES				
Current:				
General Government:				
Nondepartmental	15,000	15,000	7,592	7,408
Health and Sanitation				
Community Development Agency	10,000	14,208	11,923	2,285
Debt Service:				
Principal	1,968,000	1,987,273	1,987,184	89
Interest	3,477,200	3,453,719	3,446,700	7,019
Total Debt Service	<u>5,445,200</u>	<u>5,440,992</u>	<u>5,433,884</u>	<u>7,108</u>
Total Expenditures	<u>5,470,200</u>	<u>5,470,200</u>	<u>5,453,399</u>	<u>16,801</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(5,375,000)	(5,375,000)	(5,403,121)	(28,121)
OTHER FINANCING SOURCES (USES)				
Transfers In	<u>5,375,000</u>	<u>5,380,000</u>	<u>5,408,015</u>	<u>28,015</u>
NET CHANGE IN FUND BALANCE	-	5,000	4,894	(106)
Fund Balance - Beginning of Year	<u>140,821</u>	<u>140,821</u>	<u>140,821</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 140,821</u>	<u>\$ 145,821</u>	<u>\$ 145,715</u>	<u>\$ (106)</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
TOBACCO SECURITIZATION FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
From Use of Money and Property	\$ 125,000	\$ 125,000	\$ 112,174	\$ (12,826)
Miscellaneous	<u>1,648,200</u>	<u>1,648,200</u>	<u>2,949,604</u>	<u>1,301,404</u>
Total Revenues	<u>1,773,200</u>	<u>1,773,200</u>	<u>3,061,778</u>	<u>1,288,578</u>
EXPENDITURES				
Current:				
General Government:				
Nondepartmental	50,000	50,000	16,239	33,761
Debt Service:				
Principal	-	1,460,000	1,460,000	-
Interest	<u>1,723,200</u>	<u>1,676,200</u>	<u>1,675,275</u>	<u>925</u>
Total Debt Service	<u>1,723,200</u>	<u>3,136,200</u>	<u>3,135,275</u>	<u>925</u>
Total Expenditures	<u>1,773,200</u>	<u>3,186,200</u>	<u>3,151,514</u>	<u>34,686</u>
NET CHANGE IN FUND BALANCE	-	(1,413,000)	(89,736)	1,323,264
Fund Balance - Beginning of Year	<u>3,652,099</u>	<u>3,652,099</u>	<u>3,652,099</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 3,652,099</u></u>	<u><u>\$ 2,239,099</u></u>	<u><u>\$ 3,562,363</u></u>	<u><u>\$ 1,323,264</u></u>

NONMAJOR CAPITAL PROJECTS FUNDS

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**COUNTY OF MARIN
NONMAJOR CAPITAL PROJECT FUNDS**

CAPITAL PROJECT FUNDS

Capital project funds are used to account for financial resources that are restricted, committed, or assigned to expenditures for the acquisition of major capital assets other than those financed by proprietary funds. Funding may only be used for the purpose obtained.

Courthouse Construction Fund

This fund provides for the appropriation of Court Construction Funds, restricted by law to be used for the development, rehabilitation, and/or enhancement of Court facilities.

Miscellaneous Capital Projects Fund

This fund is a general government fund used to account for revenues and expenditures related to capital improvements and infrastructure rehabilitation.

Other Capital Projects Fund

This fund is used primarily to finance or reimburse the financing of various County capital improvements, including the County's road and bridge infrastructure program, and projects financed by the 2015 certificates of participation proceeds.

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**COUNTY OF MARIN
COMBINING BALANCE SHEET
NONMAJOR CAPITAL PROJECT FUNDS
JUNE 30, 2019**

	Courthouse Construction Fund	Miscellaneous Capital Projects Fund	Other Capital Projects Fund	Total
ASSETS				
Cash and Investments in County Pool	\$ 750,471	\$ 6,223,150	\$ 38,084,837	\$ 45,058,458
Accounts Receivable	-	593,669	484,270	1,077,939
Due from Other Governmental Agencies	-	4,397	-	4,397
	<u>750,471</u>	<u>6,821,216</u>	<u>38,569,107</u>	<u>46,140,794</u>
Total Assets	<u>\$ 750,471</u>	<u>\$ 6,821,216</u>	<u>\$ 38,569,107</u>	<u>\$ 46,140,794</u>
LIABILITIES				
Accounts Payable and Accrued Expenditures	\$ -	\$ 359,926	\$ 2,026,065	\$ 2,385,991
Other Liabilities	3,885	2,522	-	6,407
Total Liabilities	<u>3,885</u>	<u>362,448</u>	<u>2,026,065</u>	<u>2,392,398</u>
FUND BALANCES				
Restricted	746,586	-	-	746,586
Assigned	-	6,458,768	36,543,042	43,001,810
Total Fund Balances	<u>746,586</u>	<u>6,458,768</u>	<u>36,543,042</u>	<u>43,748,396</u>
Total Liabilities and Fund Balances	<u>\$ 750,471</u>	<u>\$ 6,821,216</u>	<u>\$ 38,569,107</u>	<u>\$ 46,140,794</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES
NONMAJOR CAPITAL PROJECT FUNDS
YEAR ENDED JUNE 30, 2019**

	Courthouse Construction Fund	Miscellaneous Capital Projects Fund	Other Capital Projects Fund	Total
REVENUES				
Intergovernmental Revenues	\$ -	\$ 2,749,879	\$ 5,925,715	\$ 8,675,594
Charges for Service	-	1,403,446	-	1,403,446
Fines and Forfeits	384,750	-	-	384,750
Use of Money and Property	20,386	110,052	545,804	676,242
Miscellaneous	-	75,377	27,485	102,862
Total Revenues	<u>405,136</u>	<u>4,338,754</u>	<u>6,499,004</u>	<u>11,242,894</u>
EXPENDITURES				
Current:				
General Government	-	3,426,197	658,337	4,084,534
Public Ways and Facilities	-	-	9,626,711	9,626,711
Recreation and Cultural Services	-	138,561	-	138,561
Capital Outlay	-	3,887,295	10,371,181	14,258,476
Total Expenditures	<u>-</u>	<u>7,452,053</u>	<u>20,656,229</u>	<u>28,108,282</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	405,136	(3,113,299)	(14,157,225)	(16,865,388)
OTHER FINANCING SOURCES (USES)				
Transfers In	-	6,000,000	8,780,415	14,780,415
Transfers Out	(352,599)	(627,843)	(1,543)	(981,985)
Total Other Financing Sources (Uses), Net	<u>(352,599)</u>	<u>5,372,157</u>	<u>8,778,872</u>	<u>13,798,430</u>
NET CHANGE IN FUND BALANCES	52,537	2,258,858	(5,378,353)	(3,066,958)
Fund Balances - Beginning of Year	<u>694,049</u>	<u>4,199,910</u>	<u>41,921,395</u>	<u>46,815,354</u>
FUND BALANCES - END OF YEAR	<u>\$ 746,586</u>	<u>\$ 6,458,768</u>	<u>\$ 36,543,042</u>	<u>\$ 43,748,396</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
COURTHOUSE CONSTRUCTION FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Fines and Forfeits	\$ 350,000	\$ 350,000	\$ 384,750	\$ 34,750
From Use of Money and Property	-	5,000	20,386	15,386
Total Revenues	<u>350,000</u>	<u>355,000</u>	<u>405,136</u>	<u>50,136</u>
OTHER FINANCING SOURCES (USES)				
Transfers Out	<u>(350,000)</u>	<u>(355,000)</u>	<u>(352,599)</u>	<u>2,401</u>
NET CHANGE IN FUND BALANCE	-	-	52,537	52,537
Fund Balance - Beginning of Year	<u>694,049</u>	<u>694,049</u>	<u>694,049</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u><u>\$ 694,049</u></u>	<u><u>\$ 694,049</u></u>	<u><u>\$ 746,586</u></u>	<u><u>\$ 52,537</u></u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
MISCELLANEOUS CAPITAL PROJECT FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ -	\$ 3,354,731	\$ 2,749,879	\$ (604,852)
Charges for Services	385,624	602,088	1,403,446	801,358
From Use of Money and Property	-	-	110,052	110,052
Miscellaneous	-	1,175,634	75,377	(1,100,257)
Total Revenues	<u>385,624</u>	<u>5,132,453</u>	<u>4,338,754</u>	<u>(793,699)</u>
EXPENDITURES				
Current:				
General Government:				
County Administrator	(3,704)	114,296	113,008	1,288
Public Works	9,079,355	11,360,309	3,313,189	8,047,120
Total General Government	<u>9,075,651</u>	<u>11,474,605</u>	<u>3,426,197</u>	<u>8,048,408</u>
Recreation and Cultural Services:				
Parks	84,117	140,853	138,561	2,292
Capital Outlay				
	<u>-</u>	<u>4,350,776</u>	<u>3,887,295</u>	<u>463,481</u>
Total Expenditures	<u>9,159,768</u>	<u>15,966,234</u>	<u>7,452,053</u>	<u>8,514,181</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(8,774,144)	(10,833,781)	(3,113,299)	7,720,482
OTHER FINANCING SOURCES (USES)				
Transfers In	5,000,000	5,374,650	6,000,000	625,350
Transfers Out	(43,645)	(943,497)	(627,843)	315,654
Total Other Financing Sources (Uses), Net	<u>4,956,355</u>	<u>4,431,153</u>	<u>5,372,157</u>	<u>941,004</u>
NET CHANGE IN FUND BALANCE	(3,817,789)	(6,402,628)	2,258,858	8,661,486
Fund Balance - Beginning of Year	<u>4,199,910</u>	<u>4,199,910</u>	<u>4,199,910</u>	<u>-</u>
FUND BALANCE - END OF YEAR	<u>\$ 382,121</u>	<u>\$ (2,202,718)</u>	<u>\$ 6,458,768</u>	<u>\$ 8,661,486</u>

**COUNTY OF MARIN
BUDGETARY COMPARISON SCHEDULE
OTHER CAPITAL PROJECTS FUND
YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental Revenues	\$ 3,826,300	\$ 9,086,581	\$ 5,925,715	\$ (3,160,866)
From Use of Money and Property	-	-	545,804	545,804
Miscellaneous	-	6,340,333	27,485	(6,312,848)
Total Revenues	<u>3,826,300</u>	<u>15,426,914</u>	<u>6,499,004</u>	<u>(8,927,910)</u>
EXPENDITURES				
Current:				
General Government:				
Department of Public Works	16,201,025	1,181,499	658,337	523,162
Public Ways and Facilities:				
Public Works	10,773,367	18,635,196	9,626,711	9,008,485
Capital Outlay	-	<u>11,318,129</u>	<u>10,371,181</u>	<u>946,948</u>
Total Expenditures	<u>26,974,392</u>	<u>31,134,824</u>	<u>20,656,229</u>	<u>10,478,595</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(23,148,092)	(15,707,910)	(14,157,225)	1,550,685
OTHER FINANCING SOURCES (USES)				
Transfers In	4,625,000	8,880,415	8,780,415	(100,000)
Transfers Out	-	<u>(1,543)</u>	<u>(1,543)</u>	-
Total Other Financing Sources (Uses), Net	<u>4,625,000</u>	<u>8,878,872</u>	<u>8,778,872</u>	<u>(100,000)</u>
NET CHANGE IN FUND BALANCE	(18,523,092)	(6,829,038)	(5,378,353)	1,450,685
Fund Balance - Beginning of Year	<u>41,921,395</u>	<u>41,921,395</u>	<u>41,921,395</u>	-
FUND BALANCE - END OF YEAR	<u><u>\$ 23,398,303</u></u>	<u><u>\$ 35,092,357</u></u>	<u><u>\$ 36,543,042</u></u>	<u><u>\$ 1,450,685</u></u>

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NONMAJOR ENTERPRISE FUNDS

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COUNTY OF MARIN NONMAJOR ENTERPRISE FUNDS

ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs of providing goods or services (including depreciation and amortization) to the general public on a continuing basis be financed primarily through user charges; or where the County has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Enterprise Funds should generate revenue sufficient, as a goal, to support the full operating costs of these funds.

Gross Airport

The Gross Airport fund is used to account for the general airport operations, office and administrative expenses and the maintenance of airport facilities, including the replacement of exterior lighting fixtures, runway, taxiway and ramp lighting, heating and air conditioning service. Major revenue sources include fuel flow fees, rents, land leases, airport royalties, and interest earnings.

Marin County Fair

The Marin County Fair fund was established to provide for operations of the annual Marin County Fair. The Marin County Fair offers colorful traditions and innovations, unparalleled art and photography, farm animals, family activities, popular concerts, thrilling rides, leading-edge exhibits, and spectacular fireworks. The Marin County Fair fund is used to account for both revenues and expenses generated by the annual Marin County Fair.

Marin.Org

Marin.Org was initially created from the use of grant funds to inform Marin County citizens and visitors of government services provided in the County, as well as a community calendar of events. Once the grant funding was used, the County established Marin.Org as an enterprise fund and began charging a membership fee for both government and business members for their participation in the community calendar of events.

Marin Center Promotions

The Marin Center Promotions fund was established to account for the revenues and expenses of performance productions at the Marin Veteran's Memorial Auditorium venue.

San Geronimo Golf Course

In late 2017, the Board of Supervisors approved the purchase of the San Geronimo Golf Course and established an interim maintenance agreement for its operation while the community engagement provides informed future uses of the property. The San Geronimo Golf Course enterprise was established to account for all revenues and expenses that occur throughout the interim use of the golf course.

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**COUNTY OF MARIN
COMBINING STATEMENT OF NET POSITION
NONMAJOR ENTERPRISE FUNDS
JUNE 30, 2019**

	Gross Airport	Marin County Fair	Marin.Org	Marin Center Promotions	San Geronimo Golf Course	Total
ASSETS						
Current Assets:						
Cash and Investments in County Pool	\$ 337,002	\$ -	\$ 429,896	\$ -	\$ -	\$ 766,898
Accounts Receivable	-	10,923	94,107	-	38,535	143,565
Prepaid Items and Other Assets	-	1,698,721	-	-	-	1,698,721
Total Current Assets	337,002	1,709,644	524,003	-	38,535	2,609,184
Noncurrent Assets:						
Capital Assets:						
Nondepreciable	8,100,452	1,777,659	-	-	-	9,878,111
Depreciable and Amortizable, Net	1,477,519	629,111	41,714	-	-	2,148,344
Total Noncurrent Assets	9,577,971	2,406,770	41,714	-	-	12,026,455
Total Assets	\$ 9,914,973	\$ 4,116,414	\$ 565,717	\$ -	\$ 38,535	\$ 14,635,639
LIABILITIES						
Current Liabilities:						
Accounts Payable	\$ 17,783	\$ 607,007	\$ 54,065	\$ -	\$ 1,084	\$ 679,939
Accrued Salaries and Benefits	544	-	-	-	-	544
Interest Payable	10,771	-	-	-	-	10,771
Due to Other Funds	1,100,000	299,491	-	-	222,230	1,621,721
Unearned Revenues	-	217,637	-	-	29,411	247,048
Long-Term Notes Payable	46,000	-	-	-	-	46,000
Compensated Absences	23,269	-	-	-	-	23,269
Total Current Liabilities	1,198,367	1,124,135	54,065	-	252,725	2,629,292
Long-Term Liabilities:						
Long-Term Notes Payable	126,000	-	-	-	-	126,000
Compensated Absences	2,139	-	-	-	-	2,139
Total Noncurrent Liabilities	128,139	-	-	-	-	128,139
Total Liabilities	1,326,506	1,124,135	54,065	-	252,725	2,757,431
NET POSITION						
Net Investment in Capital Assets	8,305,971	2,406,770	41,714	-	-	10,754,455
Unrestricted	282,496	585,509	469,938	-	(214,190)	1,123,753
Total Net Position	\$ 8,588,467	\$ 2,992,279	\$ 511,652	\$ -	\$ (214,190)	\$ 11,878,208
Total Liabilities and Net Position	\$ 9,914,973	\$ 4,116,414	\$ 565,717	\$ -	\$ 38,535	\$ 14,635,639

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENSES,
AND CHANGES IN NET POSITION
NONMAJOR ENTERPRISE FUNDS
YEAR ENDED JUNE 30, 2019**

	Gross Airport	Marin County Fair	Marin.Org	Marin Center Promotions	San Geronimo Golf Course	Total
OPERATING REVENUES						
Charges for Services	\$ 623,033	\$ 1,809,999	\$ 1,229,554	\$ -	\$ 729,411	\$ 4,391,997
Other Revenue	14,070	187,085	-	-	131,724	332,879
Total Operating Revenues	<u>637,103</u>	<u>1,997,084</u>	<u>1,229,554</u>	<u>-</u>	<u>861,135</u>	<u>4,724,876</u>
OPERATING EXPENSES						
Salaries and Employee Benefits	451,309	1,227,990	362,377	-	-	2,041,676
Services and Supplies	581,926	1,275,588	717,456	-	1,211,795	3,786,765
Depreciation and Amortization	103,826	21,270	53,810	-	-	178,906
Total Operating Expenses	<u>1,137,061</u>	<u>2,524,848</u>	<u>1,133,643</u>	<u>-</u>	<u>1,211,795</u>	<u>6,007,347</u>
OPERATING INCOME (LOSS)	(499,958)	(527,764)	95,911	-	(350,660)	(1,282,471)
NONOPERATING REVENUES (EXPENSES)						
Intergovernmental Revenue	276,129	181,771	-	-	-	457,900
Investment Income - Unrestricted	188,026	415,402	10,849	7,854	-	622,131
Interest Expense	(6,374)	-	-	-	(3,753)	(10,127)
Total Nonoperating Revenues, Net	<u>457,781</u>	<u>597,173</u>	<u>10,849</u>	<u>7,854</u>	<u>(3,753)</u>	<u>1,069,904</u>
INCOME BEFORE TRANSFERS	(42,177)	69,409	106,760	7,854	(354,413)	(212,567)
Capital Contributions	303,013	-	-	-	-	303,013
Transfers Out	(5,134)	-	(7,342)	(43,947)	-	(56,423)
CHANGE IN NET POSITION	255,702	69,409	99,418	(36,093)	(354,413)	34,023
Net Position - Beginning of Year	<u>8,332,765</u>	<u>2,922,870</u>	<u>412,234</u>	<u>36,093</u>	<u>140,223</u>	<u>11,844,185</u>
NET POSITION - END OF YEAR	<u>\$ 8,588,467</u>	<u>\$ 2,992,279</u>	<u>\$ 511,652</u>	<u>\$ -</u>	<u>\$ (214,190)</u>	<u>\$ 11,878,208</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF CASH FLOWS
NONMAJOR ENTERPRISE FUNDS
YEAR ENDED JUNE 30, 2019**

	<u>Gross Airport</u>	<u>Marin County Fair</u>	<u>Marin.Org</u>
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash Receipts from Customers	\$ 637,103	\$ 2,015,720	\$ 1,229,554
Cash Paid to Suppliers for Goods and Services	(568,373)	(1,450,859)	(710,289)
Cash Paid to Employees for Salaries and Benefits	(449,344)	(1,227,990)	(362,377)
Net Cash Provided (Used) by Operating Activities	<u>(380,614)</u>	<u>(663,129)</u>	<u>156,888</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Intergovernmental Revenues	276,129	181,771	-
Interfund Loans	-	79,851	-
Notes Receivable Issued	39,003	-	(94,107)
Transfers Out	(5,134)	-	(7,342)
Net Cash Provided (Used) by Noncapital Financing Activities	<u>309,998</u>	<u>261,622</u>	<u>(101,449)</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Capital Contributions	303,013	-	-
Payments on Debt Related to the Acquisition of Capital Assets	(48,000)	-	-
Interst Repayments Related to Capital Purposes	(1,679)	-	(7,212)
Payments Related to the Acquisition of Capital Assets	(303,013)	(13,948)	-
Net Cash Provided (Used) by Capital and Related Financing Activities	<u>(49,679)</u>	<u>(13,948)</u>	<u>(7,212)</u>
CASH FLOWS FROM INVESTING ACTIVITY			
Interest and Investments Earnings Received	<u>188,026</u>	<u>415,402</u>	<u>10,849</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	67,731	(53)	59,076
Cash and Cash Equivalents - Beginning of Year	<u>269,271</u>	<u>53</u>	<u>370,820</u>
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ 337,002</u>	<u>\$ -</u>	<u>\$ 429,896</u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES			
Operating Income (Loss)	\$ (499,958)	\$ (527,764)	\$ 95,911
Depreciation and Amortization	103,826	21,270	53,810
Changes in Assets and Liabilities:			
(Increase) Decrease in:			
Accounts Receivable	-	38,914	-
Prepaid Items and Other Assets	-	(10,146)	-
Increase (Decrease) in:			
Accounts Payable	13,553	(175,271)	7,167
Accrued Salaries and Benefits	544	-	-
Unearned Revenues	-	(10,132)	-
Compensated Absences	1,421	-	-
Net Cash Provided (Used) by Operating Activities	<u>\$ (380,614)</u>	<u>\$ (663,129)</u>	<u>\$ 156,888</u>

**COUNTY OF MARIN
COMBINING STATEMENT OF CASH FLOWS (CONTINUED)
NONMAJOR ENTERPRISE FUNDS
YEAR ENDED JUNE 30, 2019**

	Marin Center Promotions	San Geronimo Golf Course	Total
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash Receipts from Customers	\$ -	\$ 861,222	\$ 4,743,599
Cash Paid to Suppliers for Goods and Services	-	(1,211,436)	(3,940,957)
Cash Paid to Employees for Salaries and Benefits	-	-	(2,039,711)
Net Cash Provided (Used) by Operating Activities	<u>-</u>	<u>(350,214)</u>	<u>(1,237,069)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Intergovernmental Revenues	-	-	457,900
Interfund Loans	-	222,230	302,081
Notes Receivable Issued	-	-	(55,104)
Transfers Out	(43,947)	-	(56,423)
Net Cash Provided (Used) by Noncapital Financing Activities	<u>(43,947)</u>	<u>222,230</u>	<u>648,454</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Capital Contributions	-	-	303,013
Payments on Debt Related to the Acquisition of Capital Assets	-	-	(48,000)
Interest Repayments Related to Capital Purposes	-	(3,753)	(12,644)
Payments Related to the Acquisition of Capital Assets	-	-	(316,961)
Net Cash Provided (Used) by Capital and Related Financing Activities	<u>-</u>	<u>(3,753)</u>	<u>(377,605)</u>
CASH FLOWS FROM INVESTING ACTIVITY			
Interest and Investments Earnings Received	7,854	-	622,131
Net increase (decrease) in cash and cash equivalents	(36,093)	(131,737)	(344,089)
Cash and Cash Equivalents - Beginning of Year	<u>36,093</u>	<u>131,737</u>	<u>807,974</u>
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 766,898</u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES			
Operating Income (Loss)	\$ -	\$ (350,660)	\$ (1,282,471)
Depreciation and Amortization	-	-	178,906
Changes in Assets and Liabilities:			
(Increase) Decrease in:			
Accounts Receivable	-	(29,324)	9,590
Prepaid Items and Other Assets	-	-	(10,146)
Increase (Decrease) in:			
Accounts Payable	-	359	(154,192)
Accrued Salaries and Benefits	-	-	544
Unearned Revenues	-	29,411	19,279
Compensated Absences	-	-	1,421
Net Cash Provided (Used) by Operating Activities	<u>\$ -</u>	<u>\$ (350,214)</u>	<u>\$ (1,237,069)</u>

NONMAJOR DISCRETELY PRESENTED COMPONENT UNITS

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**COUNTY OF MARIN
COMBINING STATEMENT OF NET POSITION
NONMAJOR DISCRETELY PRESENTED COMPONENT UNITS
JUNE 30, 2019**

	MCHDFC	MHDC	Total
ASSETS			
Current Assets:			
Cash and Investments	\$ 1,034,069	\$ 530,336	\$ 1,564,405
Restricted Cash	6,951	367,700	374,651
Accounts and Other Receivables - Net	5,671	-	5,671
Prepaid Items and Other Assets	2,505	1,958	4,463
Capital Assets:			
Nondepreciable	135,252	579,500	714,752
Depreciable, Net	159,805	464,070	623,875
Total Assets	1,344,253	1,943,564	3,287,817
LIABILITIES			
Current Liabilities:			
Accounts Payable	1,465	4,017	5,482
Security Deposits	6,951	28,053	35,004
Notes Payable, Current Portion	60	40,474	40,534
Total current liabilities	8,476	72,544	81,020
Long-Term Liabilities:			
Notes Payable	-	1,243,141	1,243,141
Liability for Other Postemployment Benefits	2,239	3,977	6,216
Total Long-Term Liabilities	2,239	1,247,118	1,249,357
Total Liabilities	10,715	1,319,662	1,330,377
NET POSITION (DEFICIT)			
Net Investment in Capital Assets	295,057	118,660	413,717
Unrestricted	1,038,481	505,242	1,543,723
Total Net Position (Deficit)	\$ 1,333,538	\$ 623,902	\$ 1,957,440

**COUNTY OF MARIN
COMBINING STATEMENT OF REVENUES, EXPENSES,
AND CHANGES IN NET POSITION
NONMAJOR DISCRETELY PRESENTED COMPONENT UNITS
YEAR ENDED JUNE 30, 2019**

	<u>MCHDFC</u>	<u>MHDC</u>	<u>Total</u>
OPERATING REVENUES			
Rent Revenue	\$ 386,312	\$ 517,476	\$ 903,788
Other Revenue	810	3,899	4,709
Total Operating Revenues	<u>387,122</u>	<u>521,375</u>	<u>908,497</u>
OPERATING EXPENSES			
Salaries and Employee Benefits	40,086	19,982	60,068
Services and Supplies	170,820	319,669	490,489
Depreciation	18,259	68,730	86,989
Total Operating Expenses	<u>229,165</u>	<u>408,381</u>	<u>637,546</u>
OPERATING INCOME (LOSS)	157,957	112,994	270,951
NONOPERATING REVENUES (EXPENSES)			
Investment Income - Unrestricted	<u>6,925</u>	<u>408</u>	<u>7,333</u>
Total Nonoperating Revenues, Net	<u>6,925</u>	<u>408</u>	<u>7,333</u>
CHANGE IN NET POSITION	164,882	113,402	278,284
Net Position - Beginning of Year	<u>1,168,656</u>	<u>510,500</u>	<u>1,679,156</u>
NET POSITION - END OF YEAR	<u>\$ 1,333,538</u>	<u>\$ 623,902</u>	<u>\$ 1,957,440</u>

FIDUCIARY FUNDS

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COUNTY OF MARIN FIDUCIARY FUNDS

INVESTMENT TRUST FUNDS

These funds are used by the County to account for the assets of legally separate entities who deposit cash with the County Treasurer. These include school and community college districts, other special districts governed by local boards, regional boards and authorities, courts and pass-through funds for tax collections for cities. These funds represent the assets, primarily cash and investments, and the related liability of the County to disburse these monies on demand.

Special Districts

The special districts are legally separate primary governmental units. The financial reporting for these governmental entities, which are independent of the County of Marin, is limited to the total amount of cash and investments and the related fiduciary responsibilities of the County for disbursement of these assets. Activities of the local board-governed districts are administered by boards which are separately elected and are independent of the County Board of Supervisors, and therefore have been excluded from the County's basic financial statements.

School Districts

The school districts are legally separate primary governmental units. The financial reporting for these governmental entities, which are independent of the County of Marin, is limited to the total amount of cash and investments and the related fiduciary responsibilities of the County for disbursement of these assets. Activities of the school districts are administered by boards which are separately elected and are independent of the County Board of Supervisors, and therefore have been excluded from the County's basic financial statements.

AGENCY FUNDS

Agency funds account for assets held by the County as an agent for various local governments and individuals in a custodial capacity.

PRIVATE-PURPOSE TRUST FUNDS

These funds are utilized to account for various assets held in trust for others.

Successor Agency – Marin County Redevelopment Agency

This fund was established to account for the activities of the Successor Agency to the Marin County Redevelopment Agency (RDA).

The reporting entity of the Successor Agency to the Marin County Redevelopment Agency (Successor Agency) includes the accounts of the Gateway Improvement Authority (the GIA), the Community Facilities District No. 1 Marin City U.S.A. Public Improvements (the District), and the Gateway Refinancing Authority (the GRA). The Successor Agency has accounted for the financial activity of the GIA, District, and the GRA in its financial statements, as these entities are so intertwined with the Successor Agency that they are, in substance, part of the Successor Agency operations. Accordingly, the balances and transactions of these entities are reported within the Successor Agency.

The primary purpose of the former RDA was to eliminate blighted areas by encouraging the development of residential, commercial, industrial, recreational, and public facilities. The former RDA was dissolved effective February 1, 2012, at which time the County of Marin took over as the Successor Agency.

Marin City Community Services District (CSD) Trust Fund

The Marin City Community Services District (CSD) Trust Fund was established in 2013 from the proceeds of the sale of the Gateway Shopping Center. These funds were allocated by the Board of Supervisors for the benefit of the Marin City CSD to support Marin City recreational programs and other Community Service District (CSD) programs.

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**COUNTY OF MARIN
 COMBINING STATEMENT OF FIDUCIARY NET POSITION
 INVESTMENT TRUST FUNDS
 JUNE 30, 2019**

	<u>Special Districts</u>	<u>School Districts</u>	<u>Total</u>
ASSETS			
Cash and Investments in County Pool	\$ 133,568,476	\$ 771,088,488	\$ 904,656,964
Other Cash	102,817	445,371	548,188
Total Assets	<u>\$ 133,671,293</u>	<u>\$ 771,533,859</u>	<u>\$ 905,205,152</u>
NET POSITION			
Net Position Held in Trust for Investment Pool Participants and Others	<u>\$ 133,671,293</u>	<u>\$ 771,533,859</u>	<u>\$ 905,205,152</u>

**COUNTY OF MARIN
 COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
 INVESTMENT TRUST FUNDS
 YEAR ENDED JUNE 30, 2019**

	<u>Special Districts</u>	<u>School Districts</u>	<u>Total</u>
ADDITIONS			
Contributions to Investment Pool	424,730,941	1,547,888,098	\$ 1,972,619,039
Interest	<u>2,027,270</u>	<u>9,832,859</u>	<u>11,860,129</u>
Total Additions	426,758,211	1,557,720,957	1,984,479,168
DEDUCTIONS			
Distributions from Investment Pool	<u>410,052,768</u>	<u>1,299,594,122</u>	<u>1,709,646,890</u>
CHANGE IN NET POSITION	16,705,443	258,126,835	274,832,278
Net Position - Beginning of Year	<u>116,965,850</u>	<u>513,407,024</u>	<u>630,372,874</u>
NET POSITION - END OF YEAR	<u>\$ 133,671,293</u>	<u>\$ 771,533,859</u>	<u>\$ 905,205,152</u>

COUNTY OF MARIN
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
AGENCY FUNDS
YEAR ENDED JUNE 30, 2019

	Balance July 1, 2018	Additions	Deductions	Balance June 30, 2019
MCRDA MARIN CITY MELLO-ROOS				
Assets:				
Cash	\$ 82,318	\$ 174,714	\$ 172,111	\$ 84,921
Cash with Fiscal Agent	1,048,463	197,418	190,487	1,055,394
Taxes Receivable	1,127,100	-	176,126	950,974
Total Assets	<u>\$ 2,257,881</u>	<u>\$ 372,132</u>	<u>\$ 538,724</u>	<u>\$ 2,091,289</u>
Liabilities:				
Agency Funds Held for Others	\$ 2,257,881	\$ 372,132	\$ 538,724	\$ 2,091,289
Total Liabilities	<u>\$ 2,257,881</u>	<u>\$ 372,132</u>	<u>\$ 538,724</u>	<u>\$ 2,091,289</u>
COUNTY AGENCY FUNDS				
Assets:				
Cash	\$ 46,478,415	\$ 2,938,723,986	\$ 2,940,701,466	\$ 44,500,935
Taxes Receivable	13,598,176	1,120,535,704	1,108,993,807	25,140,073
Other Receivable	938,561	11,785	965,516	(15,170)
Prepaid Items	1,154,813	1,077,508	1,154,813	1,077,508
Total Assets	<u>\$ 62,169,965</u>	<u>\$ 4,060,348,983</u>	<u>\$ 4,051,815,602</u>	<u>\$ 70,703,346</u>
Liabilities:				
Agency Funds Held for Others	\$ 62,169,965	\$ 4,060,348,983	\$ 4,051,815,602	\$ 70,703,346
Total Liabilities	<u>\$ 62,169,965</u>	<u>\$ 4,060,348,983</u>	<u>\$ 4,051,815,602</u>	<u>\$ 70,703,346</u>
AGENCY FUNDS COMBINED				
Assets:				
Cash	\$ 46,560,733	\$ 2,938,898,700	\$ 2,940,873,577	\$ 44,585,856
Cash with Fiscal Agent	1,048,463	197,418	190,487	1,055,394
Taxes Receivable	14,725,276	1,120,535,704	1,109,169,933	26,091,047
Other Receivable	938,561	11,785	965,516	(15,170)
Prepaid Items	1,154,813	1,077,508	1,154,813	1,077,508
Total Assets	<u>\$ 64,427,846</u>	<u>\$ 4,060,721,115</u>	<u>\$ 4,052,354,326</u>	<u>\$ 72,794,635</u>
Liabilities:				
Agency Funds Held for Others	\$ 64,427,846	\$ 4,060,721,115	\$ 4,052,354,326	\$ 72,794,635
Total Liabilities	<u>\$ 64,427,846</u>	<u>\$ 4,060,721,115</u>	<u>\$ 4,052,354,326</u>	<u>\$ 72,794,635</u>

**COUNTY OF MARIN
STATEMENT OF NET POSITION
PRIVATE-PURPOSE TRUST FUNDS
JUNE 30, 2019**

	Successor Agency - Marin County Redevelopment Agency	Marin City CSD Trust Fund	Total
	<u> </u>	<u> </u>	<u> </u>
ASSETS			
Current Assets:			
Cash and Investments in County Pool	\$ 1,311,158	\$ 10,303	\$ 1,321,461
Cash with Fiscal Agent	880,205	-	880,205
Interest Receivable	47,750	-	47,750
Notes Receivable	110,000	-	110,000
Capital Assets:			
Nondepreciable	30,014	-	30,014
	<u> </u>	<u> </u>	<u> </u>
Total Assets	2,379,127	10,303	2,389,430
LIABILITIES			
Current Liabilities:			
Accounts Payable	234,424	4,932	239,356
Accrued Interest Payable	105,776	-	105,776
Bond Payable, Current Portion	623,495	-	623,495
Total current liabilities	<u>963,695</u>	<u>4,932</u>	<u>968,627</u>
Long-Term Liabilities:			
Bond Payable	5,080,531	-	5,080,531
Due to Bondholders	-	-	-
Total Long-Term Liabilities	<u>5,080,531</u>	<u> </u>	<u>5,080,531</u>
	<u> </u>	<u> </u>	<u> </u>
Total Liabilities	6,044,226	4,932	6,049,158
NET POSITION (DEFICIT)			
Net Investment in Capital Assets	30,014	-	30,014
Unrestricted (Deficit)	<u>(3,695,113)</u>	<u>5,371</u>	<u>(3,689,742)</u>
	<u> </u>	<u> </u>	<u> </u>
Total Net Position (Deficit)	<u>\$ (3,665,099)</u>	<u>\$ 5,371</u>	<u>\$ (3,659,728)</u>

**COUNTY OF MARIN
STATEMENT OF CHANGES IN NET POSITION
PRIVATE-PURPOSE TRUST FUNDS
YEAR ENDED JUNE 30, 2019**

	Successor Agency - Marin County Redevelopment Agency	Marin City CSD Trust Fund	Total
ADDITIONS			
Property Tax Revenue	\$ 3,439,335	\$ -	\$ 3,439,335
Interest	35,261	497	35,758
Total Additions	<u>3,474,596</u>	<u>497</u>	<u>3,475,093</u>
DEDUCTIONS			
Tax Disbursements	2,055,206	-	2,055,206
Administrative and Other	1,001,914	-	1,001,914
Total Deductions	<u>3,057,120</u>	<u>-</u>	<u>3,057,120</u>
CHANGE IN NET POSITION	417,476	497	417,973
Net Position (Deficit) - Beginning of the Year	<u>(4,082,575)</u>	<u>4,874</u>	<u>(4,077,701)</u>
NET POSITION (DEFICIT) - END OF YEAR	<u>\$ (3,665,099)</u>	<u>\$ 5,371</u>	<u>\$ (3,659,728)</u>

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STATISTICAL SECTION

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**COUNTY OF MARIN
STATISTICAL SECTION**

This part of the County's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

CONTENTS

<u>Financial Trends</u>	Pages
This segment contains trend information to help the reader understand how the County's financial performance and well-being have changed over time.	165-170
<u>Revenue Capacity</u>	
This segment includes information to help the reader assess the County's most significant local revenue source, property tax.	171-174
<u>Debt Capacity</u>	
This segment presents information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	175-178
<u>Economic and Demographic Information</u>	
This segment depicts demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	179-181
<u>Operating Information</u>	
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial reports relates to the services the County provides and the activities it performs.	182-183

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**COUNTY OF MARIN
GOVERNMENT-WIDE NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Governmental Activities:										
Net Investment in Capital Assets ¹	\$ 1,323,738,129	\$ 1,311,853,403	\$ 1,276,774,561	\$ 1,273,344,540	\$ 1,302,696,113	\$ 1,317,857,743	\$ 1,300,175,426	\$ 1,307,079,747	\$ 1,314,933,122	\$ 1,325,700,219
Restricted	104,933,566	173,980,351	2,861,133	164,729,907	180,676,987	197,508,591	174,870,093	169,513,523	182,898,754	210,514,201
Unrestricted	78,853,651	11,266,738	48,905,187	19,059,115	6,281,718	(229,883,825)	(153,404,084)	(101,487,886)	(244,489,974)	(182,878,397)
Total Governmental Activities Net Position	<u>\$ 1,507,525,346</u>	<u>\$ 1,497,100,492</u>	<u>\$ 1,328,540,881</u>	<u>\$ 1,457,133,562</u>	<u>\$ 1,489,654,818</u>	<u>\$ 1,285,482,509</u>	<u>\$ 1,321,641,435</u>	<u>\$ 1,375,105,384</u>	<u>\$ 1,253,341,902</u>	<u>\$ 1,353,336,023</u>
Business-Type Activities:										
Net Investment in Capital Assets ¹	\$ 28,492,170	\$ 28,317,111	\$ 30,730,037	\$ 32,934,675	\$ 32,713,894	\$ 33,647,390	\$ 43,142,844	\$ 45,737,269	\$ 57,932,138	\$ 56,707,656
Restricted	8,565,480	9,403,055	9,071,725	7,343,795	6,793,821	6,774,022	7,159,321	7,108,961	7,188,591	7,258,656
Unrestricted	12,796,903	13,712,010	7,942,516	11,751,468	13,722,499	16,833,618	18,112,302	21,461,226	26,004,618	33,209,973
Total Business-Type Activities Net Position	<u>\$ 49,854,553</u>	<u>\$ 51,432,176</u>	<u>\$ 47,744,278</u>	<u>\$ 52,029,938</u>	<u>\$ 53,230,214</u>	<u>\$ 57,255,030</u>	<u>\$ 68,414,467</u>	<u>\$ 74,307,456</u>	<u>\$ 91,125,347</u>	<u>\$ 97,176,285</u>
Primary Government:										
Net Investment in Capital Assets ¹	\$ 1,352,230,299	\$ 1,340,170,514	\$ 1,307,504,598	\$ 1,306,279,215	\$ 1,335,410,007	\$ 1,351,505,133	\$ 1,343,318,270	\$ 1,352,817,016	\$ 1,372,865,260	\$ 1,382,407,875
Restricted	113,499,046	183,383,406	11,932,858	172,073,702	187,470,808	204,282,613	182,029,414	176,622,484	190,087,345	217,772,857
Unrestricted	91,650,554	24,978,748	56,847,703	30,810,583	20,004,217	(213,050,207)	(135,291,782)	(80,026,660)	(218,485,356)	(149,668,424)
Total Primary Government Net Position ^{2,3}	<u>\$ 1,557,379,899</u>	<u>\$ 1,548,532,668</u>	<u>\$ 1,376,285,159</u>	<u>\$ 1,509,163,500</u>	<u>\$ 1,542,885,032</u>	<u>\$ 1,342,737,539</u>	<u>\$ 1,390,055,902</u>	<u>\$ 1,449,412,840</u>	<u>\$ 1,344,467,249</u>	<u>\$ 1,450,512,308</u>
Percent of Increase (Decrease) in Primary Government Net Position	(3.88)%	(0.57)%	(11.12)%	9.65%	2.23%	(12.97)%	3.52%	4.27%	(7.24)%	7.89%

Notes:

- ¹ Capital assets include land, land improvement, easements, construction in progress, intangible assets, structures and improvements, equipment, infrastructure, and other property.
- ² Accounting standards require that net position be reported in three components in the government-wide financial statements: net investment in capital assets; restricted; and unrestricted. Net position is considered restricted only when an external party, such as the state or federal government, places a restriction on how the resources may be used, or through enabling legislation enacted by the County.
- ³ The decrease in net position starting with the fiscal year ended June 30, 2015 was primarily due to the recording of the County's net pension liability in accordance with GASB Statement No. 68.

Source: Comprehensive Annual Financial Reports - County of Marin, California

**COUNTY OF MARIN
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

COUNTY OF MARIN

Changes in Net Position
Last Ten Fiscal Years
(Accrual Basis of Accounting)

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
EXPENSES										
Governmental Activities:										
General Government	\$ 71,617,475	\$ 78,174,626	\$ 77,172,865	\$ 121,258,708	\$ 84,027,170	\$ 82,921,707	\$ 86,880,607	\$ 89,409,204	\$ 101,732,621	\$ 94,602,662
Public Protection	169,011,775	160,691,198	158,129,592	156,064,850	156,154,574	154,983,553	163,364,793	176,550,146	183,915,400	186,708,098
Public Ways and Facilities	35,134,260	33,946,789	26,208,192	32,538,571	44,560,810	32,075,029	17,609,082	15,563,001	20,541,650	24,779,837
Health and Sanitation	94,895,462	87,682,812	89,241,808	90,853,837	89,232,186	85,648,934	95,898,060	97,961,789	108,436,819	107,703,509
Public Assistance	73,137,027	73,445,107	68,793,982	63,600,190	68,703,203	67,182,553	65,199,856	79,787,633	80,298,399	79,878,201
Education	13,025,776	13,415,872	13,348,168	15,521,694	15,811,986	13,120,661	14,635,952	15,375,928	14,783,341	14,990,746
Recreation and Cultural Services	15,941,380	16,854,659	16,191,066	17,139,646	25,554,382	18,229,115	26,649,314	27,530,700	34,075,611	32,235,850
Debt Service:										
Interest and Fiscal Charges	11,190,274	11,751,268	12,017,811	10,936,573	10,512,668	10,001,182	10,432,237	11,720,752	11,788,169	11,386,967
Total Governmental Activities Expense	483,953,429	475,962,331	461,103,484	507,914,069	494,556,979	464,162,734	480,669,901	513,899,153	555,572,010	552,285,870
Business-Type Activities:										
Housing Authority	36,591,718	39,403,887	41,825,266	39,919,898	39,280,670	39,317,842	38,621,407	41,725,977	47,822,928	53,894,204
Other Business-Type Activities	31,891,178	32,205,334	32,475,679	30,287,766	32,758,672	34,873,634	35,586,849	37,552,519	40,116,327	44,271,517
Total Business-Type Activities Expenses	68,482,896	71,609,221	74,300,945	70,207,664	72,039,342	74,191,476	74,208,256	79,278,496	87,939,255	98,165,721
Total Primary Government Expenses	<u>\$ 552,436,325</u>	<u>\$ 547,571,552</u>	<u>\$ 535,404,429</u>	<u>\$ 578,121,733</u>	<u>\$ 566,596,321</u>	<u>\$ 538,354,210</u>	<u>\$ 554,878,157</u>	<u>\$ 593,177,649</u>	<u>\$ 643,511,265</u>	<u>\$ 650,451,591</u>
PROGRAM REVENUES										
Governmental Activities:										
Charges for Services:										
General Government	\$ 24,023,409	\$ 28,148,514	\$ 25,973,978	\$ 24,598,118	\$ 15,154,492	\$ 31,833,841	\$ 25,433,009	\$ 15,234,296	\$ 27,824,933	\$ 26,524,450
Public Protection	38,555,176	38,912,554	36,397,954	37,629,406	50,836,345	37,902,032	44,274,532	45,569,728	47,145,369	49,878,810
Other Activities	15,028,100	15,681,773	18,715,086	19,186,522	20,479,315	17,702,864	18,841,627	21,136,907	16,152,807	16,356,151
Operating Grants and Contributions	172,043,483	167,332,764	169,407,784	176,334,689	185,429,959	199,007,331	184,740,139	197,130,229	208,289,591	225,480,550
Capital Grants and Contributions	21,165,980	15,331,128	2,134,985	5,789,750	1,881,829	2,897,874	4,153,767	7,356,278	12,940,472	14,481,082
Total Governmental Activities Program Revenues	270,816,148	265,406,733	252,629,787	263,538,485	273,781,940	289,343,942	277,443,074	286,427,438	312,353,172	332,721,043
Business-Type Activities:										
Charges for Services:										
Housing Authority	2,960,138	4,359,716	1,804,211	1,557,962	2,231,254	1,530,162	1,719,140	1,737,680	1,555,719	1,532,136
Other Business-Type Activities	12,119,158	13,710,708	11,074,217	11,194,640	10,806,818	11,034,225	11,379,022	11,211,984	14,102,116	9,954,811
Operating Grants and Contributions	45,471,438	50,103,335	49,918,083	50,579,746	53,957,004	54,484,780	56,816,161	60,426,442	70,279,968	77,430,465
Capital Grants and Contributions	2,138,810	1,628,485	3,603,727	4,358,421	2,010,153	2,894,521	12,392,023	4,525,493	11,419,452	3,798,622
Total Business-Type Activities Program Revenues	62,689,544	69,802,244	66,400,238	67,690,769	69,005,229	69,943,688	82,306,346	77,901,599	97,357,255	92,716,034
Total Primary Government Program Revenues	<u>\$ 333,505,692</u>	<u>\$ 335,208,977</u>	<u>\$ 319,030,025</u>	<u>\$ 331,229,254</u>	<u>\$ 342,787,169</u>	<u>\$ 359,287,630</u>	<u>\$ 359,749,420</u>	<u>\$ 364,329,037</u>	<u>\$ 409,710,427</u>	<u>\$ 425,437,077</u>
NET REVENUE (EXPENSE)¹										
Governmental Activities	\$ (213,137,281)	\$ (210,555,598)	\$ (208,473,697)	\$ (244,375,584)	\$ (220,775,039)	\$ (174,818,792)	\$ (203,226,827)	\$ (227,471,715)	\$ (243,218,838)	\$ (219,564,827)
Business-Type Activities	(5,793,352)	(1,806,977)	(7,900,707)	(2,516,895)	(3,034,113)	(4,247,788)	8,098,090	(1,376,897)	9,418,000	(5,449,687)
Total Primary Government Net Expense	<u>\$ (218,930,633)</u>	<u>\$ (212,362,575)</u>	<u>\$ (216,374,404)</u>	<u>\$ (246,892,479)</u>	<u>\$ (223,809,152)</u>	<u>\$ (179,066,580)</u>	<u>\$ (195,128,737)</u>	<u>\$ (228,848,612)</u>	<u>\$ (233,800,838)</u>	<u>\$ (225,014,514)</u>

**COUNTY OF MARIN
CHANGES IN NET POSITION (CONTINUED)
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
GENERAL REVENUES AND OTHER										
CHANGES IN NET POSITION										
Governmental Activities:										
Taxes:										
Property Taxes	\$ 183,657,725	\$ 189,146,127	\$ 181,655,215	\$ 183,586,166	\$ 179,525,969	\$ 201,773,959	\$ 212,879,125	\$ 244,942,858	\$ 260,130,514	\$ 268,787,983
Sales and Use Taxes	2,627,825	2,617,299	3,843,242	3,784,814	3,881,496	16,575,719	18,664,903	18,260,803	17,898,335	19,552,449
Other	3,952,498	3,912,590	3,595,633	4,398,288	6,380,276	7,569,436	7,492,496	7,825,635	3,437,969	9,366,062
Unrestricted Interest and Investment Earnings	9,082,873	6,053,144	4,785,362	2,956,134	2,988,564	3,718,232	3,838,317	4,823,768	7,908,225	16,524,184
Miscellaneous	2,962,336	2,561,688	2,036,152	3,389,105	5,496,912	2,200,297	2,175,600	2,237,567	2,671,456	2,949,604
Tobacco Settlement	3,131,196	2,632,091	2,199,785	2,243,241	3,410,665	4,854,591	1,464,157	4,605,829	4,608,135	2,801,524
Transfers	-	(7,048)	86,461	19,615	(50,000)	(1,509,557)	(1,922,343)	(1,760,796)	(1,105,082)	(422,858)
Total Governmental Activities	205,414,453	206,915,891	198,201,850	200,377,363	201,633,882	235,182,677	244,592,255	280,935,664	295,549,552	319,558,948
Business-Type Activities:										
Taxes	3,225,852	3,258,947	3,141,177	3,168,788	3,229,758	3,611,357	3,848,373	4,111,657	4,321,194	4,561,268
Investment Earnings	803,328	150,809	40,958	289,122	616,378	359,221	440,017	201,731	744,090	5,739,822
Related Party Contribution	-	-	-	400,000	-	-	-	-	-	-
Miscellaneous	64,679	-	-	2,763,769	2,531,026	2,677,010	1,250,251	1,195,702	1,229,525	1,446,335
Transfers	-	7,048	(86,461)	(19,615)	50,000	1,509,557	1,922,343	1,760,796	1,105,082	422,858
Total Business-Type Activities	4,093,859	3,416,804	3,095,674	6,602,064	6,427,162	8,157,145	7,460,984	7,269,886	7,399,891	12,170,283
Total Primary Government	\$ 209,508,312	\$ 210,332,695	\$ 201,297,524	\$ 206,979,427	\$ 208,061,044	\$ 243,339,822	\$ 252,053,239	\$ 288,205,550	\$ 302,949,443	\$ 331,729,231
CHANGE IN NET POSITION										
Governmental Activities	\$ (7,722,828)	\$ (3,639,707)	\$ (10,271,847)	\$ (8,096,334)	\$ (42,720,952)	\$ 60,363,885	\$ 41,365,428	\$ 53,463,949	\$ 52,330,714	\$ 99,994,121
Business-Type Activities	(1,699,493)	1,609,827	(4,805,033)	(1,298,643)	3,910,267	3,909,357	15,559,074	5,892,989	16,817,891	6,720,596
Total Primary Government	\$ (9,422,321)	\$ (2,029,880)	\$ (15,076,880)	\$ (9,394,977)	\$ (38,810,685)	\$ 64,273,242	\$ 56,924,502	\$ 59,356,938	\$ 69,148,605	\$ 106,714,717

Notes:

¹ Net (expense)/revenue is the difference between the expenses and program revenues of a function or program. It indicates the degree to which a function or program supports itself with its own fees and grants versus its reliance upon funding from taxes and other general revenues. Numbers in parentheses are net expenses, indicating that expenses were greater than program revenues and therefore general revenues were needed to finance that function or program. Numbers without parentheses are net revenues, indicating program revenues were greater than expenses.

Source: Comprehensive Annual Financial Reports - County of Marin, California

**COUNTY OF MARIN
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)
(IN THOUSANDS)**

	2009-10	2010-11 ²	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
General Fund:										
Reserved	\$ 32,956									
Unreserved	156,096									
Total General Fund	<u>\$ 189,052</u>									
Capital Projects Fund:										
Reserved	\$ -									
Unreserved	-									
Total Capital Projects Fund	<u>\$ -</u>									
Flood Control District Zones:										
Reserved	\$ 866									
Unreserved	15,446									
Total Flood Control District Zones	<u>\$ 16,312</u>									
All Other Governmental Funds: ¹										
Reserved	\$ 14,547									
Unreserved, Reported in:	-									
Special Revenue Funds	76,563									
Capital Projects Funds	15,968									
Debt Service Funds	12,209									
Total All Other Governmental Funds	<u>\$ 119,287</u>									
General Fund:										
Nonspendable	\$ -	\$ 1,765	\$ 3,939,117	\$ 4,719,830	\$ 4,137,997	\$ 3,647,441	\$ 3,443,062	\$ 4,051,967	\$ 3,969,909	\$ 3,352,499
Restricted	-	10,097	12,093,012	10,740,177	17,650,224	27,298,270	18,029,448	40,820,909	43,535,862	51,721,063
Committed	-	118,593	114,628,535	68,600,588	77,384,472	67,592,806	75,183,409	56,360,224	57,878,603	61,317,296
Assigned	-	48,097	44,626,225	37,094,588	36,770,748	51,133,913	60,208,192	68,329,554	88,474,268	112,871,252
Unassigned	-	14,837	6,588,685	4,176,408	3,896,463	3,215,908	99,631	1,819,492	3,443,125	12,269,462
Total General Fund		<u>\$ 193,389</u>	<u>\$ 181,875,574</u>	<u>\$ 125,331,591</u>	<u>\$ 139,839,904</u>	<u>\$ 152,888,338</u>	<u>\$ 156,963,742</u>	<u>\$ 171,382,146</u>	<u>\$ 197,301,767</u>	<u>\$ 241,531,572</u>
Other Major Special Revenue Funds:										
Nonspendable	\$ -	\$ -	\$ -	\$ 13,276				\$ -	\$ -	\$ -
Restricted	-	1,637	30,353,031	18,747,903				750,316	1,414,351	15,034,529
Assigned	-	-	-	11,202,104				90,045	1,468,961	2,879,665
Total Miscellaneous Special Revenue Fund		<u>\$ 1,637</u>	<u>\$ 30,353,031</u>	<u>\$ 29,963,283</u>				<u>\$ 840,361</u>	<u>\$ 2,883,312</u>	<u>\$ 17,914,194</u>
Miscellaneous Capital Projects Fund:										
Nonspendable	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000				\$ -		
Restricted	-	39,282	39,669,936	24,629,572				-		
Committed	-	-	4,700	-				-		
Assigned	-	19,684	18,795,613	37,445,829				44,740,402		
Total Miscellaneous Capital Projects Fund		<u>\$ 58,966</u>	<u>\$ 59,470,249</u>	<u>\$ 63,075,401</u>				<u>\$ 44,740,402</u>		
All Other Governmental Funds: ¹										
Nonspendable	\$ 6,327	\$ 6,273,145	\$ 112,376	\$ 112,376	\$ 106,351	\$ 108,962	\$ 103,310	\$ 123,989	\$ 208,192	\$ 166,225
Restricted	114,873	91,926,263	110,612,255	110,612,255	143,013,079	151,795,932	156,840,645	127,942,298	137,948,541	143,758,609
Committed	1,164	2,459,990	500,000	500,000	525,092	140,092	140,092	20,749,601	12,926,822	16,880,125
Assigned	20,708	22,975,609	14,130,484	14,130,484	20,726,807	27,298,060	76,760,976	53,497,585	100,777,656	101,713,445
Unassigned	-	-	-	-	-	-	-	-	(8,567)	(8,917)
Total All Other Governmental Funds	<u>\$ 143,072</u>	<u>\$ 123,635,007</u>	<u>\$ 125,355,115</u>	<u>\$ 125,355,115</u>	<u>\$ 164,371,329</u>	<u>\$ 179,343,046</u>	<u>\$ 233,845,023</u>	<u>\$ 202,313,473</u>	<u>\$ 251,852,644</u>	<u>\$ 262,509,487</u>

Notes:

¹ Governmental funds include general fund, special revenue funds, debt service funds, and capital project funds.

² GASB Statement No. 54, which became effective in fiscal year 2010-11, requires that fund balance be categorized on a prospective basis as either: nonspendable, restricted, committed, assigned, or unassigned.

Source: Comprehensive Annual Financial Reports - County of Marin, California

**COUNTY OF MARIN
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)
(IN THOUSANDS)**

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
REVENUES										
Taxes	\$ 195,676	\$ 189,886	\$ 192,014	\$ 189,788	\$ 223,824	\$ 225,919	\$ 239,037	\$ 271,029	\$ 281,467	\$ 297,706
Licenses, Fees, and Permits	10,385	11,395	12,884	13,655	15,620	15,139	15,003	14,651	15,085	15,797
Intergovernmental Revenues	188,421	13,768	12,217	182,124	187,312	201,372	188,894	204,487	221,230	239,962
Charges for Services	56,828	4,785	2,956	56,322	60,471	60,688	63,324	57,296	65,126	67,019
Fines and Forfeits	12,695	182,664	171,543	11,505	10,437	12,145	10,222	9,188	10,566	9,812
From Use of Money and Property	6,053	58,234	55,986	2,989	3,315	3,233	3,464	4,445	7,515	15,779
Miscellaneous	4,726	4,181	5,632	8,908	3,539	7,055	3,640	6,843	7,280	5,751
Total Revenues	474,784	464,913	453,232	465,291	504,518	525,551	523,584	567,939	608,269	651,827
EXPENDITURES										
Current:										
General Government	54,432	59,576	60,063	113,846	71,713	69,589	64,062	71,994	78,168	80,507
Public Protection	155,404	154,993	147,075	153,065	162,849	164,831	173,724	181,559	189,884	191,261
Public Ways and Facilities	24,321	23,885	16,038	22,797	34,294	31,922	14,964	20,069	20,069	23,867
Health and Sanitation	91,008	85,285	85,864	90,784	88,476	88,845	99,774	99,002	109,689	108,890
Public Assistance	68,972	67,638	65,988	63,496	67,607	69,330	77,352	80,470	81,811	81,524
Education	12,136	12,898	12,677	15,542	14,600	14,762	15,024	15,426	15,001	15,297
Recreation and Cultural Services	14,722	15,869	15,105	16,866	21,899	22,192	27,654	27,540	33,954	32,022
Capital Outlay	4,550	5,575	37,594	18,257	42,901	26,887	23,877	28,615	26,895	27,938
Debt Service:										
Principal	4,744	5,259	5,130	7,548	5,215	6,361	7,304	7,469	8,823	10,152
Interest	10,162	10,590	11,261	11,103	10,419	10,298	10,481	10,810	10,464	10,035
Bond Issuance Costs	-	1,062	-	-	-	-	-	-	-	-
Total Expenditures	440,451	442,630	456,795	513,304	519,973	505,017	519,145	537,848	574,758	581,492
EXCESS OF REVENUE OVER (UNDER) EXPENDITURES	34,333	22,283	(3,563)	(48,013)	(15,455)	20,534	4,439	30,091	33,511	70,335
OTHER FINANCING SOURCES (USES)										
Inception of Capital Lease	96	1,689	-	-	-	-	-	-	-	-
Sale of Capital Assets	-	-	1,989	6	-	-	-	131	-	-
Debt Refunding to Escrow Agent	-	(17,465)	-	-	-	-	(60,483)	-	-	-
Proceeds from Borrowing	682	63,885	1,980	124	6,413	1,769	82,721	-	-	-
Payment Refunded to Escrow Agent	-	-	-	-	(6,003)	-	-	-	-	-
Transfers In	33,776	136,668	114,039	110,017	100,196	105,469	178,847	144,338	149,993	148,461
Transfers Out	(33,778)	(136,577)	(114,014)	(113,713)	(96,574)	(106,973)	(180,763)	(146,092)	(151,097)	(148,879)
Total Other Financing Sources (Uses), Net	776	48,200	3,994	(3,566)	4,032	265	20,322	(1,624)	(1,104)	(417)
NET CHANGE IN FUND BALANCES BEFORE EXTRAORDINARY ITEM/SPECIAL ITEMS	35,109	70,483	431	(51,579)	(11,423)	20,799	24,761	28,468	32,407	69,918
EXTRAORDINARY ITEM/SPECIAL ITEM										
RDA Dissolution	-	-	(600)	21	-	-	-	-	-	-
NET CHANGE IN FUND BALANCES	<u>\$ 35,109</u>	<u>\$ 70,483</u>	<u>\$ (169)</u>	<u>\$ (51,558)</u>	<u>\$ (11,423)</u>	<u>\$ 20,799</u>	<u>\$ 24,761</u>	<u>\$ 28,468</u>	<u>\$ 32,407</u>	<u>\$ 69,918</u>
Debt Service as a Percentage of Noncapital Expenditures	3.42%	3.63%	3.91%	3.77%	3.28%	3.48%	3.59%	3.59%	3.52%	3.65%

Source: Comprehensive Annual Financial Reports - County of Marin, California

**COUNTY OF MARIN
 ASSESSED VALUATION OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS
 (IN THOUSANDS)**

Fiscal Year	Secured ¹	Unsecured ²	Exempt ³	Total Taxable Assessed Value	Total Direct Tax Rate
2009-10	56,421,874	1,488,475	1,825,610	56,084,739	1.00 %
2010-11	55,762,678	1,467,396	1,850,867	55,379,207	1.00
2011-12	56,212,206	1,462,190	1,906,079	55,768,317	1.00
2012-13	56,725,179	1,470,366	1,958,091	56,237,454	1.00
2013-14	58,938,343	1,480,668	2,013,902	58,405,109	1.00
2014-15	62,341,701	1,530,991	2,037,580	61,835,112	1.00
2015-16	66,718,112	1,556,521	2,067,204	66,207,429	1.00
2016-17	70,952,207	1,566,336	2,079,024	70,439,519	1.00
2017-18	74,686,005	1,610,799	2,157,806	74,138,998	1.00
2018-19	78,744,004	1,790,104	2,336,693	78,197,415	1.00

Notes:

- ¹ Secured property is generally real property, defined as land, mines, minerals, timber and improvements such as buildings, structures, crops, trees and vines.
- ² Unsecured property is generally personal property including machinery, equipment, office tools, and supplies.
- ³ Exempt properties include numerous full and partial exclusions/exemptions provided by the State Constitution and the legislature that relieve certain taxpayers from the burden of paying property taxes.

Source: Department of Finance Property Tax Division - County of Marin, California

**COUNTY OF MARIN
DIRECT AND OVERLAPPING PROPERTY TAX RATES¹
LAST TEN FISCAL YEARS
(RATE PER \$100 OF ASSESSED VALUE)**

Fiscal Year	County Direct Rate	Overlapping Rates ²			Total Direct and Overlapping ²
		Local Special Districts	Schools	Cities	
2009-10	1.0000 %	0.6741 %	0.6468 %	0.2757 %	2.5966 %
2010-11	1.0000	0.7677	0.7423	0.2860	2.7960
2011-12	1.0000	0.8093	0.7808	0.2523	2.8424
2012-13	1.0000	0.7721	0.7884	0.2522	2.8127
2013-14	1.0000	0.7850	0.7775	0.2601	2.8226
2014-15	1.0000	0.8156	0.8000	0.2519	2.8675
2015-16	1.0000	0.8200	0.8114	0.2510	2.8824
2016-17	1.0000	0.9221	0.8506	0.2394	3.0121
2017-18	1.0000	0.9041	0.8381	0.2353	2.9775
2018-19	1.0000	1.1128	0.9108	0.2357	3.2593

Notes:

¹ On June 6, 1978, California voters approved a constitutional amendment to Article XIII A of the California Constitution, commonly known as Proposition 13, which limits the taxing power of California public agencies. Legislation enacted by the California Legislature to implement Article XIII A (Statutes of 1978, Chapter 292, as amended) provides that notwithstanding any other law, local agencies may not levy property tax except to pay debt service on indebtedness approved by voters prior to July 1, 1978 and that each County will levy the maximum tax permitted by Article XIII A of \$1 per \$100 of full cash value. Full cash value is equivalent to assessed value, pursuant to Senate Bill 1656, Statutes of 1978. The rates shown above are percentages of assessed valuation.

² These rates represent the maximum rate charged to taxpayers if all rates applied to them. In reality, the rates applicable to tax rate areas will vary at amounts lower than these totals.

Source: Department of Finance Property Tax Division - County of Marin, California

**COUNTY OF MARIN
PRINCIPAL REVENUE TAXPAYERS
CURRENT FISCAL YEAR AND TEN YEARS AGO**

June 30, 2019

Taxpayer	Type of Business	Total Taxes ^{1,2}	Percentage of Total County Taxes
Pacific Gas and Electric Company	Utilities	\$ 9,038,191	0.82 %
Biomarin Pharmaceutical, Inc.	Pharmaceutical	3,859,096	0.35
California Corporate Center Acquisit	Commercial Rental Property	3,124,879	0.28
JCC Cal Properties, LLC	Commercial Rental Property	2,725,538	0.25
MGP XI Northgate LLC	Commercial Rental Property	2,620,767	0.24
Skywalker Properties LTD	Film and Entertainment	2,585,478	0.23
RP Maximus Cove Owner, LLC	Commercial Rental Property	1,938,762	0.17
Corte Madera Village LLC	Commercial Rental Property	1,854,664	0.17
Novato FF Property LLC	Commercial Rental Property	1,821,376	0.16
RPR Larkspur Owner LLC	Residential Rental Property	1,629,106	0.15
Total		<u>\$ 31,197,858</u>	2.82
Total Taxes of All Taxpayers		<u>\$ 1,107,883,273</u>	

June 30, 2010

Taxpayer	Type of Business	Total Taxes ¹	Percentage of Total County Taxes
Pacific Gas and Electric Company	Utilities	\$ 3,231,903	6.01 %
Novato FF Property LLC	Commercial Rental Property	3,170,194	5.90
Skywalker Properties LTD	Film and Entertainment	2,174,524	4.05
Corte Madera Village LLC	Commercial Rental Property	1,603,229	2.98
Stellar Larkspur Partners		1,125,592	2.09
770 Tamalpais Dr INC	Commercial Rental Property	1,105,345	2.06
Sutter Health	Health Care	1,074,577	2.00
Northgate Mall Assoc	Commercial Rental Property	1,055,368	1.96
Hamilton Marin		1,020,274	1.90
McVay W H TR L/L etal	Commercial Rental Property	1,013,710	1.89
Total		<u>\$ 16,574,715</u>	30.84
Total Taxes of All Taxpayers		<u>\$ 53,742,067</u>	

Notes:

¹ Taxable assessed secured amounts

² Taxable secured amounts on APNs assessed over \$100,000.

Source: Department of Finance Property Tax Division - County of Marin, California

**COUNTY OF MARIN
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**

Fiscal Year Ending June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date		Total Cumulative Uncollected Taxes	
		Amount	Percentage of Levy		Amount	Percentage of Levy	Amount	Percentage of Levy
2010	\$ 746,290,576	\$ 727,942,762	97.54 %	\$ 17,746,498	\$ 745,334,870	99.87 %	\$ 955,706	0.13 %
2011	755,085,588	740,943,048	98.13	13,468,853	753,918,469	99.85	1,167,119	0.15
2012	769,537,466	757,441,903	98.43	11,547,158	768,451,733	99.86	1,085,733	0.14
2013	782,812,148	773,795,588	98.85	8,418,551	781,757,562	99.87	1,054,586	0.13
2014	817,201,889	808,364,147	98.92	7,997,075	816,182,809	99.88	1,019,080	0.12
2015	858,418,809	850,569,761	99.09	6,877,434	856,474,108	99.77	1,944,701	0.23
2016	929,551,558	922,760,747	99.27	5,870,140	928,091,461	99.84	1,460,097	0.16
2017	985,641,306	977,622,873	99.19	5,494,906	977,622,873	99.19	8,018,433	0.81
2018	1,056,156,242	1,049,173,344	99.34	-	1,049,173,344	99.34	6,982,898	0.66
2019	1,127,245,709	1,108,810,290	98.36	-	1,108,810,290	98.36	18,435,419	1.64

Source: Department of Finance Property Tax Division - County of Marin, California

**COUNTY OF MARIN
RATIOS OF TOTAL DEBT OUTSTANDING BY TYPE
LAST TEN FISCAL YEARS
(DOLLARS IN THOUSANDS, EXCEPT PER CAPITA)**

Fiscal Year	Governmental Activities									Business-Type Activities			Primary Government				General Bonded Debt Per Capita ¹
	Revenue Bonds	Pension Obligation Bonds	Asset Backed Bonds	Limited Obligation Improvement Bonds	Certificates of Participation	Term Loan Payable	Capital Leases	Subtotal	Term Loan Payable	Capital Leases	Subtotal	Total Primary Government Debt	Total General Bonded Debt	Percentage of Personal Income ¹	Per Capita ¹		
2009-10	\$ 11,080	\$ 112,325	\$ 48,481	\$ -	\$ 32,760	\$ 3,062	\$ 558	\$ 208,266	\$ 5,674	\$ -	\$ 5,674	\$ 213,940	\$ 204,646	1.03 %	\$ 846	\$ 810	
2010-11	10,740	111,480	48,779	-	75,178	3,453	1,955	251,585	6,061	202	6,263	257,848	246,177	1.18	1,011	965	
2011-12 ²	6,185	110,185	48,999	-	73,410	4,722	1,536	245,037	5,169	-	5,169	250,206	238,779	10.50	977	932	
2012-13	5,860	108,400	48,163	-	71,097	2,766	1,103	237,389	4,212	2,172	6,384	243,773	233,520	0.97	944	904	
2013-14	6,163	106,085	48,550	-	68,731	2,780	700	233,009	4,535	2,147	6,682	239,691	229,529	0.93	919	880	
2014-15	5,743	103,195	48,902	430	66,308	3,912	354	228,844	4,622	2,051	6,673	235,517	224,578	0.83	902	860	
2015-16	5,295	99,675	49,309	416	91,411	3,662	-	249,768	5,084	1,939	7,023	256,791	246,106	0.85	985	944	
2016-17	4,835	95,475	49,762	400	89,476	3,206	-	243,154	5,664	1,573	7,237	250,391	239,948	0.77	960	919	
2017-18	4,359	90,530	49,761	384	87,478	3,152	-	235,664	7,262	1,426	8,688	244,352	246,404	0.71	949	903	
2018-19	3,867	84,770	49,554	367	-	-	-	138,558	6,515	1,273	7,788	146,346	138,558	Unavailable	Unavailable	Unavailable	

Notes:

¹ See the Demographic and Economic Statistics Schedule for personal income and population data used to calculate these ratios. Details regarding the County's outstanding debt can be found in the notes to the financial statements.

² In accordance with the Redevelopment Agency Dissolution Act, the Marin County Redevelopment Agency (RDA) was dissolved on February 1, 2012. Upon dissolution, all assets and liabilities of the former RDA were removed from the County's financial statements and transferred to the successor agency, which is not a component unit of the County.

Source: Comprehensive Annual Financial Reports - County of Marin, California

**COUNTY OF MARIN
LEGAL DEBT MARGIN INFORMATION
JUNE 30, 2019
(IN THOUSANDS)**

	Fiscal Year 2019	
	1.25 %	3.75 %
Debt Limit	\$ 977,468	\$ 2,932,403
Total Net Debt Applicable to Limit	214,676	214,725
Legal Debt Margin	\$ 762,792	\$ 2,717,678
 Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	 21.96%	 7.32%

Legal Debt Margin Calculation for Fiscal Year 2018

Assessed Value	\$ 80,534,108	\$ 80,534,108
Less: Exempt Real Property	(2,336,693)	(2,336,693)
Total Assessed Value	\$ 78,197,415	\$ 78,197,415

CERTIFICATES OF PARTICIPATION

Debt Limit (1.25% and 3.75% of Total Assessed Value) ¹	\$ 977,468	\$ 2,932,403
Debt Applicable to Limit:		
Certificates of Participation	85,403	85,403
Less: Amount Set Aside for Repayment of Outstanding Debt	(2,168)	(2,168)
Total Net Debt Applicable to Limit	83,235	83,235

OTHER BONDED DEBT

Debt Applicable to Limit:		
Revenue Bonds	3,867	3,867
Pension Obligation Bonds	84,770	84,770
Tobacco Settlement Asset-Backed Bonds	49,554	49,554
Limited Obligation Improvement Bond 2014	367	416
Less: Amount Set Aside for Repayment of Outstanding Debt	(7,117)	(7,117)
Total Net Debt Applicable to Limit	131,441	131,490
Legal Debt Margin	\$ 1,192,144	\$ 3,147,128

Notes:

¹ Using the California Attorney General's Opinion regarding Revenue and Tax Code section 135 and applying that opinion to the California Government Code section 29909, the County of Marin outstanding bonded debt should not exceed 1.25% of total assessed property value. However, for flood control purposes, Marin County's outstanding bonded debt may exceed 1.25% but shall not exceed 3.75% of the total assessed property value. By law, the bonded debt subject to these limitations may be offset by amounts set aside for repaying bonded debt. Details regarding the County's outstanding debt can be found in the notes to the financial statements.

Source: Department of Finance - County of Marin, California

**COUNTY OF MARIN
DIRECT AND OVERLAPPING DEBT
JUNE 30, 2019**

FY 2018-19 Assessed Valuation (including unitary utility valuation)

\$ 79,188,276,706

	Percentage Applicable (1)	County's Share of Overlapping Debt
<u>OVERLAPPING TAX AND ASSESSMENT DEBT</u>		
School Districts:		
Marin Community College District	100.000%	\$ 462,100,000
Novato Unified School District	100.000%	106,020,000
Shoreline Joint Unified School District	54.802%	9,952,043
Petaluma Joint Union High School District	0.831%	450,859
San Rafael High School District	100.000%	116,868,938
Tamalpais Union High School District	100.000%	101,995,000
Larkspur-Corte Madera School District	100.000%	53,945,796
Mill Valley School District	100.000%	62,471,009
Reed Union School District	100.000%	25,060,000
Ross Valley School District	100.000%	17,934,441
San Rafael School District	100.000%	141,275,126
Other School Districts	0.124%-100%	133,933,590
Cities:		
Town of Fairfax	100.000%	6,187,400
City of Novato	100.000%	7,357,123
City of San Anselmo	100.000%	4,360,000
City of Sausalito	100.000%	11,443,894
Special Districts:		
Strawberry Recreation and Park District Zone No. 4	100.000%	175,000
Marin County Healthcare District	100.000%	372,690,000
Marin Emergency Radio Authority Parcel Tax Obligations	100.000%	33,000,000
Community Facilities Districts	100.000%	53,825,919
Marin County Limited Obligation Bonds	100.000%	4,234,525
1915 Act Bonds	100.000%	24,043,432
TOTAL OVERLAPPING TAX AND ASSESSMENT DEBT		1,749,324,095
<u>DIRECT AND OVERLAPPING GENERAL FUND OBLIGATION DEBT</u>		
Direct General Fund Obligation Debt:		
Marin County General Fund Obligations	100.000%	\$ 85,234,007 (2)
Marin County Pension Obligation Bonds	100.000%	84,770,000
Marin County Loan Obligations	100.000%	2,717,005
School Districts:		
Marin Community College District General Fund Obligations	100.000%	13,360,834
San Rafael School District General Fund Obligations	100.000%	3,140,000
Sausalito School District Certificates of Participation	100.000%	3,200,000
Petaluma Joint Union High School District Certificates of Participation	0.831%	41,467
Cities and Towns:		
Town of Corte Madera General Fund Obligations	100.000%	8,653,062
City of Novato Certificates of Participation and Pension Obligations	100.000%	15,705,393
City of San Rafael General Fund and Pension Obligations	100.000%	55,145,999
Other Cities and Towns General Fund and Pension Obligations	100.000%	47,457,517
Special Districts:		
Fire Protection District Certificates of Participation	100.000%	3,897,343
Other Special District General Fund Obligations	100.000%	432,915
Total Gross Direct and Overlapping General Fund Obligation Debt		\$ 323,755,542
Less: City of San Rafael obligations supported by enterprise revenues		4,900,000
Total Net Direct and Overlapping General Fund Debt		\$ 318,855,542
OVERLAPPING TAX INCREMENT DEBT (Successor Agencies)	100.000%	\$ 51,211,965
TOTAL DIRECT DEBT		\$ 176,955,537
TOTAL GROSS OVERLAPPING DEBT		\$ 1,947,336,065
TOTAL NET OVERLAPPING DEBT		\$ 1,942,436,065
COMBINED TOTAL DEBT		\$ 2,124,291,602 (3)
COMBINED TOTAL DEBT		2,119,391,602
Notes:		
(1) The percentage of overlapping debt applicable to the County is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the overlapping district's assessed value that is within the boundaries of the County divided by the district's total taxable assessed value		
(2) Includes 2001, 2012, & 2015 certificates of participation and share of Marin's Emergency Radio Authority Bonds (\$2,070,335). Excludes Tobacco Settlement Bonds payable from tobacco settlement proceeds.		
(3) Excludes tax and revenue anticipation notes, enterprise revenue, mortgage revenue and non-bonded capital lease obligations. Qualified Zone Academy Bonds are included based on principal due at maturity.		
<u>Ratio to 2018-19 Assessed Valuation:</u>		
Total Overlapping Tax and Assessment Debt	2.21%	
Total Direct Debt (\$176,955,537)	0.22%	
Gross Combined Total Debt	2.68%	
Net Combined Total Debt	2.68%	
<u>Ratios to Redevelopment Incremental Valuation (\$4,942,558,303):</u>		
Total Overlapping Tax Increment Debt	1.04%	
Marin County General Fund Obligations	\$ 85,234,007	
Marin County population	259,666	
Marin County General Fund Obligations per capita	\$ 328	

Source: California Municipal Statistics, Inc.

**COUNTY OF MARIN
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS**

<u>Fiscal Year Ending June 30,</u>	<u>Population¹</u>	<u>Personal Income¹</u>	<u>Per Capita Personal Income¹</u>	<u>School Enrollment²</u>	<u>Unemployment Rate³</u>
2010	252,789	\$ 20,854,466,000	\$ 82,498	30,140	8.20 %
2011	255,031	21,871,623,000	85,761	30,574	8.10
2012	256,069	23,918,732,000	93,407	31,868	7.00
2013	258,365	25,093,401,000	97,124	32,793	5.40
2014	260,750	25,716,754,000	98,626	33,207	4.20
2015	261,221	28,492,821,000	109,076	33,638	3.50
2016	260,651	30,222,883,000	115,952	33,633	3.50
2017	260,955	32,502,500,000	124,552	33,741	2.20
2018	259,666	34,866,708,000	134,275	33,441	2.30
2019	Unavailable	Unavailable	Unavailable	Unavailable	2.00

Sources:

¹ US Department of Commerce, Bureau of Economic Analysis - www.bea.gov

² California Department of Education, Educational Demographics Office - www.ed-data.org/county/Marin

³ Employment Development Department, Labor Market Information - www.labormarketinfo.edd.ca.gov

**COUNTY OF MARIN
PRINCIPAL EMPLOYERS
MOST RECENT YEAR AND NINE YEARS AGO**

2018			2009		
Employer	Employees	Percentage of Total County Employment	Employer	Employees	Percentage of Total County Employment
County of Marin	2,317	1.68 %	County of Marin	2,223	1.84 %
Kaiser Permanente	2,014	1.46	San Quentin State Prison	1,813	1.50
BioMarin Pharmaceutical	1,765	1.28	Kaiser Permanente Medical Center	1,331	1.10
San Quentin Prison	1,614	1.17	Autodesk, Inc.	1,028	0.85
Marin General Hospital	1,279	0.93	Marin General Hospital	975	0.81
Glassdoor Inc	875	0.64	Fireman's Fund Insurance Co.	947	0.78
San Rafael City Schools	865	0.63	Novato Unified School District	683	0.56
Novato Unified School District	800	0.58	BioMarin Pharmaceutical	632	0.52
Marin County Office of Education	656	0.48	Comcast	619	0.51
Dominican University of California	421	0.31	Safeway Inc.	452	0.37
Total	<u>12,606</u>	9.15	Total	<u>10,703</u>	8.85
Total County Employment	<u>137,700</u>		Total County Employment	<u>121,000</u>	

Sources:

Community Profile, County of Marin

Employment Development Department, Labor Market Information - www.Labormarketinfo.edd.ca.gov

**COUNTY OF MARIN
FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION
LAST TEN FISCAL YEARS**

Function/Program	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
General Government	362.57	356.73	354.15	354.58	360.20	372.08	374.08	372.25	369.75	361.00
Public Protection	709.97	681.58	663.16	666.91	663.03	670.53	673.78	678.07	680.07	685.00
Public Ways and Facilities	321.03	304.53	300.78	307.93	312.53	318.03	324.53	333.53	338.53	337.53
Health and Sanitation	376.34	352.66	338.50	340.22	360.58	379.67	379.67	414.97	426.07	434.50
Public Assistance	250.89	235.10	225.67	226.81	240.39	253.11	253.11	276.65	284.05	289.67
Education	95.93	94.83	94.95	100.11	98.95	104.74	104.75	106.25	104.41	104.31
Recreation and Cultural Services	81.00	77.50	76.50	87.80	93.92	95.75	95.75	101.05	102.05	104.50
 Total Full-Time Equivalent Employees	 <u>2,197.73</u>	 <u>2,102.93</u>	 <u>2,053.71</u>	 <u>2,084.36</u>	 <u>2,129.60</u>	 <u>2,193.91</u>	 <u>2,205.67</u>	 <u>2,282.77</u>	 <u>2,304.93</u>	 <u>2,316.51</u>

Source: Department of Finance - County of Marin, California

**COUNTY OF MARIN
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS**

	Fiscal Year									
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Public Protection										
<u>Sheriff</u>										
Jail Bookings	7,881	7,638	7,761	7,619	7,511	7,144	6,994	6,640	7,340	7,572
Jail Average Daily Population	288	295	289	289	287	266	293	324	321	301
Average Daily Dispatch Calls	82	82	83	83	82	84	113	181	170	176
Number of Major Crimes Task Force Cases Assigned	235	144	134	98	126	126	200	186	269	225
Number of Physical Arrests	7,881	7,638	7,761	7,619	7,511	7,039	1,807	1,769	1,043	1,085
Number of Parking Violations	4,442	5,454	5,650	3,506	5,125	3,610	5,570	5,286	795	4,664
Number of Fire or Emergency Medical Calls Received	26,661	23,718	23,739	24,796	24,903	26,234	28,442	31,949	31,600	29,984
<u>District Attorney</u>										
Number of Felony Referrals	3,099	3,172	2,912	2,600	2,579	2,141	1,981	1,835	1,867	2,077
Number of Misdemeanor Referrals	5,795	5,374	5,706	5,412	5,404	5,726	5,855	5,411	5,661	5,549
Number of Felony Cases Filed	883	853	832	843	909	783	702	648	544	604
Number of Misdemeanor Cases Filed	4,645	4,357	3,705	3,113	3,120	3,220	3,187	2,882	3,031	3,304
DUI's Cases Referred	1,544	1,436	1,251	1,320	1,347	1,383	1,235	1,072	1,220	1,366
DUI's Cases Filed	1,424	1,343	1,155	1,228	1,275	1,258	1,147	996	1,118	1,257
Domestic Violence Cases Referred	861	828	874	813	838	788	795	761	699	683
Domestic Violence Cases Filed	404	308	329	272	297	277	339	272	332	286
<u>Probation</u>										
Probation Investigations and Reports	538	582	536	486	542	505	685	567	880	554
Juvenile Hall Average Daily Population	22	22	16	12	9	14	15	12	12	14
Number of Adult Probation Cases Supervised	2,754	2,522	2,566	2,024	2,289	1,955	1,908	1,729	1,679	1,669
<u>Public Defender</u>										
Number of Requests for Public Defender Assistance at Arraignments	3,029	3,091	1,975	n/a	n/a	1,859	1,888	1,562	n/a	n/a
Number of Cases Settled through Negotiation at Arraignment	29	191	264	n/a	n/a	501	688	336	n/a	n/a
Number of clients referred to services (mental health, medical, social, substance abuse, re-entry, and veterans)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	600	850	900
Number of successful case expungements	n/a	n/a	n/a	n/a	n/a	n/a	n/a	102	97	180
<u>Environmental Health</u>										
Food Facility Operating Permits Issued	1,615	1,680	1,535	1,545	1,545	1,519	1,544	1,367	1,542	1,413
Housing and Institution Operating Permits Issued	630	646	686	679	679	682	691	684	694	686
Recreational Health Operating Permits Issued	548	549	548	548	578	551	547	379	380	375
Liquid Waste Operating Permits Issued	265	295	307	318	318	351	371	383	405	413
Health and Sanitation										
<u>Youth and Family Services</u>										
Number of Children Assessed who Need Treatment	485	435	450	187	272	261	80	83	93	n/a
Total Days in Residential Treatment	5,699	3,516	5,850	3,961	3,359	n/a	n/a	1,463	n/a	n/a

**COUNTY OF MARIN
OPERATING INDICATORS BY FUNCTION (CONTINUED)
LAST TEN FISCAL YEARS**

	Fiscal Year									
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Mental Health										
Total Number of Medi-Cal beneficiaries	21,646	22,963	24,147	23,261	25,855	41,436	2,442	43,369	2,324	44,701
Number of Children and Adolescents Admitted to Psychiatric Emergency Services	118	147	112	153	135	136	127	172	173	177
Number of Adults Admitted to Psychiatric Emergency Services	961	931	924	865	982	1,120	825	885	901	906
Public Ways and Facilities										
Roads										
Street Resurfacing (Square Miles)	2	13	6	48.0	68	25	11.5	4	10	8
Potholes Repaired	1,800	1,800	1,800	1,800	1,800	1,800	1,800	2,200	1,869	2,764
Public Assistance										
Social Services										
Number of New Applications Received for Food Stamps	5,285	7,713	5,850	6,814	6,446	6,086	5,892	5,626	5,489	6,290
Percent of New Food Stamp Applications Approved	1	1	1	57%	58%	61%	64%	68%	64%	57%
Number of New Applications Received for Medi-Cal	9,356	13,709	8,950	9,371	17,141	12,119	9,420	9,567	8,904	8,988
Percent of New Medi-Cal Applications Approved	1	1	1	58%	62%	59%	63%	95%	61%	62%
Number of Children Served by Child Welfare Services	105	99	176	142	157	247	197	2,217	1,656	1,351
Number of Adoptive Parents Served in Adoption Assistant Program Families	221	235	207	227	223	183	166	164	133	182
Education										
Library										
Number of Virtual Visits	721,361	883,862	300,304	414,820	412,733	393,695	359,014	827,896	483,312	507,877
Number of Community Outreach Activities	359	300	989	897	256	325	458	n/a	n/a	n/a
Number of Community Partnerships	34	35	75	93	149	159	193	n/a	n/a	n/a
Number of Items Circulated	2,081,173	2,100,000	1,717,470	2,197,422	2,335,607	1,986,529	1,863,463	1,717,322	1,721,068	1,110,733
Number of Visits to all Branch Libraries	1,179,867	1,450,000	1,134,067	1,046,825	961,943	1,045,756	1,092,871	1,100,000	1,134,503	1,058,739
Recreation and Cultural Services										
Parks										
Number of Park Passes Issued	291	321	315	348	348	325	637	725	481	495
Transit District										
Buses										
Total Number of Passengers	3,327,621	3,376,520	3,376,520	3,410,383	3,546,112	3,424,628	3,332,265	3,216,894	3,293,385	3,263,451
Service Hours	192,318	188,287	188,287	194,563	204,500	213,218	216,640	234,489	243,825	251,182
Total Number of Routes	26	26	26	25	30	30	31	28	28	28

Source: Various Marin County departments

**COUNTY OF MARIN
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS**

Function	Fiscal Year									
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Public Protection:										
Sheriff:										
Stations (Headquarters and Substations)	4	4	4	4	4	4	5	5	4	4
Patrol Units	31	31	31	31	31	31	31	33	31	33
Marine Crafts	2	2	2	2	2	2	2	2	2	2
Fire Stations:										
Stations	6	6	6	6	6	6	6	6	6	6
Lookouts	2	2	2	2	2	2	2	2	2	2
Type 1 Fire Engines	7	7	7	7	7	7	7	6	7	8
Type 3 Fire Engines	11	12	11	11	11	11	11	11	11	11
Type 4 Fire Engines	1	1	1	1	1	2	2	-	-	-
Type 6 Fire Engines	-	-	-	-	-	-	-	2	2	2
Ambulances	5	5	5	5	5	5	4	4	4	4
Graders	1	1	1	1	1	1	1	1	1	1
Dozers	1	1	1	1	1	1	1	1	1	1
Water Tenders	3	3	3	3	3	3	3	3	3	3
US&R Support Vehicles	1	1	1	1	1	1	2	2	2	2
Heavy Rescue Vehicles	2	2	2	2	2	2	4	4	4	4
Transport	1	1	1	1	1	1	1	1	1	1
Lowboy	-	-	-	-	-	-	-	1	1	1
Crew Carrier	1	1	-	1	1	1	1	1	1	2
Utilities/Support Vehicles	24	23	23	23	23	23	23	24	24	31
Water Rescue Trailer	-	-	-	-	-	-	-	1	1	1
Water Rescue Jet Ski	-	-	-	-	-	-	-	6	6	6
ATV/UTV	-	-	2	3	3	3	3	3	3	1
Corrections:										
Capacity of All Correctional Facilities	376	376	376	376	376	376	376	376	376	376

**COUNTY OF MARIN
CAPITAL ASSET STATISTICS BY FUNCTION (CONTINUED)
LAST TEN FISCAL YEARS**

	Fiscal Year									
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Public Ways and Facilities:										
Roads:										
Streets (Miles)	420	420	420	420	420	420	419	419	422	422
Bridges	56	56	56	56	56	56	56	56	56	56
Street Light	2,025	2,025	2,025	2,025	2,025	2,025	1,724	1,724	2,062	2,064
Traffic Signals	13	13	13	13	13	13	15	15	15	15
Education:										
Library:										
Number of Library Branches	11	11	11	11	11	11	10	10	10	10
Recreation and Cultural Services:										
Parks and Open Space:										
Number of Open Space Acres Maintained	15,299	15,067	15,087	15,109	15,113	15,159	15,171	15,262	15,262	15,422
Number of Parks Acres Maintained	923	934	934	934	942	942	458	2,100	2,100	2,106
Transit District:										
Buses:										
Total Number of Buses	49	50	50	58	64	66	90	113	105	109

Source: Various Marin County departments